ALASKA LEGISLATURE COMMITTEE FILES 1991-1992 8672
7596 SENATE RESOURCES

PUBLIC OPINION MESSAGE

DEAR: SENATOR JONES

NAME: OLGA VON ZIEGESAR
TITLE: NORTH GULF OCEANIC SOCIETY
ADDRESS: PO 15244
CITY: HOMER ZIP: 99603
PHONE: 235-6590
BILL NO:
SUBJECT: CONFIRMATION OF HAROLD HEINZE
MESSAGE: HEINZE IS NOT SUITED FOR THE DNR. HE IS NOT LOOKING OUT FOR THE INTERESTS OF ALASKANS. HE IS PRO-DEVELOPMENT AND BIG INDUSTRY. OUR RESOURCES MUST BE USED WITH CARE AND DISCRETION. HEINZE WILL BE THE FOX IN THE HEN HOUSE.

POMID: 18162955
DATE: 91/05/07
TIME: 16:29:55
LIONAME: HOMER INFORMATION OFFICE

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CARNEY	
HUDSON	
LEMAN	
ZANACKI	

PUBLIC OPINION MESSAGE

DEAR: SENATOR JONES

NAME: CRAIG MATKIN
TITLE:
ADDRESS: BOX 15244
CITY: HOMER ZIP: 99603
PHONE: 235-6590
BILL NO:
SUBJECT: CONFIRMATION OF HAROLD HEINZE
MESSAGE: I DO NOT SUPPORT THE CONFIRMATION OF HAROLD HEINZE AS THE HEAD OF THE DEPARTMENT OF NATURAL RESOURCES. AGAIN, AS A CITIZEN OF ALASKA I'M INSULTED THAT THE EX HEAD OF AN OIL COMPANY WOULD BE CONSIDERED AS THE HEAD OF DNR. WIT ALL DUE RESPECT I FEEL THAT A MORE SENSIBLE APPROACH WOULD BE TO APPOINT AN INDIVIDUAL WITHOUT PAST TIES TO A MAJOR EXTRACTIVE INDUSTRY IN THE STATE.

POMID: 18163201
DATE: 91/05/07
TIME: 16:32:01
LIONAME: HOMER INFORMATION OFFICE

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PUBLIC OPINION MESSAGE

DEAR: SENATOR JONES

NAME: MARIANNE MILLS
TITLE:
ADDRESS: 2806 JOHN STREET, APT 2
CITY: JUNEAU, AK ZIP: 99801
PHONE: N/R-
BILL NO:
SUBJECT: COMMISSIONER CONFIRMATIONS
MESSAGE: PLEASE DO NOT ALLOW THE CONFIRMATIONS OF HAROLD HEINZE AS COMMISSIONER OF THE DEPT. OF NATURAL RESOURCES OR THE APPOINTMENT OF JOHN SANDOR AS COMMISSIONER OF DEC. BY MAKING THESE APPOINTMENTS, GOVERNOR HICKEL HAS PUT THE OIL AND MINING INDUSTRIES IN CHARGE OF REGULATING THEMSELVES. PLEASE PROTECT ALASKA BY BLOCKING THESE APPOINTMENTS.

POMID: 00110443
DATE: 91/05/08
TIME: 11:04:43
LIONAME: JUNEAU LIO

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GRUSSENDORF	HANLEY	HALFORD
HUDSON	IVAN	HOFFMAN
JACKO	KOPONEN	KERTTULA
KUBINA	LARSON	MENARD
LEMAN	LINCOLN	PEARCE
MACKIE	MACLEAN	POURCHOT
MARTIN	M.A.MILLER	RODEY
M.W.MILLER	MOYER	SHULTZ
NAVARRE	PARNELL	STURGULEWSKI
G.PHILLIPS	R.PHILLIPS	UEHLING
SHARP	TAYLOR	ZHAROFF
ULMER	ZAWACKI	

PUBLIC OPINION MESSAGE

DEAR: SENATOR JONES

NAME: BARBARA LONG
TITLE:
ADDRESS: 3706 BARBARA
CITY: ANC ZIP: 99517
PHONE: 243-3095
BILL NO:
SUBJECT: CONFIRMATION ON STATE BOARD OF ED
MESSAGE: I URGE YOU TO VOTE TO CONFIRM JACK PHELPS APPOINTMENT TO THE STATE BOARD OF EDUCATION. HE HAS STUDIED THE IS ES FACING ALASKA'S SCHOOL AGE YOUTH AND WILL BE A COMPASSIONATE REPRESENTATIVE ? THEIR INTERESTS. HE IS FAIR AND TOLERANT AND HAS NO PERSONAL, POLITICAL AGENDA PLEASE CONFIRM HIS APPOINTMENT. /LD

POMID: 03111623
DATE: 91/05/08
TIME: 11:16:23
LIONAME: ANCHORAGE LIO

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KUBINA	LARSON	MENARD
LEMAN	LINCOLN	PEARCE
MACKIE	MACLEAN	POURCHOT
MARTIN	M.A.MILLER	RODEY
M.W.MILLER	MOYER	SHULTZ
NAVARRE	PARNELL	STURGULEWSKI
G.PHILLIPS	R.PHILLIPS	UEHLING
SHARP	TAYLOR	ZHAROFF
ULMER	ZAWACKI	

PUBLIC OPINION MESSAGE

DEAR: SENATOR JONES

NAME: JOHN MANGUS
TITLE:
ADDRESS: P O BOX 873163
CITY: WASILLA ZIP: 99687
PHONE: 746-1435
BILL NO:
SUBJECT:
MESSAGE: PLEASE VOTE SUPPORT FOR SB95 AND HB223. IT IS THE ONLY WAY WE WILL GET LOCAL HIRE. I AM UNEMPLOYED AND I AM TIRED OF OUTSIDE PEOPLE COMING IN AND BEING EMPLOYED IN ALASKA.

POMID: 14161455
DATE: 91/05/08
TIME: 16:14:55
LIONAME: MAT-SU LIO

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FINKELSTEIN	FOSTER	FISCHER
GONZALES	GRUENBERG	FRANK
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KUBINA	LARSON	MENARD
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MACKIE	MACLEAN	POURCHOT
MARTIN	M.A.MILLER	RODEY
M.W.MILLER	MOYER	SHULTZ
NAVARRE	PARNELL	STURGULEWSKI
G.PHILLIPS	R.PHILLIPS	UEHLING
SHARP	TAYLOR	ZHAROFF
ULMER	ZAWACKI	

PUBLIC OPINION MESSAGE

DEAR: SENATOR JONES

NAME: KRISTIN STAHL-JOHNSON
TITLE: COORDINATOR KODIAK ENVIRONMENTAL NETWORK
ADDRESS: BOX 2661
CITY: KODIAK ZIP: 99615
PHONE: 486-4684
BILL NO:
SUBJECT: HAROLD HEINZE CONFIRMATION
MESSAGE: FOLLOWING MR. HEINZE CONFIRMATION HEARINGS IN BOTH HOUSES, WE REMAIN STRONGLY OPPOSED TO HIS CONFIRMATION AS COMMISSIONER OF DNR. HE IS CLEARLY UNQUALIFIED TO HOLD THIS POSITION AND HAS NOT SATISFIED DOUBT OF HIS CONFLICT OF INTERESTS WITH THE OIL INDUSTRY. PLEASE VOTE AGAINST HIS CONFIRMATION.

POMID: 09162946
DATE: 91/05/08
TIME: 16:29:46
LIONAME: KODIAK LIO

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HUDSON	
LEMAN	
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Chairman Lloyd Jones
Senate Resources Committee
P O Box 0
Juneau, AK 99811

I urge upon to do all in your power to see that John Sanders and Harold Heinze are not confirmed to the positions for which they have been proposed. Neither, by his record, has the qualifications and the attributes necessary to convey out the mandates of these offices.

Sincerely
Mary M Putman

MS M. PUTMAN
2903 W. 29th
ANCHORAGE, AK 99517

Dear Chairman Jones;

I want to urge you to reject the appointments of John Sandor and Harold Heinze, to DEC and DNR respectively.

I'm sure it's not necessary to detail why I feel neither of these men to be suitable, given their past records.

Please do not allow Gov. Hickel to make a mockery of our resource agencies. NO to John Sandor & Harold Heinze.

Sincerely,

Alan

Alan Seegert
POB 203
Denali Park, AK
99755

Simply return the enclosed Renewal
Form with your dues today.

Think of the many out-of-the-way places you've visited...the wonderful people you've met...and the in-depth information you've gained from the GEOGRAPHIC's glowing pages. That's why I wanted to make sure you know there's still time to renew.

Your immediate decision is needed so that we can determine the number of magazines to print for the remainder of 1991. Please mail the Renewal Form with your check now while you're thinking about it. Then you will soon enjoy...

spectacular photographs and informative articles about elephants and falcons...Cuba and Bhutan ...Lewis Carroll and Ramses the Great. Plus five more wall maps in selected issues!

We look forward to hearing from you soon.

Sincerely,

Gilbert M. Grosvenor

GMG/ab

*On the map's reverse you'll find an explanation of the historical conditions behind the crisis in the Middle East...as well as the number of troops, tanks, and combat aircraft for each nation.

RECYCLED PAPER

A10

APR 1 3 RECD

April 19, 1991

Charles Rice
Box 116
Gustavus, AK 99826

Re: Sander, Heinze confirmations

To the members of the Senate and House Resource Committees:

I urge you to oppose these confirmations. The fact that these two sadlls for industry are even being considered is alarming. Whether the Exxon disaster, the Tongass folly or our overfished waters, the root cause in every case was the cozy relationship between industry and government.

If we continue to allow industry to be accountable unto itself, who pays the piper? Alaskas' miserable environmental record speaks for itself. What I will remember is not the antics of Wallys' fun team, but the lame statesmen who secured their authority.

An application for employment as a bus driver or police officer would demand training and some expertise. Ironically, an appointee for the most critical position in government requires only that the applicant not be deceased. Is there compelling reason to believe that Heinze and Sander will now act in a fashion contrary to their past?

If there is to be any balance between self interests and the interests of society, people must rely on the good [illegible] legislators to weed out the unsavory or unprincipaled. [illegible] end, you can only say no to Heinze, Sander and the myriad of accomplices to a minority governor hellbent on extractions at any cost. The pointmen for Hickel's flagrantly obsessive agenda must be checked.

The essence of ethics in politics is "to bring the collective desires of the group to bear upon individuals." (B. Russell)

Can harmony be anticipated if we apply this necessity in reverse??

Sincerely,

C. J. Rice

9820 Lone Tree
Anchorage, AK 99516
April 14, 1991

Hon. Lloyd Jones
Alaska State Legislature
P.O. Box V
Juneau, AK 99811

Dear Senator Jones:

I am writing to oppose the appointment of Harold Heinze to the position of Commissioner of the Dept. of Natural Resources. I don't feel it is appropriate to appoint a former president of ARCO Alaska to this important position. His views on natural resources are prejudiced on the side of the oil companies. This would lead to exploitation of Alaska's natural resources to the benefit of the oil companies and to the great detriment of the people and wildlife of Alaska. I believe we must do everything we can to protect our valuable natural resources and manage them wisely for the good of Alaska. Harold Heinze as Commissioner of the Dept. of Natural Resources would not have the good of Alaska in mind when making decisions regarding Alaska's resources. Please block this appointment. I appreciate your consideration of this very important matter.

Sincerely,

Lu A. Rembish

Lu A. Rembish

APR 1 5 RECD

9820 Lone Tree
Anchorage, AK 99516
April 14, 1991

Hon. Lloyd Jones
Alaska State Legislature
P.O.Box V
Juneau, AK 99811

Dear Senator Jones:

I am writing to oppose the appointment of John Sandor to the position of Commissioner of the Department of Environmental Conservation. I do not feel it is appropriate to appoint John Sandor to this position to protect the environment. His entire career has worked to destroy and pollute the environment. He has unfairly favored the oil industry and promoted mining in the Juneau area, despite the resulting toxic pollution. He worked to clear-cut the magnificent ancient forests of the Tongass. I believe the environment should be protected for the people and wildlife of Alaska and I believe the Dept. of Environmental Conservation should lead in the protection of Alaska's environment. John Sandor would lead the Dept. of Environmental Conservation in destroying Alaska's environment. Please block this appointment. I appreciate your consideration of this very important matter.

Sincerely,

Lu A. Rembish

Lake Minchumina
Alaska 99757
April 9,1991

Senator Lyman Hoffman
Alaska State Legislature
Juneau, Alaska

Dear Senator Hoffman,

With hearings on the commissioners of the Departments of Environmental Conservation and Natural Resources to be held soon, I want to urge you to OPPOSE John Sandor and Harold Heinze for those positions.

Mr. Sandor, as head of the Tongass National Forest for the U.S. Forest Service, did nothing to prevent excessive commercial logging there, at the expense of fishing, subsistence and tourism. He also did nothing effective to stop the timber industry in Sitka from polluting the air and water of that beautiful area.

Mr. Heinze has many times expressed a lack of sympathy with those who want to keep bush Alaska from being overrun with development that would damage the subsistence way of life of bush people. He is quoted as saying, "...The only way Alaska's resources will ever amount to anything is if we develop them." And the word "develop" means to "use up"---mine all the minerals, log all the timber, and thus destroy the resources of clean water, healthy fish and wildlife populations, and unscarred and roadless wilderness that support people whose lives depend on the renewable resources of their surroundings.

Thank you!

Sincerely,

Florence R Collins

Florence R. Collins

cc: Chairman Lloyd Jones
Senate Resources Committee

APR 1 3

P.O. Box 794
Kasilof, Ak. 99610
Apr. 12, 1991

Dear Senator Lloyd Jones,

I'd like to see both Harold Heinze and John Sandor rejected at the confirmation hearings. I just cannot believe that either one of these people can be trusted to do their appointed jobs responsibly.

I would like to send a clear message to Gov. Hickel that we, the people of Alaska, will not tolerate his style of caring for Alaska. We want responsible people to fill these important positions; people we can trust and people who care about more things than only money.

Thanks for listening,
Kathleen Holt

P.O. Box 100
Akiachak, AK 99551
April 10, 1991

Senator Lloyd Jones
Chairman, Senate Resources Committee

Dear Senator Jones,

This letter is to urgently request that the nominations of Harold Heinze as Commissioner of the Department of Natural Resources, and that of John Sandor as Commissioner of the Department of Environmental Conservation stop. I urge that these individuals not be appointed to their respective nominated positions. Copies of my letters to my local Senator and Representative are enclosed.

Thank you for your consideration.

Sincerely,

Joyce Blumenstein

P.O. Box 100
Akiachak, AK 99551
April 10, 1991

The Honorable Senator Lyman Hoffman
Alaska State Legislature
P.O. Box V
Juneau, AK 99811

Dear Senator Hoffman,

This letter is to urge you to oppose the appointments of Harold Heinze as Commissioner of the Department of Natural Resources, and that of John Sandor as Commissioner of the Department of Environmental Conservation.

Both of these individuals do not have a healthy concern for the Alaskan environment and its protection for the benefit of our children and grandchildren.

Please oppose these appointments.

Sincerely,
Joyce Blumenshine
Joyce Blumenshine

P.O. Box 100
Akiachak, AK 99551
April 10th, 1991

The Honorable Representative Ivan M. Ivan
Alaska State Legislature
P.O. Box V
Juneau, AK 99811

Dear Representative Ivan,

This letter is to urge you to oppose the appointments of Harold Heinze as Commissioner of the Department of Natural Resources, and that of John Sandor as Commissioner of the Department of Environmental Conservation.

Both of these individuals do not have a healthy concern for the Alaskan environment, and its protection for the future of our children and grandchildren.

Please oppose these appointments.

Sincerely,

Joya Blumenshine

Joya Blumenshine

Chairman Lloyd Jones
Senate Resources Committee
P. O. Box V
Juneau, AK 99811

8 April 1991

Dear Mr. Jones,

I am writing to express my concern and outrage over the appointment by Governor Hickel of two long term advocates of industrial development to the top posts of the Alaska Department of Environmental Conservation (ADEC) and the Department of Natural Resources (DNR). John Sandor has been one of the primary advocates of large scale mining in Southeast Alaska. Harold Heinze has worked for ARCO Alaska for many years, has never held a position in public service, and has no experience or training in natural resources management. Both of these men have a history of pro-industry bias which casts serious doubt on their ability to objectively manage Alaska's natural resources. I strongly urge you to reject their appointments to the posts of Commissioner of ADEC and DNR. Otherwise we will really have a case of the fox guarding the henhouse.

Sincerely,

Bradley G. Stevens

Bradley G. Stevens
P. O. Box 2472
Kodiak, AK 99615
(907) 486-4305

April 12, 1991

Lloyd Jones
P.O. Box O
Juneau, Alaska 99811

Dear Senator Jones,

Please oppose the confirmation of Harold Heinze and John Sandor.

Their ties to the oil industry may result in imbalanced and partial decisions.

Support appointees who have a record of impartiality and open-mindedness to both industry and the environment.

Sincerely,

W Thomas
P. Thomas
Denny Thomas

Thomas Family
6301 Bunnyshoe Circle
Anchorage, Alaska 99516

1507 Second St.
Douglas, AK 99824
April 14, 1991

Chairman Lloyd Jones
State Resources Committee
P.O. Box V
Juneau, AK 99811

Dear Chairman Jones:

I am very concerned about a number of Governor Hickel's appointments and urge that you oppose the ones indicated below. Mr. Hickel has appointed a number of idealogues whose credential in many cases seemed not their knowledge and abilities, but their willingness to unwaveringly adhere to the administration's political extremism. These appointments are serving to demoralize state government and to divide the state. First of all, Mr. Millet Keller, Commissioner of Administration, has sent a memo which calls for state government supervisors to evaluate new hires on their "philosophy." This is nothing but a cover for political front-loading, which is illegal. This man does not deserve to have this job.

Secondly, John Sandor, Acting Commissioner of DEC, has been ardently a promoter of the very industries he is now supposed to regulate. During his tenure at the USFS, the Tongass National Forest suffered such abuses that the U.S. Congress had to intervene with the Tongass Timber Reform Act. During his brief tenure at DEC, the department has already secretely turned over draft government regulations to the oil industry so that they could suggest changes before the documents were released to the public.

Thirdly, Mr. Harold Heinze, Acting Commissioner of DNR called the leaders of Alaska's environmental organizations *"aggressive extremists and activists who operate under the disguise of environmentalists"* and who are working to *"strangle Alaska."* Despite the lessons of the Exxon Valdez, Mr. Heinze thinks that Alaska has a history of too much environmental protection. Though somone in his position is supposed to protect and promote Alaska's natural resources, Mr. Heinze is using the position to make it easier for the extractive industries.

I cannot help but believe that the foxes are guarding the chicken coop and that Mr. Hickel's appointments are nothing but cynical and subversive to proper state management. I urge you to oppose those listed above and to closely question the motives of the others.

Sincerely,

Richard A. Steele

HONORABLE BETTYE FAHRENKAMP
ALASKA STATE LEGISLATURE
POST OFFICE BOX V
JUNEAU, ALASKA 99811

APRIL 9, 1991

DEAR BETTYE:

THERE ARE TWO DANGEROUS MEN APPOINTED TO RUN THE DEPARTMENTS OF NATURAL RESOURCES AND ENVIRONMENTAL CONSERVATION. I AM WRITING TO ENCOURAGE YOU TO OPPOSE THEIR CONFIRMATIONS.

HARROLD HEINZE HAS A LOT OF EXPERIENCE TRYING TO DEVELOP ALASKAN RESERVES AS CHEAPLY AND PROFITABLY AS POSSIBLE AS PRESIDENT OF ARCO ALASKA. HIS JOB WAS TO FIND WAYS TO COMPLY AS MINIMALLY AS POSSIBLE WITH REGULATIONS AND TAKE SHORTCUTS AROUND REGULATIONS WHENEVER POSSIBLE. THIS IS THE PHILOSOPHY OF MOST NATURAL RESOURCE EXTRACTION COMPANIES. THIS IS NOT A PROPER QUALIFICATION FOR THE HEAD OF THE DEPARTMENT OF NATURAL RESOURCES. THIS JOB SHOULD BE FILLED BY SOMEONE INTERESTED IN SUSTAINABLE AND REASONABLE DEVELOPMENT OF ALASKAN RESOURCES, NOT AN ARCO MAN.

JOHN SANDOR IS ALSO AN INAPPROPRIATE CHOICE TO PROTECT ENVIRONMENTAL QUALITY IN ALASKA. HE IS FROM THE OLD FOREST SERVICE SCHOOL OF DEVELOPMENT WHOSE GOAL IS TO GET AS MUCH FOREST ACREAGE UNDER MONOCROP CULTIVATION AS POSSIBLE. IF HE CARRIES THIS SAME "NO LIMITS" DEVELOPMENT PHILOSOPHY TO THE DEC, HE COULD ALLOW A LOT OF HARM TO BE DONE TO OUR LAND AND WATER. THE FOREST SERVICE IN HIS ERA WAS FAMOUS FOR OVER AGGRESSIVE RESOURCE DEVELOPMENT. LET'S NOT LET THIS FOX IN THE HENHOUSE.

ONCE AGAIN I REQUEST THAT YOU NOT ALLOW THESE APPOINTMENTS TO BE CONFIRMED. I THINK WALLY HICKEL HAS A WRONG ATTITUDE TOWARD OUR STATES NATURAL RESOURCES AND YOU SHOULD LET HIM KNOW. THANKS FOR YOUR HELP.

SINCERELY,

Richard S. Chapell

RICHARD S. CHAPELL
5801 HAYSTACK MOUNTAIN ROAD
FAIRBANKS, ALASKA 99712

Don Soileau
505 W. 2nd Ave. #104
Anchorage, AK 99501

April 10, 1991

Senator Jones:

I would like to take this opportunity to urge you to reject Governor Hickel's appointment of Harold Heinze as Acting Commissioner of the Department of Natural Resources. The job of the Commisioner of DNR is to manage the use of Alaska's land, forests, oil and minerals, including the administration of Alaska's State Parks, but Mr. Heinze, former president of ARCO Alaska, believes Alaska's oil belongs to the oil companies, not the people of Alaska: "I love those people who refer to it as 'our oil'. That oil was found by somebody -- not the state -- but it seems [the state's] spent time ever since trying to screw us [the oil industry] out of the deal."

Mr. Heinze has also attacked the leaders of Alaska's environmental organizations as 'aggressive extremists and activists who operate under the disguise of environmentalists" and who are working to "strangle Alaska".

Mr. Heinze complains that Alaska has a history of too much environmental protection, "With the resources it has, Alaska should be bragging about all the projects it has going. The state needs to become an advocate of resource development, but so far, it's been too paranoid to be anything but a regulator. The only way Alaska's resources will ever amount to anything is if we develop them."

Finally, Mr. Heinze considers the Arctic National Wildlife Refuge to be a "flat, crummy place," unworthy of protection.

Is this the person we want to manage Alaska's natural resources? The answer should be a resounding no! Please reject this unsuitable nominee.

Sincerely,

Don Soileau

copy

April 10, 1991

Georgianna Lincoln
Alaska House of Representatives
Juneau, Alaska

Dear Georgianna:

Hello again. I sincerely hope this finds you well and enjoying the oftentimes tedious work of running a democracy.

Which leads me to my reason for writing. The interests of a true democracy, it seems to me, should be scrutinized and guided by those who truly represent the well being of <u>all</u> of the people, not solely the bottom line of the greedy and powerful. I believe that within the Hickel government there is an imminent danger that both the present and future of our Alaskan democracy are being jeopardized by the appointment of two commissioners, namely Harold Heinze and John Sandor. These men are aptly regarded as "foxes placed in charge of the chicken coops!!" They are baldfaced supporters of special interest groups in Alaska out to develop Alaska as rapidly as they possibly can. And I contend they must be stopped now before grave damage is done to the delicate fabric of both our environment and our democracy. I ask you to <u>not</u> confirm their appointments.

I also would like to urge you to continue pressing for the release of the research that was done in Prince William Sound after the terrible Exxon disaster of March, 1989. It is, after all, only one legal opinion that these documents do not have to be released for other scientific and public scruting. Again, I hearken back to my comments about democracy. Is it not our right as the common caretakers (some would say, "owners") of this most beautiful state to know what has happened to it so that we can clamor for stronger safeguards?!

You know, I sometimes wonder if anyone ever really reads my letters, or even cares once they do, but I continue to write them anyway in the hope that at least someone is listening? Are you?

Thanks.

Sincerely,

Frank Keim
Box 54
Marshall, Ak
99585

April 11, 1991

Honorable Senator Lloyd Jones
Alaska State Legislature
PO Box V
Juneau, AK 99811

Dear Senator Lloyd Jones,

I oppose the confirmations of Harold Heinze to DNR and John Sandor to DEC. I urge you to vote against their confirmations. We need Commissioners who will protect our environment, not exploit it.

I also oppose the intent of HB 196. We need laws that strengthen oil spill liability and response incentives. I support the position of the Oil Reform Alliance and United Fisherman of Alaska in their Joint Position paper opposing the Exxon claims settlement.

Thankyou.
No reply necessary.
Carol Grisuold
Carol Grisuold
POB 1342
Seward AK 99664

Recycled Paper

CORRECTION

THIS DOCUMENT
HAS BEEN REPHOTOGRAPHED
TO ASSURE LEGIBILITY

02-576(2/77)

copy

April 10, 1991

Georgianna Lincoln
Alaska House of Representatives
Juneau, Alaska

Dear Georgianna:

Hello again. I sincerely hope this finds you well and enjoying the oftentimes tedious work of running a democracy.

Which leads me to my reason for writing. The interests of a true democracy, it seems to me, should be scrutinized and guided by those who truly represent the well being of <u>all</u> of the people, not solely the bottom line of the greedy and powerful. I believe that within the Hickel government there is an imminent danger that both the present and future of our Alaskan democracy are being jeopardized by the appointment of two commissioners, namely Harold Heinze and John Sandor. These men are aptly regarded as "foxes placed in charge of the chicken coops!!" They are baldfaced supporters of special interest groups in Alaska out to develop Alaska as rapidly as they possibly can. And I contend they must be stopped now before grave damage is done to the delicate fabric of both our environment and our democracy. I ask you to <u>not</u> confirm their appointments.

I also would like to urge you to continue pressing for the release of the research that was done in Prince William Sound after the terrible Exxon disaster of March, 1989. It is, after all, only one legal opinion that these documents do not have to be released for other scientific and public scrutiny. Again, I hearken back to my comments about democracy. Is it not our right as the common caretakers (some would say, "owners") of this most beautiful state to know what has happened to it so that we can clamor for stronger safeguards?!

You know, I sometimes wonder if anyone ever really reads my letters, or even cares once they do, but I continue to write them anyway in the hope that at least someone is listening? Are you?

Thanks.

Sincerely,

Frank Keim
Box 54
Marshall, Ak
99585

Copy

April 10, 1991

Lyman Hoffman
Alaska State Senate
Juneau, Alaska

Dear Lyman:

Hello again. I sincerely hope this finds you well and enjoying the oftentimes tedious work of running a democracy.

Which leads me to my reason for writing. The interests of a true democracy, it seems to me, should be scrutinized and guided by those who truly represent the well being of <u>all</u> of the people, not solely the bottom line of the greedy and powerful. I believe that within the Hickel government there is an imminent danger that both the present and future of our Alaskan democracy are being jeopardized by the appointment of two commissioners, namely Harold Heinze and John Sandor. These men are aptly regarded as "foxes placed in charge of the chicken coops!!" They are baldfaced supporters of special interest groups in Alaska out to develop Alaska as rapidly as they possibly can. And I contend they must be stopped now before grave damage is done to the delicate fabric of both our environment and our democracy. I ask you to <u>not</u> confirm their appointments.

I also would like to urge you to continue pressing for the release of the research that was done in Prince William Sound after the terrible Exxon disaster of March, 1989. It is, after all, only one legal opinion that these documents do not have to be released for other scientific and public scrutiny. Again, I hearken back to my comments about democracy. Is it not our right as the common caretakers (some would say, "owners") of this most beautiful state to know what has happened to it so that we can clamor for stronger safeguards?!

You know, I sometimes wonder if anyone ever really reads my letters, or even cares once they do, but I continue to write them anyway in the hope that at least someone is listening? Are you?

Thanks.

Sincerely,

Frank Keim
Box 54
Marshall, Ak
99585

April 11, 1991

Honorable Senator Lloyd Jones
Alaska State Legislature
PO Box V
Juneau, AK 99811

Dear Senator Lloyd Jones,

I oppose the confirmations of Harold Heinze to DNR and John Sandor to DEC. I urge you to vote against their confirmations. We need Commissioners who will protect our environment, not exploit it.

I also oppose the intent of HB 196. We need laws that strengthen oil spill liability and response incentives. I support the position of the Oil Reform Alliance and United Fisherman of Alaska in their Joint Position paper opposing the Exxon claims settlement.

Thankyou.
No reply necessary.
Carol Griswold
Carol Griswold
POB 1342
Seward AK 99664

Recycled Paper

STATE OF ALASKA

PUBLIC DEFENDER AGENCY

STEVE COWPER, GOVERNOR

145 MAIN STREET LOOP, ROOM 207
KENAI, ALASKA 99611
PHONE: (907) 283-3129

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NOTICE TO PUBLIC DEFENDER AGENCY CLIENTS

It is mandatory that you have contact with your attorney before calendar call in your case. The Public Defender cannot prepare a defense without the client's help.

The attorneys are often either in court or with other clients; calling can be frustrating but you must persist. If you call collect and your attorney is not available, the charge will not be accepted. Try again until you reach your attorney. Collect calls are accepted if your attorney is available to speak with you.

The Public Defender Agency handles a great many clients and we do our very best to accommodate each of them, however, you must do your part by contacting us.

Sincerely,

Marlis Heinemann
Assistant Public Defender

MH/jl

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APR 1 [illegible]

Vivian C. Menaker Post Office Box 118 Haines, Alaska 99827

April 10, 1991

Chairman Lloyd Jones
Senate Resource Committee
P.O. Box V
Juneau, Alaska 99811

Dear Chairman Jones,

I have some concerns about the confirmation of Harold Heinze for the Department of Natural Resources.

1. Why would the CEO of Arco Alaska who must make some where around $200,000 a year, take a job offering some where around $ 80,000?
2. How good a "public servant" could he be never having held a public position?
3. Having been head of Arco for 25 years, could he manage natural resources in the public interest?
4. Could he regulate the oil industry in the public interest?

I worry about the possible answers to these questions and feel that a proponent of industry is probably the wrong person to head DNR.

Please do not confirm the appointment of Harold Heinze as Commissioner of the Department of Natural Resources.

Respectfully yours,

Vivian Menaker

Vivian Menaker

Beth MacCready
Box 407
Haines, Ak 88927

10 April 1990

Chairman Lloyd Jones
Senate Resources Committee
P.O. Box V
Juneau, AK 99811

Re: John Sandor and Harold Heinze

Dear Mr. Jones:

I am **strongly opposed** to Governor Hickel's nominations of John Sandor and Harold Heinze for Departments of Environmental Conservation and Natural Resources.

This is a glaring mismatch between two individuals with unquestionably pro-development work histories and two absolutely critical State agencies designed for **protecting** and insuring reasonable use of Alaska's resources. The records of these two men are all you need for proof. ('*Sandor* ' is the antipode of '*conservation* '.)

Believe me, I am not an obstructionist. I am frightened by this administration's reinterpretation of state values. We already have agencies with the clout needed to divide and conquer Alaskan resources. **But where is the balance?** Where are the voices within the present administration that represent those of us who believe our "resources" have **incalculable** value?

Respectfully,

Beth A MacCready

Beth Ann MacCready
Haines

1632 Beaver Place, Apt. 3
Anchorage, Alaska 99504
April 10, 1991

Honorable LLoyd Jones
PO Box V
Juneau, Alaska 99811

Dear Senator Jones:

Walter Hickel, like George Bush, calls himself an environmentalist. As hypocritical as this is with the President, it is even more incredible with the Governor. At least President Bush can validly assert that he is less anti-environmentalist than his predecessor. Governor Hickel will work to protect our quality of life only when there is a consensus that it will not infringe the interests of the pro-development minority that elected him.

We can see this in his appointees for Commissioners of Natural Resources and Environmental Conservation, Harold Heinze and John Sandor. Please reject these nominations and force the Governor to put forward nominees who will protect the beauty and way of life that many of us came to Alaska to find.

Thank you.

Grace & peace--

Kenneth Brewster

Kenneth Brewster

APR 1 - 1991

April 19, 1991

To: Senator Lloyd Jones, Chair
Senate Resources Committee

Dear Senator Jones:

I have lived in Alaska for ten years. I consider the state a land of opportunity. I am a strong supporter of responsible logging and mining. I **do not** believe in "get as much as you can as quick as you can, then leave."

Bearing this in mind, I am dismayed that Governor Hickel has appointed John Sandor and Harold Heinze as his Commissioner-nominees. Mr. Heinze's and Mr. Sandor's brand of progress will leave an environmental legacy that my children and grandchildren will have to live with- a legacy carried out with no regard to future generations.

I do **not** want Harold Heinze appointed Commissioner of DNR. I do **not** want John Sandor appointed Commissioner of DEC. I do want future generations to be able to enjoy a balanced economy of fishing, mining, tourism, logging, hunting and recreation in our Great State.

Please appoint Commissioners with long term interests in our State.

Thank you for your consideration.

Sincerely,

H. Britt Dillingham

BHD
313 7th St. #1
Juneau, Ak.
99801.

P.O. Box 210094,
Auke Bay, AK 99821
17 April 1991

Chairman Lloyd Jones,
Senate Resources Committee,
Alaska State Legislature,
P.O. Box V,
Juneau, AK 99811

Dear Sir:

It has come to my attention that Mr. John Sandor may be confirmed as head of the DEC by the State Legislature on 25 April 1991. I am firmly opposed to Mr. Sandor's confirmation, and I ask that you do what you can to block it.

Mr. Sandor has a history of favoring the mining industry, which is hardly appropriate for the head of the agency which would function as the watchdog over mining in this state. In his first few months in office as commissioner of DEC he has already greatly weakened the DEC's policing function. He also recently called the proposed A-J reopening an "environmentally sound. . . project" despite overwhelming evidence to the contrary.

Placing Mr. Sandor in charge of DEC makes about as much sense as placing the wolf in charge of the chicken coop. As you know, the wolf would grow fat as the chickens disappear, one by one.

Thank you for your time.

Sincerely,

Rita M. O'Clair

Rita M. O'Clair

APR 1[illegible]

3240 Nowell Avenue
Juneau, AK 99801

April 17, 1991

Senator Lloyd Jones
Alaska State Legislature
P.O. Box V
Juneau, AK 99811

Dear Senator Jones:

I am writing to ask that you vote against the confirmation of John Sandor as commissioner of DEC and of Harold Heinze as commissioner of DNR. I do not believe it is in the long-term interest of Alaskans to have either of these men in charge of such important resource agencies. I say this because each of them has a history of being against environmental protection and being for quick resource extraction without regard for sustainable, environmentally sound resource development.

I believe that the governor has the right to determine who his commissioners are, but only to the extent that the commissioøners have a history of responsible management with the public interest in mind.

Thank You,

Doug

Doug Woodby

1500 Russian Jack Dr. #40
Anchorage, AK 99508

April 14, 1991

Honorable David Finkelstein
Alaska State Legislature
PO Box V
Juneau, AK 99811

Dear Mr. Finkelstein:

I am writing to strongly urge you to oppose the confirmations of acting commissioners Harold Heinze and John Sandor. I do not like what I have seen and heard so far and do not believe these men have Alaska's best interest at heart.

The DNR Commissioner is to manage Alaska's lands, forests, oil and minerals, including State Parks. Mr. Heinze will manage the land, the wildlife that lives there, and the environment into extinction if we allow him to remain. He has and always will work for the oil companies, not for the state.

I DO NOT WANT HEINZE TO MANAGE ALASKA'S NATURAL RESOURCES!

The DEC Commissioner is to protect the environment through regulations and enforcement of laws for polluting industries to abide. Mr. Sandor will only protect his own interest, which include mining in Juneau despite toxic pollution, and protecting the oil industry. It is a known fact he has done quite a few things behind peoples backs.

I DO NOT WANT SANDOR TO PROTECT ALASKA'S ENVIRONMENT!

Thank you for your time.

Sincerely,

Holly L. Werner

cc: Senator Lloyd Jones
Representative Cliff Davidson

Don Soileau
505 W. 2nd Ave. #104
Anchorage, AK 99501

April 10, 1991

Senator Jones:

I would like to take this opportunity to urge you to reject the confirmation of John Sandor, Governor Hickel's appointee as Acting Commissioner of the Department of Environmental Conservation. The job of the Commissioner of DEC is to protect the environment through regulation and enforcement of laws controlling oil, mining, and other polluting industries. And yet, Mr. Sandor, as Commissioner of DEC, has unfairly favored the oil industry. His department secretly turned over draft government regulations, so that the industry could suggest modifications before the documents were released to the public.

Mr. Sandor is co-founder of the Alliance for Juneau's Future, and served as its Executive Director. The primary purpose of this organization is to promote mining in the Juneau area, despite the resulting toxic pollution.

Mr. Sandor, as the former top Forest Service official in Alaska, worked to clear-cut the magnificent ancient forests of the Tongass: "It is desirable to liquidate the existing decadent climax stands [of trees] as soon as possible." He did everything he could to carry out that philosophy, including "pre-roading," a policy of building government-subsidized logging roads, even in areas which were not slated to be cut -- just to destroy the Wilderness potential, and make sure that they would eventually be logged.

Is this the person we want to protect Alaska's environment? Absolutely not! Please reject Mr. Sandor as an unsuitable nominee to this position.

Sincerely,

Don Soileau

Box 82183
Fairbanks, AK. 99708
April 14, 1991

Chairman Lloyd Jones
Senate Resources Committee
P.O. Box V
Juneau, AK 99811

Dear Sen. Jones,

You will soon be holding hearings on Gov. Hickel's nominations for the Dept. of Environmental Conservation and Dept. of Natural Resources. I believe both nominees are poor choices, and their confirmation should possibly be blocked.

The Dept. of Environmental Conservation has a responsibility to protect our states environment from damage and misuse, and to be an advocate on behalf of the people of the state for the long term conservation of our natural resources. John Sandor comes from the old school of the Forest Service that saw its mandate to utilized as much forest as possible, and as it turns out, in a very short sighted manner. The new schools of forestry coming up through the ranks have a different philosophy, and are seeing our environment as a complex system that has to be managed very carefully for long term diversity and health, and not for short term development and profit. It would be unfortunate if the State of Alaska chose Mr. Sandor as a guardian of not only our forests, but all our natural resources. The Department needs a leader who is dedicated to the ideals of conservation and the environment. There are others responsible for development, and the two should be separated. .

The Dept. of Natural Resources certainly needs to represent both sides, for development and conservation of the resources. Development should be tempered with good management practices, and that means long range goals consistent with environmental costs, renewability when possible, and judicial use of the nonrenewable resources. Mr. Harold Heinze is clearly so biased towards development in spite of any environmental costs or long term benefits, that it is doubtful that he could provide any additional perspective beyond simply maximizing profit. That has been his experience with ARCO, and there is no reason to expect change. Once the old trees are gone, the air dirtied, the streams polluted, and wilderness destroyed, it is too late to turn back. Resources must be developed, but it requires wisdom, and a real concern for the future, and what its needs will be. Mr. Heinze has not such concerns. He is first and foremost an "oil man," before the environment, the people, or even the state.

I hope you will consider rejecting both of these nominations. Perhaps it would send a message to the Governor that he is answerable to us all, and owes us a certain element of objectivity and responsible leadership.

Respectfully,

Stephen J. Gerrish, MD.

Suzann G. Speckman
PO Box 81888
Fairbanks, AK 99708

Dear Senator Jones:

I am writing to let you know that I am adamantly opposed to the appointments of both Harold Heinze and John Sandor. I don't feel either of these people is able to objectively represent the state's interests or the interests of the people. Furthermore, I have serious doubts about the integrity of both.

We need honest, unbiased people who don't have conflicting interests and do have experience in the fields in which they'll be working.

Thank you.

Sincerely,

Suzann G. Speckman

Suzann G. Speckman

Dear Senator Joner:

I am writing to oppose the confirmation of John Sandor as Commissioner of the Department of Environmental Conservation. Since he has taken office he has demonstrated little interest in enforcement of the State's environmental laws.

To date he has not sought penalties for two separate major spills of jet fuel in the Arthur Kill.

His Deputy Commissioner released draft oil spill contingency plan regulations to the oil companies before other interested parties and the public had an opportunity to comment on them. It is one thing to work with industry, it is another to work with them behind closed doors without public input.

He has pandered to the owners of contaminated service stations and refused to seek reimbursement of state money expended to cleanup leaking underground storage tank sites.

He and his Deputy Commissioner view the state's emergency cleanup funds as some sort of private kitty for their political supporters and refuse to spend the fund on legitimate purposes for fear that the tax on the oil companies that finances the fund will dry up.

He refuses to acknowledge that DEC by state law is a regulatory agency and not a consultant to those who wish to pollute this state. "Technical assistance" rather than enforcement of the laws adopted by the Legislature is the buzz word for his regime.

I am not an environmental extremist or someone with a political agenda. I just want the environmental laws of this state enforced. I urge you to oppose his confirmation and make sure that he is questioned about the above at his confirmation hearings.

1420 G St.
Anchorage, AK 99501
April 13, 1991

Lloyd Jones, Chairman
Senate Resources Committee
Alaska State Senate
P.O. Box V
Juneau, AK 99811

Dear Sen. Jones:

As you are no doubt aware, Governor Hickel has chosen Harold Heinze to be his Commissioner for the Department of Natural Resources, and has chosen John Sandor to be his Commissioner of the Department of Environmental Conservation. I am normally in full agreement that an incoming Governor needs to have speedy confirmation of department heads -- individuals that share that person's philosophy and can speak for him on a wide variety of issues. In all honesty, however, the two above candidates are so utterly one-sided in their viewpoints that I must question their legitimacy for the jobs for which they have been selected.

Both men are obvious proponents of industry's points of view, and have little feeling for environmental values. Mr. Hickel, an obvious proponent of industrial growth, deserves to have conservative leaders of these two agencies -- but not to such an extreme as these two. Mr. Heinze, for instance, has characterized Alaska's environmental leaders as "aggressive extremists and activists who operate under the disguise of environmentalists," and sees the role of the state as "to become an advocate of resource development" which thus far had "been too paranoid to be anything but a regulator." Mr. Sandor, a mining-industry advocate, has said of the old-growth stands on the Tongass National Forest that "it is desirable to liquidate the existing decadent climax stands ... as soon as possible." He has gone so far as to support "pre-roading," the policy of building roads in forested areas before contracts are approved, in order to prevent the consideration of those areas as roadless areas.

I do not think that either of these gentlemen should be able to win confirmation to their posts, and I urge you to vote reject those nominations.

Thank you for your consideration of these matters.

Sincerely,

Frank Norris

Frank Norris

Vivian C. Menaker Post Office Box 118 Haines, Alaska 99827

April 9, 1991

Chairman Lloyd Jones
Senate Resources Committee
P.O. Box V
Juneau, Alaska 99811

Dear Chairman Jones,

After having watched how Mr. Sandor has dealt with forestry issues, how he has had so little regard for clean water, clean air and the preservation of habitat, I worry about Alaska's valuable resources.

Mr. Sandor seems to prefer extractive resource development which is bad enough in the forest but large scale mining is even worse when the chemicals used in heapleaching are considered. There are many mining claims in and around Haines, Skagway and Juneau. The Kensington mine development has already had a fuel spill into a valuable fishing stream and it is only in the developmental stage. The whole Lynn Canal could eventually become too polluted to support the multimillion dollar fishing industry it now has.

Please don't confirm the appointment of Mr. Sandor as head of the Department of Environmental Conservation.

Respectfully yours,

Vivian Menaker

Vivian Menaker

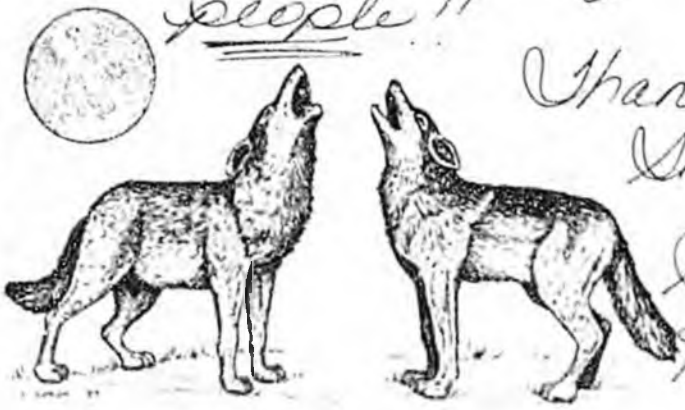
4/11/91

Dear Senator Jones,

Please oppose the confirmation of —

JOHN SANDOR
DAVID KELLEYHOUSE
HAROLD HEINZE

these men have no business having anything to do with state policies in any way shape or form! We oppose any of Hickels appointees, Especially the aforementioned people!!



Thank you
Sincerely,
Gayle Bell
Homer Ak.
99811

HONORABLE Lloyd Jones
Chair, Senate Resources Committee
Alaska State Legislature
Post Office Box V
Juneau, Alaska 99811

April 10, 1991

Dear Senator Jones:

The enclosed letter is a copy of one I sent to my state senator and representative. I feel very strongly that the two appointees, Harold Heinze, to Commissioner of the DNR and John Sandor, Commissioner of the DEC, will do an extremely poor job of managing and protecting Alaska's resources. Please oppose their confirmations to these posts.

Sincerely,

RICHARD S. CHAPELL
5801 HAYSTACK MOUNTAIN ROAD
FAIRBANKS, ALASKA 99712

APR 1 [illegible]

To: Chairman Lloyd Jones
Senate Resources Committee
PO Box U
Juneau, AK 99811

April 9, 1991

Chairman Jones,

I am writing to express my dismay at the appointment of John Sandor & F. Kemp to their respective positions making decisions regarding Alaska's resources.

I oppose both appointments. Sandor has repeatedly shown a pro-industry stance with little environmental concern. His record with the Forest emphasizes that.

Kemp's appointment is as upsetting. To put an ex-president of an oil company in the Natural Resources department of the State of Alaska is so blatantly pro-oil development and so insensitive to the ramifications of the EXXON oil spill. Instead someone who is pro-environmental concerns should be the appointee - someone who will safeguard Alaska's resources not exploit them for the

I feel the Hickel administration is very insensitive to the concerns & feelings of many Alaskans. The arrogant attitude is already tiring. We are a commercial fishing boat family and are not pleased with the selection of Tom Fillon either.

→

Thank you,
Tracy Akers
P.O. Box 3131
Kodiak, Ak
99615

Alaska Center for the Environment

519 West 8th Avenue, Suite 201 • Anchorage, Alaska 99501 • (907) 274-3621

May 1, 1991

Senator Lloyd Jones
Alaska State Legislature
P.O. Box V
Juneau, AK 99811

Re: Heinze Confirmation

Dear Senator Jones:

Enclosed is a copy of the testimony the Alaska Center for the Environment presented to the Resources Committee concerning the confirmation of Harold Heinze as commissioner of the Department of Natural Resources. We recommend that you vote not to confirm him. We believe that Mr. Heinze is an unacceptable choice for the following reasons:

1. His lengthy employment in the oil industry makes it impossible for him to deal at arms length with this industry which, of all the industries in the state, Alaskans believe deserves the closest scrutiny.

2. He does not bring to the job the balance that is necessary to be not only a facilitator of resource extraction, but also a steward.

3. His abrasive style will increase rather than reduce the divisiveness in the state over resource issues.

4. He is far more willing to seek the opinions of business and industry than those of the general public or of other interests, an inappropriate preference in a public servant.

Thank you for considering our recommendation.

Sincerely,

Cliff Eames

Cliff Eames
Issues Director

Printed On Recycled Paper

Alaska Center for the Environment

519 West 8th Avenue, Suite 201 • Anchorage, Alaska 99501 • (907) 274-3621

TESTIMONY OF THE
ALASKA CENTER FOR THE ENVIRONMENT
TO THE SENATE RESOURCES COMMITTEE
ON THE CONFIRMATION OF HAROLD HEINZE AS
COMMISSIONER OF DNR
BY TELECONFERENCE FROM ANCHORAGE, ALASKA
APRIL 22, 1991

Mr. Chairman, members of the committee, my name is Cliff Eames. I'm with the Alaska Center for the Environment. We are a nonprofit membership organization devoted to the conservation of Alaska's natural resources with offices in Anchorage and Wasilla and approximately 1500 members. Incidentally, as a conservationist I have now worked with six DNR commissioners.

It is fitting that it is Earth Day today as you hear testimony on whether to confirm or reject Harold Heinze as commissioner of DNR. Earth Day is a potent symbol of the increasing concern worldwide about the health of our life support system--our environment.

The commissioner of DNR is responsible for the management of 104 million acres of state-owned uplands, an area greater than the entire state of California, and more than 40 million additional acres of state-owned tidelands. These lands include much more than the oil, coal, timber and other extractive resources that some Alaskans seem to focus on. They also include some of the most valuable wilderness, wildlife and scenic resources in the world, resources that are becoming increasingly scarce and, consequently, increasingly valuable.

We do not believe that Mr. Heinze brings the balance to this job that is necessary to be not only a facilitator of resource extraction, but also a steward. "Multiple use" is a buzzword for those who favor resource extraction over protection, but it's a double-edged sword. Multiple use also includes the protection of such things as wilderness, fish and wildlife habitat, parks, and watersheds, and Mr. Heinze has shown little sensitivity to these values. He has said that he is not interested in using any of the state's remaining 20 million acres of selection rights to preserve wilderness (and we suspect that that means he would also not select for parks). And while the coastal plain of the Arctic Refuge is certainly flat, as wildlife habitat it is extremely valuable; Mr. Heinze's reference to it as "crummy" couldn't be farther from the truth.

Alaskans feel passionately about their lands, waters, and fish and wildlife. Natural resource issues often dominate the news, and they have been a source of substantial conflict and divisiveness. The role of government should be to bring people together, not split them farther apart. Harold Heinze has a history of

abrasiveness rather than conciliation. Conservationists, both individuals and groups, are necessary and important players in natural resource decision-making in the state. Alaska would be ill-served by a commissioner who has called the leaders of Alaska's environmental organizations "aggressive extremists who operate under the disguise of environmentalists" and who are working to "strangle Alaska." Similarly, a few months ago at one of the few meetings conservationists have had with him in his short tenure, Mr. Heinze responded with anger rather than reason to a request for information concerning the state land disposal program and the availability of already disturbed land for future agricultural projects.

Public participation does not appear to be something Mr. Heinze had to be much concerned about in his 25 years with ARCO. In a recent speech he said that he had asked business and industry to help DNR identify the lands the state should select to fulfill its entitlement. But what role does he contemplate for the general public, and will public participation be anything other than a pro forma exercise? Furthermore, under the amended Forest Practices Act the Board of Forestry is for the first time a truly representative body rather than a rubber stamp stacked almost entirely with timber industry advocates. Why has it still not met under the current administration? And why, looking at the substance of forest practices regulation, has DNR in several instances overruled the Department of Fish & Game, and at the request of timber operators eliminated stream buffer protections that were agreed to after a difficult and lengthy consensus process, and approved by the legislature when it amended the Act?

Finally, as a result of the Exxon Valdez oil spill and subsequent revelations, the oil industry--of all the industries in Alaska--is the one Alaskans believe deserves the closest scrutiny. We believe that it is a serious mistake, and one that will only further erode the public's trust in its government, to appoint such a strong oil industry advocate, one with 25 years with the industry, as commissioner of DNR. We have concerns, for example, as do many other people, about the responsibility Mr. Heinze might share for Alyeska's unpreparedness. Mr. Heinze is the wrong person at the wrong time, and we recommend that you not confirm him.

This is the first time that our organization has formally opposed a nomination for a department head. Similarly, we understand that the legislature has never yet failed to confirm such a nominee. We suggest that this is the time for the legislature to break that precedent.

Thank you.

PUBLIC OPINION MESSAGE

DEAR: SENATOR JONES

NAME: DONA JERNSTROM
TITLE:
ADDRESS: 308 LINCOLN ST.
CITY: FAIRBANKS ZIP: 99701
PHONE: 452-4290
BILL NO:
SUBJECT: SCHOOL BOARD MEMBERS
MESSAGE: I WOULD LIKE YOU TO PLEASE CONFIRM JACK PHELPS TO THE ALASKA STATE BOARD OF EDUCATION. EOM-FZ

POMID: 07092253
DATE: 91/05/15
TIME: 09:22:53
LIONAME: FAIRBANKS LIO

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KUBINA	LARSON	MENARD
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M.W.MILLER	MOYER	SHULTZ
NAVARRE	PARNELL	STURGULEWSKI
G.PHILLIPS	R.PHILLIPS	UEHLING
SHARP	TAYLOR	ZHAROFF
ULMER	ZAWACKI	

PUBLIC OPINION MESSAGE

DEAR: SENATOR JONES

NAME: JERRY MCCUTCHEON
TITLE:
ADDRESS: 121 WEST 11TH
CITY: ANCHORAGE ZIP: 99501
PHONE: 277-3076
BILL NO:
SUBJECT: ARCO/HEINZE ET AL
MESSAGE: YOU CAN'T GET MUCH MORE OF A CONFLICT OF INTEREST THAN THAT. BUT HE WASN'T THE ONLY ONE! FOR WHO ELSE WILL ARCO BE PICKING UP THE TAB? AMONG OTHE THINGS THAT DIDN'T GET ASKED, WHAT ABOUT THE ADDITIONAL 5 BILLION BARRELS OF OIL THAT PRUDHOE BAY WAS CAPABLE OF PRODUCING AND THAT ARCO, AMONG OTHERS, HID FROM THE PUBLIC AND THE LEGISLATURE? SHOULDN'T SOMEBODY ASK? /JSM

POMID: 03092647
DATE: 91/05/15
TIME: 09:26:47
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FINKELSTEIN	FOSTER	FISCHER
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JACKO	KOPONEN	KERTTULA
KUBINA	LARSON	MENARD
LEMAN	LINCOLN	PEARCE
MACKIE	MACLEAN	POURCHOT
MARTIN	M.A.MILLER	RODEY
M.W.MILLER	MOYER	SHULTZ
NAVARRE	PARNELL	STURGULEWSKI
G.PHILLIPS	R.PHILLIPS	UEHLING
SHARP	TAYLOR	ZHAROFF
ULMER	ZAWACKI	

PUBLIC OPINION MESSAGE

DEAR: SENATOR JONES

NAME: JOHN STRASENBURGH
TITLE:
ADDRESS: PO BOX 100171
CITY: ANCHORAGE ZIP: 99510
PHONE: 265-3482
BILL NO:
SUBJECT: CONFIRMATION-HAROLD HEINZE DNR
MESSAGE: OPPOSE CONFIRMATION. HEINZE LACKS OBJECTIVE BALANCED APPROACH TO RESOURCE MANAGEMENT. HIS GENERAL TIES TO OIL INDUSTRY ARE BAD ENOUGH, BUT SPECIFIC TIES TO ARCO REGARDING FDIC LAWSUIT REPRESENT ENORMOUS CONFLICT OF INTEREST. HIS FAILURE TO DISCLOSE THIS EVEN WORSE. HE IS NOT HONEST AND ABOVE BOARD. PLEASE REJECT HIS CONFIRMATION. /JSM

POMID: 03093527
DATE: 91/05/15
TIME: 09:35:27
LIONAME: ANCHORAGE LIO

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PUBLIC OPINION MESSAGE

DEAR: SENATOR JONES

NAME: DEBRA SMITH
TITLE:
ADDRESS: P.O.BOX 102291
CITY: ANCHORAGE ZIP: 99510
PHONE: 248-7995
BILL NO: HB 5
SUBJECT: APPROP: K - 12 SUPPORT AND CONSTR. DEBT
MESSAGE: DON'T ADJOURN BEFORE YOU RECEIVE HB 5 FOR RECONSIDERATION IF GOVENOR HICKEL VETOS IT. $60,000 PER UNIT SHOULD BE THE MINIMUM. WE NEED $63,000.

POMID: 03093438
DATE: 91/05/15
TIME: 09:34:38
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MAY 1[illegible] [illegible]D

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*ADMITTED IN WASHINGTON, D.C. AND ALASKA

**ADMITTED IN VIRGINIA, WASHINGTON, D.C. AND ALASKA

ALL OTHERS ADMITTED IN ALASKA

May 15, 1991

The Honorable Lloyd Jones
Alaska State Legislature
P. O. Box V
Juneau, AK 99811

Dear Senator Jones:

Please include this letter in the record as support for the confirmation hearing of Harold Heinze, in my own behalf. I waited until the 6:00 p.m. break at the hearing on Tuesday, May 7, 1991 to testify, but unfortunately had to leave before testifying because I had to catch an airplane.

I have a law practice pretty much dedicated to natural resource issues and have represented timber and mining interests in southeast Alaska for over 20 years. Accordingly, I have had a lot of contact with the Department of Natural Resources and the Commissioner of Natural Resources. I think it is fair to say that no matter what the previous experience and background of the commissioner, each one, on coming into office, did his or her best to follow the law, including environmental laws. Accordingly, the best guide to whether the candidate will be a good commissioner is whether the person did a good job in carrying out his or her responsibilities in his or her previous capacity.

If this is a criterion, and I think it should be, then it is important to understand that Harold Heinze has performed extremely well in his chosen profession prior to being nominated by the Governor. The man is not yet 49 years old. He had a meteoric rise to achieve the presidency of ARCO Transportation Company at age 45 and Commissioner of Natural Resources designate at age 48. It is in Alaska's interest to utilize the energy, intelligence, competency and integrity it took for Mr. Heinze to achieve these kind of recognitions in his job history up to now through job performance.

Much of the testimony I heard at the teleconference on May 7, 1991 was framed in terms of ideology: i.e., anyone who has been president of one of ARCO's companies, clearly does not have the "environmental sensitivity" to be a good commissioner. I think the ideology oriented arguments against Harold Heinze's nomination do not withstand analysis. A person does not become a president of a key corporation without a healthy dose of pragmatism. Boards of directors have a strong sensitivity to the business climate in which we are operating today. There is a common understanding that the environmental ethic is now part of the business ethic. Accordingly, Boards of Directors rate and judge a manager's job performance on how well he or she performs in the environmental arena and how he or she is able to balance the corporate concerns, including the environmental concerns.

The ideology argument also does not work because "pro-development" does not mean development at all costs (although some groups do put that on the phrase). Instead, "pro-development" really means that instead of using the environmental laws to find creative ways to deny a permit (for example), a bureaucrat will find ways to change the project to cause it to fit the law. This is the approach in Canada and almost every other country in the developed world, except the United States (where we seem to have an adversarial process both at the federal and state level). In short, pro-development means a cooperative effort between the state and industry to achieve a strong economy which meets environmental standards.

The final example I would like to provide to debunk the ideology argument is Bill Ross. Ross was a self-proclaimed "socialist" whom Governor Sheffield offered as commissioner of DEC. Prior to becoming commissioner designate, Ross had worked for John Katz at the Governor's office in Washington, D.C. His nomination drew fire from the right, which was far more ferocious than the fire from the left we have heard with respect to Harold Heinze. However, the argument was analogous: i.e., how could a socialist properly carry out the duties of commissioner?

As it turned out, Ross was an excellent commissioner. Just as he had done a good job for the state in Washington, D.C., he did a good job for the state as Commissioner of DEC. He cooperated with industry in finding ways to meet environmental requirements, but had absolutely no hesitancy to implement the law. In short, Bill Ross was a pragmatist as commissioner, just as he had been in his previous jobs in state government, notwithstanding the ideological label.

I had not known Harold Heinze prior to his coming to Juneau as Commissioner. I have been in to see him with a number of

timber and mining clients to talk to him about a whole variety of issues. He is an extremely quick study. While he understands the issues very quickly, he approaches them skeptically. He wants to know the facts, and have complete information before deciding. He speaks the language of business and knows where to look for the base issues which drive the industry approach. He has said "no" to a number of things I would like to have seen happen. He has given a qualified "yes," altered by his own logic process to other issues my clients have brought before him. In other words, as I have seen him, he is hardly an ideologue, but a cautious, conservative, pragmatist, determined to make good decisions.

I have provided this over-lengthy analysis to give you a "feel" for Harold Heinze from a person working issues from the industry point of view. Please let me know if there is anything I can add in this regard, but in summary, he is very good and it will be very much in the public interest to confirm him as commissioner.

Yours very truly,

James F. Clark

JFC:sd/510

PUBLIC OPINION MESSAGE

DEAR: SENATOR JONES

NAME: VINCE LEONARD
TITLE:
ADDRESS: 10208 PREUSS LANE
CITY: EAGLE RIVER ZIP: 99577
PHONE: 694-9778
BILL NO: HB 268
SUBJECT: REPRODUCTIVE PRIVACY ACT
MESSAGE: STOP. HB 268 AND SB 249 ARE WRONG. AS A PARENT, CHRISTIAN, AND TAX PAYER, I CAN NOT IN ANYWAY JUSTIFY THIS ACTION. YOU, AS OUR REPRESENTATIVES, SHOULD BE TAKING CARE OF STATE GOVERNMENT, NOT SPENDING OUR TAX MONEYS ON ABORTIONS ON DEMAND. PLEASE, I URGE YOU TO VOTE DOWN SUCH BILLS. /CMR

POMID: 03130552
DATE: 91/04/22
TIME: 13:05:52
LIONAME: ANCHORAGE LIO

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PUBLIC OPINION MESSAGE

DEAR: SENATOR JONES

NAME: GAYLE BELL
TITLE:
ADDRESS: 64880 DIAMOND RIDGE
CITY: HOMER ZIP: 99603
PHONE: N/R-
BILL NO:
SUBJECT: DNR COMMISSIONER
MESSAGE: I THINK THIS IS SUCH AN IMPORTANT POSITION THAT IT SHOULD NOT BE GIVE TO SOMEONE WITH HAROLD HEINZE'S BACKGROUND. I VEHEMENTLY OPPOSE HIS APPOINTMENT TO DNR. HIS IDEAS DO NOT REPRESENT THE PEOPLE OF ALASKA.

POMID: 18133120
DATE: 91/04/22
TIME: 13:31:20
LIONAME: HOMER INFORMATION OFFICE

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PUBLIC OPINION MESSAGE

DEAR: SENATOR JONES

NAME: JOHN ALFONZI
TITLE:
ADDRESS: 2484 OUTSIDE BLVD.
CITY: NORTH POLE ZIP: 99705
PHONE: 488-1361
BILL NO:
SUBJECT: HAROLD HEINZE
MESSAGE: HAROLD HEINZE IS NOT QUALIFIED TO RESPONSIBLY MANAGE STATE NATURAL RESOURCES. HE IS AN OIL MAN THROUGH AND THROUGH AND WILL BE BIASED IN HIS JUDGEMENTS. I URGE YOU TO FIND THE COURAGE TO DENY HIS APPOINTMENT AS COMMISSIONER. EOM/MJO

POMID: 07143806
DATE: 91/04/26
TIME: 14:38:06
LIONAME: FAIRBANKS LIO

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PUBLIC OPINION MESSAGE

DEAR: SENATOR JONES

NAME: JIMMIE H. WILES
TITLE:
ADDRESS: BOX 580
CITY: HOMER ZIP: 99603
PHONE: N/R-
BILL NO:
SUBJECT: CONFIRMATION OF HAROLD HEINZE
MESSAGE: I OPPOSE CONFIRMATION ON THESE GROUNDS. A FORMER PRESIDENT OF ARCO I CLEARLY A BAD CHOICE BECAUSE OF HIS PAST POLICY DECISIONS CONCERNING CORPORATE PROTECTION OF ENVIRONMENTAL QUALITY. THERE IS A PROVEN LACK OF ENVIRONMENTAL QUALITY IN AND AROUND OILFIELDS AS IS CLEARLY SEEN AT PRUDHOE BAY, ALYESKA, ETC.

POMID: 18173451
DATE: 91/05/07
TIME: 17:34:51
LIONAME: HOMER INFORMATION OFFICE

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GRUSSENDORF	

PUBLIC OPINION MESSAGE

DEAR: SENATOR JONES

NAME: ALLISON K-COGGINS
TITLE:
ADDRESS: 3432 CONIFER
CITY: NORTH POLE ZIP: 99705
PHONE: 488-7741
BILL NO:
SUBJECT: HARLOD HEINZE CONFIRMATION
MESSAGE: NOMINATION OF HAROLD HEINZE AS COMMISSIONER OF DNR IS PROBABLY INAPPROPRIATE DUE TO HIS FORMER EMPLOYMENT. I FEEL HE WOULD PROBABLY EXPLOIT ALASKA'S RESOURCES TO THE ADVANTAGE OF THE OIL COMPANIES AND NOT TO THOSE WHO LIVE HERE. PLEASE REMEMBER THE PEOPLE WHO LIVE HERE WILL HAVE TO ULTIMATELY PAY FOR ANY "ACCIDENTS" MADE BY THE COMPANIES. THANK YOU. EOM/CLS

FOMID: 07105037
DATE: 91/05/08
TIME: 10:50:37
LIONAME: FAIRBANKS LIO

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PUBLIC OPINION MESSAGE

DEAR: SENATOR JONES

NAME: VICTORIA MCDONALD
TITLE:
ADDRESS: BOX 556
CITY: PETERSBURG ZIP: 99833
PHONE: 772-3750
BILL NO:
SUBJECT: HAROLD HEINZE HEARINGS
MESSAGE: HAROLD HEINZE VIEWS THE ARTIC NATIONAL REFUGE AS A "FLAT CRUMBY PLACE". WE NEED SOMEONE IN DNR WHO SEES ALASKA AS MORE THAN A PLACE TO MINE OR DRILL FOR OIL. ALASKA IS VAST BUT FRAGILE AND NEEDS PROTECTION. VOTE "NO" FOR HAROLD HEINZE FOR DNR.

FOMID: 15165718
DATE: 91/04/25
TIME: 16:57:18
LIONAME: PETERSBURG LIO

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PUBLIC OPINION MESSAGE

DEAR: SENATOR JONES

NAME: DAVID S. WITT
TITLE:
ADDRESS: 3605 ARCTIC BLVD, NO 2281
CITY: ANCHORAGE ZIP: 99503
PHONE: 243-2742
BILL NO: HB 268
SUBJECT: REPRODUCTIVE PRIVACY ACT
MESSAGE: SB 249: I AM OPPOSED TO HB 268 AND SB 249. THESE BILLS, REGARDLESS O WHICH SIDE OF THE ABORTION ISSUE YOU ARE ON, DO NOT SERVE THE INTEREST OF THE PUBLIC. THE ABORTION INDUSTRY NEEDS TO BE REGULATED JUST LIKE ANY OTHER MEDICAL/SURGICAL CENTER TO MAINTAIN THE INTEGRITY OF THE DOCTORS/FACILITIES. /JSM

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TIME: 17:05:22
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PUBLIC OPINION MESSAGE

DEAR: SENATOR JONES

NAME: RAYMOND CAMMISA
TITLE:
ADDRESS: 310 STUART
CITY: ANC ZIP: 99508
PHONE: 333-4612
BILL NO:
SUBJECT: APPOINTMENT OF HAROLD HEINZE
MESSAGE: CONFLICT OF INTEREST PREVENTS HAROLD HEINZE FROM BEING A SUITABLE CANDIDATE TO HEAD THE DEPARTMENT OF NATURAL RESOURCES. THIS APPOINTMENT WOULD PUT THE FOX IN THE HEN HOUSE. JUST VOTE NO. / LW

POMID: 03150118
DATE: 91/04/23
TIME: 15:01:18
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PUBLIC OPINION MESSAGE

DEAR: SENATOR JONES

NAME: ILA DAIVDSON
TITLE:
ADDRESS: PO BOX 4161
CITY: KENAI ZIP: 99611
PHONE: 776-8317
BILL NO: HB 268
SUBJECT: REPRODUCTIVE PRIVACY ACT
MESSAGE: PLEASE VOTE NO ON HB268,HB170, SB249,SB171,SB172,SB173,SB174 AND SB175.

POMID: 13150021
DATE: 91/04/23
TIME: 15:00:21
LIONAME: SOLDOTNA LIO

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PUBLIC OPINION MESSAGE

DEAR: SENATOR JONES

NAME: PEGGY KIEFER
TITLE:
ADDRESS: 1180 CHINA BERRY CIRCLE
CITY: ANC ZIP: 99515
PHONE: 563-8585
BILL NO: HB 268
SUBJECT: REPRODUCTIVE PRIVACY ACT
MESSAGE: PLEASE DON'T PASS HB 268 AND SB 249./

POMID: 03130432
DATE: 91/04/23
TIME: 13:04:32
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PUBLIC OPINION MESSAGE

DEAR: SENATOR JONES

NAME: GERALD R. BROOKMAN
TITLE:
ADDRESS: 715 MUIR AVE
CITY: KENAI, ALASKA ZIP: 99611
PHONE: 283-9329
BILL NO:
SUBJECT: CONFIRMATION OF APPOINTMENT
MESSAGE: THE PAST RECORD OF HAROLD HEINZE INDICATES THAT HE WOULD FAVOR THE INTERESTS OF THE OIL AND GAS INDUSTRY OVER THOSE OF THE STATE AS A WHOLE IN THE EVENT OF A CONFLICT BETWEEN THE TWO, AS IS INEVITABLY BOUND TO OCCUR FREQUENTLY P LEASE VOTE AGAINST HIS CONFIRMATION AS DEPARTMENT OF NATURAL RESOURCES CONNISSIONER.

POMID: 13130350
DATE: 91/04/23
TIME: 13:03:50
LIONAME: SOLDOTNA LIO

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Box 556
Petersburg, AK 99833
April 23, 1991

Honorable Lloyd Jones
Alaska State Legislature
PO Box V
Juneau, AK 99811

Dear Senator Jones:

The Commissioner of DNR should manage the use of Alaska's land, forests and minerals for the long term. Harold Heinze, former president of ARCO Alaska is not the best appointee for the job. His decisions will divide the people of Alaska into two groups and much bitterness and fighting will result.

Surely there is someone who is more neutral; a person who advocates protection of some areas for recreation and tourism while allowing sensible development of our resources.

Please find someone who will be accepted by more Alaskans.

Sincerely,

Victoria McDonald

Victoria McDonald

cc: Cliff Davidson

TESTIMONY OF RIKI OTT, Ph.D.

ON BEHALF OF THE UNITED FISHERMEN OF ALASKA AND THE OIL REFORM ALLIANCE

BEFORE THE SENATE RESOURCES COMMITTEE APRIL 22, 1991

The United Fishermen of Alaska and the Oil Reform Alliance strongly oppose the appointment of Mr. Harold Heinze as Commissioner of the Department of Natural Resources.

In general, we believe this appointment sets extremely poor public policy. Although the State of Alaska relies predominantly on oil revenues, prior Administration's have at least attempted to hold the oil industry at arm's length publicly, thus preserving some semblance of political independence. Appointing former oil company executives into the Cabinet shatters the public trust.

Also, we believe that Mr. Heinze's pro-development and confrontational style will preclude decisions that balance responsible development with public concerns and environmental protection or, as the fishermen say, "habitat" protection.

Specifically, we have the following four areas of concern.

1) Mr. Heinze's conduct regarding draft regulations for the Forest Practices Act has been extremely irresponsible and insensitive.

   The DNR has failed to issue regulations for the Forest Practices Act despite promises that they were forth coming under the previous administration. The continued delay appears to be a tactic to prevent regulations from being presented until after the commissioner has been confirmed.

   Draft regulations were unacceptable as presented because they weakened a hard-won compromise that bans logging along small salmon streams (Exhibit A). While appearing before the board of the United Fishermen of Alaska, Mr. Heinze stated that he made an executive decision in removing protective buffers on streams five feet wide while allowing automatic selective cutting variances on streams up to ten feet wide. This decision subjects approximately 45 - 55 percent of the state's salmon streams in Southeast and Southcentral to the automatic variation (Tapes and minutes of UFA meeting, February 2 - 8, 1991).

When it was pointed out that this decision was contrary to both the spirit and the intent of the law, Mr. Heinze informed the board that he intended to stick with his decision. Immediately thereafter, a question arose about Mr. Heinze's interpretation of "environmentally sound development." Mr. Heinze responded that he felt Alaska's laws were "good enough" to protect the environment so that if it was "legal," it was environmentally sound development (Tapes and minutes of UFA meeting, February 2 - 8, 1991).

There is grave concern that the failure to produce the regulations in a timely manner is a symptom of what proves to be a disease within the tenure of this commissioner, i.e., that he will not issue regulations which are in keeping with legislative intent if he or the Administration do not personally agree with the law. This is not in keeping with the constitutional mandates of this state.

2) Mr. Heinze has an irreconcilable conflict of interest with the oil industry which will seriously impair his ability to properly regulate that industry.

Stock Options

After his appointment, Mr. Heinze declared stock holdings of 3,000 shares of ARCO Alaska, Inc. stock, plus options on more than 20,000 shares. He stated that he plans to sell all the shares as soon as "legally" possible (Exhibit B).

The problem is that it may not be "legal" to divest of the stock options, worth about $2.6 million, for a period of several years. As long as Mr. Heinze owns ARCO stock and stock options, he will have an irreconcilable conflict of interest. It will be to his personal advantage to ensure that ARCO Alaska performs well so as to increase the net worth of his holdings. As the direct beneficiary, Mr. Heinze also will continue to receive dividends from his holdings.

If confirmed as Commissioner of DNR, Mr. Heinze will have "authority over policies and decisions that have enormous" financial effects on ARCO Alaska. One example of a potential conflict of interest stems from the Supreme Court decision requiring the DNR to develop a plan for transporting any oil ARCO discovers in Camden Bay safely to market. An unacceptable plan could result in cancellation of ARCO's leases (Exhibit B).

Mental Health Trust Land Selection

The DNR will play a key role as Alaska completes the task of land selection, granted as part of its statehood pact, during the next three years. Mr. Heinze maintains that "the state's strategy should emphasize valuable resources and possible corridors between chunks of state land" (Exhibit C).

This is exactly the same strategy advocated by ARCO Alaska which has a huge stake in access "because it has the most acreage under lease in Alaska- 1.2 million to 1.3 million acres- of any oil company operating in the state" (Exhibit D). The advantage to ARCO Alaska of corridors connecting potential oil deposits is as obvious as Mr. Heinze's conflict of interest in facilitating this access.

Exxon Valdez Oil Spill Lawsuits

According to Attorney General Cole, the state is actively pursuing civil claims against Alyeska. The state claims Alyeska "intentionally and negligently misrepresented its response and cleanup capabilities in responding to spills" (Exhibit E). Depending on the final claims settlement, the state may or may not be involved in natural resource damage claims against Alyeska as well.

Because of Mr. Heinze's former role as president of ARCO Alaska and ARCO Transportation Company and as the ARCO representative on the Alyeska owners committee, Mr. Heinze will most likely be called as a witness for Alyeska. The public finds it an intolerable situation to have a member of the Governor's Cabinet knowingly in a position where he could testify against the state.

3) Mr. Heinze has personal problems, including one civil lawsuit pending and potentially one criminal lawsuit, that will impinge upon his ability to be a successful commissioner.

FDIC Civil Lawsuit

The Federal Deposit Insurance Corporation recently targeted Mr. Heinze, among others, in a suit filed to reclaim the millions of dollars it lost while trying to rescue the United Bank Alaska. Mr. Heinze served on the board when he was president of ARCO Alaska (Exhibit F). According to FDIC officials, the suit would allege the directors had "acted negligently in their supervision of millions of dollars in real estate and construction loans." The time and energy necessary to protect his considerable personal assets from seizure through a successful FDIC suit will distract Mr. Heinze from his duties as commissioner.

Potential Criminal Lawsuit(s)

Recent evidence has surfaced that Mr. Heinze attended, as the official representative from ARCO Alaska, a 1988 meeting of the Alyeska owner's committee during which it was decided that Alyeska could not and would not respond to oil spills past Valdez Narrows- contrary to their public promises and state-approved contingency plan (Exhibit G). This decision, if true, may expose Alyeska and responsible officers to criminal charges and substantial penalties.

Six days after the Exxon Valdez spill, Hickel said, "The public was led to believe facilities were available to contain a spill. It apparently wasn't true" (Exhibit H). Hickel further stated that "he did not understand why the industry did not have present in Valdez the equipment and expertise necessary to respond immediately to the spill."

The evidence strongly implies that Alyeska could not respond to the spill because its top officials, including Mr. Heinze, decided that it would not. At a minimum, this violates the public trust and shows extremely poor judgement and lack of responsiblity on the part of Mr. Heinze. Further, it may implicate the corporation and its officials in criminal wrongdoing.

Role as Public Trustee

The UFA and the ORA find that Mr. Heinze's involvement in the 1988 Alyeska owner's committee meeting make it totally inappropriate for him to serve as a state trustee should the Exxon Valdez claim settlement ever be resolved (Exhibit I).

Overall Attitude

We also find Mr. Heinze's confrontational attitude a devisive burden unbefitting a potential commissioner. Mr. Heinze has demonstrated past contempt for the State of Alaska's attempts to regulate and tax the oil industry and for the citizens who express genuine concern over the lack of the oil industry to demonstrate responsible corporate citizenship (Exhibit B).

4. Past practices of ARCO Transportation, including during the period when Mr. Heinze was President, are being investigated for potential violation of federal and state permits.

ARCO has confirmed that "they have transferred oil ballast water and so-called tank washings from one tanker to another to be shipped for disposal through [Alyeska] into Valdez" Port (Exhibit J). These practices were recently the subject of a Legislative Oversight Hearing and are currently the target of an Environmental Protection Agency investigation for potential violation of the law.

In summary, the UFA and the ORA find that Mr. Heinze's past affiliation with the oil industry is onerous and will severely handicap his ability to successfuliy- and fairly-regulate that industry. Further, we find that Mr. Heinze has an irreconcilable conflict of interest.

We respectfully request that you do not confirm Mr. Heinze's appointment to the Commissioner of the DNR.

Exhibit A
Anchorage Times
February 8, 1991

Heinze

Continued from page B1

tions that would allow variances for logging along streams up to 20-feet wide, said Rick Hirschberg, who is a member of an Alaska Forest Association panel keeping watch on the regulations. The association is a pro-logging organization.

Loggers say prime timber grows along the stream banks. Biologists say that wooded stream banks, though, are also habitat for salmon, particularly coho or silvers.

"The heart of coho production is the little streams where coho are reared," said Frank Rue, Habitat Division director with the Department of Fish and Game. "Wood in streams is good for coho."

Rue testified before the Senate Resources Committee Wednesday on the regulations. He said the department favors the 5-foot limit. More than a third of all salmon streams in the state are less than 10-feet wide, he said, and thus could be subject to logging under the draft regulations.

Rich Davis, the president of the United Fisherman of Alaska, said his organization believed the Heinze proposal is "contrary" to the law. Davis said Heinze told the fishing group in clear terms he would stick with his decision, despite any protest.

Sen. Curt Menard, D-Wasilla, and Rue said there apparently was flexibility in the law to allow the commissioner to opt for the 10-foot standard.

Menard helped shepherd the forest act through the House last session. He said Heinze is undoing the work of lawmakers.

"I think it's unfortunate," Menard said. "We spent a lot of time trying to hammer out the legislation."

Hirschberg said loggers were also concerned about the draft regulations.

"I guess we're as upset as the fishermen are," he said. "We thought it was legitimate to consider streams up to 20 feet wide for variations of the no-cut position."

Heinze is to meet with Ron Somerville, deputy commissioner of Fish and Game, to discuss the agencies disagreement over logging variances.

Heinze is the former president of ARCO Alaska Inc. He was appointed commissioner by Hickel despite criticisms of his oil industry and development background. Somerville is heading Fish and Game until a commissioner is appointed.

Bob Dick, state forester, said Heinze's regulations would be imposed for a year and could be changed if problems developed. Dick said the regulations are about 90 days from being completed. There will be a 30-day public review period and the regulations have to be approved by Lt. Gov. Jack Coghill.

"He is sensitive to fact it is controversial," Dick said. "There's going to be no disaster out there.

"In addition, as we implement it, we can watch it. If it doesn't work, we can pull it back and fix it."

As state forester, Dick will make decisions on variance requests, considering the advice of Fish and Game and the Department of Environmental Conservation. The draft regulation still extends a no-cut buffer 25 feet from a stream, but allows the cutting of up to a quarter of the trees in between 25 feet and 66 feet.

Dick said the department had begun working on the regulations required by the act while Steve Cowper was still in office. After Hickel took office, Heinze reviewed the three proposals and chose the 10-foot limit.

Fish stream measures create rift

By DIRK MILLER
TIMES CAPITAL BUREAU

JUNEAU — Fishermen, legislators and biologists say Natural Resources Commissioner Harold Heinze is writing regulations weakening a hard-won compromise that [illegible] salmon streams.

Heinze says his draft regulations protect rights of private landowners, who are covered under last year's state Forest Practices Act.

"Somebody better stop and think about the fact it's not just simple balancing multiple uses of state land and water," Heinze said. "We're dealing with private landowner rights."

The forestry act, among other things, allows land and timber owners and logging operators the right to seek a variance lifting protective buffers on streams of a width of less than 5 feet.

Heinze said he has decided to allow the variances on streams up to 10-feet wide. Under the act, larger, important salmon streams on public and private land have more permanent buffers of up to 100 feet.

"I did what seems obvious to me, find the middle ground," he said.

The timber industry wanted regula-

Anchorage Daily News

OL. XLV, NO. 335 88 PAGES ANCHORAGE, ALASKA, SATURDAY, DECEMBER 1, 1990 PRICE 25 ¢

Ex-Arco boss joins Cabinet

Longtime nemesis of environmentalists to oversee resources

By GEORGE FROST
Daily News reporter

Harold Heinze, a 25-year oil executive who as president of Arco Alaska pushed an aggressive anti-tax, pro-development political agenda — and alienated environmentalists — was named Friday as Gov.-elect Wally Hickel's choice for commissioner of natural resources.

"I said, how would you like to come work for a big company, a company that has over 500,000 stockholders and is an owner state," said Hickel about the offer. "We want somebody on our side of the fence just as big as those people on the other side of the fence."

■ **JACOBUS APPOINTED:** Anchorage attorney and GOP chairwoman Cheri Jacobus was named to policy-making job in the Department of Law. B-1

Heinze, 48, was president from 1983 to 1987 of Arco Alaska, one of the state's largest employers, taxpayers and political forces. After that, he was made president of Arco Transportation, the subsidiary that runs Arco's tanker fleet and its share of the trans-Alaska pipeline.

He was ousted from that job this July, five days after Alyeska Pipeline Service Co., which operates the pipeline on behalf of Arco and the other owners, threatened to shut it down to force the state to back off enforcement of air pollution laws.

There was no shutdown, but the threat was an unprecedented show of muscle by the industry, and it resulted in an unprecedented judicial order halting enforcement of the federal Clean Air Act pending negotiations between the state and the companies.

Heinze said the threat was unrelated to his departure. He was evasive Friday about his part in it, but he defended the action.

"I think what the companies said at the time was they were faced with a choice of either shutting down the pipeline or knowingly violating the law, and certainly I support that part of the decision," he said.

While with Arco, Heinze was never shy about giving

Harold Heinze BOB HALLINEN / Anchorage Da

Exhibit B

Exhibit C
Fairbanks Daily News - Miner

Friday-Saturday, January 25-26, 1991

Jan 25-26 91

Heinze promises no war with environmentalists

JUNEAU (AP)—The Hickel administration will not wage war against environmental groups, even though there is little common ground between the two, the new head of the Department of Natural Resources said Thursday.

HEINZE

Commissioner Harold Heinze outlined his agency's goals to a Juneau development group, and said he understands their frustrations in dealing with environmental groups.

Heinze then brought up the spruce-bark beetle infestation that has ravaged forests on the Kenai Peninsula. Environmental protests have delayed the harvest of beetle-infested trees and worsened the problem, he said.

"It's crazy for people to defend the trees so they can suffer an epidemic of disease," he said. "That's idiocy."

But Heinze said he did not want to send the wrong message. Gov. Walter J. Hickel wants to promote development, but "it's going to be done right ... we're very concerned about environmental issues," the commissioner said.

Heinze said after the meeting that he would not intervene on behalf of industry every time environmental disputes arise. "I don't feel it's my job to be out there carrying the water for every industry in Alaska."

Hickel appointed Heinze Nov. 30. He is the former head of ARCO Alaska Inc. and, like several other Hickel appointees, was a board member of Commonwealth North, an Anchorage-based, public-policy group.

Heinze echoed a familiar Hickel theme to the 50 people at the meeting, saying the new administration's goal was to craft regulations that serve as "road maps, not roadblocks."

But once the rules are in place, developers are expected to follow them, he said. "If you don't do it that way, both feet are going to come down on your back."

The department will focus heavily on pushing a short list of high-benefit development projects, and completing a lands-selection process ongoing since statehood.

The list of megaprojects is still taking shape, he said, but includes a trans-Alaska pipeline to move natural gas from the North Slope, and large-scale mining projects.

"The bigger mines offer the state a lot of benefit," he said. "The economics of smaller-scale mining has been hurt by the impact of environmental concerns."

Heinze said the lands selection process is an immense task, but one he relishes.

As part of its statehood pact, Alaska was allowed to select 103 million acres of federal land. The state so far has picked 85 million acres and has three years to complete the task.

Heinze said the state's strategy should emphasize valuable resources and possible corridors between chunks of state land.

Two other priorities of the department will be to boost state revenues from resource development and deal with "hot" issues, such as spruce-bark beetle infestation and statewide hazardous waste problems, he said.

Heinze also touched on the pending federal policy requiring land-use managers to ensure that any wetlands lost to development are replaced by creating new wetlands. Alaska industry and government officials have said the no-net-loss wetlands policy is unnecessary and would hinder development.

Heinze said Hickel would appeal directly to Interior Secretary Manuel Lujan, and possibly offer a compromise: The state would promise to protect 90 percent of its wetlands in exchange for the right to develop the remaining 10 percent. After the 10 percent is gone, the state would adopt the no-net-loss policy.

'We as a young state need room to grow," he said. 'If you look at what other states have done to their wetlands, it's pathetic."

ARCO lauds plan to trade land for royalties

By BERT TARRANT
TIMES BUSINESS WRITER

Gov. Walter J. Hickel's proposal that Alaska accept a smaller share of royalty and bonus revenues from oil and gas development in the Arctic National Wildlife Refuge in return for federal land has drawn the support of a top ARCO Alaska Inc. official.

"Even the environmentalists would go for that (a land trade)," said Jim Posey, ARCO Alaska's manager of federal government relations. Posey spoke to 150 members of the Anchorage Board of Realtors at the International Airport Inn Wednesday.

The state currently receives 90 percent of the royalty, bonus and rent revenues private companies pay to develop resources on federal lands in Alaska, while Uncle Sam retains 10 percent. The Bush Administration has proposed changing that split to 50-50 — the same as the share received by the other 49 states.

"Alaska will never get a 90/10 split on ANWR," Posey said. "The next two or three congresses will not give Alaska 90 percent of anything.

"With $12 billion in the (Alaska Permanent Fund) bank, Congress is not going to look with sympathy on Alaska's requests for a bigger share," he said.

Posey overlaid a land ownership map on a map of sedimentary basins in Alaska to demonstrate how several land owners of the basins make it difficult for the industry to pursue potential deposits of oil.

"Alaska is a patchwork of land ownership between federal and state governments and Native corporations," he said. "Not much of the land is connected and this makes it hard to go hunting for oil."

ARCO Alaska has a big stake in access because it has the most acreage under lease in Alaska — 1.2 million to 1.3 million acres — of any oil company operating in the state, he said.

Posey also said recent court decisions have upheld "the right of the federal government to do as it pleases with its lands as long as Congress approves."

However, he said he is optimistic congressional action on opening the wildlife refuge to oil and gas exploration and development will come this year.

Another Hickel suggestion calls for an increase in the typical 12.5 percent royalty paid by resource producers such as oil companies.

But doing so in ANWR would restrict competition, Posey said.

Exhibit D
Anchorage Times
Feburary 14, 1991

METRO
The Anchorage Times

FRIDAY
April 12, 1991

Heinze

Heinze could testify in Alyeska suit

By DIRK MILLER
TIMES CAPITAL BUREAU

JUNEAU — A member of Gov. Walter J. Hickel's Cabinet could end up testifying against the state in its suit against the Alyeska Pipeline Service Co. regarding the Exxon Valdez oil spill.

Resources Commissioner Harold Heinze said Thursday he could be called as a witness for any side in lawsuits stemming from the almost 11-million-gallon spill in Prince William Sound.

Heinze is a former president of ARCO Alaska Inc. and ARCO Pipeline Co. He said he participated in Alyeska owners' meetings in 1988 concerning oil spill response plans.

State, federal and Exxon officials recently agreed to a proposed $1 billion settlement, and lawmakers are now considering whether to approve it.

Part of the settlement, a plea agreement between the federal government and Exxon, includes a promise not to charge Alyeska with criminal violations. It also sets up a trustee board to handle $900 million to be used in restoration of the Sound.

Attorney General Charles Cole told senators Thursday the state is still pursuing its claim against Alyeska. The state claims Alyeska intentionally and negligently misrepresented its response and cleanup capabilities in responding to spills.

Heinze said if the state's case against Alyeska goes to court, he might be called to testify.

"Certainly I've been open about that," Heinze said. "I can be called by anybody. That's the way it was and still is." Cole said later he could not say who might be called as a witness by any side in the state's case.

"Commissioner Heinze was not appointed the state trustee because of his former association with ARCO Pipeline, one of the owners of the trans-Alaska pipeline," Cole said.

But Cole said Heinze should eventually replace him as a trustee. Environmental Conservation Commissioner John Sandor, Fish and Game Commissioner Carl Rosier and Cole are the state's trustees.

"I have not said when that should occur or even if it would occur when Harold Heinze is the commissioner of Natural Resources," Cole said.

Eric Rehrmann, Hickel's press secretary, said the settlement gives the governor the power to choose the state's three trustees.

See Heinze, page B4

Heinze

Continued from page B1

"(Heinze) doesn't see any conflicts with himself, but if it bothers people he would be happy to delegate to someone else," Rehmann said.

California Congressman George Miller alleged in a letter Tuesday Alyeska's owners secretly decided at a 1988 meeting in Phoenix to limit their immediate spill response inside Valdez Arm and Valdez Narrows.

Outside that area, cleanup responsibility would have been with the spiller, said the letter sent to the media and to two federal judges dealing with spill litigation and to media.

"That's just flat wrong," Heinze said. He said he attended the meeting but would not comment further because lawsuits against Alyeska are still pending. He said he would save his comments until his confirmation hearing before the House Resources Committee on Tuesday.

Lawmakers say they plan to question Heinze on his role in cleanup plans. Rep. Mike Navarre, D-Kenai, said the allegations are not enough to derail Heinze's confirmation, but they raise more questions to ask Heinze at the hearing.

"I don't think it would automatically eliminate him as a trustee," Navarre said.

Commissioners must win a simple majority of both the House and Senate to be confirmed.

Miller's claims cited a July 6, 1988, telex from Stanley Earner, vice president of ARCO Marine Inc., that said Alyeska "would provide immediate response to oil spills in Valdez Arm and Valdez Narrows only."

Exhibit E

Federal agency sues former bankers

Lawsuit names 3 of Hickel's top aides as defendants

By GEORGE FROST
Daily News reporter

A federal banking agency that four years ago spent about $360 million in a futile effo · to rescue two of Alaska's biggest banks filed suit in Anchorage federal court Friday against former officers and directors of the long-dead institutions.

The targets of the suit by the Federal Deposit Insurance Corporation include three top executives of Gov. Wally Hickel's administration: Revenue Commissioner Lee Fisher, Natural Resources Commissioner Harold Heinze, and Chief of Staff Max Hodel.

Hodel and Fisher were longtime board members of Alaska Mutual Bank. Heinze served on the board of United Bank Alaska when he was president of Arco Alaska.

Copies of the FDIC filing and a full list of those named in it weren't available Friday, but the three Hickel executives were identified as defendants in a written statement from the governor late in the day.

Hickel said he had "full confidence" that his senior staff acted responsibly as bank directors and said the lawsuit would not affect the operation of his administration.

Heinze, who was on UBA's loan committee, defended the bank's liberal construction lending.

"I think it was a reasonable loan policy," Heinze said Friday night. "That's

Please see Back Page, FDIC

Max Hodel

Harold Heinze

Lee Fisher

Exhibit F
Anchorage Daily News
March 30, 1991

3 of Hickel's top aides

Continued from Page A-1

why banks exist, to loan money. As the economy suffered, the bank suffered."

Hodel, who couldn't be reached for comment Friday, issued a written statement through his lawyers saying he didn't know the details of the suit, but expected the former Alaska Mutual directors to prevail.

The directors, he said, "were faithful to their duties and provided caring, conscientious direction in the affairs of Alaska Mutual Bank."

A woman at Fisher's home said he was not available for comment.

Alaska Mutual and UBA were among the most aggressive real estate lenders in the state, and their swift growth paralleled the oil and real estate boom of the early 1980s. When the economy nose-dived in 1986, so did the banks. They were basically insolvent when the FDIC joined with a private banking outfit to merge the two banks into Alliance Bank in 1987.

By the time Alliance collapsed, too, in 1989, the FDIC had inherited bad loans and debts that would cost the agency more than $1 billion, said Jeff Williams, the FDIC lawyer in charge of the case.

Anchorage attorney Richard Foley, acting on behalf of the FDIC, filed the lawsuits about 4:50 p.m. Friday. A clerk could be overheard reading off a list of names of people who would be served with copies of the lawsuit. Among them were some of the most prominent business and political leaders in Alaska. Neither the clerk nor Foley would make the names or the suits public, or any other details, such as how much money the FDIC wants from the defendants.

But a few days ago, Williams sketched the general outlines of the suit being prepared against the Alaska Mutual and UBA officials. Williams said the suit would allege the bankers had acted negligently in their supervision of millions of dollars in real estate and construction loans.

"We have found, in all the banks we ultimately bring claims against, that it is primarily the manner in which the board and senior officers managed the day to day affairs of an institution," Williams said, rather than fraud.

The case grew out of a larger effort by a federal task force investigating the collapse of much of Alaska's banking industry, he said.

Williams, who is based in Washington, D.C., could not be reached Friday evening.

Though the suit wasn't filed until Friday, word of the investigation began circulating late last year. That was when the FDIC sent out letters asking Alaska Mutual and UBA directors to agree to extend the statute of limitations on lawsuits to recover bank losses due to directors' negligence or fraud, said FDIC official Fred Ozyp, in charge of liquidating Alliance.

Unless directors agreed to extend the statute of limitations through April 1, they would be sued immediately, Heinze said.

Alaska Mutual was the state's fastest growing bank in the early 1980s real estate boom, increasing its assets — mostly loans — from $230 million in 1981 to $922 million by mid-1986. Its phenomenal growth was fueled by aggressive real estate lending to the developers of Anchorage condominiums, strip malls, office buildings and houses.

UBA's parent corporation was founded in 1973 as a bank holding company by five Native regional corporations. It, too, was a fast-growth institution dependent on sometimes speculative construction and real estate lending.

The bubble burst in the recession of 1986, when thousands of people lost their jobs, stopped making mortgage payments and set off an avalanche of bad debt that wiped out businesses and left strip malls abandoned.

In January 1987, federal regulators cited Alaska Mutual for unsound banking practices and violations of banking laws. The FDIC ordered management to take a dozen corrective actions.

In the next six months, Alaska Mutual lost a record $110 million, and bank managers and directors pleaded for a federal bailout.

Given the lack of any FDIC action until now, former Alaska Mutual President Barry Hulin said he was baffled about what might be alleged against bank directors.

"We were very circumspect on insider deals, on fraud, there was none of that there," he said.

Exhibit G

Los Angeles Times

Alaska Oil Co-op Accused of Plan to Ignore Spills

■ **Energy:** Rep. George Miller contends that before the Exxon Valdez disaster, the Alyeska pipeline consortium decided against cleaning up slicks. The group denies the charge.

By PATRICK LEE
TIMES STAFF WRITER

A year before the disastrous Exxon Valdez oil spill, a consortium of oil companies secretly decided that it would not respond to spills in Alaska's Prince William Sound as required by a government-approved cleanup plan, according to documents released Tuesday by a leading congressional critic of the oil industry.

Based on an investigation by his subcommittee, Rep. George Miller (D-Martinez) also charged that the consortium—the Alyeska Pipeline Service Co.—knew that it could not respond effectively to such a spill despite previous assurances to the contrary, and that it made little effort to improve its readiness.

"The oil industry betrayed its own promises and deceived the Congress with respect to operations of Alyeska and the Exxon Valdez," Miller wrote in a 12-page letter to federal judges reviewing challenges to the Justice Department's proposed $1.1-billion agreement with Exxon Corp. to settle litigation arising from the spill.

At Anchorage-based Alyeska, spokeswoman Marnie Isaacs vehemently denied Miller's charges, insisting that Alyeska never intended to evade its responsibility

Please see SPILL, D5

SECTION D
WEDNESDAY
APRIL 10, 1991
CCT

BUSINESS

MARKETS/MONEY/PERSONAL FINANCE

Exhibit H

JUNEAU EMPIRE

'The Voice of Alaska's Capital City'

THURSDAY
March 30, 1989

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Oil industry misled public, Hickel says

By HAL SPENCER
THE ASSOCIATED PRESS

VALDEZ – The oil industry misled the public about its ability to respond to an oil spill of the size that has fouled much of once-pristine Prince William Sound, former Interior Secretary Walter Hickel said Wednesday.

"The public was led to believe facilities were available to contain a spill," by one of the giant oil tankers transporting Alaska crude oil south, Hickel said.

"It apparently wasn't true," the former Nixon Cabinet member said from his Anchorage investment office.

He said the industry may have been penny-wise, but pound-foolish in its approach to oil spill response preparations.

A huge oil tanker carrying 1.2 million barrels of crude oil on Friday rammed a reef about 25 miles outside Valdez. More than 240,000 barrels of oil spilled into Prince William Sound.

Since then, the spill has drifted to the southwest, threatening important fisheries and fouling coastline.

Hickel, a former Alaska governor, said this year is the 20th anniversary of the 1969 Santa Barbara oil spill which he had to deal with as Interior secretary.

For two weeks beginning in January, a blown-out Union Oil well six miles off the picturesque California town spewed crude oil into the Pacific Ocean. The 250,000-gallon spill – then the worst in U.S. history – spread over 800 square miles of Pacific Ocean. It fouled beaches, marinas and harbors.

Hickel, sent by Nixon to investigate the disaster, ordered a shutdown of all coastal oil rigs until after an investigation. He said the spill sparked a rewrite of the Outer Continental Shelf Act's controls on oil drilling.

"This disaster is a little different," Hickel said. He said he did not understand why the industry did not have present in Valdez the equipment and expertise necessary to respond immediately to the spill.

"How do you contain a spill if you don't have the equipment?" he asked. "The capital investment for equipment is miniscule compared to the dollars that will be spent cleaning up.

"I would have mobilized a clean-up effort immediately."

CORRECTION

THIS DOCUMENT
HAS BEEN REPHOTOGRAPHED
TO ASSURE LEGIBILITY

02-576.2/77)

Exhibit G

Los Angeles Times

SECTION D

WEDNESDAY APRIL 10, 1991 C1

BUSINESS

MARKETS/MONEY/PERSONAL FINANCE

Alaska Oil Co-op Accused of Plan to Ignore Spills

■ **Energy:** Rep. George Miller contends that before the Exxon Valdez disaster, the Alyeska pipeline consortium decided against cleaning up slicks. The group denies the charge.

By PATRICK LEE
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"The oil industry betrayed its own promises and deceived the Congress with respect to operations of Alyeska and the Exxon Valdez," Miller wrote in a 12-page letter to federal judges reviewing challenges to the Justice Department's proposed $1.1-billion agreement with Exxon Corp. to settle litigation arising from the spill.

At Anchorage-based Alyeska, spokeswoman Marnie Isaacs vehemently denied Miller's charges, insisting that Alyeska never intended to evade its responsibility

Please see SPILL, D5

Continued from D1

to clean up spills, to mislead regulators or to break the law.

"Congressman Miller's attention is fairly selective," she said. "He is not acknowledging the present. . . . The standards [for spill response] have escalated enormously, and Alyeska has kept up with the heightened responsibility."

Miller, who opposes the proposed settlement with Exxon, objects to any agreement that would preclude further criminal or civil action against the consortium, which operates the trans-Alaska pipeline and the marine terminal at Valdez, Alaska.

"If after making agreements with the state of Alaska and the United States with respect to their ability to clean up an oil spill . . . the Alyeska Co. then unilaterally and secretly changed its operations . . . that's a major misrepresentation," Miller, chairman of the House Subcommittee on Water, Power and Offshore Energy Resources, said in an interview.

Justice Department officials declined to comment on Miller's charges.

Alyeska is owned by seven oil companies, including Exxon, British Petroleum and Atlantic Richfield Co. Miller based his allegations on internal Alyeska documents obtained during congressional hearings.

The Exxon Valdez spill, the nation's worst, dumped 11 million gallons of crude oil into Alaskan waters on March 24, 1989. It fouled about 700 miles of Alaska coastline in Prince William Sound, killed as many as 680,000 birds and 5,500 sea otters and polluted tidal zones up to depths of 300 feet, according to a summary of 58 federal and state environmental studies filed late Monday in U.S. District Court. Those estimates are worse than previously believed.

Alyeska came under heavy criticism for its handling of the spill. The U.S. Coast Guard eventually assumed control of cleanup operations, for which Exxon paid $3.2 billion.

On Tuesday, Miller's sharpest accusation concerned an apparently secret 1988 decision by Alyeska's owners not to clean up an oil spill in Prince William Sound, despite their promises to do so in a so-called Oil Spill Contingency Plan.

In the plan, which was approved by regulators as a condition of the permit to operate the 800-mile trans-Alaska pipeline, Alyeska promised that it would assume responsibility for cleaning up spills from tankers operating in Prince William Sound and other areas.

But in a July 6, 1988, telex, Stanley Factor, a vice president at Arco's marine subsidiary, wrote: "At the owners committee meeting in Phoenix, it was decided that Alyeska would provide immediate response to oil spills in Valdez Arm and Valdez Narrows only. Further efforts in the Prince William Sound would be limited to the use of dispersants, and any additional effort would be the responsibility of the spiller."

Alyeska's Isaacs said the telex referred to ongoing discussions about changes in future oil spill contingency plans, not to the existing one. She denied any intent to evade the law.

"That's absolutely false," she said. "[Miller] is basing that conclusion on conversations between Alyeska and our owner companies . . . [that are] a slice of a very long-term give-and-take between Alyeska and the owners on how to craft, design and manage oil spill responsibilities for the 1990 contingency plan," not the plan in effect at the time.

> **'It was a cut, cut, cut operation. The bottom line: It was impossible to maintain readiness.'**
>
> JAMES K. WOODLE
> *Former Marine Superintendent at Alyeska's Valdez terminal*

Daniel Weiss, a spokesman for Miller, said, however, that it was clear from the subcommittee's review of Alyeska documents that Factor's comments were part of a discussion about equipment purchases to satisfy the existing contingency plan. None of the documents refers to an update of that plan, he added.

Miller also alleged that Alyeska knew it was ill-prepared to deal with an oil spill—despite assurances otherwise—and that it did little in the years before the Valdez spill to improve its preparedness.

In a 1984 letter obtained by Miller's subcommittee, former Coast Guard Commander James K. Woodle, then Alyeska's marine superintendent at its Valdez terminal, issued a warning to Alyeska President George M. Nelson: "Serious doubt exists that Alyeska would be able to contain and clean up effectively a medium- or large-size oil spill. . . . Response to any spill beyond the limits of Valdez Narrows should not be attempted with present equipment and personnel."

Theo Polasek, Alyeska's vice president of operations, said in a 1988 company briefing document, also obtained by the subcommittee: "Immediate, fast response to [the] midpoint of Prince William Sound [is] not possible with [the] present equipment complement."

Yet Alyeska's Oil Spill Contingency Plan assured regulators that the "estimated time of completion of spill cleanup of a 100,000-barrel spill [in Prince William Sound] would be less than 48 hours." Among other items, Alyeska said equipment, including a barge, would be in place within five hours of a spill.

In fact, Miller's subcommittee found, when the Exxon Valdez ran aground, fewer than 3,000 barrels were recovered in the first 72 hours. And an equipment barge failed to reach the site for more than 14 hours.

Isaacs said she couldn't comment on the documents, other than to say that some equipment was purchased in the years before the Valdez spill.

Tight budgets contributed to the situation, Woodle said in an interview Tuesday.

"It was a cut, cut, cut operation," said Woodle, who left Alyeska in 1984 in a disagreement over the company's spill preparedness. "The bottom line: It was impossible to maintain readiness."

Woodle said Alyeska asked him to sign letters assuring the state of Alaska that the consortium had sufficient manpower, equipment and readiness to comply with the Oil Spill Contingency Plan. He refused.

"When I left, I don't know who signed them," Woodle added.

Isaacs said she did not know whether anyone else at Alyeska signed such letters.

It is unclear what effect Miller's allegations will have on the proposed settlement with Exxon.

The settlement, which would require Exxon to pay $100 million in criminal fines and up to $1 billion in damages, has drawn criticism from environmentalists and some Alaskans on grounds that it is too easy on the oil company.

Alaska Atty. Gen. Charles Cole said Tuesday that he doubted Miller's concerns would torpedo the settlement.

Cole added that the settlement would preclude further state action against Alyeska only for natural resource damages, not for other damage claims.

"And we intend to vigorously continue the prosecution of those claims," he said.

Exhibit H

JUNEAU EMPIRE

'The Voice of Alaska's Capital City'

THURSDAY
March 30, 1989

VOLUME 78 NUMBER 63
18 PAGES 2 SECTIONS 50 CENTS

Oil industry misled public, Hickel says

By HAL SPENCER
THE ASSOCIATED PRESS

VALDEZ – The oil industry misled the public about its ability to respond to an oil spill of the size that has fouled much of once-pristine Prince William Sound, former Interior Secretary Walter Hickel said Wednesday.

"The public was led to believe facilities were available to contain a spill," by one of the giant oil tankers transporting Alaska crude oil south, Hickel said.

"It apparently wasn't true," the former Nixon Cabinet member said from his Anchorage investment office.

He said the industry may have been penny-wise, but pound-foolish in its approach to oil spill response preparations.

A huge oil tanker carrying 1.2 million barrels of crude oil on Friday rammed a reef about 25 miles outside Valdez. More than 240,000 barrels of oil spilled into Prince William Sound.

Since then, the spill has drifted to the southwest, threatening important fisheries and fouling coastline.

Hickel, a former Alaska governor, said this year is the 20th anniversary of the 1969 Santa Barbara oil spill which he had to deal with as Interior secretary.

For two weeks beginning in January, a blown-out Union Oil well six miles off the picturesque California town spewed crude oil into the Pacific Ocean. The 250,000-gallon spill – then the worst in U.S. history – spread over 800 square miles of Pacific Ocean. It fouled beaches, marinas and harbors.

Hickel, sent by Nixon to investigate the disaster, ordered a shutdown of all coastal oil rigs until after an investigation. He said the spill sparked a rewrite of the Outer Continental Shelf Act's controls on oil drilling.

"This disaster is a little different," Hickel said. He said he did not understand why the industry did not have present in Valdez the equipment and expertise necessary to respond immediately to the spill.

"How do you contain a spill if you don't have the equipment?" he asked. "The capital investment for equipment is miniscule compared to the dollars that will be spent cleaning up.

"I would have mobilized a clean-up effort immediately."

Exhibit I
Anchorage Times
April 11, 1991

Spill fund trustee's role scrutinized

By DIRK MILLER
TIMES CAPITAL BUREAU

JUNEAU — Lawmakers are questioning Department of Natural Resources Commissioner Harold Heinze's role as a trustee of Exxon Valdez spill settlement money because of his attendance at a meeting of oil industry officials a year before the disaster.

U.S. Rep. George Miller, D-Calif., said in a letter Tuesday the oil company owners of the Alyeska Pipeline Service Co. secretly agreed in the 1988 meeting to ignore part of an oil spill contingency plan.

Heinze, a former president of ARCO Alaska Inc., said he attended the meeting in Phoenix as an owner.

"I think it's cause for interrogation," said Rep. Cliff Davidson, D-Kodiak.

Heinze told the House's oil spill settlement review panel Wednesday he would be one of the three state trustees handling the Exxon Valdez trust fund.

He would replace Attorney General Charles Cole as a trustee. The other state trustees are Fish and Game Commissioner Carl Rosier and Department of Environmental Conservation Commissioner John Sandor. Three federal officials would also be trustees.

See Heinze, back page

Heinze

Continued from page A1

State, federal and Exxon officials agreed to a proposed $1 billion settlement of litigation over the March 24, 1989, oil spill in Prince William Sound. Lawmakers are now considering whether to approve it. Part of the settlement, a plea agreement between the federal government and Exxon, includes a promise not to charge Alyeska with criminal violations.

Miller made his allegations in letters to two federal judges deciding civil and criminal cases involving Exxon and Alyeska. The letters urge the rejection of the settlement.

Gov. Walter J. Hickel responded to the letters Wednesday, saying the state is continuing its civil claims against Alyeska for failing to respond quickly to the Exxon Valdez spill.

"I appreciate Congressman Miller's continuing concern for the state of Alaska; however, if there's one thing I learned in the Exxon Valdez tragedy, it is that you cannot take any man's word as gospel, including oilmen and congressmen," Hickel said in a press release.

Some lawmakers said Miller's allegation and Heinze's role would be examined.

"It doesn't blow him out of the water for me — I want to know more about it," said Rep. Bill Hudson, R-Juneau. "I would need to know what exactly his role was in response to the oil spill."

Hudson and Davidson are members of the House Resources Committee, which will hold Heinze's confirmation hearing on April 16.

The committee recommends to lawmakers whether to accept or reject his appointment. Heinze, like all commissioners, needs a simple majority of both the House and Senate to win confirmation.

Heinze was president of ARCO Transportation in Long Beach, Calif., at the time of the spill, said ARCO spokeswoman Susan Andrews. ARCO is one of the owners of Alyeska.

Heinze said he was ARCO's representative to the Trans-Alaska Oil Pipeline System owners committee.

Miller cited a July 6, 1988, telex from Stanley Factor, vice president of ARCO Marine Inc., that said Alyeska "would provide immediate response to oil spills in Valdez Arm and Valdez Narrows only."

Factor's telex went on to say that further cleanup in the Sound would be limited to using dispersants, and additional efforts would be the responsibility of the spiller.

Andrews confirmed the telex's validity but said the oil firm would not comment on the issue.

Heinze would not comment on the meeting.

"You'd have to ask Mr. Stanley Factor," he said.

Marnie Isaacs, Alyeska's spokeswoman, said that Factor's letter did not represent a final decision.

"The discussion was dealing with problems confronting Alyeska and owner companies on spill response," she said. "This particular discussion was part of that ongoing effort."

Heinze spoke to the House settlement panel Wednesday about the $1 billion agreement, recommending it be approved.

Harold Heinze

"I, in my previous lifetime, had the experience of dealing with Exxon for some 15 years, and I know them to be very tough, capable negotiators," Heinze said.

Davidson asked Heinze about his involvement with Alyeska and how it affected his judgment of the settlement talks.

"You should realize that was one of the reasons I purposely disqualified myself really from any conversation with the attorney general about the settlement and all these types of things," Heinze said.

"I accept the fact that having been on the other side of this specific issue that it would be unethical in regards to those past associations to cross over and be part of the basis of the formulation of litigation strategy," he said.

Meanwhile, the House settlement panel sent its own letter to U.S. District Judge Russel Holland asking that he delay accepting Exxon's guilty pleas until the panel can comment on the plea agreement.

Los Angeles Times

SECTION D

WEDNESDAY, FEBRUARY 20, 1991 CC1

Exhibit J

BUSINESS

Toxics Disposal Probe Targets Exxon, Arco, BP

By PATRICK LEE
TIMES STAFF WRITER

Federal and state officials are investigating allegations that Exxon Corp. illegally shipped hazardous wastes in the ballast water of its oil tankers to a treatment plant in Alaska, stirring up a hornet's nest among legislators and imperiling talks to settle lawsuits arising from the 1989 Alaskan oil spill.

Exxon denies wrongdoing.

Meanwhile, Atlantic Richfield Co. and British Petroleum, which both have major tanker operations along the West Coast, confirmed that they have transferred oily ballast water and so-called tank washings from one tanker to another to be shipped for disposal through the plant into Valdez Harbor.

Spokesmen for Arco and BP both denied that the transshipped liquid contains anything other than water, crude oil and tiny amounts of cleaning solvents. They said it certainly does not contain large amounts of chemical or hazardous wastes whose disposal in Alaska would violate federal guidelines.

Please see PROBE, D14

PROBE: Oil Firms Are Targeted in Toxics Investigation

Continued from D1

But Environmental Protection Agency officials say a question remains whether shipments of such waste water violate the terms of a permit issued by the EPA to the Alyeska Pipeline Service Co. to operate the treatment plant.

Harold Geren, chief of water permits and compliance in the EPA's Seattle regional office, said he was trying to determine whether the Arco or BP transfers would violate the permit. He also said the agency was investigating the allegations that Exxon had illegally used the plant to dispose of hazardous wastes.

"I'm finding out a lot about practices that I didn't know about, and the first question that runs through my mind is: Why didn't we know about this when we granted this permit?" Geren said. "It's become very clear to us we need to find out what common practice is."

The Exxon allegations threaten to throw a monkey wrench into negotiations between Exxon and state and federal officials seeking to settle civil litigation arising from the March, 1989, oil spill from the Exxon Valdez, according to lawyers familiar with the talks. Such a settlement had been expected as soon as this week.

Alaska Atty. Gen. Charles E. Cole was en route to Washington on Tuesday to confer with Exxon attorneys on the proposed settlement, which reportedly could include a $1.2-billion payment by Exxon. Gov. Walter J. Hickel was planning a visit to Washington to attend the unveiling of President Bush's new energy policy today. A spokesman would not say whether Hickel might take part in the Exxon talks as well.

Notwithstanding the new allegations, state officials remained optimistic that a settlement will be reached. "I am not aware of any effect this (news of the waste-water shipment) may have," Alaska Deputy Atty. Gen. Douglas L. Blankenship said. "It's an ongoing negotiation process."

In a letter sent last week to U.S. Atty. Gen. Richard L. Thornburgh and EPA Administrator William K. Reilly, former oil tanker broker Charles Hamel alleged that Exxon has accepted hazardous liquid wastes from barges or tankers in California, then shipped them in ballast water of empty oil tankers north to Alaska.

There, the ballast was run through Alyeska's Ballast Water Treatment plant. But because the plant is designed only to separate oil from water, much of the waste was dumped untreated into Valdez Harbor, a violation of federal regulations, Hamel alleged.

On Tuesday, EPA spokesman David Cohen said the letter has been received and turned over to EPA investigators. "It is being taken seriously and it is being looked into—as we look into any allegation of this kind," he said.

A spokeswoman for Thornburgh said she was unaware of action to be taken by the Department of Justice on Hamel's accusations. Rep. George Miller (D-Martinez), acting chair of the House Interior Committee, also received a copy of Hamel's letter and expressed "deep concern" about the allegations, a spokesman said.

Meanwhile, in Alaska, several state legislators also were taking the allegations seriously. State

> 'It's become very clear to us we need to find out what common practice is.'
>
> HAROLD GEREN
> *EPA Water Permits Chief*

Rep. Cliff Davidson, a Democrat from Kodiak, said he was considering calling hearings of his resources committee.

He said he was also concerned about Arco's practices, since Harold C. Heinze, a former Arco transportation executive, has been named commissioner of Alaska's Department of Natural Resources by Hickel, the Republican former U.S. interior secretary who took over the governor's office in January.

In his letter, Hamel—who is engaged in a series of legal disputes with Exxon—said that on Aug. 4, 1988, about 8,000 tons of toxic wastes were transferred in San Francisco Bay from the Exxon Galveston tanker to the Exxon Valdez. The wastes, he said, mixed with 21,203 tons of ballast water and were pumped through the Alyeska treatment plant later in the month.

Some sort of transfer appears to be corroborated by a page from the notes kept by the Exxon Valdez's second mate, which were obtained from Exxon during a deposition in a court case related to the Valdez spill, and released by attorneys representing the plaintiffs suing Exxon.

The handwritten page—a record of ship's activities that month passed from a mate going off shift to the mate relieving him—contains a notation that the Exxon Valdez would "lighter," or transfer, oil to the Exxon Galveston "after we take 150,000 barrels in[to] tank washings from them." That's roughly 6,000 tons.

If such hazardous wastes were indeed disposed of through the Alyeska treatment plant, it would be a violation of federal guidelines governing the plant's operations, according to EPA officials. The plant is not designed to treat such wastes.

Discharge of the wastes into Valdez Harbor could result in "some very severe, acute toxic effects on the environment . . . and long-term, chronic effects as well," said Erik Olson, counsel with the National Wildlife Federation, one of several environmental groups suing Exxon over the 1989 spill.

The state of Alaska is investigating Hamel's allegations. Water samples from the hold of another Exxon tanker docked in Valdez, the Exxon North Slope, were taken before noon Tuesday, according to Commissioner John A. Sandor of the Alaska Dept. of Environmental Conservation.

On Tuesday, the Wall Street Journal quoted an Exxon spokesman admitting that the company shipped waste water to Alaska, but adding that such shipments were within federal guidelines. In an interview with The Times, Exxon spokesman Les Rogers read from a prepared statement disputing Hamel's charges and maintaining that all discharges of ballast water fell within federal guidelines.

Also on Tuesday, officials at both Arco and BP confirmed that those companies have transferred only ballast water or tank washings from one tanker to another for shipment to Alaska.

John Andes, a spokesman for British Petroleum's American subsidiary, said that it is "common practice" to transfer tank washings from oil tankers cleaned out before going into dry dock, where tanker holds must be free of vapors and fumes.

Andes said that a tanker's giant tanks are flushed first with crude oil and then with water to clean out oil residues. "The resulting washings—including sludge—are then transferred to an Alaska-bound tanker for disposal in Valdez, he said.

He said that the company normally did not use solvents or detergents in the cleaning process.

Andes added that BP believes the process does not violate federal guidelines. The tank washings are easily treatable by the Alyeska plant and fall within the purview of the plant's EPA permit, he said.

"This is kind of a tempest in a teapot," Andes said.

Jerry Aspland, president of Arco Marine Inc., Los Angeles-based Arco's shipping subsidiary, said the company had similarly transferred tank washings once from a dock-bound tanker to one headed for Alaska.

One other time, he said, a tanker transferred ballast water to another during a "lightering" operation. As oil was pumped from the first ship to the second, ballast water was pumped back from the second to the first to balance the ... Aspland explained.

He termed "misguided" perceptions that such waste water would constitute a hazard.

Heinze—who was Aspland's superior before he left Arco to join Hickel's administration—said he was not aware of Arco's practices. But, he added, "There was no reason why I would be."

Times staff writers Michael Parrish in Los Angeles and Rudy Abramson in Washington contributed to this story.

Alaska State Legislature

APR 22 RECD

Please enter into the record my testimony to the SENATE RESOURCES committee name committee on CONFIRMATION HEARING ON COMMISSIONER HEINZE bill/subject, dated 4-22-91.

MR. CHAIRMAN & MEMBERS OF THE COMMITTEE:

PLEASE REJECT THE NOMINATION OF HAROLD HEINZE AS COMMISSIONER OF DNR. HIS PAST RECORD HAS SHOWN A ONE-SIDED SLANT, LEANING TOWARDS THE MAXIMUM BENEFIT FOR EXTRACTIVE INDUSTRIES; TO THE DETRIMENT OF MORE PASSIVE BUSINESS/INDUSTRY, AND RECREATIONAL VALUES.

HE COMES FROM THE OIL INDUSTRY. — THAT IS HIS AREA OF INFLUENCE & THAT IS WHERE HE SHOULD STAY. ALL OF ALASKA WOULD BE THE LOSER IF HE WAS CONFIRMED AS COMMISSIONER OF DNR.

SINCERELY,

Signed: Florian Lever
Testifier

THE FOUNDATION FOR THE PROTECTION OF THE COMMON PEOPLE, INC.
Representing (Optional)

P.O. 3122 SITKA AK 99835
Address

1-907-747-8480
Phone No.

9/88 Legislative Information Office

APL 22 '91 13:44 SITKA LEG. INFO. P.1/1

Alaska State Legislature

APR 22 '91

Please enter into the record my testimony to the Senate Resources
committee name

committee on Confirmation of Heinze, dated 4/22/91.
bill/subject

I oppose the appointment of Mr. Heinz as commissioner of DNR.

I served 8 years on the Board of Forestry and helped with the 1990 revision of the Forestry Practices Act. Heinz has already demonstrated his unwillingness to enforce or even support the revised Forestry Practices Act. Clearly he is not suited to be commissioner of a department which regulates forest resources-

Signed: Robert J Ellis
Testifier

Representing (Optional)

Box 2966, Sitka AK 99835
Address

Phone No.

STATE OF ALASKA

DEPARTMENT OF NATURAL RESOURCES

OFFICE OF THE COMMISSIONER

WALTER J. HICKEL, GOVERNOR

400 WILLOUGHBY AVENUE
JUNEAU, ALASKA 99801-1796
PHONE: (907) 465-2400
FACSIMILE: (907) 586-2754

April 19, 1991

The Honorable Lloyd Jones, Chair
Senate Resources Committee
P.O. Box V
Juneau, AK 99811

Dear Senator Jones:

Commissioner Heinze assembled the enclosed articles and papers as additional background materials for his confirmation hearing.

If our office can be of further assistance, please contact me directly as the Commissioner will be returning from out of state on Monday, April 22.

Sincerely,

Cindy Roberts

Cindy Roberts
Special Assistant

364-2232 res.

Enclosures

10-J9LH

Harold C. Heinze
Commissioner-Designee
Department of Natural Resources

The following materials are offered as background for the Confirmation Hearing scheduled for April 22, 1991:

1. Department Priorities
2. Oath of Office
3. Newspaper Clippings
4. "ARCO's Harold Heinze" Alaska Business Monthly, December 1985
5. "Outspoken Maverick" The Spark, ARCO corporate news magazine
6. "What Lies Over the Rainbow for Alaska's Oil Industry?" Alaska Business Monthly, March 1986
7. Environmental Issues Clippings
8. "Report to Alaska's Economic Leaders", Alaska State Chamber of Commerce, June 1987
9. "Compass North - Five Challenges For Alaska" (leadership section) Commonwealth North February, 1985
10. Report: California Joint Select Task Force on the Changing Family April, 1989
11. "A Green Blueprint for America", Foundation for Research on Economics and the Environment
12. "Highway Across the Arctic" TWA Ambassador February,1986
13. "Alaska in the Twenty-First Century" February 1991

DEPARTMENT OF NATURAL RESOURCES
Priorities

HELP MOVE "HIGH BENEFIT" PROJECTS FORWARD

- Reach consensus at policy level on short list of project types offering State significant direct benefits and having minimal negative impacts

- All agency efforts will give priority to specific projects fitting the generic description

- Suggested "high benefit" projects:

  (1) Sale of North Slope Gas
  (2) Additional oil production into TAPS
  (3) Coal export
  (4) Large hardrock mines
  (5) Value added manufacturing using hardwoods in Interior
  (6) Winter recreation/visitor facilities
  (7) World class visitor attractions

PREPARE TO FINALIZE STATEHOOD LAND SELECTIONS

- 20 MM +/- 5 MM Acres of selection by 1/2/94 deadline

- Inter-department project team to work in parallel: resources; corridors; Federal; Native; strategy

- Strong emphasis on State's long-term needs

- Need public "knowledge" input early and strategy input in finalization

KEEP STATE REVENUES UP

- Oil and gas lease sales
- User fees (including non-resident increment)
- Reduce delinquencies

SPECIAL "ONE TIME" EMPHASIS PROJECTS

- Get Spruce Bark Beetle damage under control
- Refurbish State Parks along main highways
- Complete Replacement Capital Projects with 3-year or less payout
- Develop a backup for the Plant Materials Center's Store of Genetic Diversity
- Provide technical support for local government's efforts to solve urban area groundwater contamination
- Cleanup hazardous waste contamination on State lands