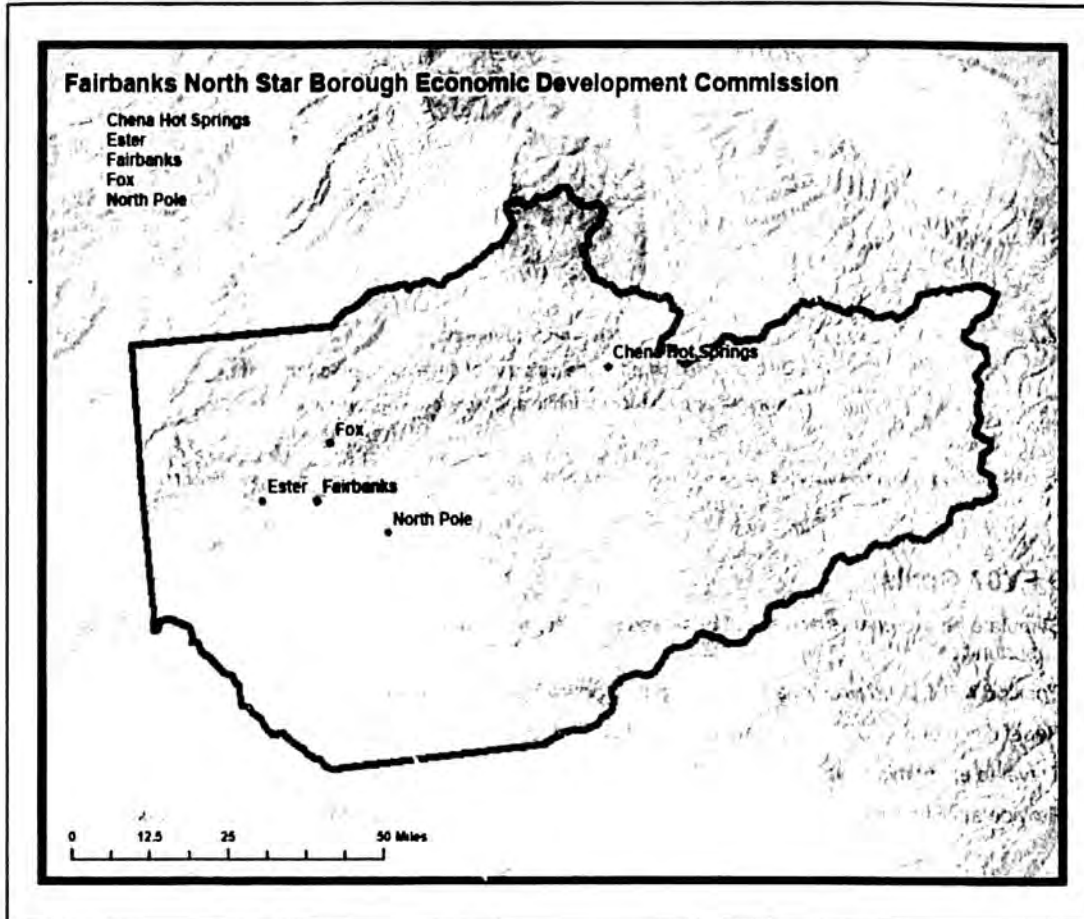


AK LEGISLATURE SPECIAL COMMITTEE FILES SCOMM 146 3148

FNSB Current Board of Directors and Contact

Executive Committee

Chair: Jim Whitaker Mayor - Mayor Steve Thompson, Assembly member Hank Bartos, Assembly member Torie Foote, Jeff Cook, Jeff Jacobson, Toby Osborn, Jake Poole, Dean Westlake



Contact

Dr. Kathryn Dodge

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E-Mail: kdodge@co.fairbanks.ak.us

Web Address: <http://www.co.fairbanks.ak.us/MayorsOffice/EconomicDevelopment/default.htm>

Kenai Peninsula Economic Development District (KPEDD)

Executive Committee
Chair: John W. ...
Tina ...

Member: Hank ...
Dean ...

Commission

Kenai Peninsula Economic Development District

Mission Statement
The District is dedicated to the purpose of developing programs that promote and foster economic and workforce opportunities.

Information submitted by John Parker, Executive Director Kenai Peninsula Economic Development District

KPEDD FY07 Goals

1. Stimulate entrepreneurs and small business to create and retain sustainable wealth and related opportunities.
2. Position KPEDD as a regional leader in public policy/economic development.
3. Redefinition of KPEDD's structure, composition and role in regional economic development.
4. Travel to economic development conference.
5. Provide statistical info for Office of Economic Development, as appropriate.

KPEDD FY07 Goals Accomplished ¹⁰

1. Stimulate entrepreneurs and small business to create and retain sustainable wealth and related opportunities;
2. worked with employee groups at the Agrium facility to transition displaced employees to their own businesses;
3. Position KPEDD as a regional leader in public policy and economic development;
4. set up a dedicated training facility in its small business incubator to train people for positions in the oil & gas industry.
5. Redefine KPEDD's structure, composition and role in regional economic development.

¹⁰ KPEDD set five goals for 2007. Although it may appear only 3 goals were accomplished during FY07, KPEDD achieved five times that in working with Coordinated Regional Effort Resulting in New Business. These goals should not be used as a guide for a percentage of measurements but as a reference that represents a portion of the many things an ARDOR does.

FY07 Identified Economic Development Needs and Action Opportunities

1. Networking opportunities for entrepreneurs
2. Equity funding source in Alaska
3. Mentors to work with fledgling entrepreneurs

KPEDD FY07 Coordinated Regional Efforts Resulting in New Business Opportunities

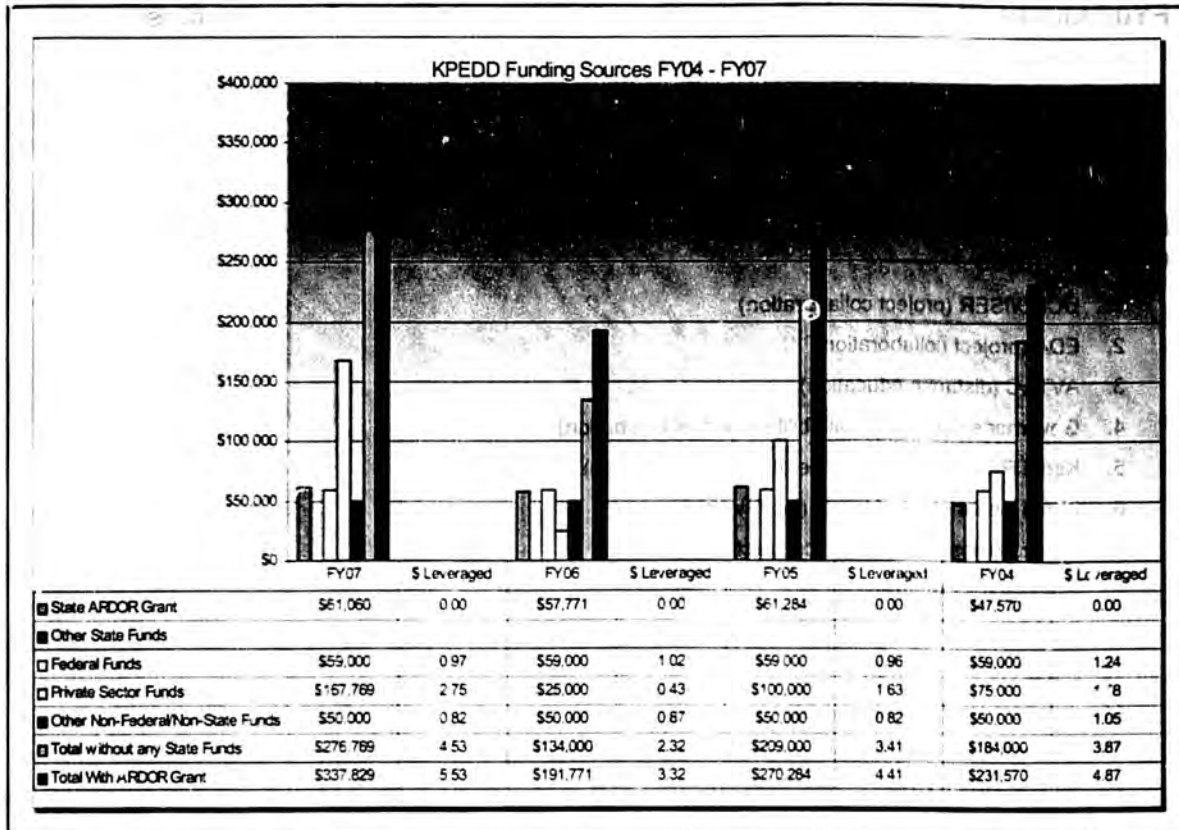
1. UCED/ISER (project collaboration)
2. EDA (project collaboration)
3. AVTEC (distance education)
4. Governor's Council on Disabilities (virtual incubation)
5. Kenai RC&D (board and operational collaboration)
6. Kenai Department of Labor (job fair)
7. Kenai Peninsula Borough (contract work)
8. SBDC (cross referral)
9. DCCED Division of Investments (cross referral)
10. AIDEA (cross referral)
11. Juneau EDC (project support)
12. Alaska InvestNet (project support and strategic partnering)
13. All ARDORs (strategic collaborations)
14. City of Kenai (international collaboration)
15. KPTMC (brand development)
16. Continue to work with the Kachemak shellfish industry.

KPEDD FY07 Highlighted Coordinated Regional Efforts

1. During FY07 the Small Business Innovation Center (small business incubator) operated by KPEDD produced in excess of 70 new, high quality jobs;
2. during the past 12 months, over 300 individuals were processed through training and upgrading sessions in this facility;
3. over 200 individuals were engaged in various training and upgrading programs in the facility over the course of the year. These courses were in the areas of radiology, safety, real estate and crafts;
4. KPEDD is in the process of adding an additional 1,260 square feet of new space on to the small business incubator. This space came online during the summer of 2007;
5. is also setting up a new training room within the facility and improved parking and access.
6. KPEDD worked closely with and supported Denali Biotechnologies in its efforts to establish a viable nutraceutical industry in the KPB during 2007.

KPEDD FY04 to FY07 Funding

Revenue sources from FY04 to FY07, including the amount of non-State and other money leveraged for the ARDOR grant.



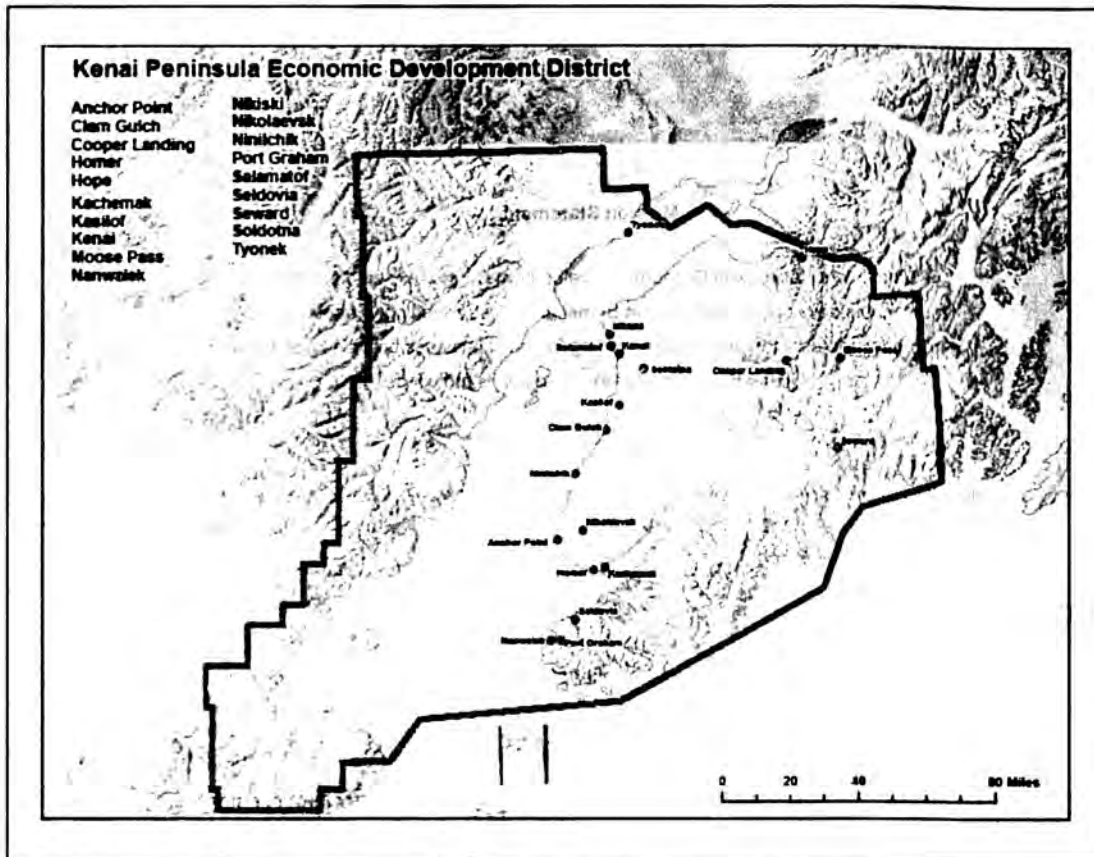
KPEDD Current Board of Directors and Contact

Executive Committee

Dave Durham, President - Barry Eldgridge, Vice Pres - Anne Marie Holen, Treasurer -
Jeanne Camp, Secretary

Members

Ron Long, Barb Blakeley, Andrew Riddell, Dave Carey, Paul Shadua, Michael Haines, Bob Valdetta,
Kristine Holdridge, Rhonda Haynes, Blake Johnson



Contact

John Parker, Executive Director
Kenai Peninsula Economic Development District Inc.
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Fax: 907-283-3913
E-Mail: jparker@kpedd.org
Web Address: www.kpedd.org

Lower Kuskokwim Economic Development Council (LKEDC)



Mission Statement

The Lower Kuskokwim Economic Development Council exists to promote economic development activities in Bethel and 26 surrounding villages. Local planning and assistance to secure funding for small business activities and local infrastructure needs in our region is provided.

Information submitted by Carl Berger, Executive Director Lower Kuskokwim Economic Development Council

LKEDC FY07 Goals

1. To develop, expand, diversify and promote quality standards for all Lower Kuskokwim fisheries products in Salmon, Halibut, and herring fisheries.
2. To develop and expand the growth of the individual visitor and tourism program in the Y-K region.
3. To develop and expand the local and regional retail & service industry within our region.
4. Provide for the sound management of the Lower Kuskokwim EDC.

LKEDC FY07 Goals Accomplished"

1. Commercial salmon fishing quality standards were promoted in the Kuskokwim fishery, through our salmon quality management program (tenth season); at season's end the percentage of fishermen utilizing our slush ice bags increased from 38% in FY 2006 to just over 44% during the FY07 period, and over 100 fishermen received a bonus from the processor for icing their commercial catch, utilizing insulated slush ice bags provided to them by LKEDC without charge.
2. One tourism workshop and two birding tours were led in the LKEDC region during FY07.

11 LKEDC accomplished three of their four goals or 75% reported in FY07. This should not reflect the total amount of achieved goals as the ARDOR activity extends much further. These goals should not be used as a guide for a percentage of measurements but as a reference that represents a portion of the many things an ARDOR does.

3. Technical assistance was provided to small business entrepreneurs in the region during FY07; a total of 27 Alaska Marketplace applications were submitted for the current competition from our region.

FY07 Identified Economic Development Needs and Action Opportunities

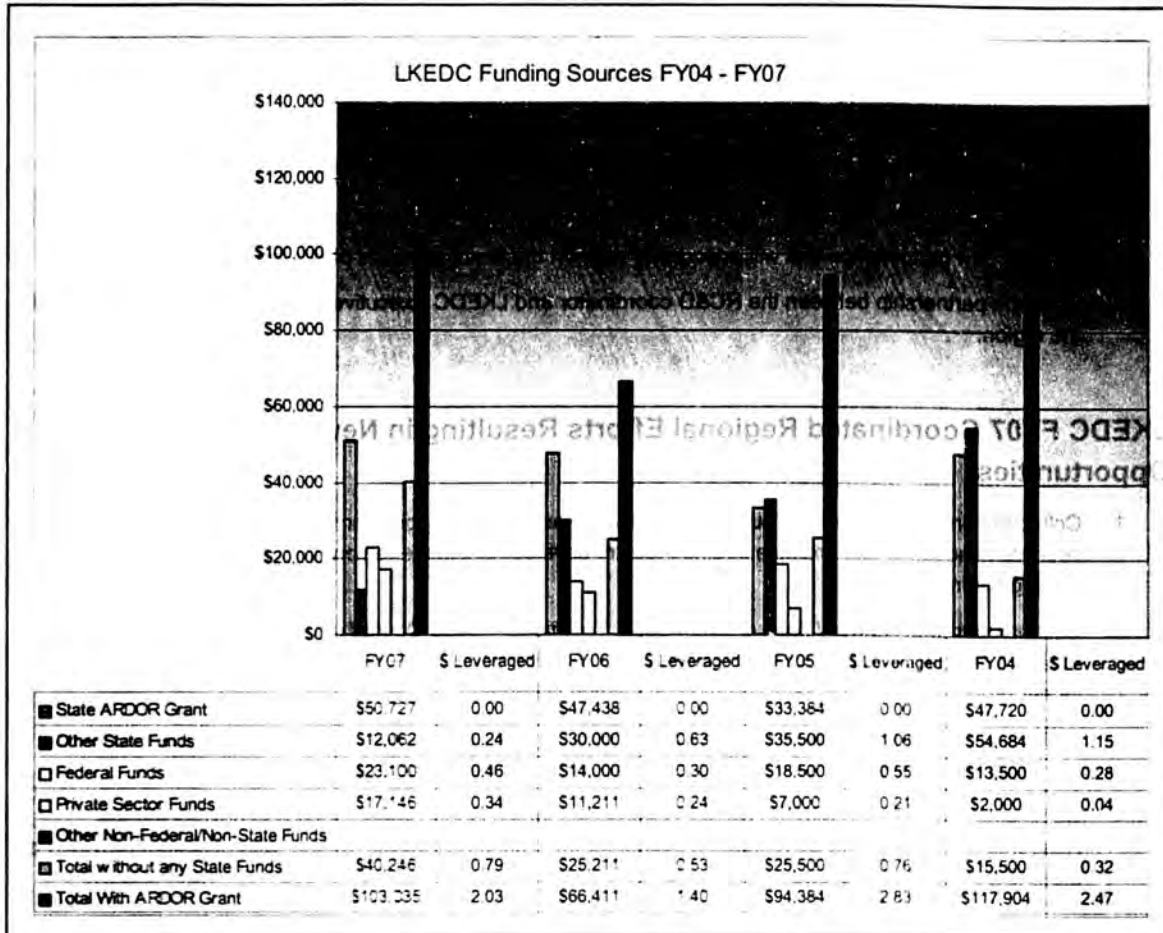
1. Better access to capital for local business development.
2. Developing new markets in the region.
3. Better seafood handling techniques for value-added fish products.
4. Development of the local workforce for current available local jobs and projected jobs needed.
5. Develop funding sources to meet the needs of our program operations.
6. Support new partnerships that will adequately support the financial needs of our region; and
7. Continue partnership between the RC&D coordinator and LKEDC Executive Director, to provide services for the region.

LKEDC FY07 Coordinated Regional Efforts Resulting in New Business Opportunities

1. Collaboration with the Alaska Tourism office, UAF Marine Advisory program and with city and village tribal councils to advance and promote birding industry development in the region, through assessment of and leading birding tours here.
2. Collaboration with Native Village of Kwinhagak, Traditional Village Council in Goodnews Bay, Coastal Village Seafoods (CDQ participant), USDA Rural Development, and Exxon Mobil to promote and attain higher quality standards in local commercial salmon fisheries.
3. Collaboration with local interagency group in supporting the development and funding of Yuut Eilivnaurviat - the People's Learning Center, assuring its construction completion and opening during 2007.
4. Continuing collaboration with the USDA, Natural Resources Conservation Service in developing the Resource Conservation & Development district for the Yukon Kuskokwim region, with oversight provided by the LKEDC board of directors.

LKEDC FY04 to FY07 Funding

Revenue sources from FY04 to FY07, including the amount of non-State and other money leveraged for the ARDOR grant.



LKEDC Current Board of Directors and Contact

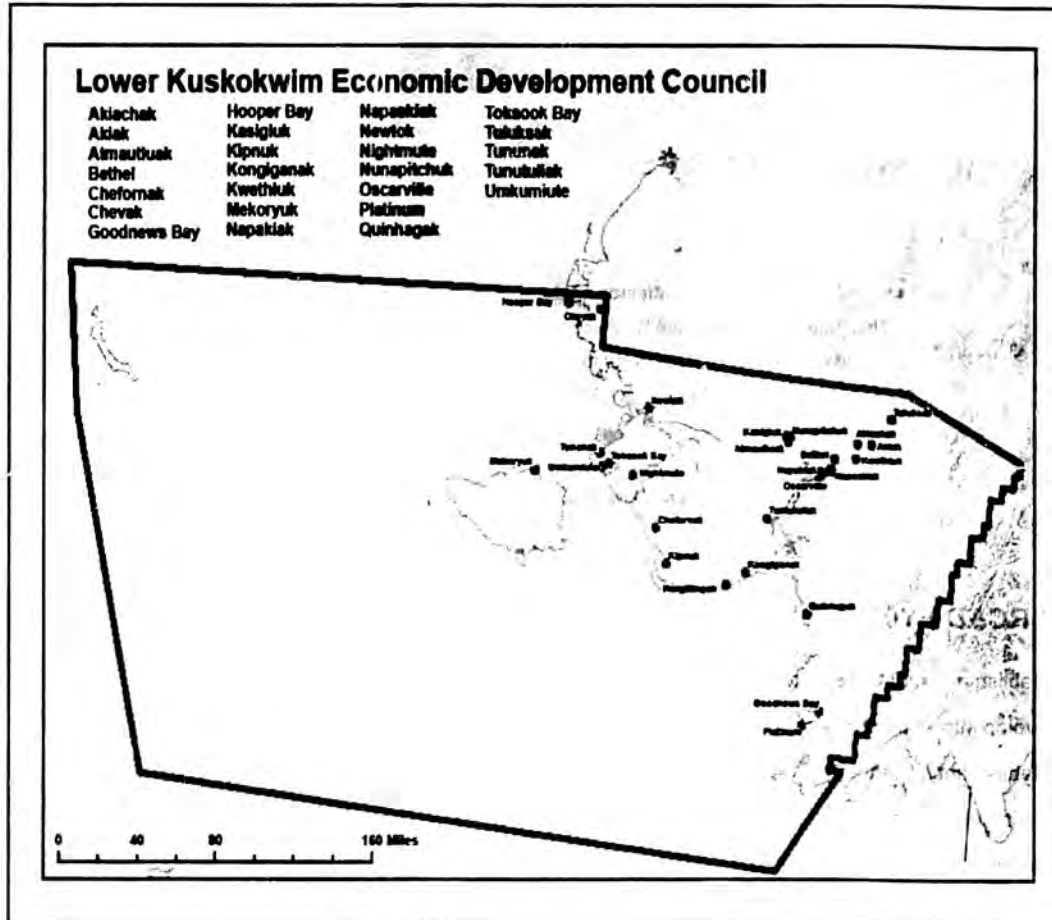
Mar 20 2008

Executive members

Fred Phillip, Chairman - Arthur Lake, Vice Chairman - Peter Julius, Secretary, - Alexie Jimmie, Treasurer

Members

Max Angellan, Sen. Lyman Hoffman, Rep. Richard Foster, Rep. Mary Nelson, Les Daenzer



Contact

Carl Berger, Executive Director
Lower Kuskokwim Economic Development Council
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E-Mail: carl_berger@ddc-alaska.org
Web Address: <http://www.lkcdc.org>

Mat-Su Resource Conservation and Development, Inc. (MAT-SURC&D)



Mission Statement

To create jobs, expand the local economy, conserve natural resources and enhance the quality of life for residents and institutions of the Matanuska – Susitna Borough.

Information submitted by Mary Metva, Executive Director Matanuska Susitna RC&D

MAT-SU RC&D FY07 Goals

1. Establish an industrial sector to provide employment and tax base.
2. Develop infrastructure to support economic development.
3. Establish anchor attractions for tourism development.
4. Retain and expand existing businesses.
5. Increase education and workforce development opportunities.
6. Plan and Provide for public facility sites to meet needs of growing population.
7. Increase commercial and industrial development to broaden tax base so it does not rely as heavily on residential properties.
8. Support natural resource based opportunities.
9. Work to maintain high environmental standards for water quality.
10. Travel to economic development conference.

MAT-SU RC&D FY07 Goals Accomplished¹²

1. Hosted annual Economic Development Conference, December 2007 focusing on Work Force Development with 75 attendees
2. Negotiated and signed an Economic Enterprise contract with the Sirolli Institute. Organized board training and raised over \$90,000.00 of funding from both the public & private sectors in creating the Mat-Su Economic Enterprise, the first Enterprise Facilitation community in Alaska. M.E.E. purpose is to offer free, confidential one on one business management advise to both start-up entrepreneurs and existing businesses both in the for profit and non-profit sector.
3. Worked with the City of Wasilla to secure \$50,000 in funding to cerate a Wasilla Visitors Bureau with the purpose of marketing Wasilla as a Destination/ Attraction.
4. Partnered with NFCS in applying for a \$37,000 Farmer's Market Promotional Grant with the purpose of assisting with the start-up of three additional Farmers Markets in the Mat-Su Borough to develop new distribution points for local producers and also make these Farmers Markets Tourists Attractions.
5. Partnered with the City of Wasilla, Mat-Su Borough and the private sector in development of a multi-use non-motorized trail system in South Wasilla to attract additional running races and possible dog-sled races in the Mat-Su Borough. Successful in securing \$11,000 in funding for this project.

MAT-SU RC&D FY07 Identified Economic Development Needs and Action Opportunities

1. Since Mat-Su RC&D ARDOR consists of a staff of one the main challenges will always be:
 - a. Securing the needed funding to complete the goals in the Strategic Plan.
 - b. State regulations limiting our abilities in many areas.
 - c. Closing of Big Lake Fish Hatchery.
 - d. Competing with State Agencies on Grant Funding, Reauthorization of Borough Grant.
2. Adjust FY07 major goals so they will lend themselves to Economic Growth in the Region.
3. Per Board directions, established a more targeted & focused Strategy targeting our immediate needs, this will lead to long-term sustainability of Mat-Su RC&D and our programs.

MAT-SU RC&D FY07 Coordinated Regional Efforts Resulting in New Business Opportunities

1. Collaborated with the City of Wasilla securing \$50,000 in funds to cerate the Wasilla Visitors Bureau, purpose to market the city as a destination attraction;
2. partnered with National Resource Conservation Services:
 - a. to apply for a \$37,000 Framers Market Promotional Grant with the purpose of assisting with the start-up of three additional Farmers Markets in the Mat-Su Borough;
 - b. to develop new distribution points for local producers and also make these Farmers Markets Tourists Attractions.
3. Partnered with the City of Wasilla, Mat-Su Borough and the private sector in development of a multi-use non-motorized trail system in South Wasilla to attract additional running races and dog-sled races in the Mat-Su Borough,

¹² MAT-SU RC&D achieved 50% of their goals established in FY07 and revised their work plan as a result of a new Executive Director, Marty Melva. These goals should not be used as a guide for a percentage of measurement but as a reference that represents a porbon of the many things an ARDOR does. Some of these goals are on going and may have more of an indirect than a direct effect.

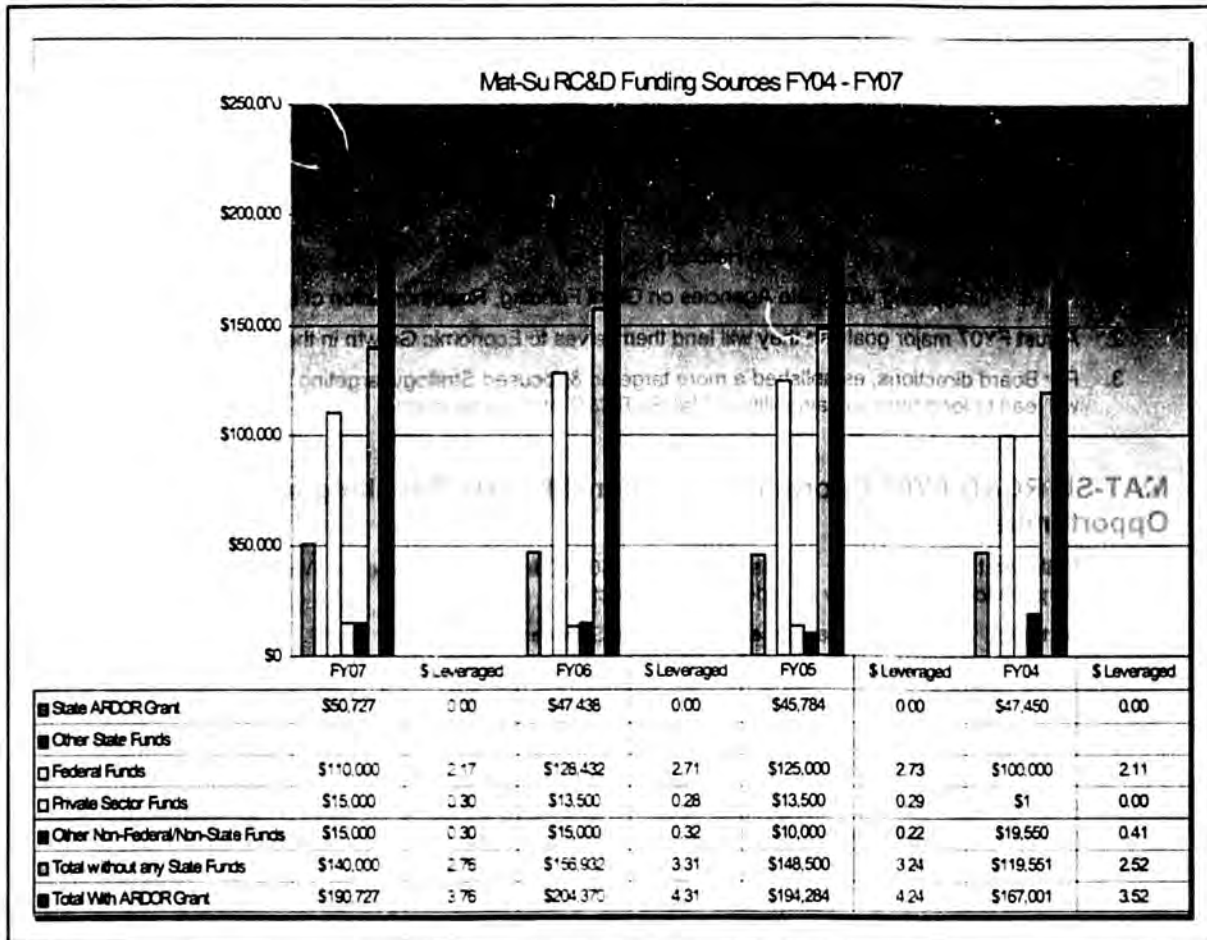
- Also was successful in securing \$11,000 in funding the multi-use non-motorized trail system project.

MAT-SU RC&D FY04 to FY07 Highlighted Coordinated Regional Efforts

- Contracted Sirolli Economic Enterprise Institute (SEEI) to provide entrepreneurial and business support in the region and Alaska. This contractor provided board training that increased the ARDOR's fund-raising capacity that brought in \$90,000.00 from public and private sectors to create Mat-Su Economic Enterprise (MEE). The MEE now offers free, confidential, one-on-one business management consultations to for profit and non-profit start-up entrepreneurs and existing businesses.

MAT-SU RC&D FY04 to FY07 Funding

Revenue sources from FY04 to FY07, including the amount of non-State and other money leveraged for the ARDOR grant.



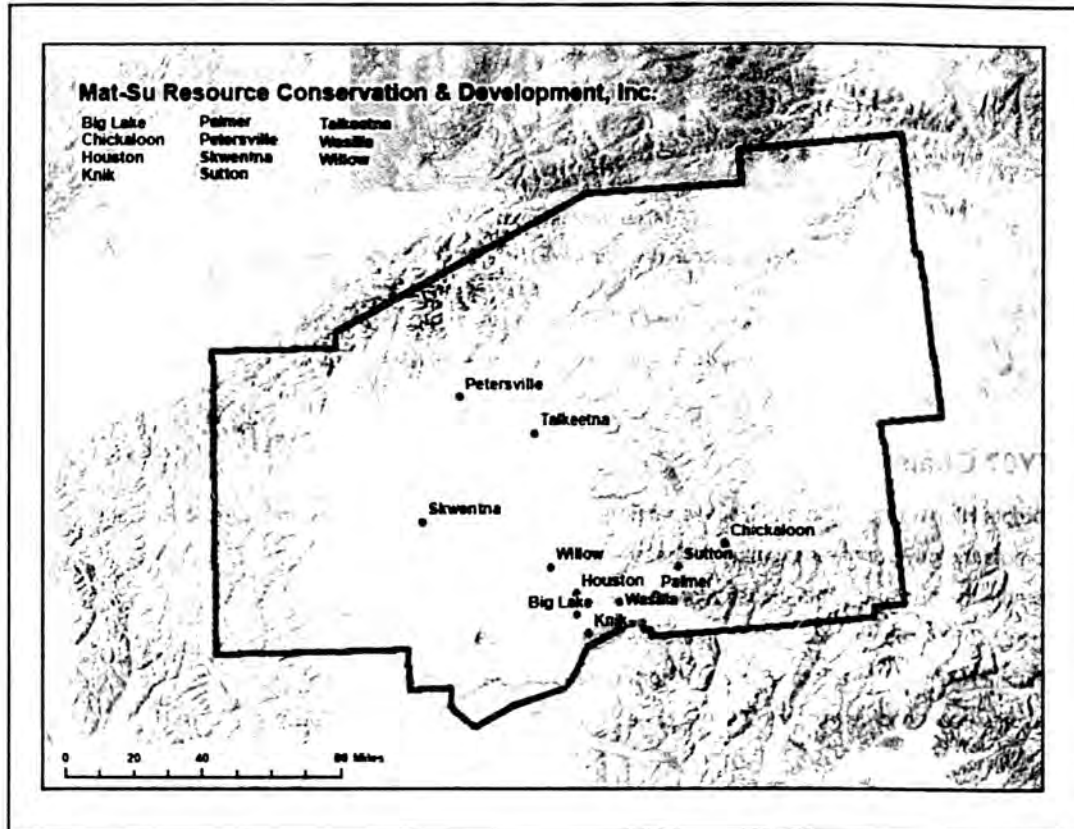
MAT-SU RC&D Current Board of Directors and Contact

Executive members

President, Darcie K Salmon - Vice-President, Roger Purcell - Secretary, Al Jorgenson - Treasurer, Vicki Wehe

Members

Rosemary Burnett, Casey Reynolds, John Combs, Dave Hanson, Bonnie Quill, Cheryl Metiva, Jeanette Barker, Steve Totten, Wayne Carmony, Dan Deedy, Jackie Kinchloe, Rose Marie DePriest, Clarence Furbush, Dick Zoebel



Contact

Marty Metiva, Executive Director
Mat-Su Resource Conservation and Development Council
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Wasilla, AK 99654
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Fax: 907-373-1064
E-Mail: matsurcd@mtaonline.net
Web Address: <http://www.matsurcd.com>

Northwest Arctic Borough Economic Development Commission (NWAB)



Mission Statement

"The Northwest Arctic Borough will improve the quality of life for all residents"

Information submitted by D'Anne Hamilton, Director Northwest Arctic Borough

NWAB FY07 Goals

1. Promote Higher Education and Vocational Education for residents of the Northwest Arctic Borough.
2. Promote the development of small businesses in the region.
3. Promote the arts and crafts industry for area residents.
4. Provide Grant writing Assistance to area villages and organizations.
5. Maintain ARDOR Web Page within the Northwest Arctic Borough Web Site.
6. Travel to economic development conference.

NWAB FY007 Goals Accomplished ¹³

1. Increased scholarship amounts for students. from \$750 to \$1000 per full-time student, and from \$350 to \$500 for part-time students.
2. 115 full-time scholarships awarded and 60 part-time awards and six varied amount awarded.
3. Provided five small businesses with grants of up to \$1,500 each.
4. Promoted 148 Native artists, with 138,911 in arts purchases moved into new Sulianich Arts Center, with the capability to provide carving, sewing and other arts production, demonstrations and workshops for its artists.

13 NWAB achieved 100% of their goals established in FY07. In addition, NWAB achieved almost twice their established goals. These goals should not be used as a guide for a percentage of measurements but as a reference that represents a portion of the many things an ARDOR does.

5. 31 Fishermen and women were provided with incentives for engaging in fisheries, a total of \$16,497 in fuel incentives and \$3,777 in fish licenses.
6. Northwest Arctic Borough, the Kotzebue Sound Fisheries Association began advancing their managerial skills and coordinated with fish processors Great Pacific Seafood, to sell the local catch during the summer '07 season at a negotiated rate.
7. Provided grant writing assistance to area villages and organizations 10 of the 11 communities in the region developed Community Plans and priorities for capital projects.
8. Acquired grant through the Denali Commission, awarded to Noatak for \$29,998 to complete a feasibility study and strategic plan for a multi-purpose facility in the community.
9. Upgraded Web site.
10. Participated in University Alaska Basic Economic Development Conference, UABEDC.

FY07 Identified Economic Development Needs and Action Opportunities

The most significant challenge to the Northwest Arctic Borough ARDOR will be to prepare its workforce to meet the technological demands of the 21 century.

NWAB FY04 to 2007 Highlighted Coordinated Regional Efforts Resulting in New Business Opportunities

SULIANICH ART CENTER –

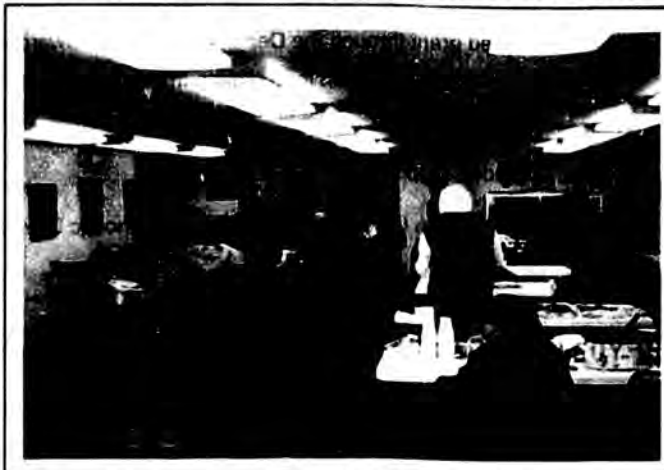
1. The arts and crafts arts purchase program began with seed money in 2004: \$25,000 from NANA Regional Corporation, \$25,000 from Manillaq Association, our regional health organization, and \$50,000 from the Northwest Arctic Borough (NWAB). This seed money has grown into \$335,306 YTD in our revolving art purchase program and has purchased over \$1,000,000 in art since its establishment.



Sulianich Art Center Kotzebue, AK.

SULIANICH ART SALES –

2. Total revenue YTD as of 9/19/07 \$52,269
3. Revolving art purchases YTD \$40,692.
4. Summer season sales range from \$15,000-20,000/month.
5. After renovation was completed above, Ross Schaeffer former NWAB mayor volunteered over 100 hours to install the benches, dust collection system and tools into the carving shop.
6. Sulianich will encourage the development of more artists in the region, a vocational area considered to have great potential for growth in the region by the Northwest Arctic Borough Economic Development Department.
7. Sulianich will be able to sponsor, organize and administer workshops (Figure 6) that provide exposure to talented artists from around the region, the rest of Alaska and the world.
8. Tourists, visitors and residents of the region will have the opportunity to observe artists at work.
9. In May 2007, Aakatchaq Schaeffer, (right side in Figure 7) hired as the Sulianich Administrator.



10. Sulianich Art Center is the only available shop of its kind in the Northwest Arctic Region to provide one-of-a-kind handmade artwork made by local Native people from Kotzebue and the surrounding eleven villages.
11. Sulianich has approximately 135 artists in its region where art is acquired.

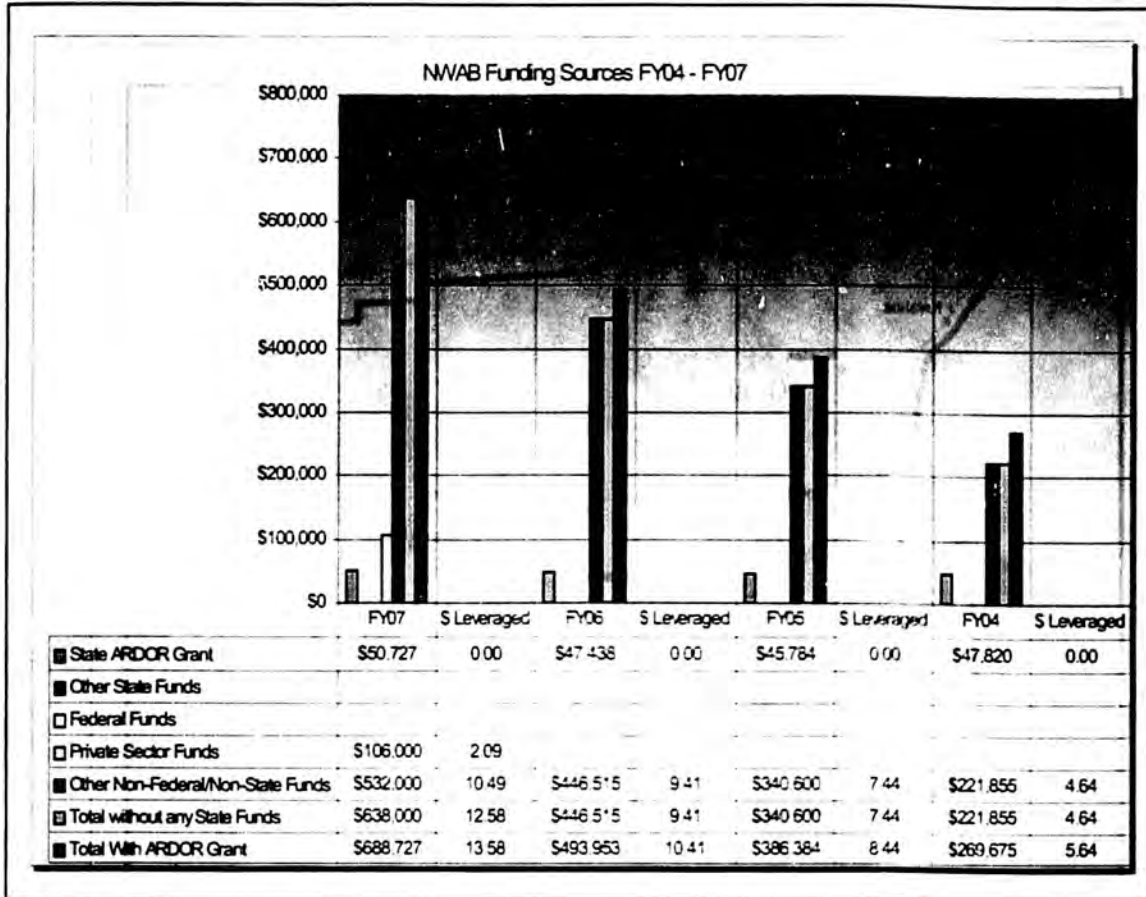


D'Anne Hamilton, NWAB Director, left and Aakatchaq Schaeffer, Arts Administrator on the right.

NWAB FY04 to FY07 Funding

NWAB

Revenue sources from FY04 to FY07, including the amount of non-State and other money leveraged for the ARDOR grant.

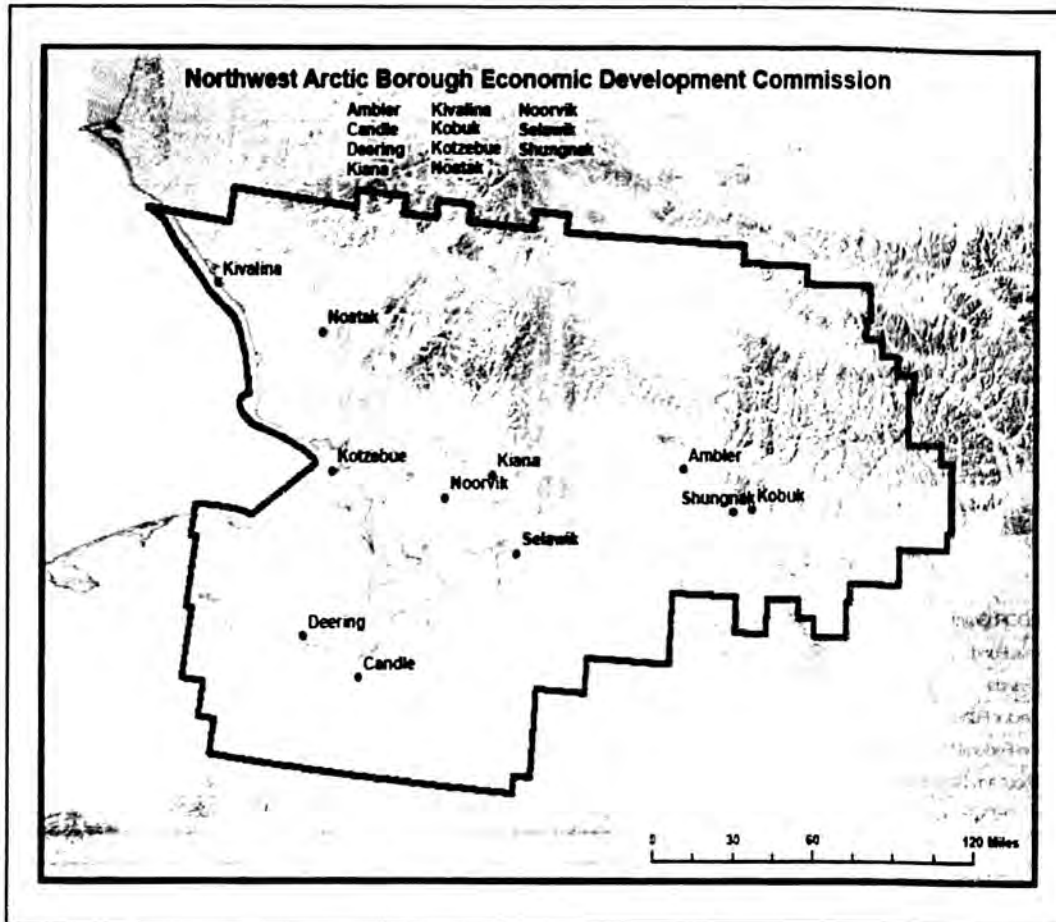


NWAB Current Board of Directors and Contact

Executive Members: Lucy Nelson, Chair

Members:

Dolly Foster, Frederica Schaeffer, Pauline Pungalik, Diana Ramoth, Julia Cleveland, Miki Jones, Claudia Sampson, Sherry Swan, Johanna Cleveland, Pearl Moto, Daisy Lambert, Brad Reeve, Jerilyn Sanchez, Jim Somers



Contact

D' Anne Hamilton, Executive Director

Northwest Arctic Borough Economic Development Commission
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Web Address: <http://www.nwabor.org/edc>

Prince William Sound Economic Development District (PWSEDD)



Mission Statement

To serve as a forum for the discussion of regional economic issues, to foster economic growth, job creation through strategic planning, and infrastructure development.

Information submitted by Sue Cogswell, Executive Director Prince William Sound Economic Development District

PWSEDD FY07 Goals

1. Create new Community Economic Development Strategy (CEDS), meet in each community with councils.
2. Support a strong regional tourism strategy cultural/eco tourism/trails Work with Denali Commission:
3. Continue supporting the fishing industries:
 - a. cold storage and processing facility,
 - b. workforce development,
 - c. vessel lift/Cordova,
4. Support lower energy costs by geothermal, and wind power feasibility.
5. Travel to economic development conference.

PWSEDD FY07 Goals Accomplished ¹⁴

1. PWSEDD completed their new 2007 CEDS.
2. Met with the U. S. Forest Service to begin process for National Geographic's GEOMAP, estimated time to be complete is 2009.
3. Added new exhibit featuring Lt. Ted Stevens' WWII service in the PWS Museum, Whittier. The museum is open daily and available for the 150,000 cruise ship passengers arriving in Whittier. It's been suggested that students in nearby communities and Anchorage view the exhibits on field trips this fall. PWSEDD is working to make this possible.

¹⁴ PWSEDD achieved 100% of their established goals for FY07. These goals should not be used as a guide for a percentage of measurement but as a reference that represents a portion of the many things an ARDOR does.

4. The Whittier museum now has 19 exhibits available daily for visitors, explaining Alaska's role in WWII and the Cold War. Visitors from across the globe give the museum good reviews for this educational facility.
5. PWSEDD supported/coordinated efforts in Valdez to build a new cold storage facility using waste heat from PetroStar Refinery Valdez, with VFDA and EDA. Work is continuing in Valdez on the new city dock improvements for cruise ship arrivals, as Valdez business community.
 - a. Over 150 certified seafood processors have been trained since 2004, as a workforce development effort in partnership with the Prince William Sound Community College.
 - b. This course is also available now for other Alaska communities.
6. The Whittier museum became a catalyst for more development projects in that city, according to an Associated Press article of June 12, 2007.

FY07 Identified Economic Development Needs and Action Opportunities

1. Liquid Natural Gas pipeline to Valdez.
2. Increased Tourism: Infrastructure to support increased tourism for the 20,000 sq. mile region.
3. Continued upgrading and improving to attract visitors in hotels, lodges, air service, restaurants, etc.... Plans are being made to install a tram and ski area near Valdez.
4. Cold storage/processing plant in Valdez for the region, to include seafood and agricultural products, value added products.
5. Maintain and improve port facilities in all communities.
6. All communities desire ferry service from fast ferry Chenega, requiring dock modifications in Chenega Bay and Tatitlek.
7. More scheduled air service between the communities in the region.

PWSEDD FY07 Coordinated Regional Efforts Resulting in New Business Opportunities

1. A new exhibit was added featuring Lt. Ted Stevens' WWII service in the PWS Museum, Whittier. The museum is open daily and available for the 150,000 cruise ship passengers arriving in Whittier. It's been suggested that students in nearby communities and Anchorage view the exhibits on field trips this fall. We're working to make this possible.
2. The Whittier museum now has 19 exhibits available daily for visitors, explaining Alaska's role in WWII and the Cold War. Visitors from across the globe give the museum good reviews for this educational facility.

PWSEDD FY04 to 2007 Highlighted Coordinated Regional Efforts

1. The Whittier museum now has 19 exhibits available daily for visitors, explaining Alaska's role in WWII and the Cold War as seen in Visitors from across the globe give the museum good reviews for this educational facility. The museum is open daily and available for the 150,000 cruise ship passengers arriving in Whittier.



Because of the historical significant, suggestions are to use the museum to teach students in nearby communities and Anchorage on field trips this fall. PWSEDD is working to make this possible.

2. PWSEDD supported and coordinated efforts in Valdez to build a new cold storage facility using waste heat from PetroStar Refinery Valdez, with VFDA and EDA.
3. Over 150 newly certified seafood processors have been trained since 2004, as a workforce development effort in partnership with the Prince William Sound Community College.

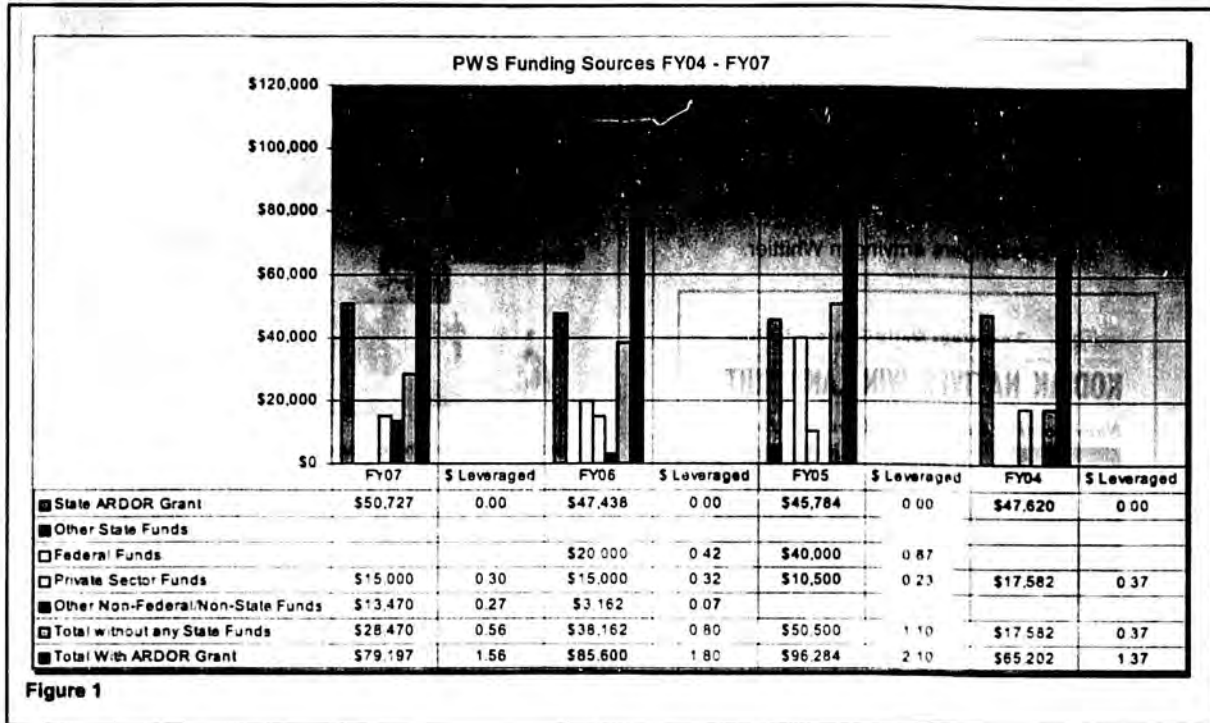


4. This course is also available now for other Alaska communities
5. Work is continuing in Valdez on the new city dock improvements for cruise ship arrivals, as Valdez business community prepares.

PWSEDD FY04 to FY07 Funding

PWSEDD

Revenue sources from FY04 to FY07, including the amount of non-State and other money leveraged for the ARDOR grant.



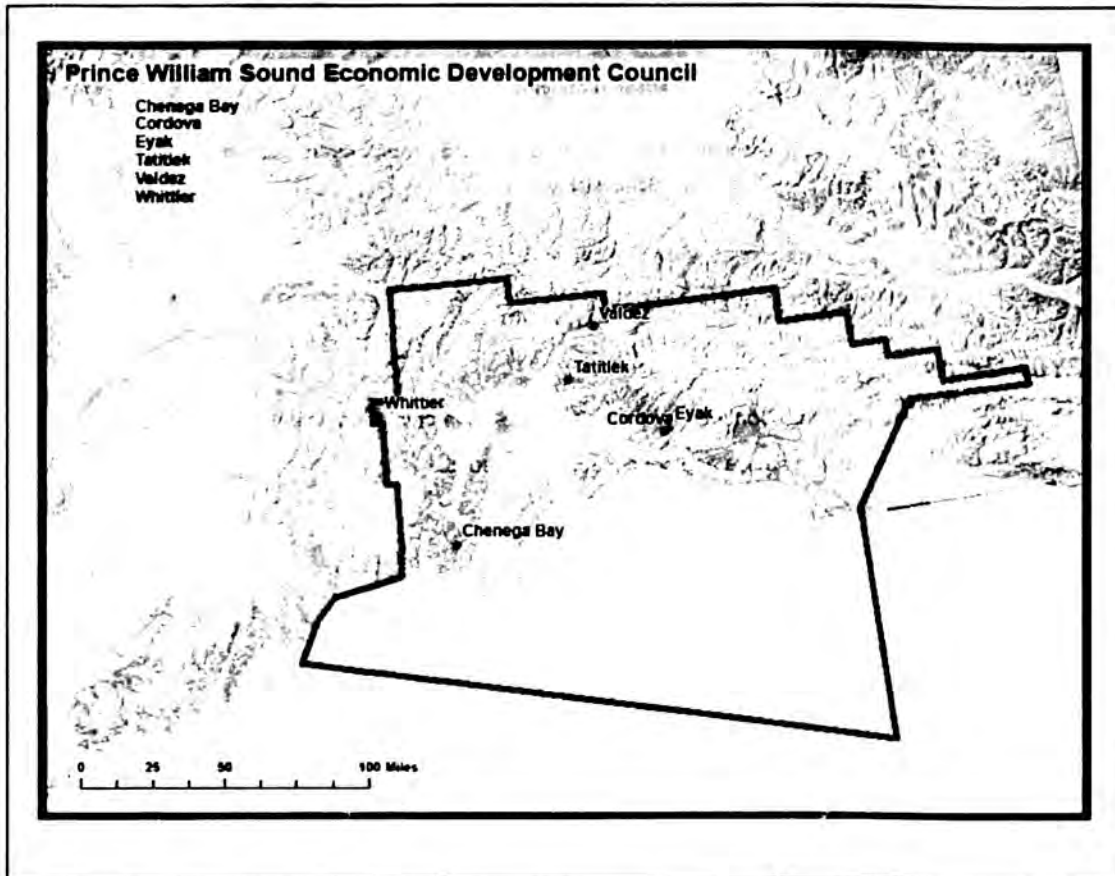
PWSEDD Current Board of Directors and Contact

Executive members

Dave Dengel, Pres. - Dave Cobb, V. Pres. - Scott Hahn, Treas. - Marilyn Heddell, Sec. -
Peter Denmark - Clay Koplin - Michael Vigil - Chuck Totemoff - David Totemoff

Members

BP - City of Cordova - City of Valdez - City of Whittier - Alyeska Pipeline Service Co. - Copper Valley Telephone - Cordova Electric - PWS Community College - Chenega Corp. - Chenega IRA Council - First National Bank Alaska - Valdez Fisheries Dev/ Assoc. - PetroStar Valdez Refinery - Chugach Alaska Corp. - Tatitlek Village IRA Council



Contact

Sue Cogswell, Executive Director

Prince William Sound Economic Development District

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Web Address: <http://www.pwsedd.org>

Southeast Conference (SEC)



Mission Statement

To develop strong economies, healthy communities, and a quality environment in Southeast Alaska.

Information submitted by Shelly Wright, Executive Director Southeast Conference

SEC FY07 Goals

1. Quality of Life Improvements Continue funding efforts of scholarship endowment.
2. Capacity building rendering advice and consultation as needed.
3. Infrastructure Development
4. Support Tourism
5. Timber Development
6. Fisheries Development
7. Minerals Development
8. Business Development
9. Environmental Quality
10. Communications
11. Development Planning
12. Travel to economic development conference

SEC FY07 Goals Accomplished ¹⁵

1. Southeast Intertie plan made significant strides; Legislative liaison efforts produced funds to complete Swan-Tyee.
2. Biological impacts study funded and completed as part of TLMP review.

¹⁵ SEC achieved 75% of the goals reported for FY07. These goals should not be used as a percentage of measurement but as a reference that represents a portion of what the ARDOR does.

3. Granvall demand study completed. McDowell Group critiques soc/ec table in TLMP DEIS.
4. RC&D Coordinator assisted community of Naukatl, west coast Prince of Wales oyster farmers, and Oceans Alaska Marine Science Center with aquaculture enhancement planning efforts
5. Shellfish: We have been working with the community of Naukatl in grant-seeking efforts in support of the shellfish mariculture project.
6. We were successful in helping the shellfish nursery obtain a State of Alaska mini-grant for nearly \$30,000 to construct a building on the oyster nursery float.
7. Also, some of the grant was used to re-surface the float that the nursery is on.
8. Continue to work with the Naukatl shellfish nursery to develop a shellfish cooperative for more efficient marketing of product.
9. The shellfish nursery has been successful in cutting the time it takes to grow an oyster from spat to market size nearly in half, from four years to slightly more than two years. Also, last year the Naukatl Shellfish Nursery was the only nursery in Alaska providing oyster spat to Alaska shellfish farmers. The nursery in Kachemak Bay was unable to produce any spat this past year and the Naukatl nursery was more than able to fill the gap and meet farmer demand.

FY07 Identified Economic Development Needs and Action Opportunities

1. Southeast Alaska Transportation Plan/Marine Highways
2. Southeast Intertie Plan/Construction
3. Regional Solid Waste Facility

SEC FY07 Coordinated Regional Efforts Resulting in New Business Opportunities

1. University of Alaska Southeast, Scholarship programs, SEC was able to raise enough money to afford 6-10 scholarships in 2007.
2. Assisted with Conference of Mayors and committee of mayors with issues and resolutions.
3. Conference of Chambers, increased economic activity and stability of business/ commerce in SE Alaska.
4. Community interest is shown for the Regional Solid Waste Disposal Facility in Southeast Alaska and boost our efforts to make this happen. SEC decides to sponsor creation of a regional solid waste entity. Initial round of letters sent to cities.
5. Able to make significant progress with our Fish transportation plan. We are looking to improve the travel time for our fresh wild seafood. We are working with fisheries groups and state agencies to develop a healthy environment for aquaculture to exist.

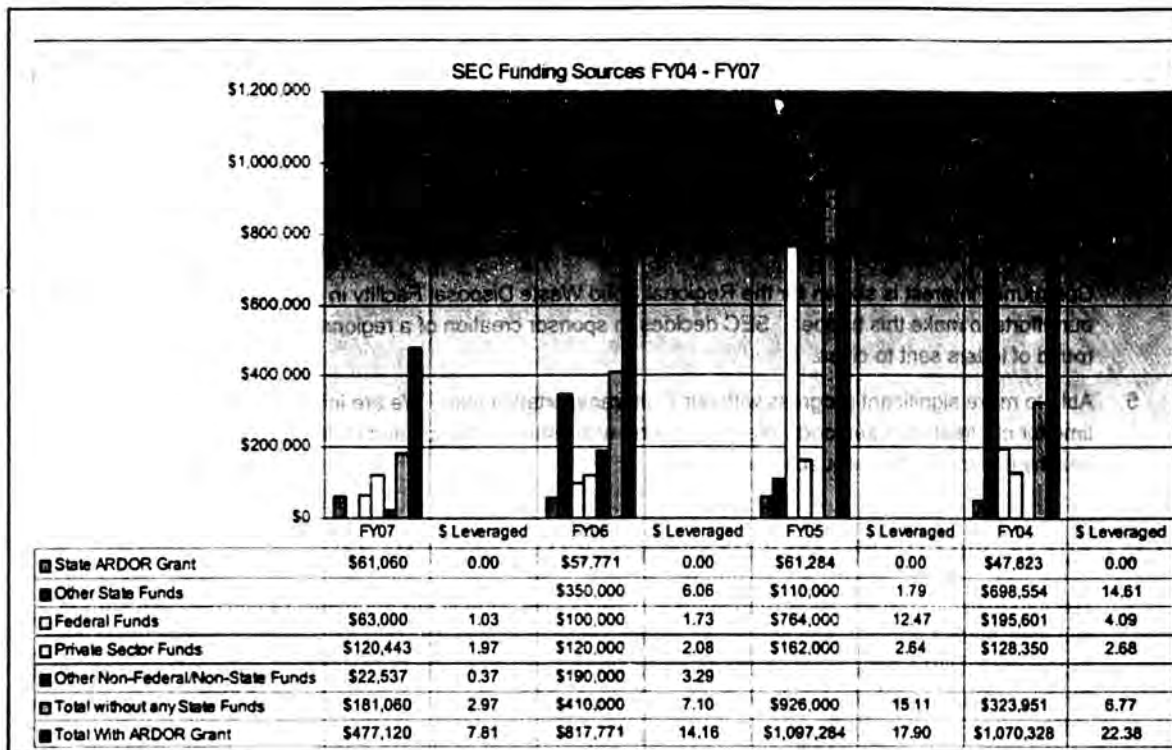
SEC FY04 to 2007 Highlighted Coordinated Regional Efforts

1. The information provided below represents a collaborative effort in the Southeast region between the SEC and the Central Council Tlingit and Haida Indian Tribes of Alaska (CCTHITA). For the past five years the SEC and CCTHITA have focused efforts on updating a new five-year Community Economic Development Strategy. The content of this information was compiled from the introduction of their CEDS. A copy may be obtained by going to <http://www.seconference.org/pdf/CEDS5-vrUpdate2007.pdf>.

2. This second five-year CEDS plan has been prepared, in part, to meet a prerequisite for designation as an Economic Development District (EDD). EDD designation is necessary in order to qualify for Economic Development Administration (EDA) assistance under its public works, economic adjustment and planning programs. Southeast Conference has received funding for development of this CEDS from the Natural Resources Conservation Service, the Economic Development Administration.
3. The preparation of this CEDS has been undertaken as a joint project of the Southeast Conference and the Central Council Tlingit and Haida Indian Tribes of Alaska (CCTHITA). The requirements of our respective economic development programs stipulate our participation in and the production of a regional economic development plan for Southeast Alaska. It was agreed that our region, our constituencies and our organizations are best served by cooperating in the production of a single document. Although the CEDS has been jointly produced, each organization is individually responsible for the preparation of its own annual work plan for achieving mutual objectives and for evaluating and reporting progress in CEDS updates.
4. For the five-year strategy review, the 2001 document was sent to more than 100 individuals across a wide, cross section of the region: past review team members, board members of Southeast Conference, Native tribes, utilities, mayors, businesses, Native corporations, members of Southeast Conference and other associations. They were invited to send comments directly to the Central Council or Southeast Conference or to attend a meeting on March 20, 2006. The Southeast Alaska Comprehensive Economic Development Strategy document also was reviewed and discussed by the Economic Development Committee of Southeast Conference.

SEC FY04 to FY07 Funding

Revenue sources from FY04 to FY07, including the amount of non-State and other money leveraged for the ARDOR grant.



SEC Current Board of Directors and Contact

Executive members

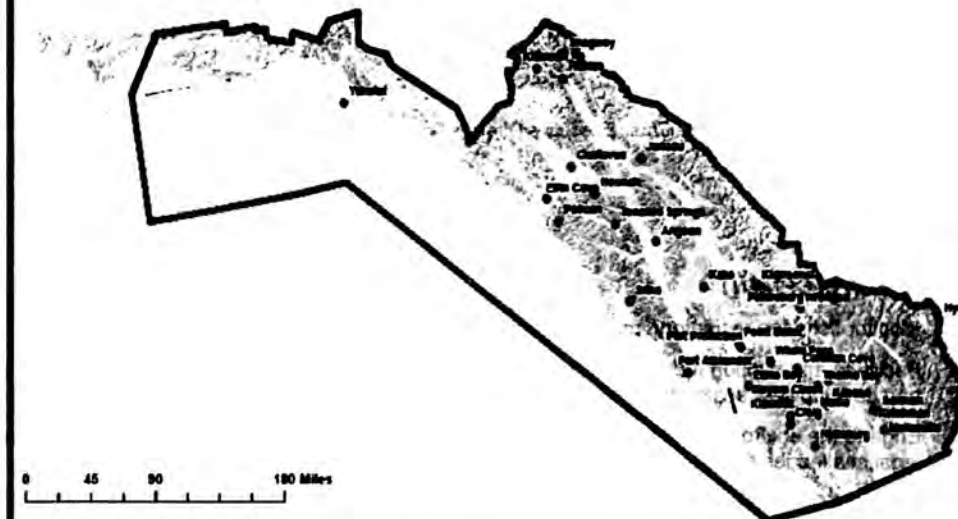
Jon Bolling, President - Mike Korsmo, Vice President - Linda Snow, Treasure - Paul Axelson, Secretary -

Members

Maxine Thompson, J.C. Conley, Julie Decker, Randy Wanamaker, John Stein, Robert Venables, Leo Luczak, David Stone, Carol Rushmore

Southeast Conference

Angoon	Hoonah	Klukwan	Port Protection	Wrangell
Coffman Cove	Hyder	Kupreanof	Saxman	Valdez
Craig	Hydaburg	Metlakatla	Sitka	
Edna Bay	Juneau	Meyers Chuck	Skagway	
Elfin Cove	Kake	Pelican	Tenakee Springs	
Gustavus	Kasaan	Petersburg	Thorne Bay	
Haines	Ketchikan	Point Barrow	Whale Pass	
Holla	Klewick	Port Alexander		



Contact

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 Southeast Conference
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 Juneau, AK 99802
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Southwest Alaska Municipal Conference (SWAMC)



Mission Statement

To advance the collective interests of Southwest Alaska's people, businesses, and communities by promoting economic opportunities that improve quality of life and influences long-term responsible development.

Information submitted by: Mike Catsi, Executive Director Southwest Alaska Municipal Conference

SWAMC FY07 Goals

1. FISHERIES DEVELOPMENT -

- a. Monitor fisheries regulatory, management, and marketing issues;
- b. Facilitate and support industry, state, and local efforts to expand current seafood marketing efforts and develop new seafood markets;
- c. Engage the environmental community in an ongoing dialogue to anticipate, avoid, and alleviate legal challenges that adversely impact the fisheries economy of SW Alaska.

2. TOURISM DEVELOPMENT -

- a. Continued support of the development and maintenance of a regional tourism marketing program.
- b. Identify and develop niche tourism markets that increase opportunities for residents of Southwest, Alaska.
- c. Influence federal, state, and local policies and management plans regarding public lands, fish land wildlife resources, infrastructure, and marketing.

3. WORKFORCE DEVELOPMENT -

- a. Increase the capacity of individuals to participate effectively in the workplace.

4. REGIONAL ECONOMIC PLANNING -

- a. Coordinate an ongoing regional economic planning effort and supplemental research that highlights the economic needs and challenges of Southwest, Alaska.

5. SMALL BUSINESS DEVELOPMENT -

- a. Determine methods to encourage and facilitate new businesses start-ups and provide technical assistance to existing businesses.

6. OTHER BUSINESS & RESOURCE DEVELOPMENT –

- a. Encourage the development of natural resources and targeted industries that are compatible and complementary with existing development in Southwest Alaska and local community interests.

7. REGIONAL ENERGY STRATEGY –

- a. Develop strategies for reduction of rural fuel costs; Explore bulk fuel consortium formation; Pursue alternative energy project funding and partnerships.

8. REGIONAL SOLID WASTE STRATEGY –

- a. Reduction of waste stream, landfill volume and Marine debris disposal.

SWAMC FY07 Goals Accomplished ¹⁶

1. FISHERIES DEVELOPMENT-

- a. Convened working group of fisheries stakeholders to identify key issues in seafood labor sector;
- b. Commissioned report, Improving Seafood Harvesting Labor Data, to examine data collection methods and the economic effects they have on seafood harvesters, communities and other stakeholders;
- c. Determined a path to build momentum toward resolving the data collection issues, including introduction of legislation in 25th Alaska State Legislature;
- d. Labor data collection will help seafood-dependent SWAMC communities qualify for Denali Commission Distressed Communities Criteria and Federal Trade Adjustment Assistance Programs, and with the development of local planning capacity;
- e. Monitored fisheries regulatory, management, and marketing issues that led to an increase of 300 million pounds of fish species landed, along with an increase of over \$86 million in ex-vessel value, when comparing 2006 data to 2005 data.

2. TOURISM DEVELOPMENT-

- a. Partnered with local, regional and state tourism efforts to promote the region, which experienced a 9.6% increase in bed tax revenue for 2006, along with 4615 more visitors to public lands & parks;
- b. Maintained Southwest Alaska tourism website and distributed tourism materials to potential visitors;
- c. Participated in international trade show to promote tourism opportunities in Southwest Alaska.

3. OTHER BUSINESS & RESOURCE DEVELOPMENT –

- a. Attended stakeholder meetings for mineral development and oil & gas development in the region;
- b. Convened resource development panels for regional stakeholders, focused on maximum project sustainability and environmental protections.

¹⁶ SWAMC accomplished 100% of the reported goals in FY07. These goals should not be used as a guide for a percentage of measurement but as a reference that represents a portion of the many things an ARDOR does.

4. ENERGY DEVELOPMENT –

- a. Convened workshops in two Native villages, focused on end-user energy efficiency and renewable energy project development;
- b. Distributed 200 compact fluorescent light bulbs (CFLs) to 30 households, cutting the cost of energy output from previous incandescent lamps by 20-25% while saving on diesel fuel for utilities;
- c. Provided support for 5 separate renewable energy projects in the region, in addition to a state-wide renewable energy fund.

5. ECONOMIC PLANNING –

- a. Completed Southwest Alaska Comprehensive Economic Development Strategy update with revised economic indicators;
- b. Updated database of regional Community Improvement Projects for 34 communities;
- c. Provided support letters for all regional communities seeking Economic Development Administration funding for municipal infrastructure and service upgrades.

FY07 Identified Economic Development Needs and Action Opportunities

1. Stimulate small business development and entrepreneurship to capitalize on existing and emerging economic sectors to aid in region's economic diversification.
2. Reduce the region's high energy costs and develop alternative/renewable energy potential including wind and hydro power; develop new energy sources to facilitate priority development projects; assist communities in coping with high energy costs.
3. Expand regional transportation infrastructure to move seafood products to market with the least cost, least handling, and greatest efficiency; full funding for timely implementation of the Southwest Alaska Transportation Plan.

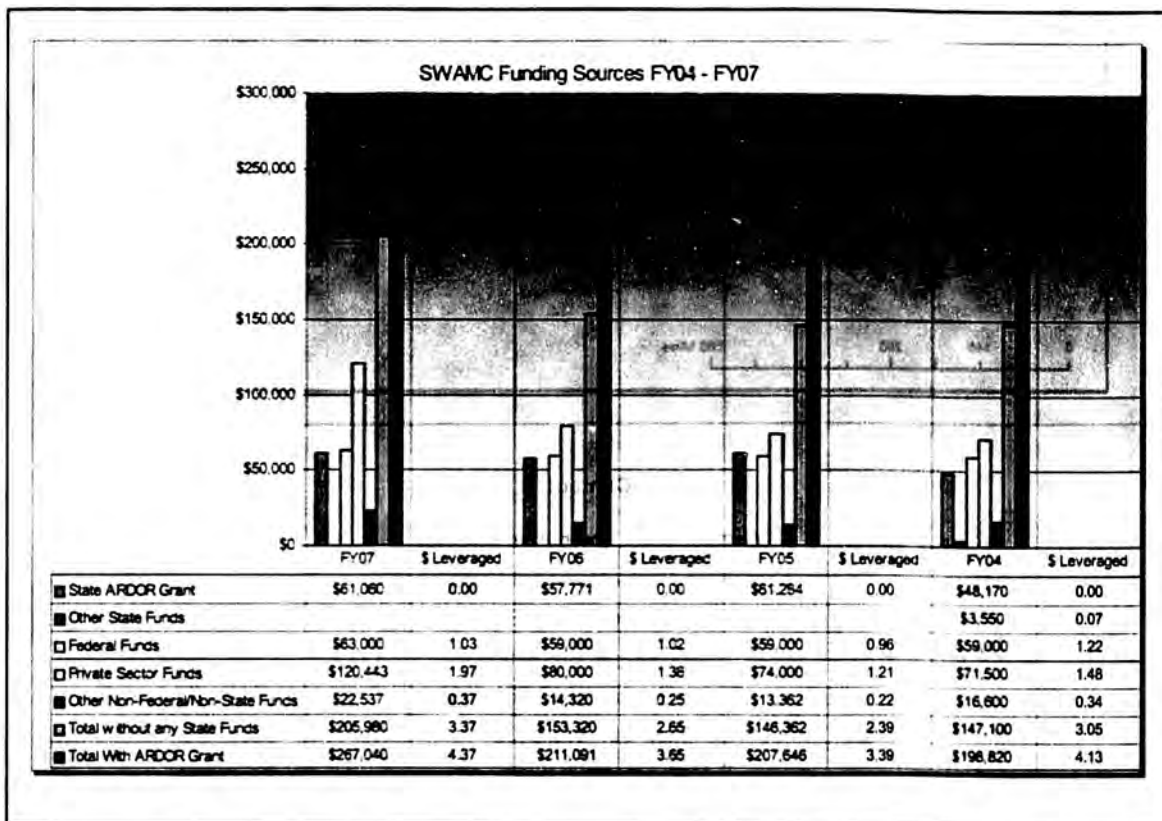
SWAMC FY07 Coordinated Regional Efforts Resulting in New Business Opportunities

1. Southwest Alaska Economic Summit featured panel discussions and presentations on the global seafood industry, funding program overviews, mineral development sustainability, economic development/environmental balance, rural energy, solid waste removal, and seafood labor data implications.
2. Developed an environmental preservation project within the region focused on solid waste removal/reduction, backhaul activities, marine debris clean-up, and coordinated recycling efforts for businesses and residents.

3. Established a new tourism marketing program intended to assist Southwest Alaska tourism operators and entrepreneurs with exposure and promotions.
4. Commissioned the report "Improving Seafood Harvesting Labor Data," a document that outlines the need for modifying the system that collects and analyzes commercial seafood crewmember data in Alaska. SWAMC is the lead non-government agency focusing on this topic and its adverse affects on coastal communities and businesses.
5. Continued the Southwest Alaska Rural Energy Project, an AmeriCorps VISTA program entering its third and final year. The project aims to lower Southwest regional energy costs by implementing workshops and trainings, offering administrative assistance for energy subsidy programs, advocating for rural renewable/alternative energy programs, and working with an Energy Task Force to formulate practical energy solutions.

SWAMC FY04 to FY07 Funding

Revenue sources from FY04 to FY07, including the amount of non-State and other money leveraged for the ARDOR grant.



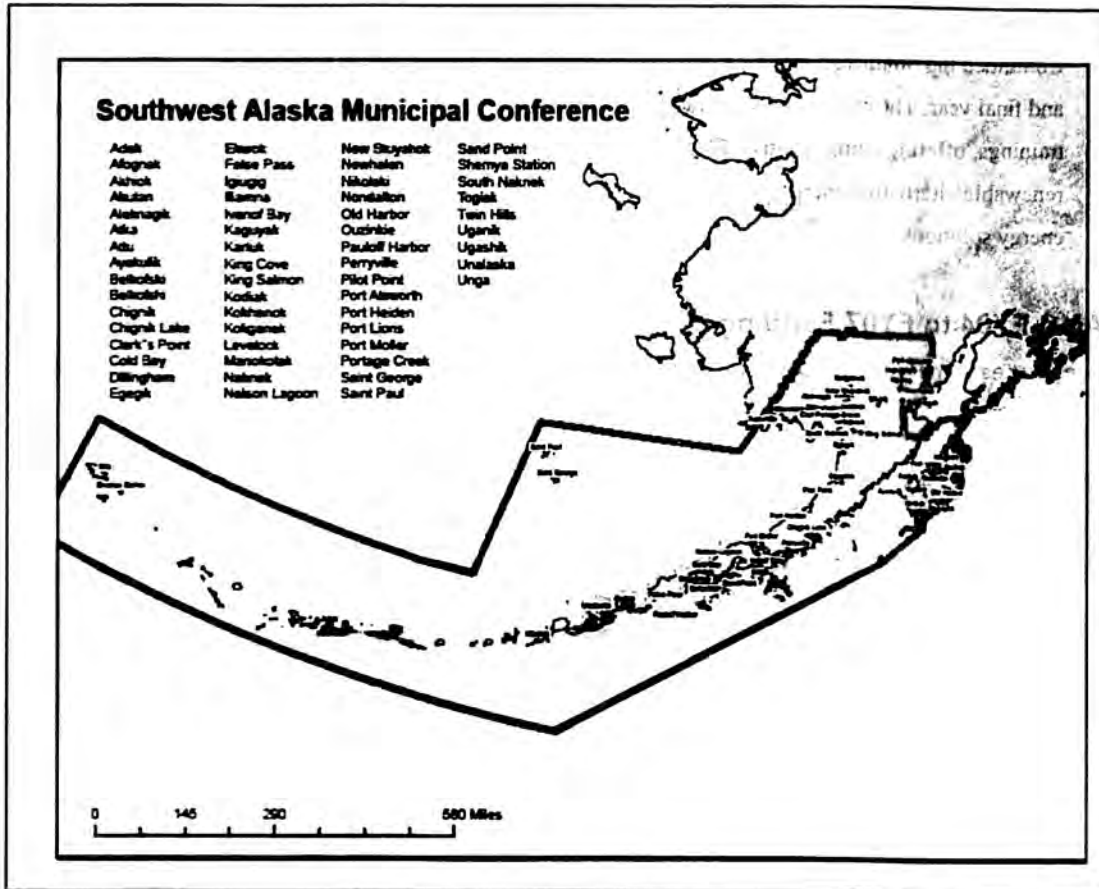
SWAMC Current Board of Directors and Contact

Executive members

Tom Abell – President, Glen Gardner - V. President, Alice Ruby – Treasurer, Joe Sullivan, Kara Sandvik

Members

Lynn Carlson, Linda Freed, Frank Kelty, Deborah King, Ernest Weiss, Carvel Zimin



Contact

Michael Catsi, Executive Director
 Southwest Alaska Municipal Conference
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 Anchorage, AK 99503
 Phone Number: 907-562-7380
 Fax: 907-562-0438
 E-Mail: mcatsi@swamc.org
 Web Address: <http://www.swamc.org>

	(What services do you provide as an organization) >>>	Sounding Board & Referrals	Business Training	Develop Business plan	Manufacturing	Business Expansion	Business Credit Counseling	Personal Credit Counseling	Business Loans	Business Loan Guaranty	Marketing Resource	Market Strategies/Planning	Information on Region	Retail Business	Hospitality Business	Health Care Businesses	Information on Licenses & Permits	Information on Nonprofits	Number of Staff	1. Implement and sustain an external marketing program focused on attracting businesses. 2. Act as "clearinghouse" for business opportunities and generate as many viable ones as possible for investors. 3. Partner with local economic research firms and/or organizations. Respond to research inquiries and refer to appropriate data source.
AEDC	X					X					X	X							7	
BSDC	X	X	X	X	X	X	X	X			X	X	X	X	X	X	X	X	3	1) Regional Community Planning; 2) Small Business Development; 3) Rural Infrastructure and Economic Development; 4) E-Commerce and Manufacturing; 5) Artist Development.
CVDA	X	X	X			X					X	X					X	X	2	
FNSB	X						X					X					X		1	1) Research & analysis; 2) planning; 3) VISTA umbrella, 4) pilot projects with partners; 5) work econ dev projects with partners; 6) quarterly economic analysis 6; Partner with local economic research firms and/or organizations.
KPEDD	X			X	X	X		X			X	X	X	X	X		X		2	
LKEDC	X					X	X	X			X	X	X	X	X		X	X	1	1) Regional initiatives; 2) Legislative Advocacy
Mat-Su RC&D	X			X							X	X	X	X	X		X	X	1	
NWAB	X	X									X	X	X				X	X	1	1) Regional Planning; 2) Workforce Development; 3) Research and Analysis
PWSEDD	X			X	X			X			X	X	X	X	X	X	X	X	1	
SEC	X										X	X	X	X			X		2	1) EDD, RC&D, and Workforce Development. 2) Regional Planning for transportation, energy resources, solid waste, timber development, mining development, fisheries development, health care and education; 3) legislative Advocacy; 4) Regional Forum;
SWAMC	X	X										X			X				2	1) Regional Planning; 2) legislative Advocacy; 3) Regional Forum; 4) Workforce Development

APPENDIX A - ARDOR Resource Chart

Alaska Regional Development Organizations Contacts

APPENDIX B - ARDOR Contacts

ANCHORAGE ECONOMIC DEVELOPMENT CORPORATION (4/11/89)

Bill Popp, CEO/President
Erin Ealum, Development Director
900 West 5th Avenue, Suite 300
Anchorage, Alaska 99501
Phone: (907) 258-3700 Fax: (907) 258-6646
E-mail: EEalum@aedcweb.com
Web site: www.aedcweb.com/

BERING STRAIT DEVELOPMENT COUNCIL (1/15/97)

Barb Nickels,
Community Planning & Development Director
Kawerak, Inc.
PO Box 948
Nome, Alaska 99762
Phone: (907) 443-4248 Fax: (907) 443-4449
E-mail: bnickels@kawerak.org
Web site: www.kawerak.org/

COPPER VALLEY DEVELOPMENT ASSOCIATION (11/1/90)

Clair Heise, Executive Director
PO Box 9
Glennallen, Alaska 99588
Phone: (907) 822-5001 Fax: (907) 822-5009
E-mail: cvdaprogram@cvinternet.net
Web site: www.alaskaeconomicdevelopment.org/

FAIRBANKS NORTH STAR BOROUGH ECONOMIC DEVELOPMENT COMMISSION (4/24/00)

Dr. Kathryn Dodge, Economic Development Specialist
PO Box 71267
Fairbanks, AK 99707-1267
Phone: (907) 459-1309 Fax: (907) 459-1102
E-mail: kdodge@co.fairbanks.ak.us
Web site: www.co.fairbanks.ak.us/MayorsOffice/EconomicDevelopment/default.htm

KENAI PENINSULA BOROUGH ECONOMIC DEVELOPMENT DISTRICT (2/22/89)

John Parker, Executive Director
14896 Kenai Spur Highway, #103A
Kenai, Alaska 99611-7000
Phone: (907) 283-3335 Fax: (907) 283-3913
E-mail: jparker@kpedd.org
Web site: www.kpedd.org/

LOWER KUSKOKWIM ECONOMIC DEVELOPMENT COUNCIL (9/17/91)

Carl Berger, Executive Director
PO Box 2021
Bethel, Alaska 99559
Phone: (907) 543-5967 Fax: (907) 543-3130
E-mail: carl.berger@ddc-alaska.org
Web site: www.lkedc.org

MAT-SU RESOURCE CONSERVATION & DEVELOPMENT, INC. (11/1/93)

Marty Metiva, Executive Director
1700 E. Bogard, Suite 203
Wasilla, Alaska 99654
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E-mail: matsurcd@mtaonline.net
Web site: www.matsurcd.com

NORTHWEST ARCTIC BOROUGH ECONOMIC DEVELOPMENT COMMISSION (6/28/89)

D'Anne Hamilton, Executive Director
PO Box 1110
Kotzebue, Alaska 99752
Phone: (907) 442-2500 Fax: (907) 442-3740
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Web site: www.northwestarcticborough.org/edc/

PRINCE WILLIAM SOUND ECONOMIC DEVELOPMENT DISTRICT (11/1/91)

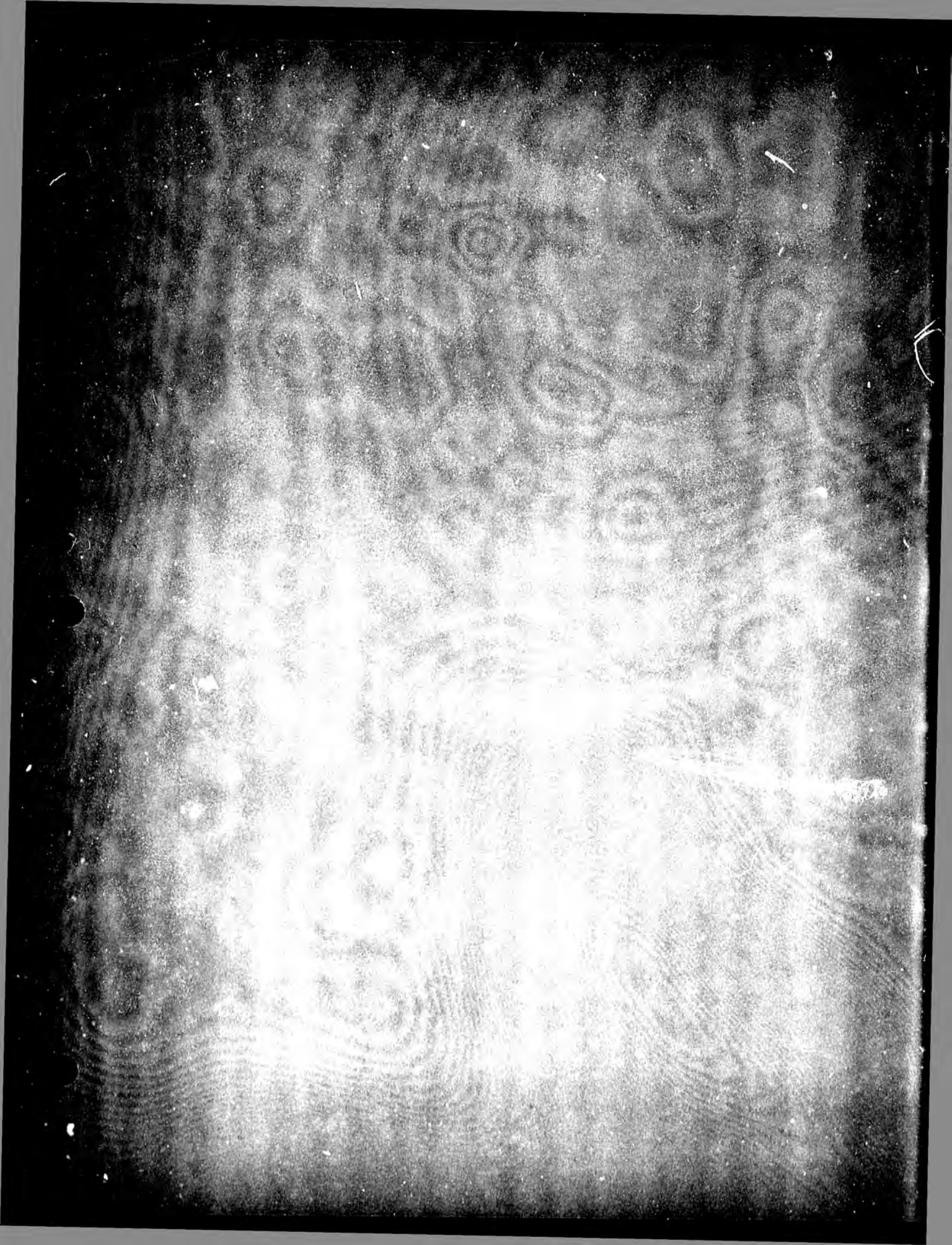
Sue Cogswell, Executive Director
2207 Spenard Road, #207
Anchorage, Alaska 99503
Phone: (907) 222-2440 Fax: (907) 222-2411
E-mail: sue_coqs@yahoo.com
Web site: www.alaska.net/~pwsedc/

SOUTHEAST CONFERENCE (4/14/89)

Shelly Wright, Executive Director
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PO Box 21989
Juneau, Alaska 99802
Phone: (907) 463-3445 Fax: (907) 463-5670
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Web site: www.seconference.org

SOUTHWEST ALASKA MUNICIPAL CONFERENCE (4/6/89)

Michael Catsi, Executive Director
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Anchorage, Alaska 99503
Phone: (907) 562-7380 Fax: (907) 562-0438
E-mail: mcatsi@swamc.org
Web site: www.swamc.org



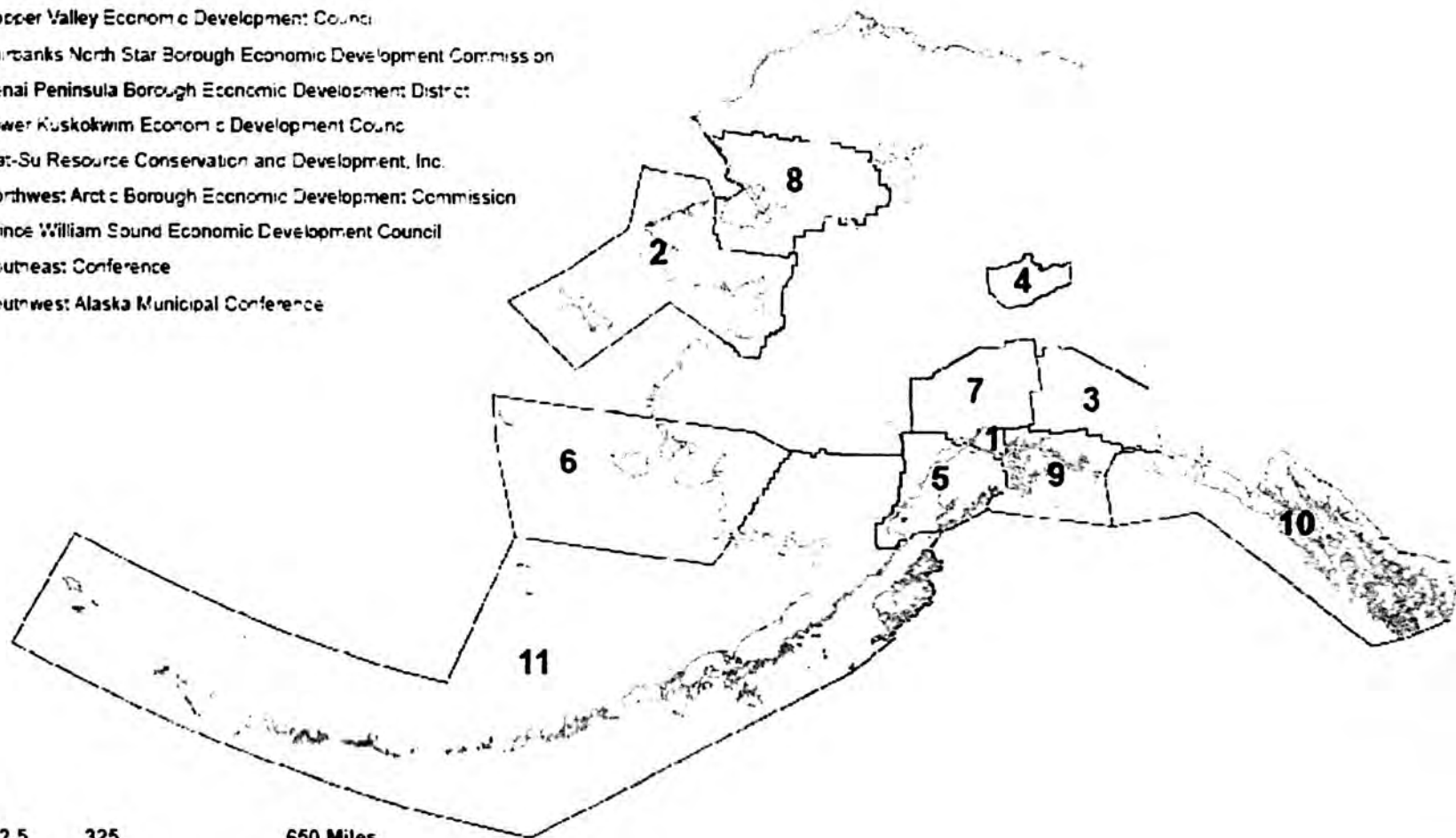
Alaska Regional Development Organizations (ARDORS)

Partners in developing our state and regional economies.

Legend

ARDORS

- 1** Anchorage Economic Development Corporation
- 2** Bering Straits Development Council
- 3** Copper Valley Economic Development Council
- 4** Fairbanks North Star Borough Economic Development Commission
- 5** Kenai Peninsula Borough Economic Development District
- 6** Lower Kuskokwim Economic Development Council
- 7** Mat-Su Resource Conservation and Development, Inc.
- 8** Northwest Arctic Borough Economic Development Commission
- 9** Prince William Sound Economic Development Council
- 10** Southeast Conference
- 11** Southwest Alaska Municipal Conference



ALASKA REGIONAL DEVELOPMENT ORGANIZATIONS (ARDOR)

A Network:

Regional economic development organizations

Plan and implement regional economic
development

Represent both urban and rural Alaska

Partner with State and others



ALASKA LEADERS

11 ARDORs

150 Board members

Experts in

- Health
- Transportation
- Tourism
- Chamber of Commerce
- Municipalities
- Natural resources
- Workforce development
- Education
- Fisheries
- Mining
- Native Corporations
- IRAs



ARDORs Partner to Develop Regional and State Economy

Alaska Manufacturing Extension Partnership
Denali Commission
Economic Development Administration
US Department of Agriculture
US Small Business Administration
UA Center for Economic Development
Coordinates regional efforts and
More than 500 local, regional, private,
municipal and State organizations



ARDOR Information

Established by Legislature in 1988

Organizations certified as ARDORs

11 ARDORs

Represent local and regional public & private organizations and interests

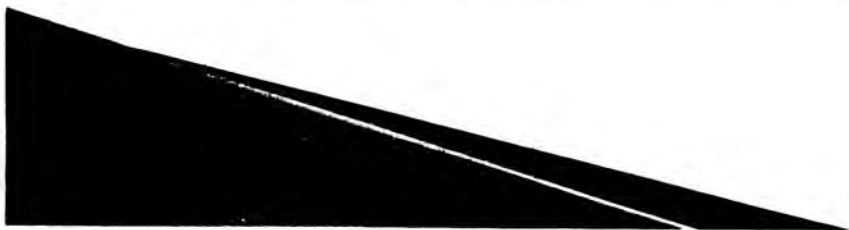
Reauthorized every three years

Funded through AIDEA Receives

\$650,000 annually

\$56,363/organization

\$30,000 /state for administration



Return on the State's Investment 8:1

State ARDOR Program Funds	\$ 650,000
Other State Funds	\$ 239,561
Total Non-State Funds	\$1,904,076
Federal Funds	\$ 904,667
Private Sector Funds	\$1,108,558
Other Non-Federal	
/Non State Funds	\$1,665,316
In-Kind Contributions	\$ 417,238

TOTAL ARDOR BUDGET

\$4,476,914



ARDOR REAUTHORIZATION REQUEST

Program up for Legislative reauthorization
July 1, 2008

Typical reauthorization:

- Three years
- \$650,000 (\$56,363/ARDOR, \$30,000 / State)

ARDORs and partners recommend:

- Five year reauthorization
- \$650,000 (\$56,363/ARDOR, \$30,000 / State)



ARDOR PROGRAM ACCOMPLISHMENTS

Provides training to 650 individuals statewide

- Financial literacy

- Business planning

- Marketing strategies

- Business start-up opportunity workshops

Hosts Annual Economic Development luncheons/meetings

Works on fisheries regulatory, management, and marketing issues – over 250 seasonal jobs created

Develop and market

- Regional tourism

- Locally created art

- Locally available natural resources



ARDOR PROGRAM ACCOMPLISHMENTS CONT.

Support and assist in promotion of:

Regional economic development projects

Natural resource products (salmon, mining, etc.)

Regional infrastructure expansion efforts (transportation, housing, etc.)

Worked with partners to develop

Community based seafood processing facilities

Multipurpose facilities

Harbor infrastructure projects

Municipal services for increased job creation

Establish E-Commerce Centers

- Developed 400 small business people



Bering Strait Development Council: E-Commerce Train the Trainer



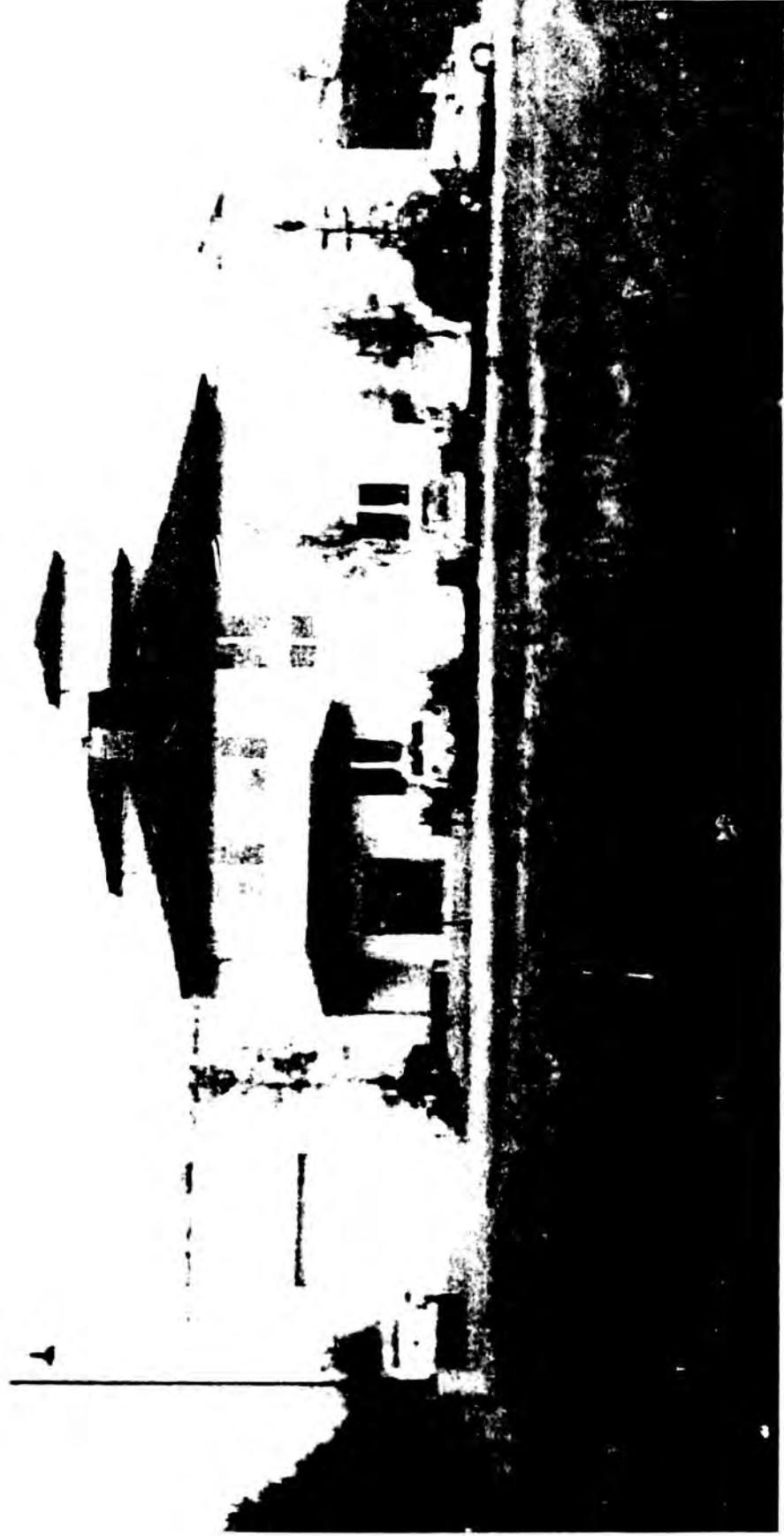
BERING STRAIT DEVELOPMENT COUNCIL: E-Commerce Centers



Copper Valley Development Association Arts & Agricultural Fair



FNSB Cold Climate Housing Research Center



Kenai Peninsula Economic Development District



Small Business Incubator created over 70 new
Alaska jobs in a year

Kenai Peninsula Economic Development District - Safety Classes



Lower Kuskokwim Economic Development Council: Planning Committee



Constructed Carving Center in Kotzebue



NORTHWEST ARCTIC BOUROUGH: Sulianich Arts Center Opening



Prince William Sound Museum - Before



Prince William Sound Museum - After



Prince William Sound Museum

Current ARDOR Projects:

Copper Valley Development Association

Abandoned Vehicle and Scrap Metal Removal Project

Fairbanks North Star Borough

Sustainable Energy Center

Lower Kuskokwim: People's Learning Center

Vocational opportunities to residents

Prince William Sound EDD

Valdez Fisheries cold storage plant using PetroStar waste heat

Southeast Conference

Funding for Transportation in Southeast Alaska

Southwest Municipal Conference

Seafood Harvesting Labor Data Collection Project



Abandoned Vehicle & Scrap Metal Removal Project



since 2004

1041 Vehicles

188 Tons of scrap metal

1522 Lead-acid batteries

420 Refrigerators

removed from the Copper Valley



Copper Valley Development Association, Inc.

With support from:

*Environmental Protection Agency • State of Alaska • Chitina Traditional Indian Village Council
Bureau of Land Management • Natural Resources Conservation Service • Kenny Lake Soil &
Water Conservation District • National Park Service • ConocoPhillips Alaska • Local Landowners*