

02/13/14
Alaska
Joint
Armed
Services
Briefing

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Services Briefing</SUBJECT><COMM>JASC28</COMM></TARGET>

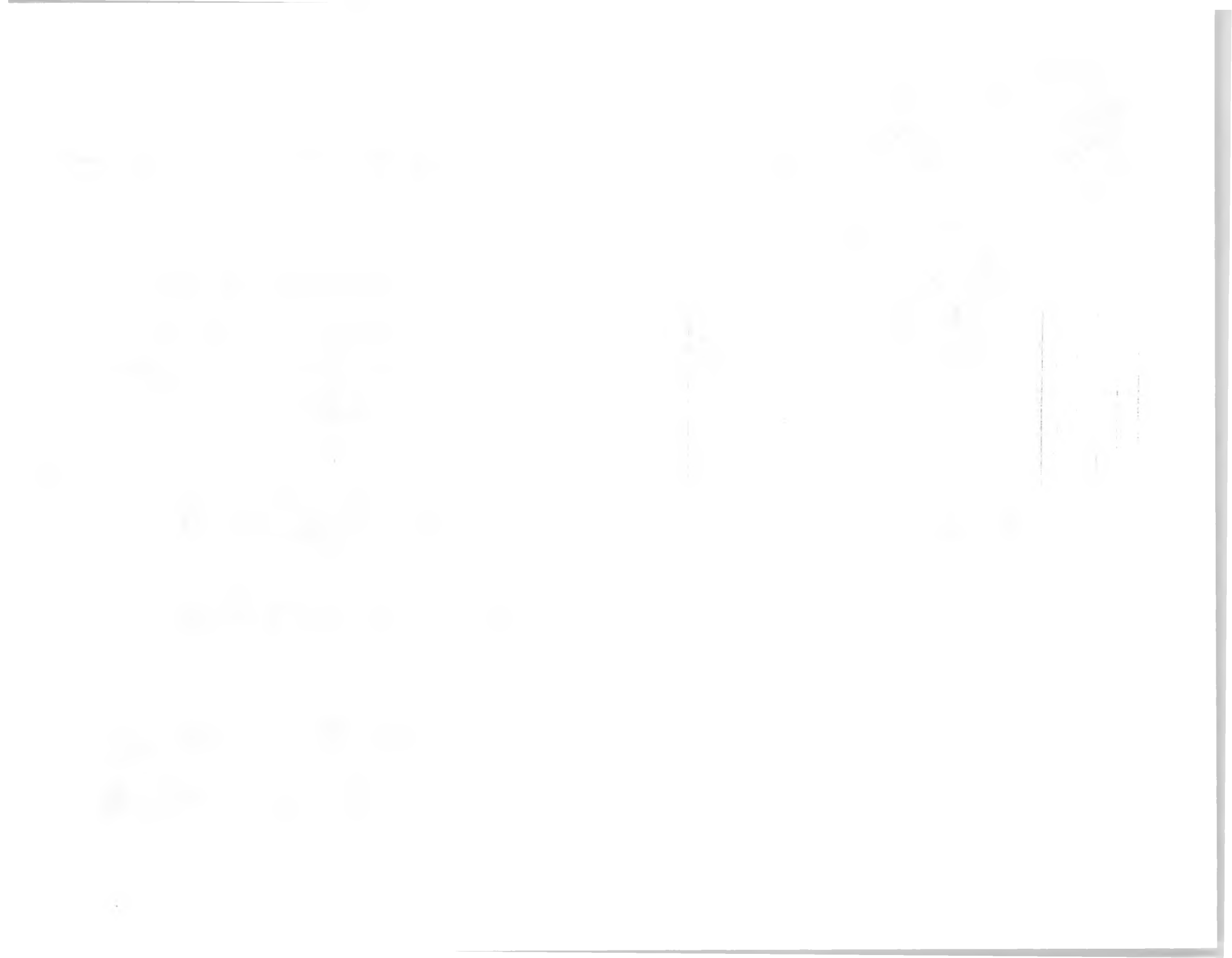


**America's finest fighting team,
engaged in crises worldwide
while securing America's future
in the Last Frontier**

Alaskan Command Update

Alaska Joint Armed Services Committee

Lt Gen Russ Handy
13 Feb 2014





Overview

- **Unit Highlights**
- **Operations**
- **Exercises**
- **Arctic Strategy**
- **Campaign Plan**
- **ALCOM/JTF-AK Initiatives**
- **Budget Challenges**



U.S. Military in Alaska



Population Exceeds:

23,400 Active Duty (AD)

35,200 AD Dependents

4,800 DoD Civilians

1,800 DoD NAF



- ★ Joint Base
- ★ Air Force Base
- ★ Army Base
- ☆ Coast Guard Station
- Radar/Radio Site
- Marine Safety Unit/Det



Your Alaska Military Team

ONE HEADQUARTERS – FOUR COMMANDS

Lt Gen Handy



Headquarters: 34
611 ASG/AOC: 323



Alaskan Command: 66
NC Alaska Support Team (JTF-AK): 12



Headquarters: 21

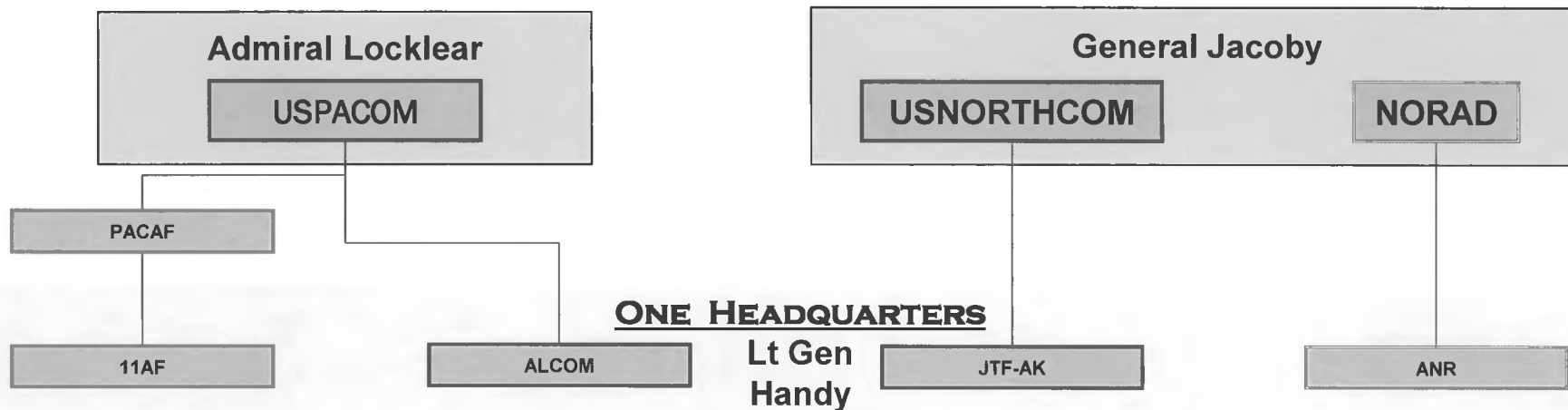
Army
(USARAK)
MG Shields

Coast Guard
(USCG D17)
RADM Ostebo

National Guard
(AKNG)
MG Katkus



4-Hat Command Alignment



Eleventh Air Force
U.S. Service

- Organize, Train, Equip Forces
- Provide forces to unified commanders
- Act as Alaska aeronautical SAR Coordinator



Alaskan Command
U.S. Joint

- Facilitate readiness of Alaska forces
- Plan, execute, and assess HD and CS operations within the JTF-AK JOA
- Assist USNORTHCOM and Services with identifying Arctic requirements and capability shortfalls
- Maintain key mission partnerships with joint, interagency, intergovernmental, multinational, private sector, and tribal partners



Joint Task Force Alaska
U.S. Joint



Alaskan NORAD Region
BI-National

- Provide continuous warning/assessment of Aerospace Attack
- Maintain Aerospace Control to include Air Sovereignty and Air Defense of ANR's AOR



Alaska-Based Forces Deployments

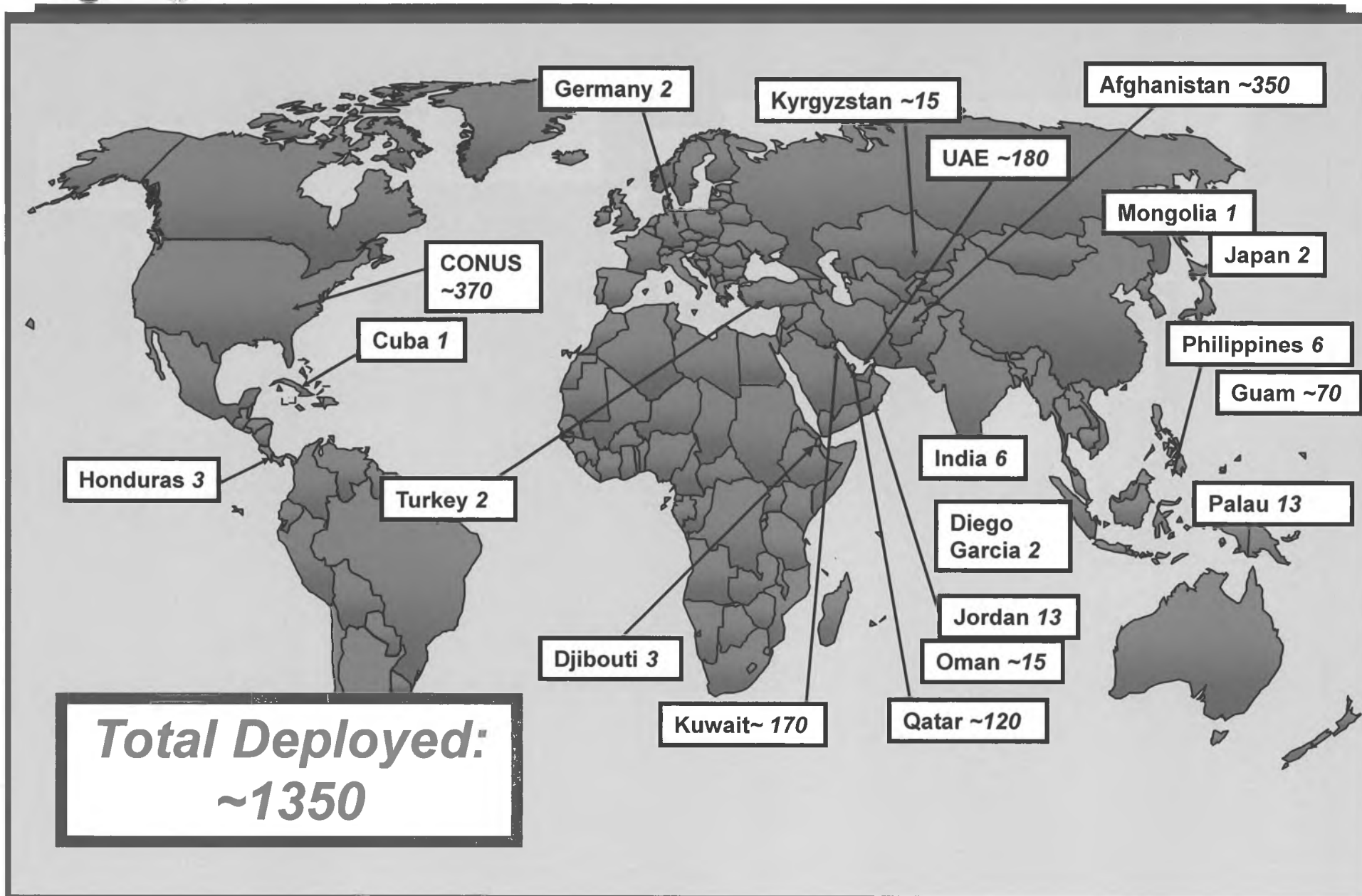
- Rotational F-22 Raptor and E-3 AWACS presence in CENTCOM AOR
- USARAK in CENTCOM
- Humanitarian relief to the Philippines



CENTCOM Area of Responsibility (AOR)

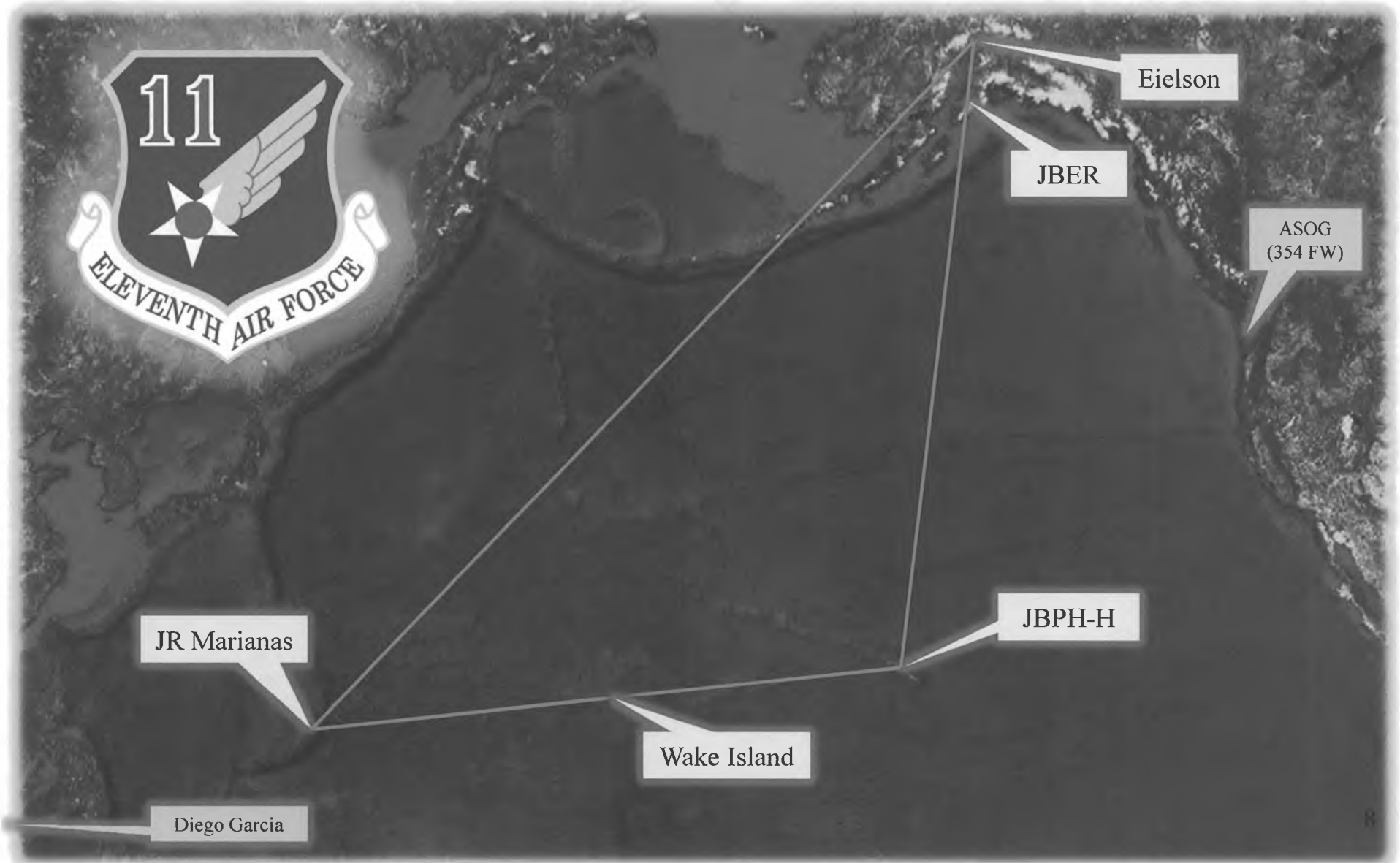


Alaska-Based Forces Currently Deployed





11th Air Force





Year in Review

Sequestration Recap:

- Sequestration took effect, 1 Mar 13
- AF: \$12.4B redux + \$1.8B OCO shortfall = \$14.2M redux
- PACAF: started at \$103M – impact has grown to \$168M
- Absorb redux w/7 months of \$

Post Sequestration:

- President signed FY13 Appropriation Bill on 26 Mar
- Did not offset any sequestration reductions
- Bill actually hurt the AF...reduced O&M by \$654M
- Bill minimized DoD's ability to transfer \$ between accounts
 - \$3.5B for OCO & \$4B for all others



Year in Review cont.

Sequestration Impacts in Alaska

- **Flying Hour Program Cuts**
 - 18 AGRS stand-down, effective 9 Apr
 - 962 AACS, reduced hours
 - 517 AS, flying to maintain currency but at reduced proficiency level
 - 90 FS/525 FS, still flying at CMR rate
- **Cancellation of NORTHERN EDGE 13 & RED FLAG 13-2**





Year in Review cont.

Sequestration Impacts in Alaska

- **Furlough of 5100 DoD Civilians in AK**
 - 6 Furlough days instituted during July - Aug
 - 4 civ employee down days during the gov't shutdown in October
- **Civilian Hiring Restrictions**
- **Cancel all non-mission essential TDYs**
- **Curtail/cancel studies not Congressionally-directed or mission critical**
- **Limit purchases to essential FY13 consumption only**
- **Defer non-emergency Facilities Sustainment/ Restoration & Modernization projects**
- **De-obligate/incrementally fund contracts to FY13 requirements only**



11th Air Force



- 611 ASG → PACAF Regional Support Center
- Environmental Restoration recently transitioned to the AF Civil Engineering Center (AFCEC)
- Rescue Operations
 - Missions: 134 for 2013
 - Saves: 121 for 2013
 - Up-tick from 2012



JBER - 3rd Wing

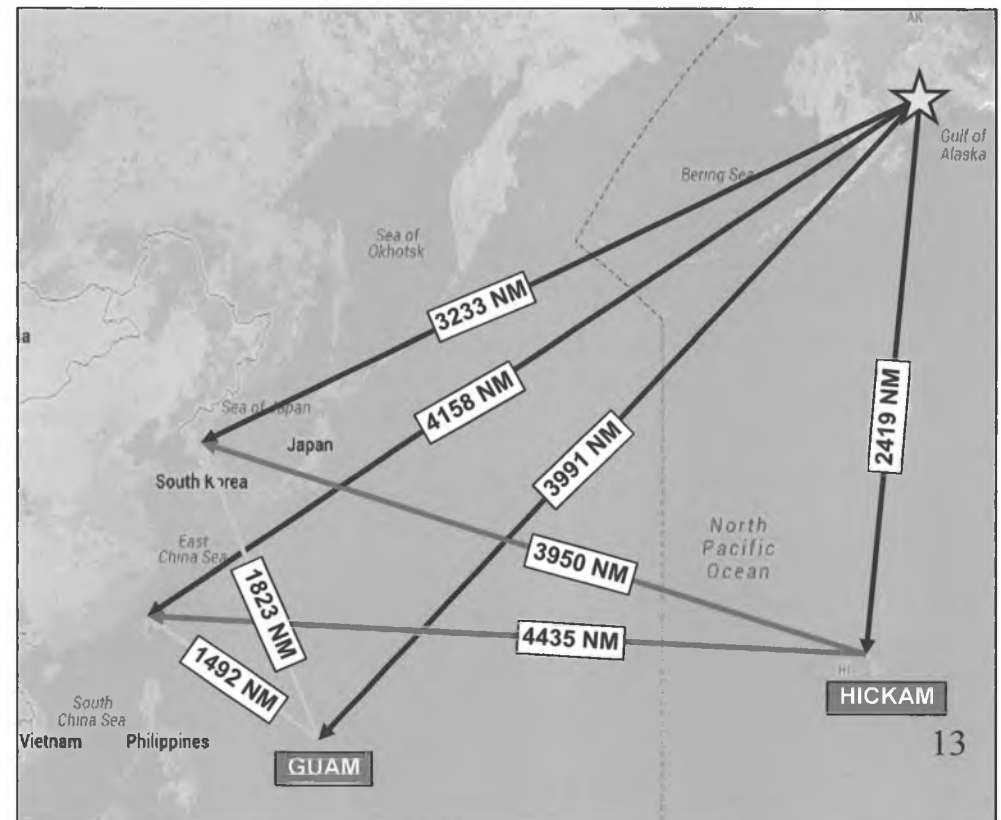
C-17s

- Op DAMAYAN-52 sorties, 2M lb of aide, 2k pax evac
- Supported 9,000+ USARAK jumpers
- Supported 3 POTUS/VPOTUS trips through the Pacific



F-22s

- Increment 3.1 and ABOS
- 3x CENTCOM TSPs
- RAPID RAPTOR concept





JBER - 673rd Air Base Wing

Continued Joint Base Successes

- 85% of performance metrics met; \$152M less expended
- 2 DoD, 7 AF, and 58 MAJCOM award winners in 2013

New USCG Sector Anchorage HQ

- Partnered with USCG and AK NG for new HQ bldg
 - Provides cost savings and enhanced mission capability for USCG



Arctic Thunder Open House

- 26-27 July 2014
- Expecting approx 235,000 visitors
- USAF Thunderbirds scheduled
- Partnership with Alaska Air Show Assoc and others





Eielson AFB – 354 FW

Accomplishment and Accolades

- PACAF's first Readiness-Focused Consolidated Unit Inspection
 - Overall "Excellent", 32 identified "strengths"
- Mobile Training Team to Australia
- ASOC Team (Joint Base Lewis-McChord)
 - 5,000+ msns, 900+ TICs, almost 2,000 tgts, 260k lb ordnance



Projects and Issues

- USAF decision regarding proposed F-16 relocation
- Potential F-35 basing candidate
- Potential for Gray Eagle RPV basing
- Dormitory project
- Powerplant





F-35 Basing Determination Process

Internal Review

- Air Force approved basing criteria used to select F-35A overseas candidate bases in the Pacific AOR
- Criteria assesses installations based on mission, capacity, environmental considerations and cost factors

Evaluation

- Air Force will evaluate PACAF sites against approved criteria
- Identify candidate bases for the F-35A

Site Surveys

- Site survey teams will assess each location against operational and training requirements, potential impacts to existing missions, housing, infrastructure, and manpower
- Develop cost estimates to beddown the F-35A at each location

Alternative Selection

- Once site surveys are complete, the Air Force will select preferred and reasonable alternatives
- Begin compliance with the Environmental Impact Analysis Process (EIAP) to support environmentally informed basing decisions





Missile Defense Bases



Clear AFS

- Combined Heat and Power Plant (CHPP) analysis
- Candidate for new radar upgrade



Ft Greely - MDA

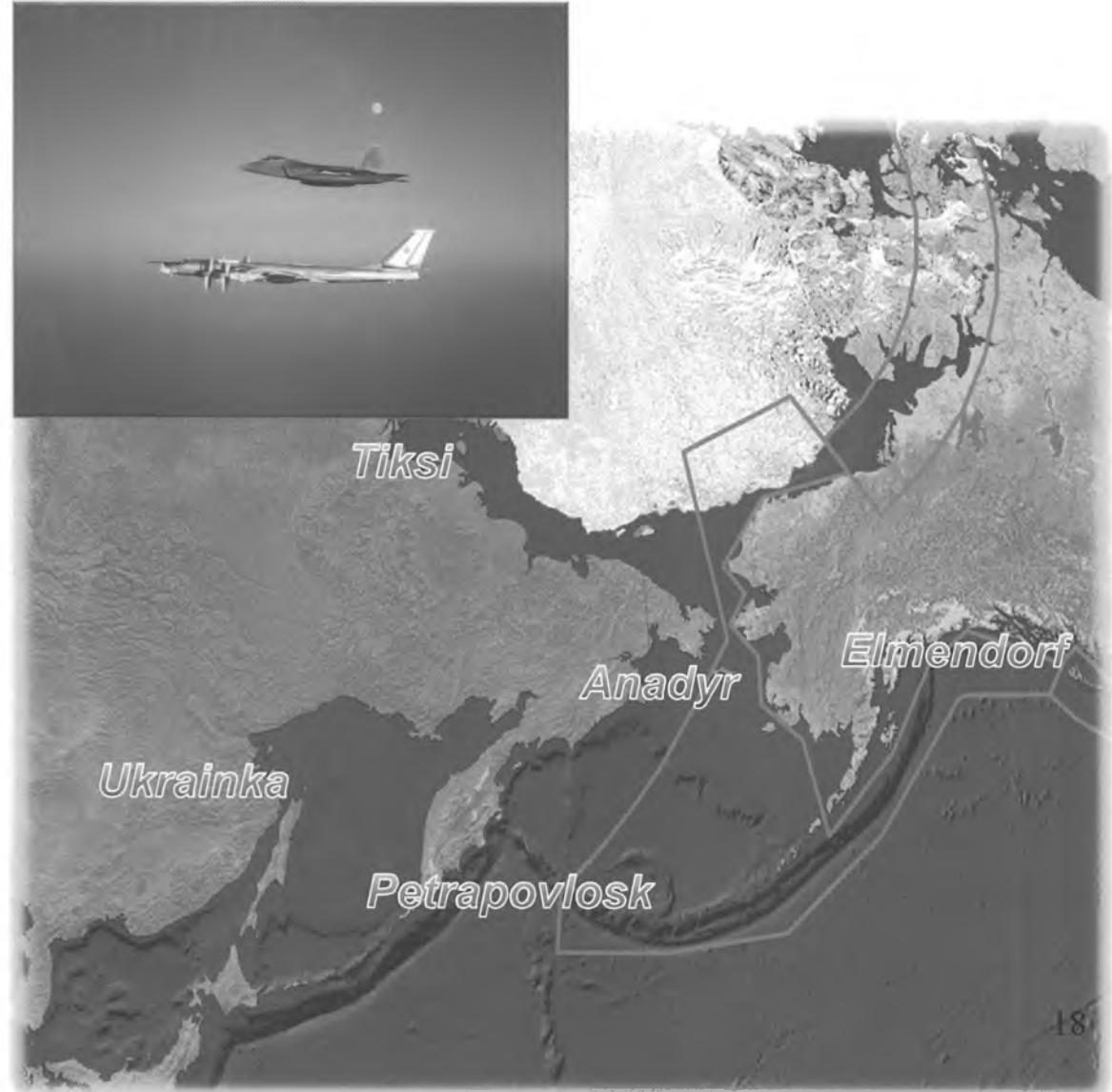
- Completed Missile Field 2 construction
 - Provides 14 operationally configured silos
- Initiated integration of new power plant with GBI missile fields
- Upgraded Exoatmospheric Kill Vehicles (EKVs)
- Installed second GMD Communications Network Node





Alaskan NORAD Region

- F-22s returned to “fully mission capable” status with ABOS
- Russian activity
- NORAD Alert Force Evals
 - ONE and NSO missions
 - 3 inspections
 - 60 identified “strengths”
 - 13 superior performers





Joint Task Force Alaska

Colony Glacier

- C-124 crash in 1952, en route from McChord to Elmendorf AFB
- Joint, total force recovery team
- Enduring effort

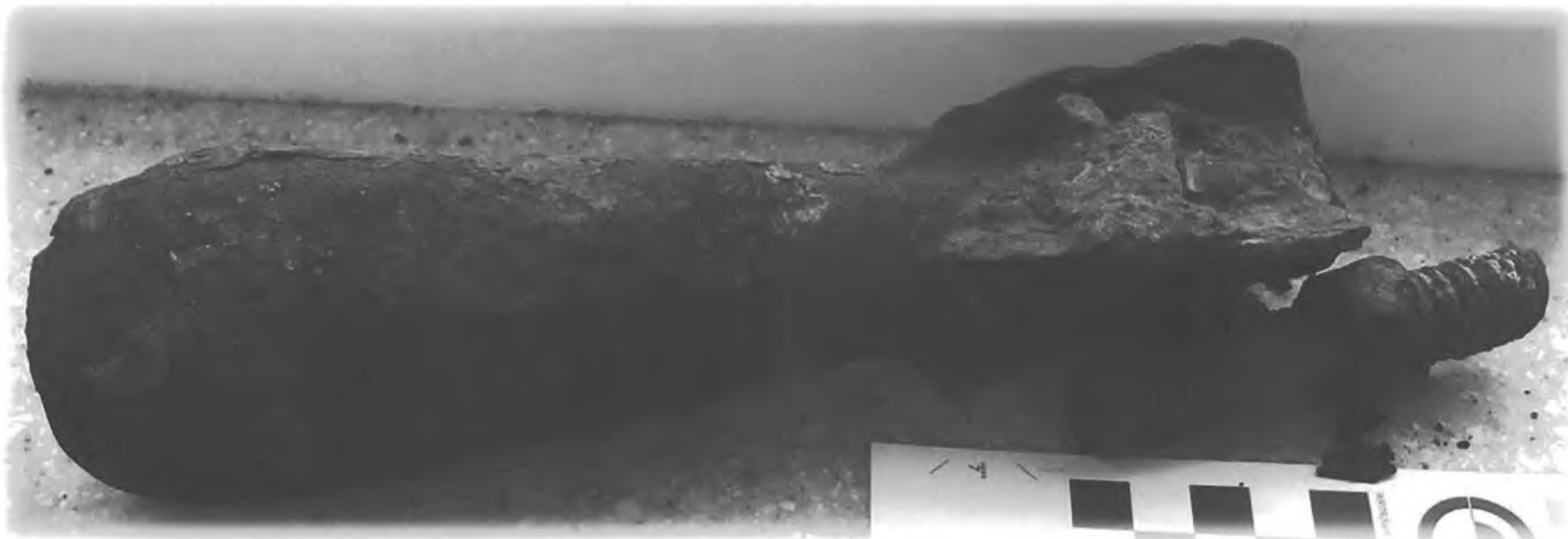




Joint Task Force Alaska

UXO

- Nine UXO mitigation missions in 2013
- World War II munitions continue to be found along shoreline, especially in Aleutians





Exercises

- 2013 Exercise Outcomes
- 2014 and 2015 Schedules
- JPARC Update





2013 Exercises

- One RED FLAG-Alaska Exercise
 - Australia, Japan, South Korea, and observers Zealand
 - First ever exercise with Japan and ROK
 - Two others cancelled due to sequester
- NORTHERN EDGE 2013
 - Also cancelled due to sequester
 - Impact:
 - Lost 7 high end experiments and technology demonstrations
 - Delayed development of tactics, techniques, and procedures in A2/AD environ
 - NE occurs every other year → This cancellation creates a four year gap
- VIGILANT EAGLE 2014 (Aug 2013)
 - Annual Alaskan NORAD Region live-fly exercise with Russian air force
 - Operation Noble Eagle intercept
- VIGILANT SHIELD 2014 (Oct 2013)
 - ANR and JTF-AK exercising Air Defense and Homeland Defense
 - Dual Status Commander (DSC) training with Alaska Nat'l Guard
 - Arctic mass rescue exercise with Canada





2014 Exercises

Several linked exercises in March-April

- Central theme is a major earthquake response, similar to the *Great Alaska Earthquake of 1964*, on the 50th Anniversary
- Linking exercises will ensure we train a unified, all-of-government response



4th Avenue After Earthquake





27 March – 3 April 2014

National Exercise Program Capstone Event

ALASKA SHIELD: *AK Division of Homeland Security and Emergency Mgt*

VIGILANT GUARD: *AK National Guard and The National Guard Bureau*

ARCTIC EDGE: *Joint Task Force Alaska*

ARDENT SENTRY: *US Northern Command*

ULTIMATE CADUCEUS: *US Transportation Command Patient Movement*

JLOTS: *US Transportation Command Joint Logistics Over the Shore*

Goals

- Validate and improve Alaska's capability and capacity to respond to a catastrophic event (individual/organizational/interagency)
- Validate DoD, FEMA, State of Alaska and local plans
- Validate Dual Status Commander (DSC) concept of operations for Alaska
- Validate use of JBER as a patient movement hub
- Test interagency coordination and cooperation
- Explore recovery plans in follow-on exercises



Multi-Exercise Participants

State of Alaska

Department of Military and Veterans Affairs
 Alaska National Guard
 Alaska State Defense Force
 Division of Homeland Security and
 Emergency Management
 Department of Public Safety
 Alaska State Troopers
 Department of Health and Social Services
 Department of Transportation

Local Communities

Anchorage
 Port of Anchorage
 Cordova
 Fairbanks
 Homer
 Kenai Peninsula Borough
 Kodiak
 Juneau
 Matanuska-Susitna Borough
 Ketchikan
 Seward
 Unalaska
 Valdez

National Guard

National Guard Bureau
 California
 Hawaii
 Idaho
 Nebraska
 Nevada
 Utah
 Oregon
 Wisconsin

Federal

Department of Homeland Security
 USCG 17th District
 FEMA Region 10
 Urban SAR Team
 Department of Health and Human Services
 Disaster Medical Assistance Team
 Department of Transportation
 FAA

Alaska-Based DOD

Joint Task Force – Alaska (JTF-AK)
 Alaskan NORAD Region (ANR) / 611 AOC
 US Army Alaska (USARAK)
 673 Air Base Wing (673 ABW)/JBBER
 US Army Garrison Ft Wainwright (USAG-FWA)
 Bassett Army Community Hospital (BACH)
 US Army Garrison Ft Greely (USAG-FGA)
 3 Wing (3WG)
 354 Fighter Wing (354 FW)
 US Army Corps of Engineers – Alaska (USACE-AK)
 USAR – Alaska

External DOD

NORAD-USNORTHCOM
 Region 10 DCE
 USTRANSCOM
 US Army Corps of Engineers
 7th Sustainment Brigade

Other Organizations

Alaska Partnership for Infrastructure Protection
 Amateur Radio Emergency Services
 Civil Air Patrol
 Red Cross
 Samaritan's Purse



2014 Exercises

- RED FLAG 14-1, 8-23 May
 - NATO, Singapore
 - Observers from Indonesia, Philippines, Malaysia, New Zealand
- RED FLAG 14-2, 12-27 Jun
 - Japan, Thailand, Australia, Germany
 - Observers from New Zealand
 - Includes PACAF Executive Observer Program (EOP)
- RED FLAG 14-3, 7-22 Aug
 - Australia, Canada, UK
- RED FLAG 15-1, 2-17 Oct
 - Korea, Finland
 - Observers from Bangladesh





2015 Exercises

■ NORTHERN EDGE 2015

- 15-26 June 2015
- 6,000-10,000 participants
- US Navy ships in Gulf of Alaska
- Training will include:
 - » Large Force Exercise
 - » Joint Live Fires
 - » Search and Rescue



■ RED FLAG-Alaska

- Two RED FLAG-Alaska exercises in CY2015
- Participants TBD



Joint Pacific-Alaska Range Complex

Modernization and Enhancements

- Completed EIS—Record of Decision (ROD)
- Supports 5th generation systems training reqts
- Supports expanding joint and intl partner training
- Way forward → Working airspace requests to FAA



*EIS mitigation:
Bird study w/ US Fish & Wildlife Service in Fox MOA
for low altitude training*

JOINT PACIFIC ALASKA RANGE COMPLEX



The JPARC is a premier, multi-domain, live-virtual-constructive joint integration range enabling full spectrum twenty-first century joint and multinational training.





Arctic Strategy

National Strategy for the Arctic Region and DoD's Arctic Strategy





Arctic Strategy

National Strategy for the Arctic Region

- Signed by the President on 10 May 2013
 - 1. *Advance U.S. Security Interests*
 - 2. *Pursue Responsible Arctic Region Stewardship*
 - 3. *Strengthen International Cooperation*

DoD's Arctic Strategy

- Published in Nov 2013, in support of President's strategy
- Goal: "An Arctic region that is stable and free of conflict, where nations act responsibly in a spirit of trust and cooperation, and where economic and energy resources are developed in a sustainable manner that also respects the fragile environment and the interests and cultures of indigenous peoples."
- Ensure Security; Support Safety; Promote Defense Cooperation
- Hinges on collaboration with Allies and Partners



ALCOM/JTF-AK Campaign Plan

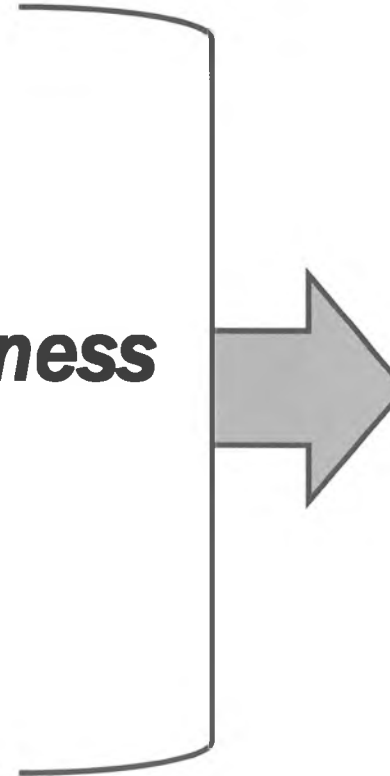
Lines of Operation

Mission Assurance

**Homeland Defense &
Civil Support Preparedness**

Arctic

Partnership



**Unified
Action**

An HF antenna at Barrow would enhance safety and security for maritime, air, and land activities, including SAR and commercial interests



ALCOM Energy Program

- Executive Energy Steering Group (EESG)
 - Formed to uncover energy strategies
 - Goals: Awareness, Commonality, Lower energy costs
 - EESG Focus:
 - View Energy costs holistically
 - Partner with industry and state
 - Way Ahead
 - Track progress of EESG Subgroups
 - Track energy costs at Alaska military bases
- Next big step → Energy Study
 - National Arctic Strategy Implementation Plan calls for focus and development of renewable
 - Alaska needs an "ALL OF THE ABOVE" study

The US Department of Energy is willing to conduct a holistic study of energy resources, usage, and projected needs in Alaska



Alaska Arctic Working Group

- ALCOM/JTF-AK staff and Armed Service partner representatives
- “Spin-off” planning teams work initiatives (e.g., SAR CONOPS)



Expected Outcomes:
Arctic capability advocacy, education, and outreach
Arctic knowledge repository and database
Arctic exercise synchronization



Other Initiatives

- ALCOM/JTF-AK
 - Arctic Stakeholder Guide
 - Arctic Engineering Reference
 - *Arctic Sustainment Package*
 - Alaska Shared Common Operating Picture (COP)
 - Alaska Partnership for Infrastructure Protection (APIP)
- In concert with UAF
 - *“Arctic Domain and Security Orientation” curriculum development*
 - Energy engagement
 - JTF-AK/UAF Action Plan
 - Alaska-Wide Public-Private Partnership
- Canadian collaboration
 - JTF-N/JTF-AK Action Plan
 - Arctic Security Working Group
 - Conducted two binational SAR exercises





Arctic Speaker Series

■ Recent Speakers

- CDR Angie Walker – Task Force Climate Change (27 Feb)
- Alice Rogoff – Alaska Dispatch (10 Apr)
- Fran Ulmer – Chair USARC (6 May)
- LCDR Jamie Robinson – USCG (17 Jun)
- Nils Andreassen – Institute of the North (1 Aug)
- Senator Lisa Murkowski (23 Aug)
- Norman “Buddy” Custard – Shell (26 Sep)
- Marilyn Heiman – Pew Trust (13 Nov)
- Dr. Betsy Baker – Vermont Law (11 Dec)



■ Upcoming Speakers

- Ray Kreig – RA Kreig & Associates (18 Feb)
- Senator Mark Begich (18 Mar)



Arctic Speaker Series has resulted in a better informed staff, with increased understanding of the Arctic environment and challenges



DoD Budget

- Four guiding principles (USAF)
 1. Remain ready for the full spectrum of military operations
 2. When forced to cut capabilities (tooth), we must also cut the associated support structure and overhead (tail)
 3. Maximize the contribution of the Total Force
 4. Remain strategy driven; focus on the unique capabilities we provide the joint force, especially against a full-spectrum, high-end threat
- **USAF: 25-30K Airmen; 550 a/c; ~15% reduction in flying hrs**
- **USA: 80K Soldiers; 45 to 33 BCTs; tiered readiness**
- **Force Management Programs**
- **Modernization: Some impact to every one of our programs**

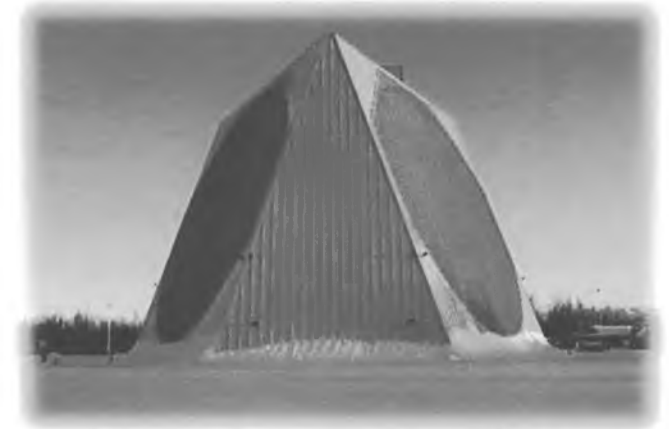




DoD Budget

2014 Consolidated Appropriations Act Impacts

- Fort Wainwright
 - \$45M for Aviation Battalion Complex
 - \$58M for Aviation Storage Hangar
- Clear AFS
 - \$17M for PAVE PAWS Radar Upgrade
- Fort Greely
 - \$82M for Missile Field 1 Mech-Elec bldg
- Ground-based Midcourse Defense Systems
- Air Force Training Range improvements

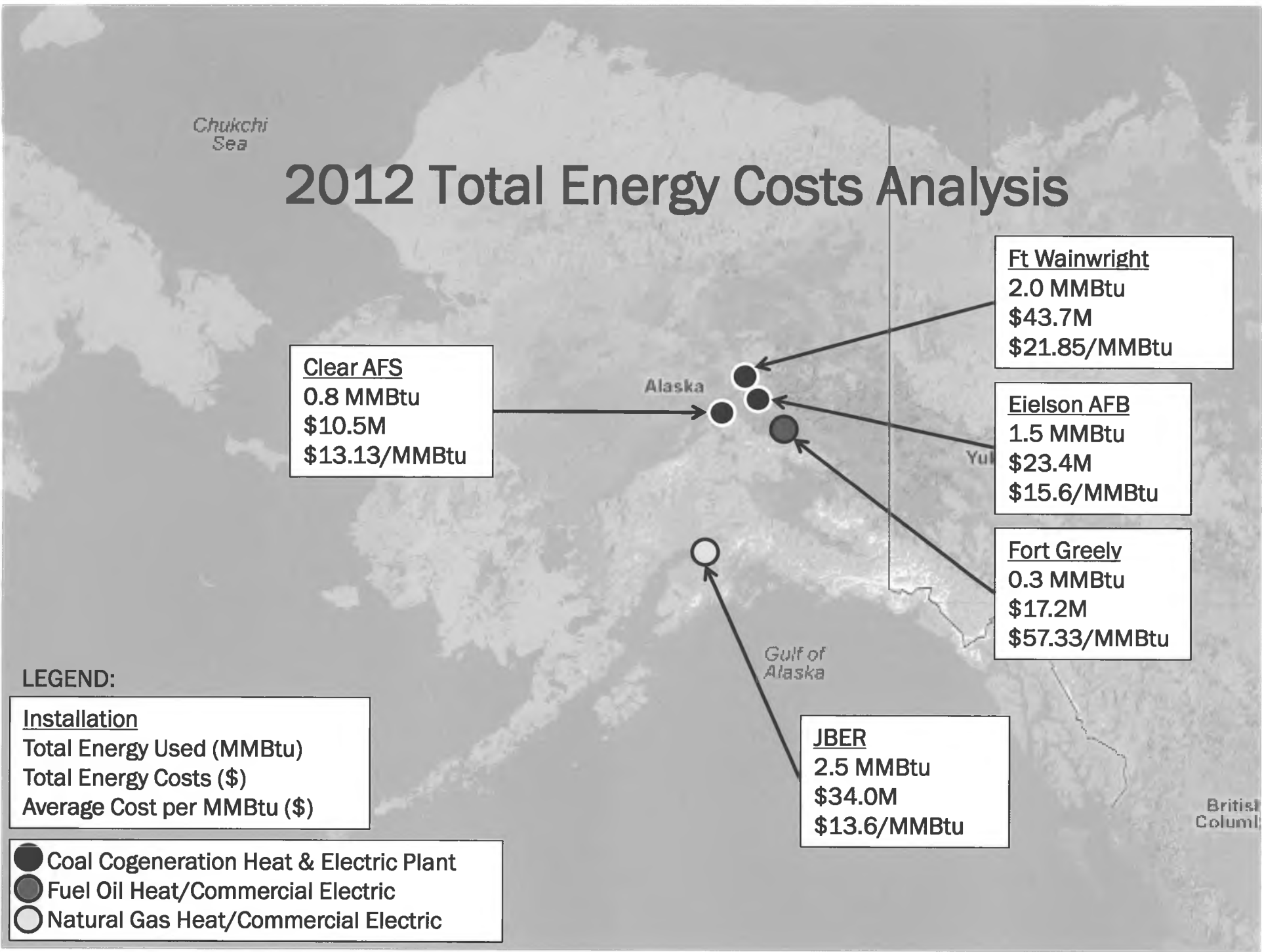




Thank You for Your Support



2012 Total Energy Costs Analysis





JPARC

JPARC Record of Decision

Programmatic Actions:

- 1 Enhanced Ground Maneuver Space
- 2 Tanana Flats Training Area Roadway Access
- 3 Joint Air-Ground Integration Complex
- 4 Intermediate Staging Bases
- 5 Missile Live-Fire for AIM-9 and AIM-120
- 6 Joint Precision Airdrop System DZs

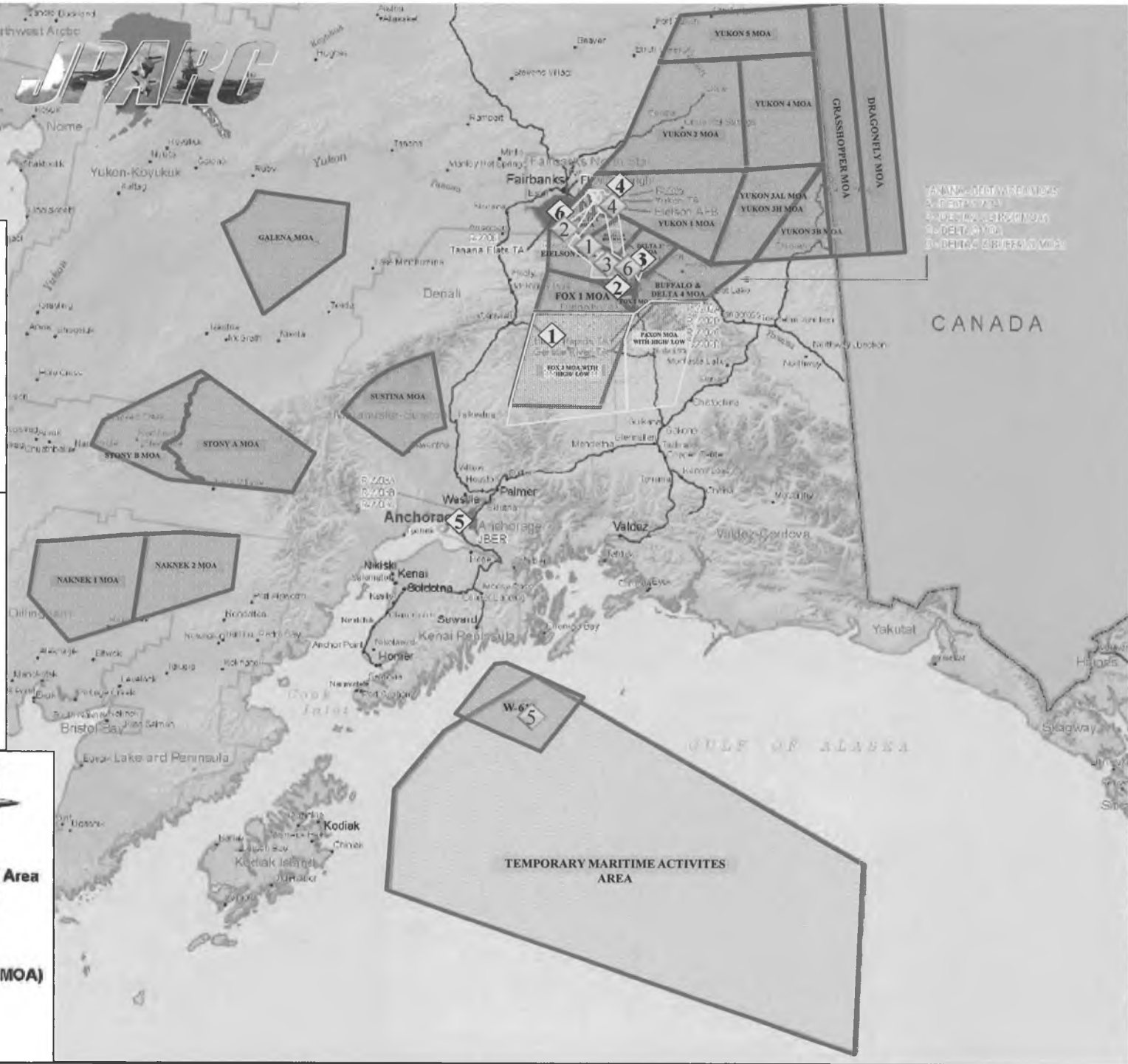
JPARC Record of Decision

Preferred Alternatives:

- 1 FOX 3 & PAXON MOA Extensions
- 2 Realistic Live Ordnance Delivery
- 3 Battle Area Complex Restricted Area
- 4 Expansion R2205 Yukon Training Area
- 5 Night Joint Training
- 6 Unmanned Aerial Vehicle Access

Legend

- Major Road
- Major River
- Alaska Borough / Census Area
- Gulf of Alaska Temporary Maritime Activities Area
- ▨ Restricted Area
- Military Operations Area (MOA)
- Warning Area
- Military Training Area



YUKON 11 MOA
YUKON 12 MOA
YUKON 13 MOA
YUKON 14 MOA
YUKON 15 MOA

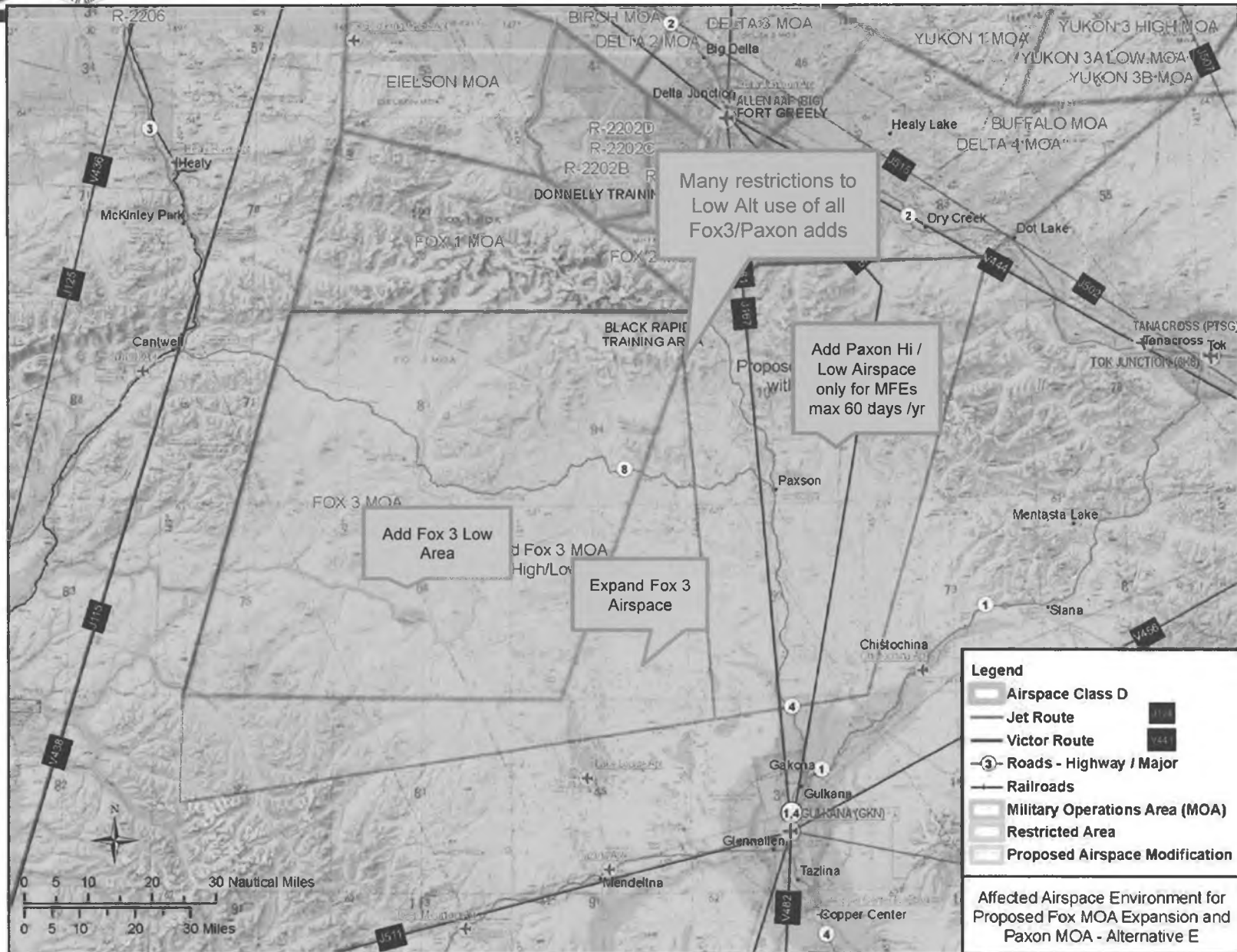
CANADA

GULF OF ALASKA

TEMPORARY MARITIME ACTIVITIES AREA



FOX 3 Expansion/New PAXON MOA





United States Army Alaska



Arctic Tough



USARAK Command Brief
Feb 2014
MG Michael H. Shields

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United States Army Alaska



Vision

U.S. Army Alaska provides leadership, support, and focused resources that result in Ready Units, Strong Families, and Arctic Tough Leaders. Our units are known by their discipline, fitness, mastery of assigned tasks, and Warrior Ethos.

Mission

USARAK provides trained and ready forces in support of worldwide unified land operations; supports theater engagement in the Pacific and military operations in the AK-JOA, in order to contribute to a stable and secure operational environment.

Command Relationships



ADCON
U.S. ARMY

Service
Title 10 USC



USARPAC

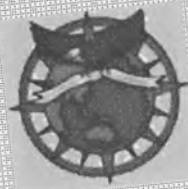


ASCC



USARAK CG
Senior Commander - Alaska
Major
Subordinate
Command (MSC)

USPACOM
Combatant Command



ALCOM



Sub-Unified
Command



Deputy
Commanding
General
ALCOM

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OPCON

USNORTHCOM
Combatant Command



JTF -AK



JTF



DCG JTF - Alaska
Joint Force Land
Component
Commander



Force Structure



MG Michael H. Shields



★★

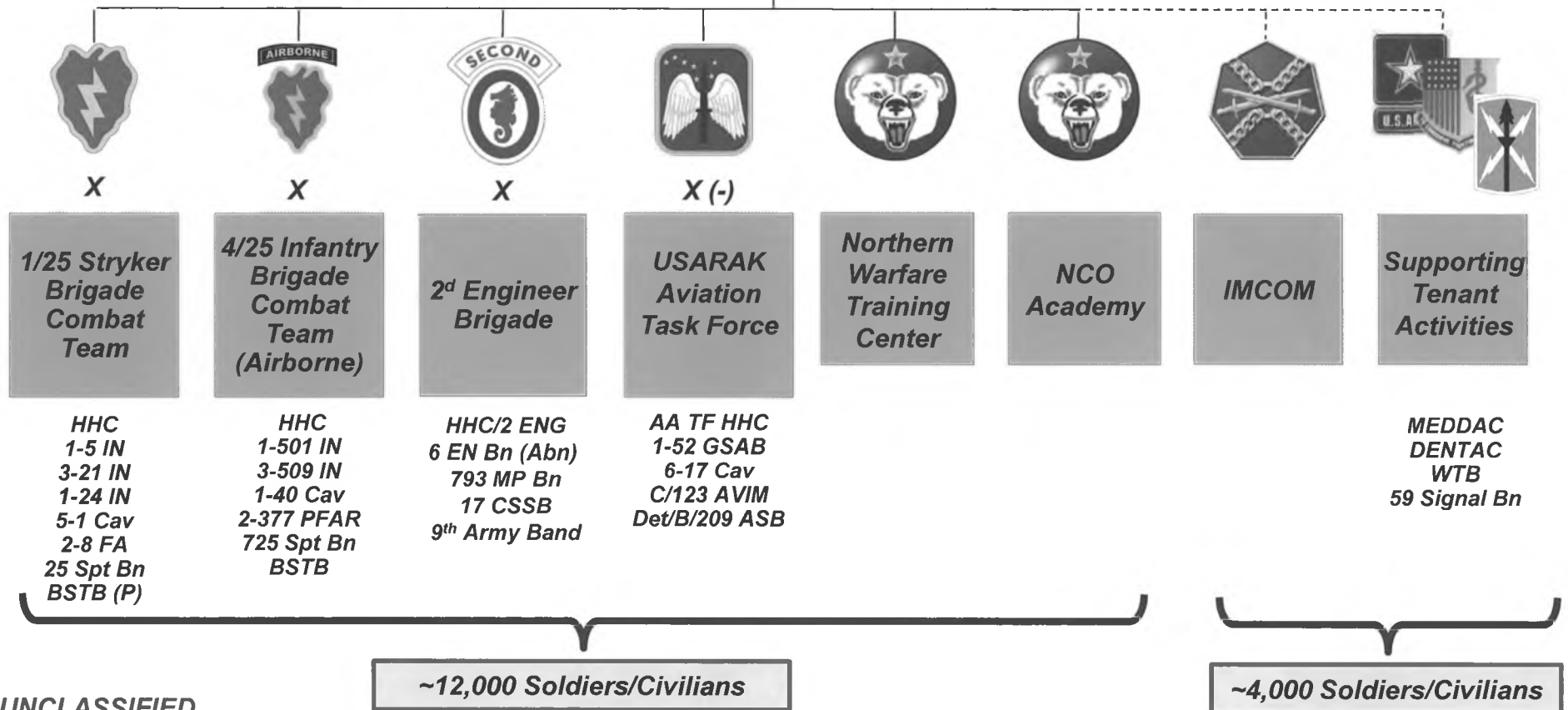
**US Army
Alaska**



CSM Bernie L. Knight

Joint Base Elmendorf-Richardson

Fort Wainwright



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Missions & Asia-Pacific Rebalance



National Strategy

“The U.S. rebalance is an intentional effort to reinforce to the people of the Indo-Asia-Pacific that the United States is a Pacific Nation,...”

– Admiral Samuel J. Locklear III,
USAPACOM Commander

“The Department of Defense desired end state for the Arctic: a secure and stable region where U.S. national interests are safeguarded, the U.S. Homeland is protected and nations work cooperatively to address challenges.

– DoD Arctic Strategy – Nov 2013

USARAK Mission Requirements

- Global Response Force
- Army Contingency Response Force
- PACOM - Contingency Response Force
- NORTHCOM Homeland Defense (QRF/RRF)

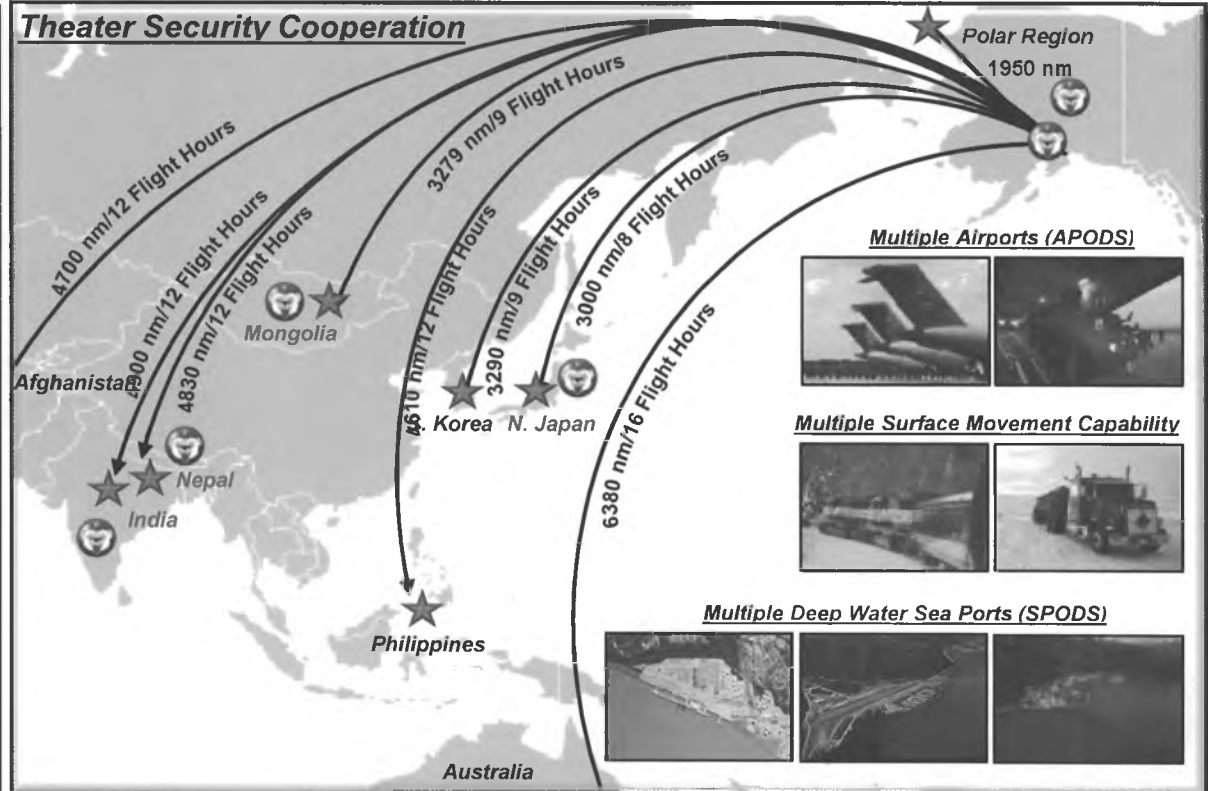
Regional Partnership

- Japan, India, Russia, Mongolia, Bangladesh and Nepal
- Senior leader engagements
- Non-commissioned Officer development
- SME/school exchanges and partnered exercises

JTF – Alaska Missions

- Support Alaska homeland defense and disaster response missions
- Improve cold weather and mountain warfare capability
- Support national and dod strategic guidance on the Arctic

Theater Security Cooperation



Multiple Airports (APODS)



Multiple Surface Movement Capability



Multiple Deep Water Sea Ports (SPODS)



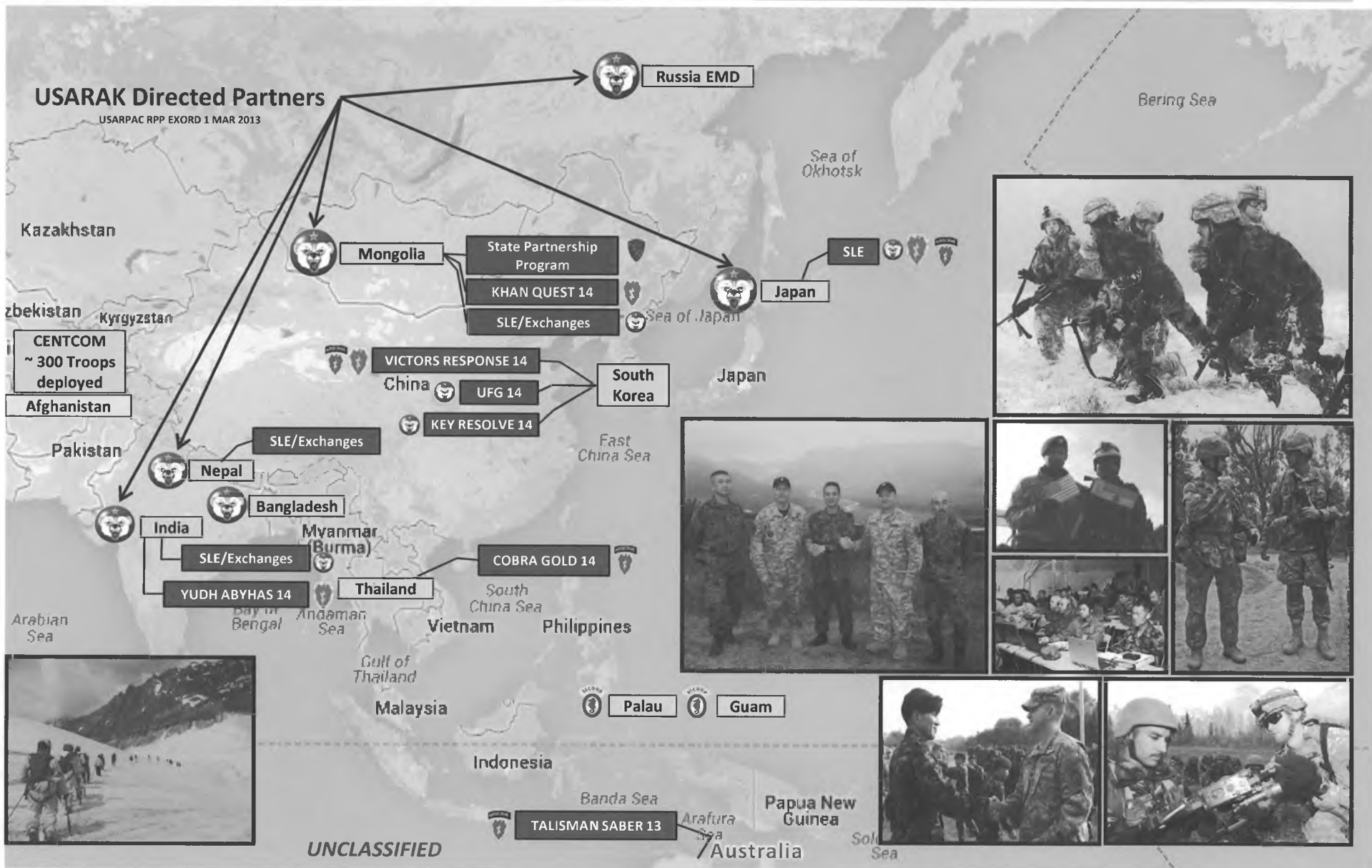
Airborne Capability

❖ Only U.S. Airborne brigade capability in the Pacific – Airborne Brigade Combat Team.





World Wide Deployment Asia-Pacific Partnerships





Exercises



COBRA GOLD 14 **11-21 Feb 14** **(Thailand)**

Reinforces shared commitment to our long-standing alliance, regional partnership, and prosperity and security in the Asia-Pacific Region. Includes non-stop airborne drop from Alaska to Thailand



OPERATION NUNALIVUT 14 **Mid Apr 14** **(Resolute Bay, Nunavut Canada)**

Joint Exercise with Canadian Armed Forces to strengthen partnership and increase our joint cold weather operations ability.



YUDH ABHYAS **17 Sep – 1 Oct** **(India)**

US-India Regional Partnership Exercise that strengthens ties and regional security within Asia

Combat Training Center **(JRTC/NTC)**

*4/25 – JRTC 14-06 (4 Apr-25 Apr 14)
1/25 – NTC 15-04 (Feb 15)*



SPARTAN PEGUSUS 14 **25 Feb 14** **(Deadhorse, AK)**

Proof of concept exercise in support of JTF-AK focused on Arctic Search and Rescue operations

ALASKA SHIELD 14 **26 Mar – 2 Apr 14** **(Alaska)**

Defense Support to Civil Authorities in conjunction with DoD, State of Alaska and FEMA



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Cobra Gold 14

Royal Thailand Armed Forces



Paratroopers with the 4th Infantry Brigade Combat Team (Airborne), 25th Infantry Division are hosting Kingdom of Thailand service members at JBER as they participate in the large, multinational exercise Cobra Gold 2014.

The exercise, now in its 33rd iteration, demonstrates the U.S. and the Kingdom of Thailand's commitment to their long standing alliance, regional partnership, and commitment to prosperity and security in the Asia-Pacific Region





Arctic Initiatives



Improve USARAK's ability to operate in Arctic and Sub-arctic conditions/terrain.

Improve Arctic Skills

- 1 CO per Infantry BN trained as "Ski Company"
- Recon Platoons proficient in Arctic skills and mobility
- USARAK's Ski-Readiness Exercise incorporated into the QRF/RRF participation in Alaska Shield
- Improve individual Soldier and leader skills in Arctic survivability



Northern Warfare Training Center

- Premier cold weather and mountain training
- Partnerships throughout Asia-Pacific AOR
- Supports JPAC recovery operations (Colony Glacier, Vietnam, Laos)

USARPAC Cold Regions Equipment Symposium

- Ft Wainwright 28-30 Jan 2014
- Improve cold weather region equipment
- Identify gaps in equipment capabilities

Partner with DoD and academic institutions

- UAS/UAV partnerships
- Ice climbing collaboration
- Latest technology and advances in Arctic capabilities

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Ready and Resilient (R2C) Campaign



Character Competence Commitment

**Character development,
competent leadership, and
commitment to Army values:
Our direction for the future**



**What is Resilience?
Resilience is the mental,
physical, emotional, and
behavioral ability to face and
cope with adversity, adapt to
change, recover, learn and
grow from setbacks**

- Army Continuing Education
- Soldier – Family Assistance Center
- Integrated Disability Evaluation System
- Soldier for Life
- Transition

- 1st Sergeant's Barracks Program
- Embedded Behavioral Health
 - Sexual Harassment and Assault Response Program
 - Alcohol Substance Abuse Program/Suicide Prevention
 - Sponsorship



- BOSS
- CYSS/CDC
- Strong Bonds
- Survivor Outreach
- EFMP
- Adventure Warrior Quest
- Community Health Promotion Council (CHPC)

- Training Big 4
- Performance Triad
- Master Resiliency Training
- Intramurals; Army Sports Program
- Comprehensive Soldier and Family Fitness

Programs to support readiness & resiliency

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Fort Wainwright



Community – Communication – Compatibility – Commitment



Common Vision: Long-term compatibility between military operations and sustained economic and social growth of the Fairbanks community

Community Relationships

- **Community Programs**
- **Joint Land Use Study (JLUS)**
- **Intergovernmental Support Agreement Council (ISA)**
- **Firefighting Partnerships (IMCOM/DOI/BLM/DNR)**

Growth and MILCON

- **Army Structure increases**
- **MILCON needed for barracks, motor pools, Army vehicle parking, indoor firing range, warm air training**
- **Taku Gardens ROD signed**

Energy

- **High energy costs**
- **Environmental considerations**
- **Balance cost with capability**
- **Alternative methods present challenges**
- **Partnering with communities important for cost avoidance**



USARAK School Partnership Program



- Anti-bullying presentations
- Mentoring sports teams
- Participating in school activities
- Visits to supporting units



Role Models

Educational Support

- Community service projects
- Contributing to future student volunteerism
- Creating investment in community

- Soldiers viewed as role models
- Gain confidence in leadership skills
- Visible impacts of volunteerism

Civic Support

Improve Morale



- Anti-bullying presentations
- Mentoring sports teams
- Participating in school activities
- Visits to supporting units



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Army Structure Changes



- The active Army will reduce by 80,000 between 2013 and 2017.
- Army retains its adaptability and flexibility to provide Regionally Aligned and Mission-Tailored Forces in support of national defense requirements.
- U.S. Army Alaska will lose approximately 370 Soldiers, which is low compared to many other commands.
- By the end of the force restructure efforts:
 - Ft Wainwright grows ~360 Soldiers to total of ~6,000 Soldier and ~10,100 Family members
 - JBER reduces by 800 Soldiers to total of ~4,500 Soldiers and ~8,900 Family members



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ARCTIC WARRIORS



Our Soldiers



- ❖ **6th Engineer Battalion renovated a hospital in the Federated States of Micronesia**
- ❖ **SFC Christopher R. Brevard NCO Academy was awarded a rating of "Institution of Excellence"**
- ❖ **1-501st IN, 4-25 IBCT (ABN) earned the Valorous Unit Award for actions in OEF**
- ❖ **CPT Matt Hickey, 4/25 IBCT (ABN), Best student - Indian Army High Altitude Warfare School**
- ❖ **Team from 1/40 CAV, 4-25 IBCT (ABN) won the Gainey Cup - Best Scout competition at Ft Benning**
- ❖ **SPC Troy Megee, 1/24 IN, 1-25 SBCT, placed 1st in category for the Army Small Arms Championship**
- ❖ **SPC Adam Christensen, 472nd MP Company, 2d EN Brigade, was named the 2013 Department of the Army Soldier of the Year**
- ❖ **SFC John L. Kerns, 4-25 IBCT (ABN), received the Soldier's Medal for by rescuing an incapacitated driver from a flame-engulfed vehicle in North Carolina in 2010**
- ❖ **Bassett Army Community Hospital earned 2013 Wolf Pack of the Year Award for their coordinated response to a surge in infant deliveries 9 months after 1-25 SBCT redeployed from Afghanistan**
- ❖ **Team from the Northern Warfare Training Center successfully summited Mt. McKinley in 2013**

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ARCTIC WARRIORS



USARAK Budget Outlook



- *The Army seeks to achieve balance among end strength, readiness, and modernization so that the Army is properly sized and ready for whatever our country needs us to do.*
- *Budget uncertainty and shrinking resources will affect readiness and impact the Total Army, as well as local communities.*
- *We continue to be vigilant in our stewardship of the resources provided by our government as we maintain readiness to meet mission requirements.*
- *USARAK priorities are to support those deployed or preparing to deploy, and to sustain critical Soldier and Family programs.*



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Closing Thoughts



- ***USARAK continues to be an important pillar supporting our national strategy as we re-balance in the Pacific and focus on the national Arctic strategy***
- ***Support from local communities in Alaska is unparalleled and greatly appreciated as we care for our Soldiers and their Families***
- ***State-Army relationship is a mutually beneficial partnership where the Army recognizes its responsibility to be a good steward of the land***

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Arctic Warriors



Arctic Tough

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Alaska National Guard



Joint Armed Services Committee

February 13, 2014

Alaska Army National Guard



Status

- Current Personnel Authorized/Assigned: **1907/1899** -- **99.6%**
- Force Structure Changes: Added a Heavy Engineer Platoon and a Rigger Detachment
- Received nearly **\$30 million** facilities plus up from National Guard Bureau. Average per year is \$8 Million total
- New equipment continues to arrive for new units and missions. Current on-hand value is nearly **\$320 million**.
- Our logistics posture received the highest rating in the country, a **65 out of 65** inspection with **four-year return** from NGB
- 49th GMD Property Team awarded Department of the Army Supply Excellence Award.

Missions/Exercises

Current Deployments: Afghanistan: **3** Personnel

Guantanamo Bay, Cuba: **82** Personnel (Military Police)

Completed: A Company, 1-207th Aviation, Kuwait/CENTCOM, returned this recent Fall

Exercises: Japan

Mongolia

Joint Base Lewis-McChord

Gowen Field, Idaho

Future: Mongolia

Japan

Pacific Pathways I Corps



Alaska Army National Guard

Alaska Air National Guard



Status

- Current Personnel Authorized/Assigned: **2275/2025 -- 89%**
- Retention Rate: **98%**

- 24/7 Alert – Clear AFS, RCC, 176 ADS, 168 ARS, 210/211/212 RQS

- Force Structure Changes: C-130 Active Associate Dissolved

- 176 Air Control Squadron re-designated to Air Defense Squadron

- \$3.5M Add/Alter Comm Facility, Eielson

- \$400M Upgrade to Clear Air Force Station

- Over 8,350 hours of Community Service



Missions/Exercises

Deployments: Deployed 357: Kuwait, Afghanistan, Kyrgyzstan, Al Udeid, Oman, Qatar, Bahrain, Incirlik, Djibouti, Antarctica, Philippines, and Guam

DSCA: Galena Flooding – 144 Airlift Squadron

Exercises: Pacific Angel, Commando Warrior, Tropic Care, Silver Flag, Talisman Saber, Ulchi-Focus-Freedom Guardian

Inspections: CUI 2x Excellent, OSHA (no-notice), Numerous NORAD/AFSPACE

Saving Lives: Rescue Coordination Center /5000 Msn/2000 Saved (2013 - 122 Saves)

State Partnership: C-130 Mx/Security Forces - Mongolia

Education: 98 CCAF degrees

Major Awards: 1 Silver Star, 12 Bronze Stars, 91 Air Medals, 2 Purple Hearts, Air Force Outstanding Unit Award

National Guard Association of the United States Spaatz Trophy

Air Force Association Outstanding Flying Unit



Questions?





BIOGRAPHY

UNITED STATES AIR FORCE

LIEUTENANT GENERAL RUSSELL J. HANDY

Lt. Gen. Russell J. Handy is Commander, Alaskan Command, U.S. Pacific Command; Commander, Eleventh Air Force, Pacific Air Forces; and Commander, Alaskan North American Aerospace Defense Command Region, Joint Base Elmendorf-Richardson, Alaska. He is the senior military officer in Alaska responsible for the integration of all military activities in the Alaskan theater of operations. As Commander of Alaskan Command, a sub-unified command under U.S. Pacific Command, General Handy integrates the activities of more than 21,000 active-duty, Guard and Reserve members from all services in Alaska. General Handy also commands Eleventh Air Force and oversees the training and readiness of five wings and Air Force installations located in Alaska, Hawaii, and Guam. As Commander of the Alaskan North American Aerospace Defense Command Region, General Handy directs air operations within Alaska to ensure defense against all hostile airborne threats. Reporting to U.S. Northern Command, General Handy is also the Commander of Joint Task Force Alaska and is responsible for the planning and execution of all Homeland Defense operations within the theater, including security and civil support actions.



General Handy was commissioned in 1983 through Officer Training School after graduating from Embry-Riddle Aeronautical University. He has held a variety of flying, staff and command assignments, including the 58th Fighter Squadron, Eglin Air Force Base, Fla.; 3rd Operations Group, Elmendorf AFB, Alaska; 33rd Fighter Wing, Eglin AFB; 57th Wing, Nellis AFB, Nev.; and 9th Air and Space Expeditionary Task Force-Iraq. The general is a graduate of, and has been an instructor, at the USAF Fighter Weapons School at Nellis AFB. He has also served at North American Aerospace Defense Command as Chief, Headquarters NORAD Advanced Programs, Peterson AFB, Colo., and as Director of Operations, Plans, Requirements and Programs, Headquarters Pacific Air Forces, Joint Base Pearl Harbor-Hickam, Hawaii.

General Handy is a command pilot with more than 3,600 flight hours, primarily in the F-15. He led combat missions during operations Desert Shield, Desert Storm, Desert Fox, Southern Watch and Noble Eagle.

EDUCATION

1982 Bachelor of Science degree in aeronautical science, Embry-Riddle Aeronautical University, Daytona Beach, Fla.
1988 Squadron Officer School, Maxwell AFB, Ala.
1989 USAF Fighter Weapons School, Nellis AFB, Nev.
1995 Army Command and General Staff College, Fort Leavenworth, Kan.
1995 Master of Science degree in administration, Central Michigan University
1996 Armed Forces Staff College, Norfolk, Va.
2003 Air War College, Maxwell AFB, Ala.
2010 Capstone General and Flag Officer Course, National Defense University, Fort Lesley J. McNair, Washington, D.C.

ASSIGNMENTS

1. May 1983 - April 1984, student, undergraduate pilot training, Williams AFB, Ariz.
2. May 1984 - June 1984, student, fighter lead-in training, Holloman AFB, N.M.
3. July 1984 - December 1984, student, F-15 conversion training, Luke AFB, Ariz.

4. January 1985 - December 1987, instructor pilot and assistant Chief, Weapons and Tactics, 44th Tactical Fighter Squadron, Kadena Air Base, Japan
5. January 1988 - February 1988, student, Squadron Officer School, Maxwell AFB, Ala.
6. March 1988 - July 1991, Chief, Weapons and Tactics, 71st Tactical Fighter Squadron, Langley AFB, Va.
7. August 1991 - May 1994, instructor pilot, USAF Weapons School; and flight safety officer, 57th Wing, Nellis AFB, Nev.
8. June 1994 - May 1995, student, Army Command and General Staff College, Fort Leavenworth, Kan.
9. June 1995 - May 1998, Chief, Headquarters NORAD Advanced Programs; and Chief, Aerospace Missile Defense Operations, Peterson AFB, Colo.
10. June 1998 - June 2002, Commander, 58th Fighter Squadron; Chief of Safety, 33rd Fighter Wing; and Director of Operations, 60th Fighter Squadron, Eglin AFB, Fla.
11. July 2002 - June 2003, student, Air War College, Maxwell AFB, Ala.
12. July 2003 - August 2005, Commander, 3rd Operations Group, Elmendorf AFB, Alaska
13. August 2005 - June 2006, Vice Commander, 1st Fighter Wing, Langley AFB, Va.
14. June 2006 - January 2008, Commander, 33rd Fighter Wing, Eglin AFB, Fla.
15. January 2008 - August 2010, Commander, 57th Wing, Nellis AFB, Nev.
16. August 2010 - December 2011, Commander, 9th Air and Space Expeditionary Task Force-Iraq, and Director, Air Component Coordination Element-Iraq
17. January 2012 - July 2013, Director, Operations, Plans, Requirements and Programs, Headquarters Pacific Air Forces, Joint Base Pearl Harbor-Hickam, Hawaii
18. August 2013 - present, Commander, Alaskan Command, U.S. Pacific Command; Commander, 11th Air Force, Pacific Air Forces; and Commander, Alaskan North American Aerospace Defense Command Region, Joint Base Elmendorf-Richardson, Alaska

SUMMARY OF JOINT ASSIGNMENTS

1. June 1995 - May 1998, Chief, Headquarters NORAD Advanced Programs; Chief, Aerospace Missile Defense Operations, Peterson AFB, Colo., as a major
2. August 2010 - December 2011, Commander, 9th Air and Space Expeditionary Task Force-Iraq, and Director, Air Component Coordination Element-Iraq, as a major general
3. August 2013 - present, Commander, Alaskan Command, U.S. Pacific Command; Commander, 11th Air Force, Pacific Air Forces; and Commander, Alaskan North American Aerospace Defense Command Region, Joint Base Elmendorf-Richardson, Alaska

FLIGHT INFORMATION

Rating: Command pilot

Flight hours: More than 3,600

Aircraft flown: F-15A/B/C/D/E, T-37 and T-38

MAJOR AWARDS AND DECORATIONS

Defense Superior Service Medal

Legion of Merit with oak leaf cluster

Distinguished Flying Cross

Defense Meritorious Service Medal

Meritorious Service Medal with oak leaf cluster

Air Medal with three oak leaf clusters

Aerial Achievement Medal with four oak leaf clusters

Air Force Commendation Medal with oak leaf cluster

EFFECTIVE DATES OF PROMOTION

Second Lieutenant April 22, 1983

First Lieutenant April 22, 1985

Captain April 22, 1987

Major March 1, 1994

Lieutenant Colonel Sept. 1, 1998

Colonel July 11, 2003

Brigadier General Dec. 9, 2008

Major General January 6, 2012

(Current as of August 2013)



United States Army

Major General MICHAEL H. SHIELDS

**Commanding General
 United States Army Alaska/Deputy Commander
 United States Alaskan Command
 724 Postal Loop Road #5000
 Joint Base Elmendorf-Richardson, Alaska 99505-5000
 Since: August 2013**



SOURCE OF COMMISSIONED SERVICE ROTC

EDUCATIONAL DEGREES

Norwich University – BS – Physical Education
 Central Michigan University – MS – Administration
 United States Army War College – MSS – Strategic Studies

MILITARY SCHOOLS ATTENDED

Infantry Officer Basic and Advanced Courses
 United States Army Command and General Staff College
 United States Army War College

FOREIGN LANGUAGE(S) None recorded

<u>PROMOTIONS</u>	<u>DATE OF APPOINTMENT</u>
2LT	31 Aug 83
1LT	26 Mar 86
CPT	1 Feb 89
MAJ	1 May 95
LTC	1 Jun 99
COL	1 May 04
BG	29 Jun 09
MG	2 Aug 12

FROM TO ASSIGNMENT

Aug 13	Present	Commanding General, United States Army Alaska/Deputy Commander, Joint Base Elmendorf-Richardson, Fort Richardson, Alaska
Nov 12	Jul 13	Director, Pakistan/Afghanistan Coordination Cell, J-5, Joint Staff, Washington, DC
Feb 12	Oct 12	Director, Future Operations, International Security Assistance Force Joint Command, OPERATION ENDURING FREEDOM, Afghanistan
Sep 10	Jan 12	Deputy Director for Operations and Intelligence, Counter Improvised Explosive Device Operations Intelligence Integration Center, Joint Improvised Explosive Device Defeat Organization, Arlington, Virginia
Nov 08	Sep 10	Director, National Joint Operations Intelligence Center, J-3, Joint Staff, Washington, DC
Aug 07	Nov 08	Assistant Deputy Director, Europe/North Atlantic Treaty Organization/Russia/Africa Policy, J-5, Joint Staff, Washington, DC
Jan 07	Aug 07	Chief, Eastern Europe and Eurasia Division, Deputy Directorate for Politico-Military Affairs (Eastern Europe/Eurasia), J-5, Joint Staff, Washington, DC
Jul 04	Dec 06	Commander, 172d Brigade Stryker Combat Team, United States Army Alaska, Fort Wainwright, Alaska and OPERATION IRAQI FREEDOM, Iraq

MG Shields, Michael H.

Jul 03 Jun 04 Student, United States Army War College, Carlisle Barracks, Pennsylvania
 May 02 May 03 Assistant Chief of Staff (Operations), C-3, Coalition Task Force-82, OPERATION
 ENDURING FREEDOM, Afghanistan
 May 00 May 02 Commander, 3d Battalion, 504th Parachute Infantry Regiment, 82d Airborne Division, Fort
 Bragg, North Carolina
 Jun 97 May 00 Battalion S-3 Trainer, later Chief of Plans, G-3, United States Army National Training Center,
 Fort Irwin, California
 Jun 96 Jul 97 Operations Officer, S-3, 1st Battalion, 504th Parachute Infantry Regiment, 82d Airborne
 Division, Fort Bragg, North Carolina
 Jul 95 Jun 96 Operations Officer, G-3, XVIII Airborne Corps, Fort Bragg, North Carolina
 Aug 94 Jun 95 Student, United States Army Command and General Staff College, Fort Leavenworth, Kansas
 Jan 93 May 94 Small Group Instructor, Tactics Division, Combined Arms and Tactics Directorate, United
 States Army Infantry School, Fort Benning, Georgia
 Jan 90 Jan 93 Commander, Long Range Surveillance Detachment, 108th Military Intelligence Battalion,
 later 501st Military Intelligence Battalion, 1st Armored Division, United States Army Europe
 and Seventh Army, Germany
 Mar 89 Dec 90 Commander, B Company, 4th Battalion (Mechanized), 12th Infantry, 8th Infantry Division,
 United States Army Europe and Seventh Army, Germany
 Jun 88 Nov 88 Student, Infantry Officer Advanced Course, United States Army Infantry School, Fort
 Benning, Georgia
 Dec 86 May 88 Scout Platoon Leader, 3d Battalion, 27th Infantry, 7th Infantry Division (Light), Fort Ord
 California
 May 85 Nov 86 Platoon Leader, A Company, 2d Battalion, 32d Infantry, redesignated 3d Battalion, 27th
 Infantry, 7th Infantry Division (Light), Fort Ord, California

SUMMARY OF JOINT ASSIGNMENTS

	<u>DATE</u>	<u>GRADE</u>
Director, Pakistan/Afghanistan Coordination Cell, J-5, Joint Staff, Washington, DC	Nov 12 - Jul 13	Major General
Director, Future Operations, International Security Assistance Force Joint Command, OPERATION ENDURING FREEDOM, Afghanistan	Feb 12 - Oct 12	Brigadier General
Deputy Director for Operations and Intelligence, Counter Improvised Explosive Device Operations Intelligence Integration Center, Joint Improvised Explosive Device Defeat Organization, Arlington, Virginia	Sep 10 - Jan 12	Brigadier General
Director, National Joint Operations Intelligence Center, J-3, Joint Staff, Washington, DC	Nov 08 - Sep 10	Colonel/Brigadier General
Assistant Deputy Director, Europe/North Atlantic Treaty Organization/Russia/Africa Policy, J-5, The Joint Staff, Washington, DC	Aug 07 - Nov 08	Colonel
Chief, Eastern Europe and Eurasia Division, Deputy Directorate for Politico-Military Affairs (Eastern Europe/Eurasia), J-5, The Joint Staff, Washington, DC	Jan 07 - Aug 07	Colonel

MG Shields, Michael H.

SUMMARY OF OPERATIONAL ASSIGNMENTS

	<u>DATE</u>	<u>GRADE</u>
Director, Future Operations, International Security Assistance Force Joint Command, OPERATION ENDURING FREEDOM, Afghanistan	Feb 12 - Oct 12	Brigadier General
Commander, 172d Brigade Stryker Combat Team, United States Army Alaska, Fort Wainwright, Alaska and OPERATION IRAQI FREEDOM, Iraq	Jul 04 - Dec 06	Colonel
Assistant Chief of Staff (Operations), C-3, Coalition Task Force-82, OPERATION ENDURING FREEDOM, Afghanistan	May 02 - May 03	Lieutenant Colonel

US DECORATIONS AND BADGES

- Defense Superior Service Medal (with 2 Oak Leaf Clusters)
- Legion of Merit
- Bronze Star Medal (with 2 Oak Leaf Clusters)
- Meritorious Service Medal (with 4 Oak Leaf Clusters)
- Army Commendation Medal (with 2 Oak Leaf Clusters)
- Army Achievement Medal (with 4 Oak Leaf Clusters)
- Combat Infantryman Badge
- Expert Infantryman Badge
- Master Parachutist Badge
- Pathfinder Badge
- Air Assault Badge
- Ranger Tab

MAJOR GENERAL THOMAS H. KATKUS



Adjutant General, Commissioner of Alaska DMVA

Major General Katkus is a life long Alaskan who enlisted in the Alaska Army National Guard on 31 October 1977. After attaining the rank of Sergeant, he entered Alaska's Officer Candidate School and received his commission on 5 December 1980 as a Second Lieutenant of Infantry. He graduated the Infantry Officer Basic Course, the Armor Officer Advance Course, the Combined Arms Staff Service School, the United States Army Command and General Staff College, and the United States Army War College..

As a non-commissioned officer, Major General Katkus served as an airborne medic with the Alaska Army National Guard's Long Range Reconnaissance Detachment. After receiving his commission, Major General Katkus served as a Light Reconnaissance Team leader, Scout Platoon Leader, Support Platoon Leader, Battalion Motor Officer, Headquarters Company Commander, Assistant S-4, Infantry Company Commander, Battalion Plans and Operations Officer, Battalion Commander, Counterdrug Coordinator, Chief of Staff of the Army National Guard, and Assistant Adjutant General – Space and Missile Defense, Commander, Alaska Army National Guard/Assistant Adjutant General – Army.

In August 2009, Major General Katkus assumed the duties of The Adjutant General.

In his civilian career, Major General Katkus retired from the Anchorage Police Department on 14 December 2000 after over 21 years of service. During his tenure with APD he served as patrol officer, traffic officer, canine handler, Patrol Sergeant, Sergeant of the Crimes Against Children Unit, shift Lieutenant, and Captain of the Resource Division.

Major General Katkus resides in Chugiak with his wife Jo and his sons Kristopher and Kevan.

Education:

- 1977 B.A. Political Science, Saint Michael's College, Colchester , VT
- 1980 Officer Candidate School , Ft. Richardson , AK
- 1982 Officer Basic Course, Infantry, Ft. Benning , GA
- 1986 Officer Advanced Course, Armor, Ft. Knox , KY
- 1992 Police Staff & Command School , Northwestern University, Evanston , IL
- 1999 Command and General Staff College (Reserve Component)
- 2002 U.S. Army Defense Strategies Course
- 2004 M.A., Strategic Studies, U.S. Army War College DDE, Carlisle, PA

Assignments:

- Oct 77 Enlisted Service (Medic), Airborne Detachment, 207 th Infantry Group (Scout), Camp Carroll , AK
- Mar 81 Light Reconnaissance Team Commander, Airborne Detachment, 207 th Infantry Grp, Camp Carroll , AK
- May 85 Scout Platoon Leader, A Company, 5 th Battalion, 297 th Infantry, Anchorage , AK
- Dec 86 Support Platoon Leader, Headquarters Company, 5 th Battalion, 297 th Infantry, Anchorage , AK
- Apr 98 Battalion Motor Officer, Headquarters Company, 5 th Battalion, 297 th Infantry, Anchorage , AK
- May 90 Headquarters Company Commander, Headquarters, 5 th Battalion, 297 th Infantry, Anchorage , AK
- Sep 92 Assistant S-4 (Logistics), 207 th Infantry Group (Scout), Camp Denali , AK
- Nov 93 Communications/Electronics Officer, Headquarters, 2 nd Battalion, 297 th Infantry, Bethel , AK
- May 94 Infantry Company Commander, B Company, 2 nd Battalion, 297 th Infantry, Quinhagak , AK
- Aug 96 Battalion S-3 (Operations), Headquarters, 3 rd Battalion, 297 th Infantry, Juneau , AK
- Nov 99 Inspector General, 207 th Infantry Group (Scout), Camp Denali , AK
- Jul 00 Battalion Commander, Headquarters, 3 rd Battalion, 297 th Infantry, Juneau , AK
- Oct 01 Management Information Security Officer, STARC, Camp Denali , AK
- Jan 03 Chief of Staff, STARC, Camp Denali , AK
- Feb 04 Chief of Staff, AKARNG Element-Joint Forces Headquarters, Camp Denali , AK
- Apr 04 Assistant Adjutant General – Space & Missile Defense, Joint Forces HQ – Alaska , Camp Denali , AK
- Apr 07 Commander, Alaska Army National Guard, Joint Forces HQ – Alaska , Camp Denali , AK
- Aug 09 The Adjutant General - Alaska

Federal Awards and Decorations:

- Legion of Merit
- Meritorious Service Medal
- Army Commendation Medal with 3 Oak Leaf clusters
- Air Force Commendation Medal
- Army Achievement Medal with 2 Oak Leaf Clusters
- Army Reserve Component Achievement Medal with 6 Oak Leaf Clusters
- National Defense Service Medal

- Global War on Terrorism Service Medal
- Armed Forces Reserve Medal with Silver Hourglass Device
- Army Service Ribbon
- Alaska State Service Medal
- United States Army Excellence in Competition Badge (Bronze Pistol)
- Parachute Badge

Effective Dates of Promotion

- Dec 80 Second Lieutenant
- Dec 83 First Lieutenant
- Jul 88 Captain
- Apr 94 Major
- Jan 00 Lieutenant Colonel
- Jun 03 Colonel
- Aug 05 Brigadier General
- Apr 10 Major General