

ALASKA LEGISLATURE COMMITTEE FILES 1985-1986 80/2

3836 SCRA BOROUGH INCORPORATION: NANA

7/2

3. Revenues

19 AAC 10.160 (3) states: there are sufficient anticipated revenues to maintain and operate, at a minimum, the mandatory powers of the proposed borough government.

Section V.7 of this brief presents a detailed discussion of the proposed borough's budget for its first full fiscal year of operation. As described therein, the Northwest Arctic Borough intends to initially exercise only the mandatory powers required by Alaska statutes. The proposed budget is accordingly structured to generate revenues sufficient to deliver that level of service. Also, as previously stated, the development and operation of the Red Dog mine is critical to the financial viability of the proposed Northwest Arctic Borough.

Initially, a significant portion of the borough's budget is to be derived from public sources. The necessity for adequately funding the startup costs of a borough government was recognized by the Alaska Legislature in its enactment of SCS CSHB 72 in 1985 (Chap 74 SLA 1985). In Section 29.05.190 of that bill, organizational grants of \$300,000

were authorized for the first full or partial fiscal year of a newly organized borough's existence. The amount of this organizational grant is reduced to \$200,000 in the second year of the borough's existence and to \$100,000 in its third year. (19)

The State also provides funding to local governments through the State Revenue Sharing and Municipal Aid programs. The federal government has also provided funding to local governments through the federal revenue sharing program, although the future of that program is currently uncertain. (20) Accordingly, it was assumed that no funding would be made available under that program, as advised by the Office of Federal Revenue Sharing.

Education funds are provided by the State. As can be seen from the proposed borough budget presented in Section V.7, the magnitude of the education component is far and away the greatest of any of the budgetary line items. For purposes of determining the first full fiscal year budget, it was assumed that the level of funding provided by the State would be sufficient to at a minimum maintain the level of education services currently

being provided by the Northwest Arctic School District.

The NANA region is a participant in the Alaska Coastal Management Program and, as such, receives grant funds from the State of Alaska to develop and implement the region's coastal management program. The amount of funding reflected in the proposed borough budget is based upon the estimated level of funding to be provided by the State of Alaska plus a pro-rated estimate of funds remaining in the region's existing grant. (21)

The region is also eligible to receive funds under the State's Shared Revenue-Fisheries Taxes program. The amounts received by the region over the past three years has been highly variable. (22) However, a reasonable estimate of anticipated fisheries taxes shared revenues was made for purposes of budget preparation. The proposed borough is not eligible for any other shared revenue programs of a significant nature administered by the State.

The balance of the proposed borough budget is derived from locally generated property tax revenues. The level of such revenues is a

function of the assessed value of taxable real and personal property within the borough and the mill rate levied by the borough assembly. The proposed budget reflects an estimate of the region's assessed value; the genesis of this estimate is more fully described in Section V.7. The proposed mill rate to be initially levied by the borough is 3 mills, a rate sufficient to generate the necessary balance of funds required to exercise the mandatory borough powers. As the demand for services increases, property tax revenues will also increase in concert with an increase in the borough's tax base. This increased tax base will primarily be due to the Red Dog mine.

The estimated assessed value of taxable real property in the NANA region used in preparing the borough's budget is \$125,672,500. (See Section V.7) It is estimated that the Red Dog mine will add approximately \$250,000,000 in taxable improvements to the region's tax base. (10,17) As mine development proceeds and the capital facilities are constructed, the region's tax base will incrementally increase, generating additional revenues. This will allow the borough to gradually expand its service delivery capabilities in anticipation of projected mine startup by the

end of the decade.

4. Population

19 AAC 10.160(4) states: there are at least 1000 people located within the area.

The 1980 U.S. Census tabulated a total population of 4,831 persons. State Revenue Sharing figures for the ten incorporated communities, plus local estimates for the unincorporated community of Noatak, indicated a 1983 population of 6,077 and a 1984 population of 6,110.

5. Area

19 AAC 10.160(5) states: the area includes, at a minimum, one entire regional education attendance area unless the commission determines that a smaller area can otherwise meet borough government standards for incorporation.

The NANA region at the present time in fact contains one entire REAA, the Northwest Arctic School District, and a small portion of the North Slope Borough School District. Assuming the detachment effort is successful, the detached area

would become part of the Northwest Arctic School District upon incorporation of the NANA region. Regardless, there are no communities or permanent residents within the area proposed for detachment (10), and neither the North Slope Borough nor the Northwest Arctic School District currently provide educational services therein.

V. DETAILS OF PROPOSED INCORPORATION

1. Class

The NANA region proposes to incorporate as a borough of the first class. A first class borough affords residents the desired degree of flexibility and local self-determination within the statutory requirements of Title 29 of Alaska Statutes.

2. Name

The name of the proposed borough is the Northwest Arctic Borough.

3. Boundaries

The boundaries of the proposed borough are identical to those of NANA Regional Corporation, Inc. as established under the Alaska Native Claims Settlement Act, and as adjusted to conform to the boundaries of the State of Alaska across the waters of Kotzebue Sound and along the coastline. Appendix A of the Petition for Incorporation as a First Class Borough contains a map of the proposed borough; Appendix B presents the proposed borough's legal description.

4. Borough Assembly

The proposed borough assembly is to be composed of 11 members, each representing districts and elected at large. The districts of representation are identical to those established for the Northwest Arctic School District Board. This scheme provides a degree of continuity in regional representation and acknowledges the existence of a functioning and established mechanism for electing local representatives.

5. Borough Powers

Initially, the borough will exercise only the mandatory powers specified in AS 29.35.150-.180: education, assessment and collection of taxes, and land use regulation. Additional powers will be exercised when the need arises and when sufficient locally generated revenues are available to support the exercise of those powers.

Education powers will be assumed immediately upon incorporation. The existing REAA administration, staff and facilities will be retained and will be transferred to the borough as the borough school district. In the interests of continuity and ease of transition, the existing REAA school board will also be retained. Elections for school board members will be held at the next appropriate general election.

The borough will also assume the taxation power immediately upon incorporation. AS 29.05.210 requires the Alaska Department of Community and Regional Affairs to assist the borough in determining the initial property tax assessment role, including contracting for property appraisals. This assistance will be sought

immediately, as the borough will need to generate property tax revenues as expeditiously as possible.

The powers of planning, platting and land use regulation will also be assumed by the borough immediately following incorporation. This will be chiefly accomplished by the transfer of the existing coastal management and regional strategy planning functions from their current sponsor, Maniilaq Association, to the borough. The City of Kotzebue also currently exercises the planning power, and negotiations regarding the exercise of those powers will begin immediately, with the intent to complete said negotiations within 6 months of incorporation. Since AS 29.40.010 (b) authorizes a borough to delegate these powers to a city within a borough, if that city consents by ordinance, the option exists for the City of Kotzebue to retain its planning powers.

There are no other cities within the NANA region exercising powers to be assumed by the borough.

6. Borough Administration

The administration of the proposed borough will be the absolute minimum required to properly and efficiently carry out the borough's duties. Wherever possible and appropriate, contract services will be utilized rather than borough staff. Such is the case with legal services; the borough should not require the services of a full-time staff attorney during its first year. The Department of Administration and Finance will also function as the borough assessor, in concert with the mandated assistance of the State. The Department of Education is entirely composed of the existing REAA, and far and away comprises the bulk of the borough's budget and staffing.

7. Borough Budget

The proposed borough budget is structured to accommodate the provision of services mandated by State law and the desired size of the borough administration. The budget is composed of state funds provided through a variety of sources and locally generated property tax revenues. (Exhibit VII)

It should be noted that all of the identified sources of revenue and their respective funding amounts are estimates. For example, State Revenue Sharing entitlements are in part a direct function of the amount of locally generated revenue. An increase in property tax revenues, for example, results in a proportionate increase in State Revenue Sharing funds. Final Revenue Sharing entitlements, however, are determined by the total legislative appropriations each fiscal year and the number of recipients among whom the funds are distributed. (27,28) Based upon the borough's estimated 1983 population of 6,079 and projected property tax revenues of \$377,000, the estimated State Revenue Sharing entitlement for the Northwest Arctic Borough is \$65,000.

Municipal Assistance funds are provided to boroughs on a per capita basis for that portion of the borough population residing outside of incorporated cities. The estimated allocation of Municipal Assistance funds is \$35,000, as determined by the Department of Community and Regional Affairs. (29)

The projected State coastal management grant funding of \$142,500 is a combination of the

pro-rated grant currently awarded the region and a pro-rated share of the anticipated grant for the next federal fiscal year. The borough budget was developed for a full fiscal year, commencing July 1, 1986, while coastal management grants are awarded by the federal fiscal year (October 1 - September 30). The region's current grant is being expended at an average rate of \$10,000/month, providing a balance of \$30,000 for the period July 1 - September 30, 1986. According to the Department of Community and Regional Affairs, the region is slated to receive an additional \$150,000 in federal fiscal year 87. (21) Pro-rated over the nine month period from October 1, 1986 - June 30, 1987, this grant will provide \$112,500 to the borough. The total coastal management grant funds available therefore to the borough are \$142,500.

The estimated funding for education is based upon the current REAA budget plus the REAA's estimates for additional funding available only to borough school districts. This additional funding derives from PL 81-874 funds (federal impact aid) and from State cigarette tax shared revenues, and totals approximately \$2,860,000. (30)

Newly incorporated boroughs are entitled to receive organization grants from the State, as authorized in AS29.05.190, in the amount of \$300,000 for the first full or partial fiscal year of operation. The borough would also be entitled to receive a portion of fisheries tax revenues collected by the State in the region. As authorized in AS 43.75.130, taxes collected within an incorporated city within an organized borough are shared equally by the city and borough. Both receive a 25% share of the total taxes collected. (31) Projected revenues are based upon previous tax revenues reported by the State Department of Revenue, (22) coupled with planned improvements to local processing facilities. (7)

Property tax revenues are extremely difficult to project given the absence of an assessed full and true value of all taxable property in the region. Therefore, estimates provided by the State of Alaska were employed. These estimates were verbally provided by the State Assessor as determined for FY85 (32) and derived from the 1984 Alaska Taxable. (33) The 1985 Alaska Taxable was not available at the time these estimates were prepared.

The total estimated full and true value for real and personal property in the NANA region as determined by the State Assessor, is \$209,314,325. This figure excluded the unincorporated community of Noatak, since it does not have taxing authority under State law. The State's procedure for estimating the full and true value of real and personal property in such a situation is to multiply the population of the community by a figure derived by the State that represents the average statewide per capita full and true value of real and personal property. (32) This figure, \$41,101, multiplied by the estimated Noatak population of 300, generates an estimated full and true value of real and personal property in Noatak of \$12,330,300. Therefore, the total estimated full and true value of real and personal property in the NANA region is \$221,644,625.

Several adjustments to this figure were then necessary. First, the borough intends to exempt personal property from taxation. Since the State's figures do not provide a distinction between real and personal property, an estimate of the value of personal property had to be derived. Table XI-A of the 1984 Alaska Taxable presents separate values for real and personal property in

those municipalities that levy a property tax. On the average, personal property accounts for approximately 10% of the total full and true value of real and personal property. Accordingly, the total figure for the NANA region was reduced by 10%, to a value of \$199,480,680.

Secondly, the estimates for full and true value of real property generated by the State do not take into full account the presence and extent of non-taxable real property (e.g., Native allotments, restricted deed townsite lots, Native corporation land and land owned by non-profit organizations), nor do they make any allowance for the various exemptions to property taxation authorized under State law (residential property exemptions, Senior Citizens property tax exemption and so on). (32) An estimate of the taxable full and true value of real property was required, since only an actual, on-site property assessment could accurately determine the taxable status and value of any given piece of property. The taxable full and true value of real property was conservatively estimated to be 70% of the estimated full and true value, or a total value of \$139,636,114 for all taxable real property.

It was further assumed that the assessed value of real property, as determined by the borough, would be 90% of full and true value, or \$125,672,500. The borough proposes to levy a 3 mill property tax. Therefore, total estimated property taxes are 0.3% of \$125,672,500, or \$377,000.

The borough does not propose to levy a sales or use tax. Presently, 9 of the 10 municipalities in the region levy sales taxes. Kobuk does not levy a sales tax, Kotzebue and Deering levy 3% sales taxes and the remainder levy 2% sales taxes.

A detailed operating budget for the first full fiscal year of borough operation is attached as Exhibit VII.

LIST OF EXHIBITS

- I. POPULATION OF THE KOBUK CENSUS AREA
1950, 1960, 1970, 1980
- II. NATIVE POPULATION OF NANA REGION COMMUNITIES - 1980
- III. ALASKA POPULATION CHARACTERISTICS BY CENSUS AREA
COMPONENTS OF CHANGE 1970-1980
- IV. COMPONENTS OF THE NANA REGION ECONOMIC BASE
1980
- V. NANA REGION ECONOMIC BASE - RANK BY INDUSTRY
1980
- VI. AIRLINE SCHEDULES
- VII. DETAILED OPERATING BUDGET
- VIII. AFFIDAVIT OF INFORMATION SOURCES
- IX. AFFIDAVIT OF SERVICE
- X. OFFICIAL MUNICIPAL POPULATION FOR BOROUGHES AND CITIES

EXHIBIT I
POPULATION OF THE KOBUK CENSUS AREA
1950, 1960, 1970, 1980

<u>COMMUNITY</u>	<u>1950</u>	<u>POPULATION</u>		<u>1980</u>
		<u>1960</u>	<u>1970</u>	
Ambler	0	70	176	192
Buckland	108	87	104	177
Deering	174	95	85	150
Kiana	181	253	278	345
Kivalina	117	143	188	241
Kobuk	38	54	165	62
Kotzebue	623	1,290	1,696	2,054
Noatak	326	275	293	273
Noorvik	248	384	462	492
Selawik	273	348	429	535
Shungnak	141	135	165	202
Candle	105	102	-	-
Other	-	-	7	108
TOTAL	2,334	3,236	4,048	4,831

SOURCE: Alaska Department of Labor. Alaska Population Overview-1983, 1984 and U.S. Census, 1950, 1960, 1970 and 1980.

EXHIBIT II

NATIVE POPULATION OF NANA REGION COMMUNITIES

1980

	All Races	American Indian, Eskimo & Aleut					Non-Native
		Total		Amer- ican Indian	Eskimo	Aleut	
		Number	Per- cent				
Region.....	4831	4113	85.1	35	4075	3	718
Total in Alaska Native villages.....	4724	4058	85.9	32	4023	3	666
Ambler.....	192	155	80.7	-	155	-	37
Buckland.....	177	161	91.0	-	161	-	16
Deering.....	150	138	92.0	1	137	-	12
Kiana.....	345	325	94.2	-	325	-	20
Kivalina.....	241	237	98.3	-	237	-	4
Kobuk.....	62	59	95.2	-	59	-	3
Kotzebue.....	2054	1574	76.6	22	1549	3	480
Noatak.....	273	259	94.9	2	257	-	14
Noorvik.....	492	467	94.9	4	463	-	25
Selawik.....	536	504	94.0	2	502	-	32
Shungnak.....	202	179	88.6	1	178	-	23
Total outside Alaska Native villages.....	107	55	51.4	3	52	-	52

SOURCE: 1980 U.S. CENSUS OF POPULATION SUPPLEMENTAL REPORT. American Indian Areas and Alaska Native Villages: 1980.

EXHIBIT III

ALASKA POPULATION CHARACTERISTICS BY CENSUS AREA

COMPONENTS OF CHANGE 1970-1980

Census Areas	April 1, 1980 Pop.	April 1, 1970 Pop.	Chg. 1970-80	% Chg. 1970-80	Average Annual Rate of Change	Births 1970-80	Deaths 1970-80	Net Mig.	Average Annual Birth Rate (%)	Average Annual Death Rate (%)	Annual Net Mig. Rate (%)
Aleutian Islands	7758	7834	-66	-0.84	-0.08	1266	204	-1128	1.62	0.26	-1.45
Anchorage Borough	174431	126385	48046	38.02	3.19	34834	5340	18552	2.32	0.36	1.23
Bethel C.A.	10999	8917	2082	23.35	2.09	2506	561	138	2.52	0.56	0.14
Bristol Bay C.A.	1094	1147	53	4.62	-0.47	308	46	-315	2.74	0.41	-2.81
Dillingham C.A.	4616	3872	744	19.21	1.75	916	262	90	2.16	0.62	0.21
Fairbanks North Star Borough	53983	45864	8119	17.70	1.63	12746	1850	-2777	2.55	0.37	-0.56
Haines Borough	1680	1401	279	19.91	1.81	283	100	96	1.84	0.65	0.62
Juneau Borough	19528	13556	5972	44.05	3.61	3033	812	3751	1.83	0.49	2.27
Kenai Borough	25282	16586	8696	52.43	4.15	4258	965	5404	2.03	0.46	2.58
Ketchikan Borough	11316	11041	1275	12.70	1.19	2214	761	-177	2.07	0.71	-0.17
Kobuk C.A.	4831	4048	783	19.34	1.76	1234	286	-165	2.78	0.64	-0.37
Kodiak Island Borough	9939	9409	530	5.63	0.55	2411	481	-1400	2.49	0.50	-1.45
Matanuska-Susitna Borough	17816	6509	11307	173.71	9.30	2306	526	9628	1.90	0.51	7.92
Nome C.A.	6537	5749	788	13.71	1.28	1606	537	-280	2.61	0.87	-0.46
North Slope Borough	4199	3451	748	21.67	1.96	842	250	157	2.20	0.65	0.41
Prince of Wales-Outer Ketchikan C.A.	3822	3782	40	1.06	0.11	700	236	-424	1.84	0.62	-1.12
Sitka C.A.	7803	6073	1730	28.49	2.49	1397	391	724	2.01	0.56	1.04
Skagway-Yakutat-Angoon C.A.	3476	2792	686	24.57	2.19	679	270	277	2.17	0.86	0.88
Southeast Fairbanks C.A.	5676	4308	1368	31.75	2.74	1231	176	313	2.47	0.35	0.63
Valdez-Cordova C.A.	8348	4977	3371	67.73	5.06	1325	389	2435	1.99	0.85	3.65
Wrangell-Petersburg	6167	4920	1247	25.35	2.25	1163	409	494	2.10	0.74	0.89
Yukon-Flourish	7873	7045	828	11.75	1.11	1610	544	-238	2.16	0.73	-0.32

SOURCE: Alaska Department of Labor. Alaska Planning Information, 1985

EXHIBIT IV

COMPONENTS OF THE NANA REGION ECONOMIC BASE

1980

Industry	Private		State		Federal		Total
	Amount	(%)	Amount	(%)	Amount	(%)	
Renewable Resource Harvesting	\$ 944,669	100	\$ -0-	-0-	\$ -0-	-0-	\$ 944,669
Mining and Exploration	1,937,141	100	-0-	-0-	-0-	-0-	1,937,141
Construction	-0-	-0-	8,722,387	61	5,495,010	39	14,217,397
Household Manufacturing	183,830	100	-0-	-0-	-0-	-0-	183,830
Transportation	10,868	20	3,804	7	39,667	73	54,339
Wholesale and Distribution	2,502,036	100	-0-	-0-	-0-	-0-	2,502,036
Communications & Pvt. Utilities	8,601	1	799,900	93	51,606	6	860,107
Trade and Private Services	1,290,883	88	178,591	12	-0-	-0-	1,469,474
Finance and Real Estate	270,630	100	-0-	-0-	-0-	-0-	270,630
Quasi-Public and Non-Profit	-0-	-0-	1,992,320	40	2,988,480	60	4,980,800
Local and Regional Government	-0-	-0-	13,583,629	79	3,621,621	21	17,205,250
State Agencies and Services	-0-	-0-	1,825,194	66	959,430	34	2,784,624
Federal Agencies and Services	-0-	-0-	173,381	4	4,600,783	96	4,774,164
Transfer Payments/ Households	679,500	6	4,203,609	38	6,274,254	56	11,157,363
	\$7,828,158	12	\$31,482,815	50	\$24,030,851	38	\$53,341,825

SOURCE: Maniilaq Association: NANA Coastal Resource Service Area Coastal Management Program, 1982

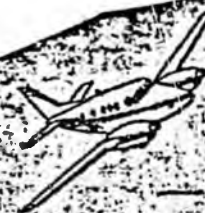
EXHIBIT V
NANA REGION ECONOMIC BASE
RANK BY INDUSTRY
1980

<u>RANK</u>	<u>INDUSTRY</u>	<u>TOTAL CONTRIBUTION</u>	<u>PERCENT</u>
(1)	Local and Regional Government	\$17,205,250	27.1%
(2)	Construction	14,217,397	22.4%
(3)	Transfer Payments, Households	11,157,364	17.6%
(4)	Quasi-Public and Non-Profits	4,980,800	7.9%
(5)	Federal Agencies and Services	4,774,164	7.5%
(6)	State Agencies and Services	2,784,624	4.4%
(7)	Wholesale, Warehousing and Distributing	2,502,036	4.0%
(8)	Mining and Exploration	1,937,141	3.1%
(9)	Trade and Private Services	1,469,474	2.3%
(10)	Renewable Resource Harvesting	944,699	1.5%
(11)	Communications and Private Utilities	860,107	1.4%
(12)	Finance and Real Estate	270,630	.4%
(13)	Household Manufacturing	183,830	.3%
(14)	Transportation	<u>54,339</u>	<u>.1%</u>
		\$63,341,825	100.0%

SOURCE: Maniilaq Association. NANA CRSA Coastal Management Program, 1982

EXHIBIT VI
AIRLINE SCHEDULE

BAKER AVIATION, INC.
P.O. BOX 116
KOTZERBUE, AK 99752
(907) 442-3108



MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY	SUNDAY
	<u>421</u> OTZ 8:45a 10:00a PHO 10:10a 11:15a OTZ		<u>421</u> OTZ 8:45a 10:00a PHO 10:10a 11:15a OTZ		<u>421</u> OTZ 8:45a 10:00a PHO 10:10a 11:15a OTZ	
<u>422</u> OTZ 10:45a 11:20a WLK 11:30a 12:10p OTZ	<u>422</u> OTZ 10:45a 11:20a WLK 11:30a 12:10p OTZ	<u>422</u> OTZ 10:45a 11:20a WLK 11:30a 12:10p OTZ	<u>422</u> OTZ 10:45a 11:20a WLK 11:30a 12:10p OTZ	<u>422</u> OTZ 10:45a 11:20a WLK 11:30a 12:10p OTZ	<u>422</u> OTZ 10:45a 11:20a WLK 11:30a 12:10p OTZ	
<u>424</u> OTZ 11:45a 12:40p ABL 12:50p 1:10p SHG 1:20p 1:30p OBU 1:40p 2:45p OTZ	<u>424</u> OTZ 11:45a 12:45p SHG 12:55p 1:15p ABL 1:25p 2:20p OTZ	<u>424</u> OTZ 11:45a 12:40p ABL 12:50p 1:10p SHG 1:20p 1:30p OBU 1:40p 2:45p OTZ	<u>424</u> OTZ 11:45a 12:45p SHG 12:55p 1:15p ABL 1:25p 2:20p OTZ	<u>424</u> OTZ 11:45a 12:40p ABL 12:50p 1:10p SHG 1:20p 1:30p OBU 1:40p 2:45p OTZ	<u>424</u> OTZ 11:45a 12:45p SHG 12:55p 1:15p ABL 1:25p 2:20p OTZ	
<u>423</u> OTZ 1:00p 1:40p KVL 1:50p 2:10p WLK 2:20p 2:45p OTZ	<u>423</u> OTZ 1:00p 1:25p WTK 1:35p 1:55p KVL 2:05p 2:45p OTZ	<u>423</u> OTZ 1:00p 1:40p KVL 1:50p 2:10p WTK 2:20p 2:45p OTZ	<u>423</u> OTZ 1:00p 1:25p WTK 1:35p 1:55p KVL 2:05p 2:45p OTZ	<u>423</u> OTZ 1:00p 1:40p KVL 1:50p 2:10p WTK 2:20p 2:45p OTZ	<u>423</u> OTZ 1:00p 1:25p WTK 1:35p 1:55p KVL 2:05p 2:45p OTZ	<u>425</u> LV OTZ 2:00p AR ORV 2:10p LV ORV 2:20p AR WLK 2:30p LV WLK 2:40p AR OTZ 2:50p IAN FI
<u>426</u> OTZ 3:00p 3:30p IAN 3:40p 3:55p CRV 4:05p 4:25p OTZ	<u>426</u> OTZ 3:00p 3:20p CRV 3:30p 3:45p IAN 3:55p 4:25p OTZ	<u>426</u> OTZ 3:00p 3:30p IAN 3:40p 3:55p CRV 4:05p 4:25p OTZ	<u>426</u> OTZ 3:00p 3:20p CRV 3:30p 3:45p IAN 3:55p 4:25p OTZ	<u>426</u> OTZ 3:00p 3:30p IAN 3:40p 3:55p CRV 4:05p 4:25p OTZ	<u>426</u> OTZ 3:00p 3:20p CRV 3:30p 3:45p IAN 3:55p 4:25p OTZ	



RECEIVED NOV 15 1984

CAFE SMYTHE AIR SERVICE KOTZEBUE 442-3020

Effective November 19, 1984

Monday		Tuesday		Wednesday		Thursday		Friday		Saturday	
<u>719</u>		<u>719</u>		<u>719</u>		<u>719</u>		<u>719</u>		<u>719</u>	
9:30	OTZ 9:00	9:40	OTZ 9:00	9:30	OTZ 9:00	9:40	OTZ 9:00	9:30	OTZ 9:00	9:40	OTZ 9:00
10:10	WTK 9:40	10:20	KVL 9:50	10:10	WTK 9:40	10:20	KVL 9:50	10:10	WTK 9:40	10:20	KVL 9:50
11:00	KVL 10:20	11:00	WTK 10:30	11:00	KVL 10:20	11:00	WTK 10:30	11:00	KVL 10:20	11:00	WTK 10:30
	OTZ		OTZ		OTZ		OTZ		OTZ		OTZ
<u>718</u>		<u>718</u>		<u>718</u>		<u>718</u>		<u>718</u>		<u>718</u>	
9:55	OTZ 9:25	9:55	OTZ 9:25	9:55	OTZ 9:25	9:55	OTZ 9:25	9:55	OTZ 9:25	9:55	OTZ 9:25
10:20	IAN 10:05	10:20	ORV 10:05	10:20	IAN 10:05	10:20	ORV 10:05	10:20	IAN 10:05	10:20	ORV 10:05
10:45	WLK 10:30	10:45	WIK 10:30	10:45	WLK 10:30	10:45	WIK 10:30	10:45	WLK 10:30	10:45	WIK 10:30
11:20	ORV 10:55	11:20	IAN 10:55	11:20	ORV 10:55	11:20	IAN 10:55	11:20	ORV 10:55	11:20	IAN 10:55
	OTZ		OTZ		OTZ		OTZ		OTZ		OTZ
<u>715</u>		<u>710</u>		<u>715</u>		<u>710</u>		<u>715</u>		<u>710</u>	
12:35	OTZ 11:30	12:40	OTZ 11:30	12:35	OTZ 11:30	12:35	OTZ 11:30	12:35	OTZ 11:30	12:40	OTZ 11:30
1:50	PHO 12:45	1:00	ABL 12:50	1:50	PHO 12:45	1:05	OBU 12:45	1:50	PHO 12:45	1:00	ABL 12:50
	OTZ	1:30	SHG 1:10		OTZ	1:25	SHG 1:15		OTZ	1:30	SHG 1:10
		2:45	ODU 1:40			2:45	ABL 1:35			2:45	ODU 1:40
			OTZ				OTZ				OTZ
<u>711</u>		<u>711</u>		<u>711</u>		<u>711</u>		<u>711</u>		<u>711</u>	
12:40	OTZ 12:00	12:40	OTZ 12:00	12:40	OTZ 12:00	12:40	OTZ 12:00	12:40	OTZ 12:00	12:40	OTZ 12:00
1:20	DRG 12:50	1:20	BKC 12:50	1:20	DRG 12:50	1:20	BKC 12:50	1:20	DRG 12:50	1:20	BKC 12:50
2:10	PKC 1:30	2:10	DRG 1:30	2:10	PKC 1:30	2:10	DRG 1:30	2:10	PKC 1:30	2:10	DRG 1:30
	OTZ		OTZ		OTZ		OTZ		OTZ		OTZ
<u>717</u>		<u>717</u>		<u>717</u>		<u>717</u>		<u>717</u>		<u>717</u>	
3:00	OTZ 2:30	3:00	OTZ 2:30	3:00	OTZ 2:30	3:00	OTZ 2:30	3:00	OTZ 2:30	3:00	OTZ 2:30
3:25	ORV 3:10	3:25	IAN 3:10	3:25	ORV 3:10	3:25	IAN 3:10	3:25	ORV 3:10	3:25	IAN 3:10
3:50	WIK 3:35	3:50	WLK 3:35	3:50	WIK 3:35	3:50	WLK 3:35	3:50	WIK 3:35	3:50	WLK 3:35
4:25	IAN 4:00	4:25	ORV 4:00	4:25	IAN 4:00	4:25	ORV 4:00	4:25	IAN 4:00	4:25	ORV 4:00
	OTZ		OTZ		OTZ		OTZ		OTZ		OTZ
Sunday						<u>715</u>					
12:30	PHO 11:30					2:15	PHO 1:00				
2:30	OTZ 1:30						OTZ 3:00				
	PHO										

EXHIBIT VII
DETAILED OPERATING
BUDGET

OPERATING BUDGET

MAYOR AND ASSEMBLY	\$ 329,570
DEPARTMENT OF ADMINISTRATION AND FINANCE	243,675
DEPARTMENT OF PLANNING AND COMMUNITY AFFAIRS	200,255
DEPARTMENT OF LAW	40,000
ASSESSING DEPARTMENT	111,000
DEPARTMENT OF EDUCATION	<u>20,713,072</u>
TOTAL	\$21,637,572

REVENUES

STATE ORGANIZATIONAL GRANT	\$ 300,000
STATE MUNICIPAL ASSISTANCE	35,000
STATE REVENUE SHARING	65,000
STATE COASTAL MANAGEMENT GRANT	142,500
STATE FISHERIES TAX SHARED REVENUES	5,000
BOROUGH PROPERTY TAX (3 mils)	377,000
EDUCATION FUNDS	<u>20,713,072</u>
TOTAL	\$21,637,572

OPERATING BUDGET

Borough Assembly And Mayor's Office

PERSONAL SERVICES	\$185,420
Assembly Meeting Fees	13,200
Mayor	60,000
Administrative Assistant	36,000 11/mo
Borough Clerk	25,000 11/mo
Secretary	19,250 11/mo
Benefits (21%)	31,970
TRAVEL AND PERDIEM	\$ 60,350
CONTRACTUAL	\$ 50,000
EQUIPMENT AND SUPPLIES	\$ 26,300
OTHER DIRECT COSTS	
Elections	\$ 7,500
TOTAL	\$329,570

DEPARTMENT OF ADMINISTRATION AND FINANCE

PERSONAL SERVICES	\$ 81,675
Director/Controller	36,000 11/mo
Accountant II	21,000 10/mo
Accountant I (Part-time)	10,500 10/mo
Benefits (21%)	14,175
CONTRACTUAL	
Audit	\$ 10,000
EQUIPMENT AND SUPPLIES	\$ 11,000
OTHER DIRECT COSTS	\$141,000
Contingency	78,000
Rent and Utilities	35,000
Insurance	28,000
TOTAL	\$243,675

DEPARTMENT OF PLANNING AND COMMUNITY AFFAIRS

PERSONAL SERVICES	\$102,720
Director	41,250 11/mo
Planner	27,500 11/mo
Secretary (Part-Time)	9,200 11/mo
Benefits (21%)	16,370
Planning Commission Meeting Fees	8,400
TRAVEL AND PERDIEM	\$ 39,935
Staff	14,935
Planning Commission	25,000
CONTRACTUAL	\$ 33,600
EQUIPMENT AND SUPPLIES	\$ 24,000
TOTAL	\$200,255

DEPARTMENT OF LAW

CONTRACTUAL

\$ 40,000

TOTAL

\$ 40,000

ASSESSING DEPARTMENT

TRAVEL AND PERDIEM	\$ 30,000
CONTRACTUAL	\$ 73,000
Assessing	30,000
Mapping	43,000
EQUIPMENT AND SUPPLIES	\$ 5,000
OTHER DIRECT COSTS	
Posting and Hearings	\$ 3,000
TOTAL	\$111,000

DEPARTMENT OF EDUCATION

PERSONAL SERVICES	\$12,631,600
Salaries	\$10,583,289
Benefits	2,048,311
CONTRACTUAL	\$ 3,912,452
EQUIPMENT AND SUPPLIES	\$ 785,498
Supplies	\$ 637,078
Equipment	148,420
OTHER	\$ 523,522
ADDITIONAL STATE AID (UNBUDGETED)	\$ 2,860,000
TOTAL	\$20,713,072

BEFORE THE LOCAL BOUNDARY COMMISSION OF THE STATE OF ALASKA

IN RE:)
)
THE INCORPORATION OF THE)
NANA REGION AS A BOROUGH)
OF THE FIRST CLASS TO BE)
KNOWN AS THE NORTHWEST)
ARCTIC BOROUGH)

EXHIBIT VIII

AFFIDAVIT OF INFORMATION SOURCES

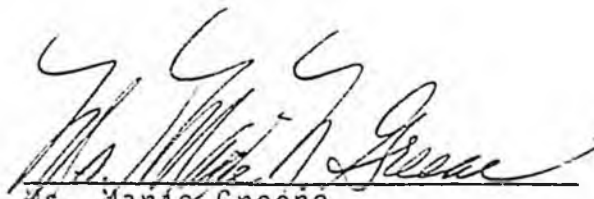
STATE OF ALASKA)
 : ss.
SECOND JUDICIAL DISTRICT)

MARIE GREENE, being first sworn, deposes and says:

1. I am the representative of the Petitioner, Maniilaq Association, P.O. Box 256, Kotzebue, Alaska 99752, for the incorporation of the NANA region in Northwest Alaska as a borough of the first class.
2. To the best of my knowledge and belief, the information contained in the petition, exhibits and brief pertaining to the proposal incorporation of the NANA region is accurate and complete.
3. The sources of information contained in the incorporation petition are listed below:
 - (a) The name, mailing address and telephone number of the petitioner, and petitioner's representative, are from my personal knowledge,
 - (b) The legal description of the proposed Northwest Arctic Borough, appended to the

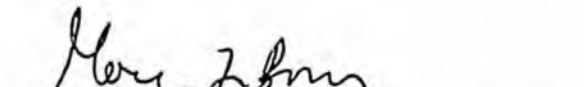
incorporation petition, was prepared by NANA Regional Corporation, Inc. and by Mr. Ed Busch, Maniilaq Association consultant.

- (c) The stated estimated full and true value of real and personal property within the proposed Northwest Arctic Borough is based upon information provided by Mr. Mike Worley, State Assessor, Alaska Department of Community and Regional Affairs, in a telephone conversation with Mr. Ed Busch, Maniilaq Association consultant on October 24, 1985.
- (d) Population figures for the proposed Northwest Arctic Borough were provided by the United States Census of Population for 1980, and by the State of Alaska State Revenue Sharing Program for State FY84 and FY85, and by petitioner for the unincorporated community of Noatak, based upon petitioner's knowledge.
- (e) Other factual sources of information referenced in this petition for incorporation are listed in Exhibit XI SOURCES OF INFORMATION of this brief.



Ms. Marie Greene
President
Maniilaq Association

SUBSCRIBED AND SWORN TO before me this 2nd day of
January, 1986



Notary Public, State of Alaska
My commission expires: 9/20/87

BEFORE THE LOCAL BOUNDARY COMMISSION OF THE STATE OF ALASKA

IN RE:)
)
THE INCORPORATION OF THE)
NANA REGION AS A BOROUGH)
OF THE FIRST CLASS TO BE)
KNOWN AS THE NORTHWEST)
ARCTIC BOROUGH)
_____)

EXHIBIT IX

AFFIDAVIT OF SERVICE

STATE OF ALASKA)
 : ss.
SECOND JUDICIAL DISTRICT)

MARIE GREENE, being first sworn, deposes and says:

1. I am the representative of the Petitioner, Maniilaq Association, P.O. Box 256, Kotzebue, Alaska 99752, for the incorporation of the NANA Region in Northwest Alaska as a borough of the first class.
2. In compliance with the provisions of 19 AAC 10.370(a) one copy of the petition, appendices, brief and exhibits has been served by certified mail, return receipt requested, to the following at the same time that the petition was filed with the Commissioner of the Alaska Department of Community and Regional Affairs:
 - a. North Slope borough
 - b. City of Ambler
 - c. City of Buckland
 - d. City of Deering
 - e. City of Kiana
 - f. City of Kivalina
 - g. City of Kobuk
 - h. City of Kotzebue
 - i. Village of Noatak
 - j. City of Noorvik
 - k. City of Selawik
 - l. City of Shungnak

3. Pursuant to the provisions of 19 AAC 10.370 (b), a copy of the petition, appendices, brief and exhibits has been made available for inspection by the general public at the following location between the hours of 8:00 a.m. to noon and 1:00 p.m. to 4:30 p.m., Mondays through Fridays, except for holidays observed by Maniilaq Association:

Maniilaq Association
Eskimo Building
P.O. Box 256
Kotzebue, Alaska 99752
Telephone: (907) 442-3311

4. A copy of the petition, appendices, brief and exhibits has been mailed to each of the individuals listed below at the same time as the petition was delivered to the Commissioner:

The Honorable Edna DeVries
State Senator
P.O. Box 321
Palmer, Alaska 99645

The Honorable Vic Fischer
State Senator
600 Barrow Street
Anchorage, Alaska 99501

Mr. Dennis Roper
Special Assistant to the Mayor
North Slope borough
P.O. Box 69
Barrow, Alaska 99503

Office of the North Slope Borough
3201 C Street
Anchorage, Alaska 99503

Mr. Kevin Waring
Consultant to the North Slope Borough
3201 C Street, Suite 602
Anchorage, Alaska 99503

Mr. Earl Finkler
North Slope Borough Planning Director
North Slope Borough
P.O. Box 69
Barrow, Alaska 99723

Ms. Lisa Parker
Cominco Alaska
5660 B Street
Anchorage, Alaska 99502

Representative Al Adams
Alaska State Legislature
Pouch V
Juneau, Alaska 99811

Frank Ferguson
Senator
Alaska State Legislature
Pouch V
Juneau, Alaska 99811

Mr. John Schaeffer
NANA Regional Corporation
P.O. Box 49
Kotzebue, Alaska 99752

Mr. Willie Hensley
NANA Regional Corporation
P.O. Box 49
Kotzebue, Alaska 99752

Mr. Don Argetsinger
NANA Development Corporation
4706 Harding Drive
Anchorage, Alaska 99517

Mr. Steve Heimel
Alaska Public Radio Network
4640 Old Seward Highway
Suite 202
Anchorage, Alaska 99503

Mr. Tom Klinkner
Wohlforth and Flint
900 West 5th Avenue, Suite 600
Anchorage, Alaska 99501

Mr. Charles Barnwell
Geologist
Arctic Slope Regional Corporation
313 E Street, Suite 2
Anchorage, Alaska 99501

Mr. Dean Crews
Vice-President
Alaska Land & Grant Consultants, Inc.
3000 A Street, Suite 300
Anchorage, Alaska 99502

Mr. Tom Kizzia/Matt Zencey
Anchorage Daily News
P.O. Box 6616
Anchorage, Alaska 99502

Ms. Mary Scarpinato
Anchorage Times
P.O. Box 40
Anchorage, Alaska 99501

Ms. Susan Fischer
Fairbanks Daily News Miner
P.O. Box 710
Fairbanks, Alaska 99707

Ms. Sandy Rabinowich
2525 Gambell Street
National Park Service
Anchorage, Alaska 99503-2892

Mr. Robert Gilmore
Regional Director
U.S. Fish and Wildlife Service
1011 east Tudor Road
Anchorage, Alaska 99503

Regional Manager
Minerals Management Services
Bureau of Land Management
Alaska CCS Region
942 East 36th Avenue
Anchorage, Alaska 99508

Ms. Alice Ahgeak, Borough Clerk
North Slope Borough
P.O. Box 69
Barrow, Alaska 99723

Ms. Judy Nash, City Clerk
City of Point Hope
P.O. Box 169
Point Hope, Alaska 99766

Ms. Alma R. Bodfish, City Clerk
City of Wainwright
P.O. Box 9
Wainwright, Alaska 99782

Ms. Emily Nusunginya, City Clerk
City of Barrow
P.O. Box 629
Barrow, Alaska 99723

Mr. Paul Bodfish, Treasurer
City of Atkasuk
General Delivery
Atkasuk, Alaska 99791

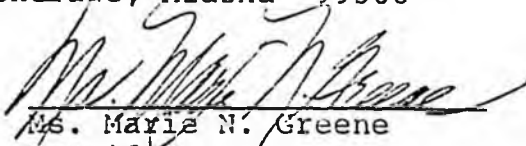
Ms. Joy Oyagak, City Clerk
City of Nuiqsut
General Delivery
Nuiqsut, Alaska 99789

Ms. Lynn Ramsey, City Clerk
City of Anaktuvuk Pass
P.O. Box 21030
Anaktuvuk Pass, Alaska 99721

Ms. Mary Sophie, City Clerk
City of Kaktovik
P.O. Box 27
Kaktovik, Alaska 99747

Ms. Kate Roney
Resource Management Specialist
National Park Service
P.O. Box 287
Kotzebue, Alaska 99752

Mr. Joe Britton
GCO Mineral Company
650 West 58th, Unity G
Anchorage, Alaska 99508


Ms. Marie N. Greene
President
Maniilaq Association

SUBSCRIBED AND SWORN TO before me this 2nd day of January,
1986.

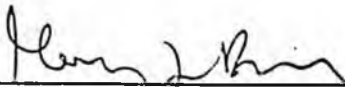

Notary Public, State of Alaska
My commission expires: 9/20/87

EXHIBIT X

OFFICIAL MUNICIPAL POPULATION FOR BOROUGH AND CITIES

STATE OF ALASKA

DEPT. OF COMMUNITY & REGIONAL AFFAIRS

OFFICE OF THE COMMISSIONER

BILL SHEFFIELD, GOVERNOR

POUCH B
JUNEAU, ALASKA 99811
PHONE: (907) 465-4700

949 E. 36TH AVENUE, SUITE 400
ANCHORAGE, ALASKA 99508
PHONE: (907) 563-1073

December 28, 1984

Certification of Population

Under the authority vested in me by AS 29.88.015 and AS 43.20.016(c), I, Emil Notti, Commissioner of the Department of Community and Regional Affairs, do hereby certify the population of each municipality as of July 1, 1984 as shown on the "Official Municipal Population for Boroughs and Cities".

December 28, 1984
Date

Emil Notti
Emil Notti, Commissioner

OFFICIAL MUNICIPAL POPULATIONS
FOR BOROUGHS AND CITIES

	<u>FY 1985</u>
Anchorage, Municipality of	244,030*
Bristol Bay Borough	1,271
Fairbanks North Star Borough	69,633*
Fairbanks	27,103
North Pole	1,005**
Haines Borough	1,847
Haines	1,079
Juneau, City & Borough	28,941*
Kenai Peninsula Borough	38,919*
Homer	3,432*
Kachemak	325*
Kenai	6,176*
Seldovia	678*
Seward	2,072*
Soldotna	3,597*
Ketchikan Gateway Borough	14,314
Ketchikan	8,414
Saxman	343
Kodiak Island Borough	13,389*
Akhiok	103
Kodiak	6,072
Larsen Bay	215**
Old Harbor	375
Ouzinkie	233
Port Lions	291
Matanuska-Susitna Borough	34,030*
Houston	739*
Palmer	2,792*
Wasilla	3,548*

*estimate

**local census

OFFICIAL MUNICIPAL POPULATIONS
FOR BOROUGHS AND CITIES

	<u>FY 1985</u>
North Slope Borough	7,978**
Anaktuvuk Pass	232**
Atkasuk	214**
Barrow	2,930**
Kaktovik	208**
Nuiqsut	309**
Point Hope	580**
Wainwright	514**
 Sitka, City & Borough of	 8,221
 HOME RULE/FIRST CLASS CITIES	
Cordova	2,520*
Craig	907
Dillingham	2,026**
Galena	902**
Hoonah	865
Hydaburg	429
Kake	631
King Cove	521**
Klawock	542**
Nenana	547**
Nome	3,732*
Pelican	213
Petersburg	3,137*
Saint Mary's	563
Sand Point	870**
Skagway	790
Tanana	417**
Unalaska	1,922
Valdez	3,687
Wrangell	2,376
Yakutat	462
 SECOND CLASS CITIES	
Akiachak	451
Akiak	250
Akutan	189
Alakanuk	564
Aleknagik	232
Allakaket	175
Ambler	275
Anderson	521

*estimate

**local census

OFFICIAL MUNICIPAL POPULATIONS
FOR BOROUGHES AND CITIES

FY 1985

SECOND CLASS CITIES (Cont'd)

Angoon	562
Aniak	483**
Anvik	114
Atmautluak	239
Bethel	3,681
Brevig Mission	159
Buckland	248**
Chefornak	270**
Chevak	532**
Chignik	124
Chuathbaluk	124
Clark's Point	80
Cold Bay	250
Deering	148
Delta Junction	1,172*
Diomede	153**
Eagle	142
Eek	259**
Ekwok	79
Elim	248**
Emmonak	641
Fort Yukon	641
Fortuna Ledge	272
Gambell	500**
Golovin	122**
Goodnews Bay	234**
Grayling	217
Holy Cross	266
Hooper Bay	680**
Hughes	98**
Huslia	283**
Kaltag	257
Kasaan	70
Kasigluk	394
Kiana	404**
Kivalina	272
Kobuk	86
Kotlik	413**
Kotzebue	2,981
Koyuk	213**
Koyukuk	98
Kupreanof	51**
Kwethluk	507
Lower Kalskag	271**

*estimate

**local census

OFFICIAL MUNICIPAL POPULATIONS
FOR BOROUGHES AND CITIES

FY 1985

SECOND CLASS CITIES (continued)

Manokotak	299
McGrath	510**
Mekoryuk	182**
Mountain Village	666
Napakiak	323**
Napaskiak	291**
New Stuyahok	337
Newhalen	133
Newtok	187**
Nightmute	145
Nikolai	110**
Nondalton	237**
Noorvik	517**
Nulato	382
Nunapitchuk	353
Pilot Station	404
Platinum	59
Port Alexander	96
Port Heiden	94
Quinhagak	424**
Ruby	233
Russian Mission	175
Saint George	172**
Saint Michael	283**
Saint Paul	595
Savoonga	477
Scammon Bay	297**
Selawik	637**
Shageluk	149**
Shaktoolik	171
Sheldon Point	138**
Shishmaref	412
Shungnak	238**
Stebbins	339
Teller	247
Tenakee Springs	156**
Thorne Bay	393**
Togiak	554**
Toksook Bay	368**
Tuluksak	272
Tununak	335**
Unalakleet	787
Upper Kalskag	133
Wales	136**
White Mountain	158
Whittier	273**

*estimate

**local census

EXHIBIT XI
SOURCES OF INFORMATION

1. Arnold, Robert D. Alaska Native Land Claims
Alaska Native Foundation, 1976.
2. Gaffney, Michael. Alaska Native Rural Development:
The NANA Experience. Occasional Paper No.2, Center
for Cross-Cultural Studies, University of Alaska,
Fairbanks, 1981.
3. PL 92-203, Alaska Native Claims Settlement Act,
1971.
4. U.S. Census. General Social and Economic
Characteristics - Alaska. U.S. Department of
Commerce, 1980.
5. Maniilaq Association, NANA Regional Strategy,
1984-1985.
6. Maniilaq Association. Directory of Program
Services and Fiscal Year 1984 Annual Report.
7. NANA 1984 Annual Report

8. PL 96-487, Alaska National Interest Lands Conservation act, 1980.
9. National Park Service. Gates of the Arctic National Park and Preserve Revised Draft General Management Plan, Land Protection Plan and Wilderness Suitability Review, December 1985.
10. Alaska Department of Community and Regional Affairs. Petition for Detachment from the North Slope Borough, 1985.
11. Letter from Mr. Robert Newlin, Chairman of the Northwest Alaska Native Association, to Mr. Byron Mallott, Director of the State of Alaska Local Affairs Agency, November, 1971.
12. Alaska Statutes, Title 14. Education.
13. U.S. Bureau of Indian Affairs. The NANA Region: Its Resources and Development Potential, 1974.
14. Alaska Department of Labor. Alaska Planning Information. 1985.
15. Maniilaq Manpower. NANA Region Career Survey, Undated.

16. Alaska Department of Community and Regional Affairs. The NANA Regional Strategy: A Unique Planning Process in the Alaska Unorganized Borough, 1982.
17. Cominco Alaska, Inc. The Red Dog Project, 1985.
18. Ryan Air, Timetable, October 1, 1985.
19. Alaska State Legislature, SCS CSHB 72 (Fin) am S. Approved June 2, 1985; Effective January 1, 1986.
20. Personal Communication between Mr. Ed Busch, Maniilaq Association consultant, and Mr. Fred Williams, Office of Federal Revenue Sharing, Washington, D.C., October 29, 1985.
21. Personal communication between Mr. Ed Busch, Maniilaq Association consultant, and Mr. Wayne Marshall, Alaska Department of Community and Regional Affairs, October 31, 1985.
22. Personal communications between Mr. Ed Busch, Maniilaq Association consultant, and Mr. Dave Ryals, Alaska Department of Revenue, October 30, 1985.

23. U.S. Census General Social and Economic Characteristics-Alaska 1970.
24. Maniilaq Association. NANA Coastal Resource Service Area Coastal Management Program, prepared by Darbyshire and Associates, 1982.
25. Development and Operating Agreement Between NANA Regional Corporation, Inc. and Cominco American Incorporated, October 11, 1982.
26. U.S. Environmental Protection Agency. Final Environmental Impact Statement - Red Dog Mine Project, Northwest Alaska, September, 1984.
27. Personal communications between Mr. Ed Busch, Maniilaq Association consultant, and Mr. Dan Bockhorst, Local Government Specialist, Alaska Department of Community and Regional Affairs, October and November, 1985.
28. Letter from Mr. Dan Bockhorst to Mr. Ed Busch, Maniilaq Association consultant, dated October 22, 1985.

29. Memorandum from Mr. Bill Rolfzen, Administrative Assistant, to Mr. Dan Bockhorst, Local Government Specialist, dated October 23, 1985.
30. Memorandum from Office of the Superintendent to Northwest Arctic School District Board of Education Members, dated October 31, 1985.
31. Alaska Municipal League. 1984 Alaska State Aid Catalog
32. Personal communication between Mr. Ed Busch, Maniilaq Association consultant and Mr. Mike Worley, State Assessor, October 24, 1985.
33. Alaska Department of Community and Regional Affairs. 1984 Alaska Taxable, January 1985.
34. Personal communication between Mr. Ed Busch, Maniilaq Association consultant, and Mr. John Schaeffer, President of NANA Regional Corporation, Inc., December 12, 1985.
35. National Park Service, Kobuk Valley National Park Revised Draft General Management Plan, Land Protection Plan and Wilderness Suitability Review. December, 1985.

36. National Park Service. Cape Krusenstern National Monument Revised Draft General Management Plan, Land Protection Plan and Wilderness Suitability Review. December 1985.
37. National Park Service, Noatak National Preserve Revised Draft General Management Plan, Land Protection Plan and Wilderness Suitability Review, December 1985.
38. Maniilaq Association. NANA Region Coastal Management Plan, prepared by Jon Isaacs, Gordon Lewis, et.al., October 1985.
39. Alaska Department of Commerce and, Economic Development. Red Dog Project Analysis, February 1984.
40. Letter from Mr. H. M. Giegerich, President and General Manager of Cominco Alaska to Commissioner Emil Notti, Alaska Department of Community and Regional Affairs, November 21, 1985.
41. Letter from Ms. Marty Rutherford, Director, Municipal and Regional Assistance Division, Department of Community and Regional Affairs, to

Mr. Gordon Harrison, Associate Director, Office of Management and Budget, Office of the Governor, dated December 5, 1985.

42. Letter from Commissioner Mary A. Nordale, Alaska Department of Revenue, to Mr. Robert Eder, Chairman, Local Boundary Commission, dated November 19, 1985.
43. Letter from Government Finance Associates, Inc. to Commissioner Emil Notti, Alaska Department of Community and Regional Affairs, dated November 20, 1985.
44. Personal communication between Mr. Ed Busch, Maniilaq Association consultant, and Mr. Duane Kujala, Maniilaq Association Regional Strategy Planner, on December 18, 1985.