

01/27/15
Overviews:
Department of
Military and
Veterans'
Affairs

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of Military and Veterans
Affairs</SUBJECT><COMM>HMLV29</COMM></TARGET>



Department of Military and Veterans Affairs



**Brigadier General Leon “Mike” Bridges
The Adjutant General (Acting) – Alaska**

January 2014

Department of Military and Veterans Affairs



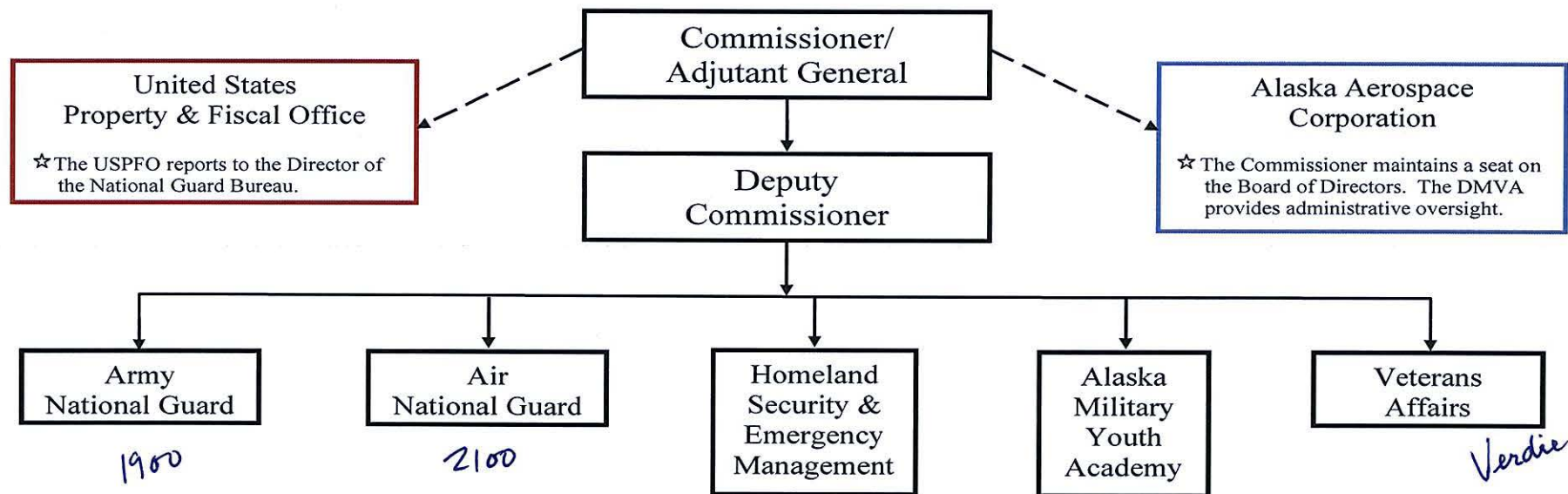
Agenda

- **The Department of Military and Veterans Affairs**
- **Dual Mission of the National Guard**
- **The Alaska National Guard**
 - **Air National Guard**
 - **Army National Guard**
- **Department of Homeland Security and Emergency Management**
- **Alaska Military Youth Academy**
- **Office of Veterans Affairs**
- **Alaska Aerospace**
- **Issues facing the Guard**



DMVA Organization Chart

Department of Military and Veterans Affairs Operational Sections



Total Force: 4700 employees

- 2100 are full-time, the rest are part-time or volunteer

DMVA makes up almost 25% of the State of Alaska

*20 years
SUCCESS RATE?*



Dual Mission Force

- Art.1, Sec.8, Cl.15, 16. *The Congress shall have power ... To provide for calling forth the Militia*

Federal Mission: *To provide trained units available for active duty in time of war or national emergency, and at such other times as the national security may require.*



Globally employed



America's first military responder

State Mission: *To provide military support to civil authorities and respond to state emergencies; to provide support to law enforcement in counter-narcotics.*



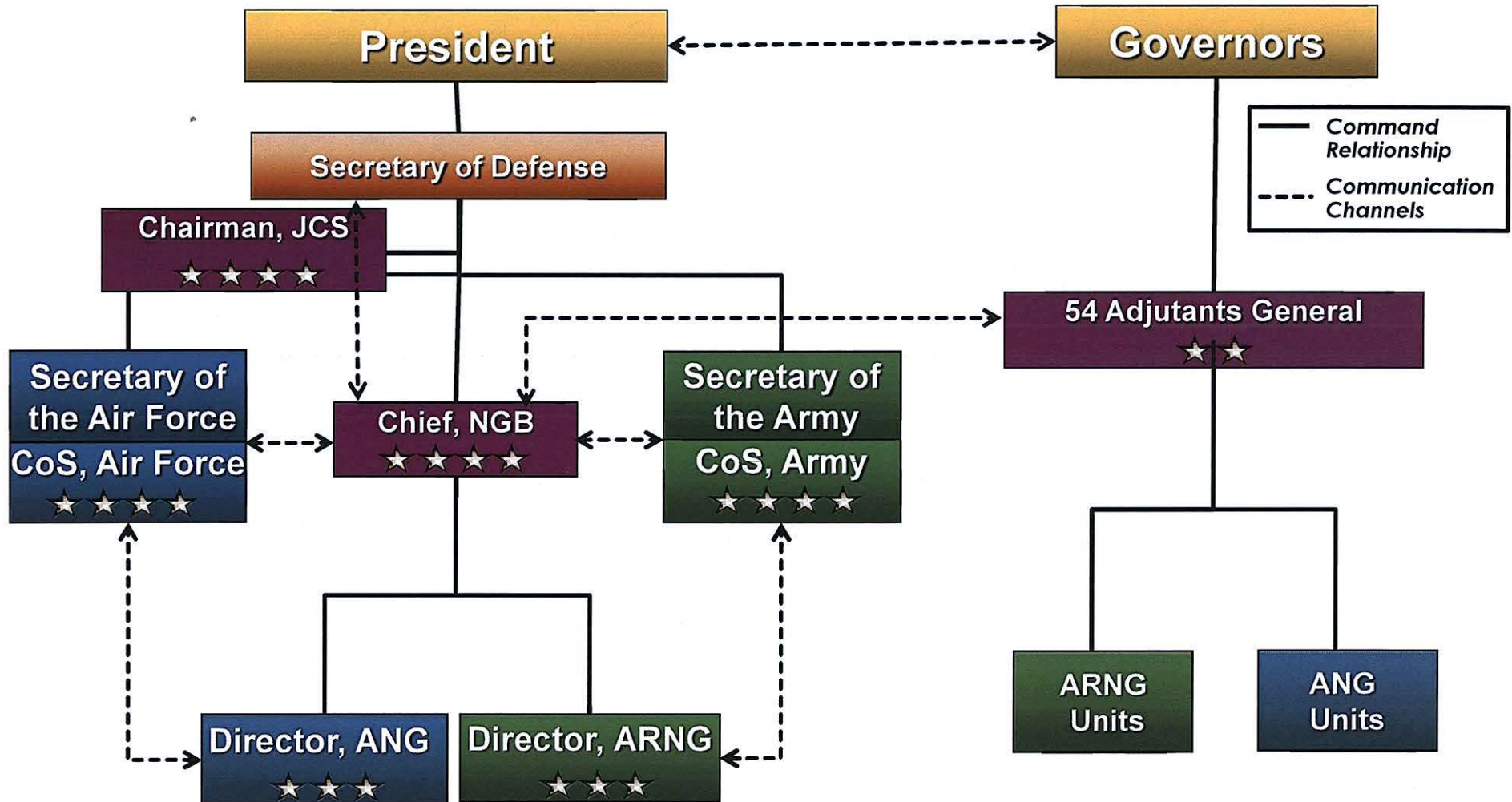
State and Federal Relationships

Federal Authority

Primary Governing Law: Title 10 U.S. Code

State Authority

Primary governing Law: Title 32 U.S. Code and applicable state law



Department of Military and Veterans Affairs



Forward Deployed. . . Across the Nation



Most Adjutants General are appointed by Governors and serve in their respective Governors' Cabinets.



There is a Guardsman within every congressional district living, working and participating as an active member of the community.



With more than 3,000 facilities across the country, the National Guard brings units to people, and is a direct investment in local communities.



Guardsmen are the first line of military support for the Governor in instances of emergencies and civil support requirements.



Beyond The Global War on Terror

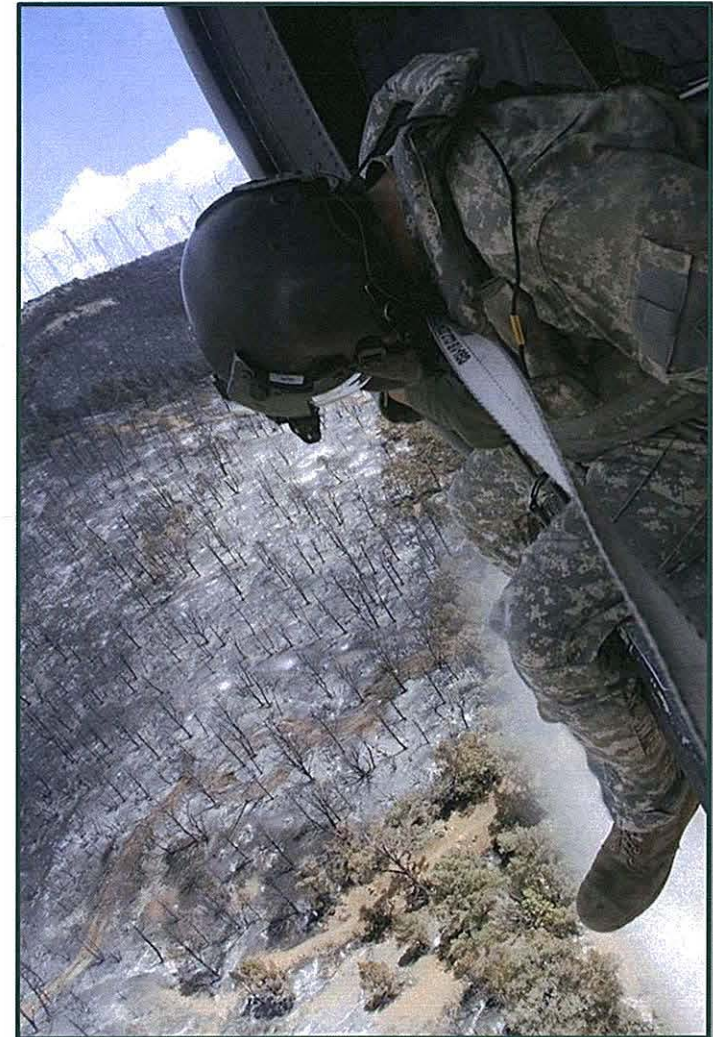
- First military responders on September 11th
- Heavily involved in Operation Noble Eagle (combat air patrol, airport security, border patrol, special events, critical infrastructure protection)
- Units deployed globally for operations in Iraq, Afghanistan, Horn of Africa, Guantanamo, Kosovo, Sinai, and numerous other locations
- The first military asset for Governors to employ
- Developed key relationships with NORTHCOM, FEMA, DHS, and other federal agencies
- Transformed while we fought





Domestic Operations

- 98% of all emergencies in the US are handled by State & Local authorities
- The Guard *supports* civil authorities during Domestic Operations—we're not "in charge"
- Mission command in local /state /tribal /federal /interagency /NGO domestic environments is as complex as overseas mission commands
- The Guard's organization, equipment, & training for overseas missions makes it uniquely capable for domestic response
- Forward deployed in more than 2,600 communities





Alaska Air National Guard



- 2 Wings with more than 2,120 members
 - 168th ARW located at Eielson AFB
 - 176th WG located on JBER
- Primary Weapons Systems:
 - KC-135 Tanker Wing at Eielson AFB
 - Space Warning and Surveillance Squadron
 - C-17 Associate Squadron on JBER
 - C-130H Airlift Squadron
 - Rescue Coordination Center
 - HC-130, HH-60 & GA Rescue Squadrons
 - Air Defense Squadron





Alaska Air National Guard



Operational Relevance:

- Deployed in support of Overseas Contingency Operations
- ADS: 24/7 Mission for Air Sovereignty
- Rescue Forces: 24/7 Alert for 11 AF & CSAR
- KC-135: 24/7 Alert for NORAD and 11 AF
- Clear AFS: 24/7 mission for Space Surveillance
- C-17: Associate fully integrated with USAF
- State Emergency Response Asset



*"AMERICAN SNIPER"
FATIGUE B
deployments*



Alaska Army National Guard



- Three major units with more than 1900 members

Joint Forces Headquarters

297th Battlefield Surveillance Brigade

- Headquarters & Headquarters Co
- 1-297th CAV Reconnaissance & Surveillance
- 297th Combat Support Company
- 297th Signal Network Support Company
- B Company, 1st Battalion 143rd Infantry (ABN)



38th Troop Command

- 1st Battalion 207th Aviation
- 761st Military Police Battalion
- 103rd Civil Support Team
- 207th Multi-Functional Training Regiment
- 49th Ground Missile Defense Battalion

*proposed
troop reduction*



Department of Military and Veterans Affairs



Alaska Army National Guard



Operational Relevance:

- Deployed in support of Overseas Contingency Operations
- State Emergency Response Asset
- Air and Ground SAR Support
- Ballistic Missile Defense
- AKARNG forces nested with PACOM Campaign plan
- 297th BFSB aligned with First Corps





Division of Homeland Security and Emergency Management (DHS&EM)

Critical services to protect
lives and property from
terrorism and all other
hazards, as well as to
provide rapid recovery from
disasters.

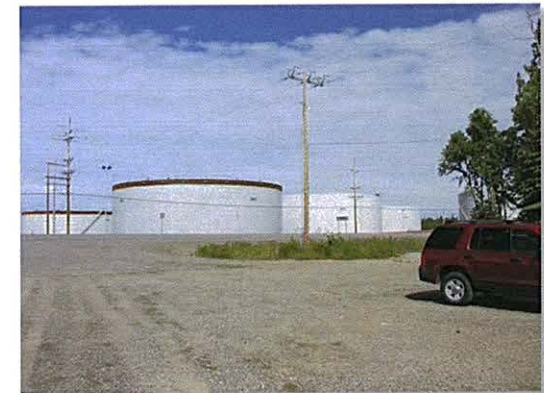




Division of Homeland Security and Emergency Management (DHS&EM)

Alaska Partnership for Infrastructure Protection (APIP)

- Established to address natural or man-made disruptions to critical infrastructures
- The public-private partnership of APIP integrates private sector critical infrastructure owners into the municipal, state, and federal emergency preparedness process





Division of Homeland Security and Emergency Management (DHS&EM)

Alaska Shield – Arctic Edge – Vigilant Guard Exercises

Alaska Shield Full-Scale exercises engage local, state, federal, non-governmental, private sector, and voluntary entities to exercise plans and train together.

AS-NE 2012

Cold Weather Event



AS-AE-VG 2014

Earthquake



AS 2016

Cyber





Alaska Military Youth Academy

Mission

To meet the *life coping skills and educational needs* of 16-18 year old Alaskans who are at risk of not completing their secondary education, and to provide them with the *values, skills, education and self-discipline* to succeed as adults.

Success Rate?



Department of Military and Veterans Affairs



Alaska Military Youth Academy



- **National Guard ChalleNGe Program**
- **Voluntary quasi-military model**
- **Location: Camp Carroll, JBER**
- **Staffing: State employees**
- **Accredited school**
- **Student Source: State-wide**
- **Frequency: 2 classes per year**
- **Target: 144 graduates per class**





Office of Veterans Affairs

The Office of Veterans Affairs continues to help Alaska's veterans and their families improve the quality of their lives by helping them file claims for education, medical, compensation/pension as well as assisting them in obtaining earned military awards.



ATG



**ALASKA
AEROSPACE**

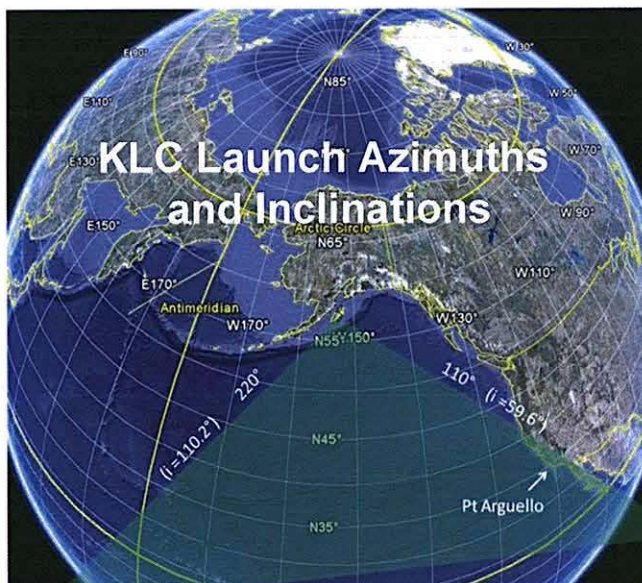
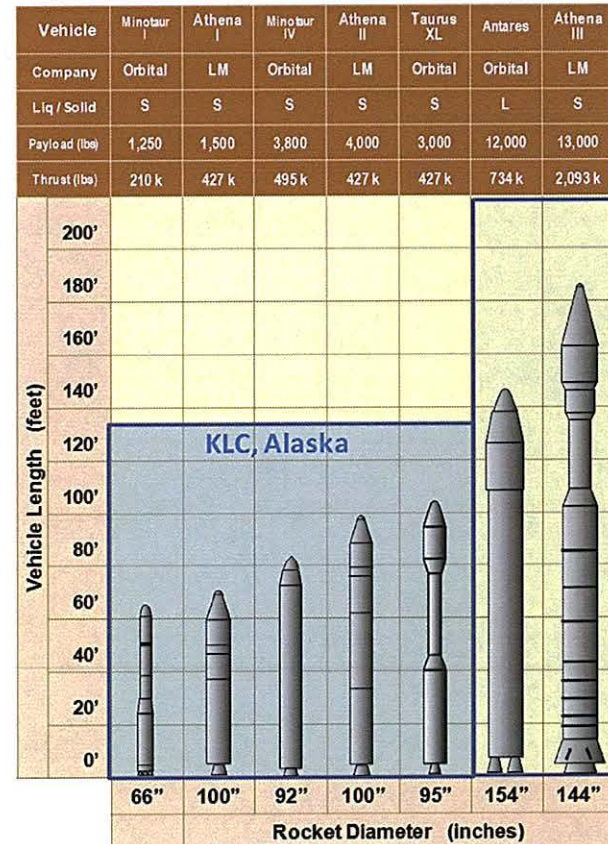


Kodiak Launch Complex Introductory Brief

23 Sept 2013

Alaska Aerospace Corporation
4300 B Street, Suite 101
Anchorage, Alaska 99503
907-561-3338

- Alaska Aerospace Corporation (AAC) was created in 1991 as a public corporation of the state within the Department of Military and Veterans' Affairs.
- AAC is an independent corporation with board of directors, appointed by the Governor
- AAC's mission is to develop aerospace related economic growth within the State of Alaska
- AAC employs approximately 50 personnel
- AAC's KLC is the United States' newest launch facility and holds an FAA Commercial Space Transportation license
- Kodiak Island has unparalleled access to the southern sky and poses a very low risk to public safety



Current Launch Vehicles

- Minotaur IV & Taurus XL (Orbital)
- Athena I and II (Lockheed)

Future Launch Vehicles

- Antares (Orbital)
- Athena III (Lockheed)



Office Of Complex Investigations

- Governor requests OCI look into allegations of misconduct in the AKNG in March 2014.
- OCI conducts investigation, finalizes the report and briefs the governor in August 2014.
- OCI report released by Governor 4 Sep 2014
 - Report made 36 specific recommendations
- Governor requests NGB send a team to implement the recommendations made in the report; team arrives 22 Sep 14
- NGB Implementation Team works with AKNG Team to develop implementation action plan
 - 5 of 6 major areas from OCI report addressed by team, one major area addressed separately
 - 5 Implementation Planning Teams (IPT) formed



Implementation Plan Timeline

- **Phase 0: Starts with receipt of OCI Report, ends with formation of IPT's.**
- **Phase I: Starts with formation of IPT's, ends with preparation of Operations Order (OPORD).**
- **Phase II: Starts with issuance of OPORD, ends when recommendations are successfully implemented.**
- **Phase III: Starts when recommendations are successfully implemented, ends with published process to maintain/sustain key programs within state.**
- **Phase IV: Starts with published process to maintain and sustain key programs, ends with establishment of an environment of mutual trust and respect.**



Methodology

- **AKNG Joint Team Leads identified to review each recommendation in order to**
 - **Develop actions/milestones that need to be accomplished to implement recommendation**
 - **Develop metrics that will be used to measure effectiveness of those actions**
 - **Define what the desired end state looks like once recommendation actions are complete**
- **Implementation Plan data captured/tracked via spreadsheet, status updated weekly and briefed to the command**



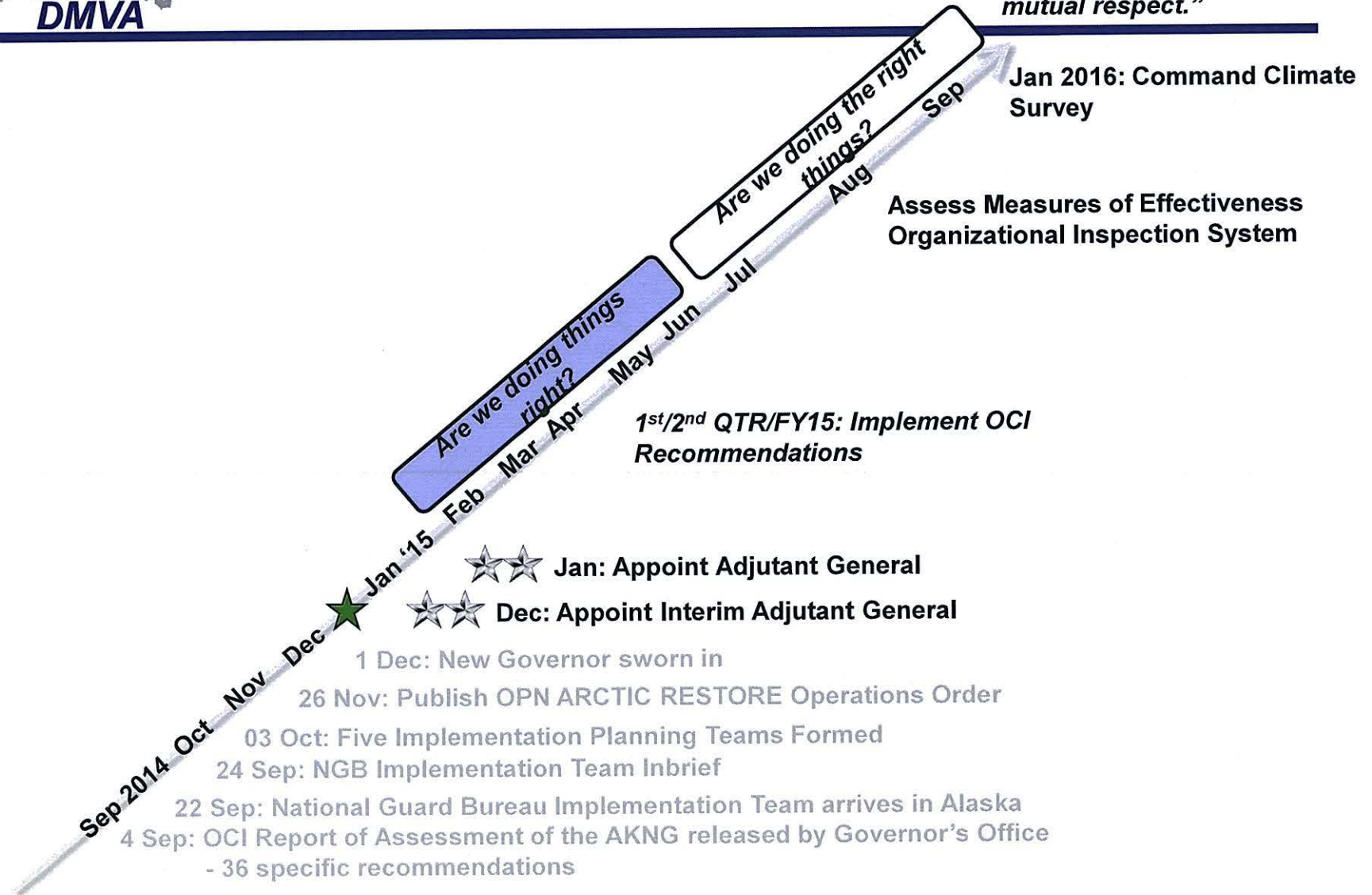
Six Areas Addressed by Teams

- (A) Sexual Assault
- (B) Equal Opportunity
- (C) Coordination with Law Enforcement
- (E) Command Climate
- (F) Application of Military Justice
- (G) Fraud



Events

"Culture of trust and mutual respect."





In Summary

“Spirit of the Arctic Warrior”



Pride
Service
Relevance
Community





**DEPARTMENT OF MILITARY
& VETERANS AFFAIRS**

JAKOB W. JOHNSEN
SPECIAL ASSISTANT TO THE COMMISSIONER
LEGISLATIVE LIAISON

OFFICE OF THE COMMISSIONER PHONE (ANC) - 907.428.6007
PO Box 5800 PHONE (JNU) - 907.465.6378
JBER, AK 99505 CELL - 907.342.7371
JAKOB.JOHNSEN@ALASKA.GOV

Alaska National Guard Overarching Key Messages

Public Affairs Guidance

In response to OCI report dated 4 Sep 14

As of 15 Dec 14

POCs:

Lt Col Candis Olmstead, 428-6030

Ms. Kalei Rupp, 428-6032

Office of Complex Investigations and Implementation Planning Team messages

1. We are making significant process, program, training and education changes in the Alaska National Guard to address the findings and recommendations in the OCI report.
2. We have corrected some issues addressed in the OCI report and have taken positive steps forward. For example, we have a new open door policy, a new provost marshal and refined equal opportunity measures among many other accomplishments. Working together, we will improve our professional culture and strengthen our operational missions.
3. Even when their physical presence is no longer required, the National Guard Bureau will continue to monitor and provide assistance to ensure support of the new AKNG leadership, so that they can take care of the AKNG Airmen and Soldiers and their mission.

Alaska National Guard people and missions messages

1. The Alaska National Guard is a group of highly trained, dedicated Airmen and Soldiers who are working together for positive change in our organization.
2. There are nearly 4,000 Airmen and Soldiers in the Alaska Air and Army National Guard in communities throughout the state. We have Alaska Guardsmen who are currently deployed overseas; we respond to state emergencies when called; we perform rescue missions regularly; and we have valuable relationships with local, state and interagency partners.
3. Many Alaska Guardsmen are employed full-time in the local civilian workforce. In our military positions, some are electricians, mechanics, nurses, engineers, pilots, firefighters and more. We work in finance, human resources, supply, transportation, and a medical clinic, in addition to many other offices and shops. Guardsmen travel to support missions, we participate in exercises and train to be experts in our field, and we engage in events that support our local communities.

The Adjutant General's Vision

The Alaska National Guard is a premier force; driven by core values; empowered by trust, dignity, respect; ready and relevant for service to the state and nation.

The Alaska National Guard is a military team where we are:

- Challenged by tough training.
- Treated with dignity and respect; and supported by one another in a safe, open and transparent workplace.
- Building ready, deployable warriors.
- Given meaningful work, and have a sense of accomplishment.
- Developing safe and resilient Soldiers and Airmen.
- Motivated to come back to work.



THE STATE of ALASKA

GOVERNOR BILL WALKER

Search

Governor's Office > Press Room > Full Press Release

NATIONAL GUARD SPECIAL INVESTIGATOR NAMED

Jan. 22, 2015 JUNEAU – Governor Bill Walker announced today that Attorney General Craig Richards hired Patricia Collins, former presiding judge for the Superior Court in Juneau, as a special investigator on the recent issues that surfaced regarding the Alaska National Guard. Judge Collins has been tasked with taking a comprehensive look into the circumstances surrounding allegations of sexual abuse and harassment within the National Guard and reporting her findings.

"I am pleased that Ms. Collins was willing to take on this task," Governor Bill Walker said. "It is crucial that we have an independent review of the allegations and how they were handled to ensure that those who did wrong are held accountable. I can't think of anyone better to do that than Patricia Collins, who brings a wealth of judicial and criminal law experience to the investigation."

Patricia Collins originally came to Alaska in 1977 to take a job as a night auditor. She decided to stay and eventually became a commercial fisherwoman and state Fish and Game Department staffer before going back to school.

After receiving her law degree from Gonzaga University in 1982, Judge Collins began a long career practicing law in Alaska, much of it spent on criminal justice issues. She started her career in private practice, focusing mainly on labor law and criminal defense issues until 1995. During that time, she worked part-time as a federal magistrate judge and as an adjunct professor for the University of Alaska Southeast. In 1995, she was appointed as an Alaska district court judge, and then in 1999, Governor Tony Knowles appointed her as a superior court judge for the first judicial district in Juneau. She was subsequently appointed by the chief justice as the presiding judge overseeing the first judicial district, a post which she held until her retirement in 2011.

As the special investigator, Ms. Collins will prepare a written report of her findings to assist Governor Walker in addressing the issues within the Alaska National Guard. The investigation will focus on incidents alleged to have occurred between September 1, 2010 and November 30, 2014. The investigation will include the following:

- the nature of each allegation investigated;
- whether the allegation was adequately investigated by state or local law enforcement;

- if the case was referred for prosecution, whether the case was handled appropriately by the district attorney's office;
- whether any investigations handled by law enforcement were communicated to an executive branch employee—aside from the district attorney's office;
- recommendations on cases requiring further investigation; and
- recommendations on how such matters should be handled in the future.

A public version of the report is expected to be released this summer, unless additional time is needed for the investigation. Anyone with information that could help in the investigation should send it to national.guard.investigator@alaska.gov.

For more information, contact Rick Svobodny at (907) 465-3600.

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CONTACT INFORMATION

Grace Jang

Press Secretary

(907) 465-3976

Katie Marquette

Communications Officer

(907) 465-5801

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