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BIOGRAPHY

ALASKAN COMMAND

~~COLONEL~~ PHILLIP E. OATES, U. S. ARMY

Colonel Phillip E. Oates, is Chief of Staff, Alaskan Command, Elmendorf Air Force Base, Alaska. Alaskan Command is a subordinate unified command of U.S. Pacific Command responsible for theater force deployments from and through Alaska; military support to civilian authorities; support to Department of Defense and other government agencies; joint and combined training of military forces; defense of critical sites in Alaska; operations as a joint task force headquarters; and support of the engagement strategy with nations of the Pacific region.

Colonel Oates, was commissioned as an infantry officer in the U.S. Army from Infantry Officer Candidate School in February 1970. Assignments in command include Company C, 2nd Battalion, 3rd Basic Combat Training Brigade; Company B, 1st Battalion, 325th Infantry, 82nd Airborne Division; 3rd Battalion, 28th Infantry Regiment; and, Dragon Brigade, XVIII Airborne Corps. As a staff officer, Colonel Oates, has had numerous assignments within infantry divisions as battalion S-3, battalion executive officer, brigade S-1, brigade S-3, brigade S-5, secretary of a general staff, and aide-de-camp. Within Alaska, he served earlier as the G-3 and then as Chief of Staff, 6th Infantry Division (Light) at Fort Wainwright. With XVIII Airborne Corps, he also served as Chief of Staff, CJTF 180-Bragg, Operation Restore Democracy.



Colonel Oates and his wife, Karla, are residents of Alaska. They have three children: Stacey, Shannon, and Ronald.

EDUCATION:

- 1991 Harvard University Fellowship—JFK School of Government and Harvard Business School
U.S. Army War College
- 1990 U.S. Army Management Staff College
- 1982 Master of Arts Degree in Public Administration, University of Missouri at Kansas City
- 1982 Command and General Staff College
- 1968 Bachelor of Science Degree in Psychology, Louisiana College

ASSIGNMENTS:

- Aug 96 Chief of Staff, Alaskan Command, Elmendorf Air Force Base, Alaska.
- Jun 94 Commander, Dragon Brigade, XVIII Airborne Corps, Fort Bragg, North Carolina.
- May 92 Chief of Staff, 6th Infantry Division (Light), Fort Wainwright, Alaska.
- Jul 91 Division G-3, 6th Infantry Division (Light), Fort Wainwright, Alaska.
- Feb 88 Battalion Commander, 3rd Battalion, 28th Infantry Regiment, Fort Jackson, South Carolina.
- Oct 86 Directing Staff Member, Australian Army Command and Staff College, Fort Queenscliff, Australia.
- May 85 Secretary of the General Staff, 101st Airborne Division (Air Assault), Fort Campbell, Kentucky.
- Jul 84 Battalion Executive Officer, 101st Airborne Division (Air Assault), Fort Campbell, Kentucky.
- Dec 82 Brigade S-3, 101st Airborne Division (Air Assault), Fort Campbell, Kentucky.
- Oct 80 Brigade S-1, 82nd Airborne Division, Fort Bragg, North Carolina.
- Oct 79 Company Commander, 82nd Airborne Division, Fort Bragg, North Carolina.
- Sep 78 Battalion Assistant S-3, 82nd Airborne Division, Fort Bragg, North Carolina.
- May 77 Aide-de-camp to Commander U.S. Army Readiness Region II, Fort Dix, New Jersey.
- Aug 75 Company Commander, 3rd Basic Combat Training Brigade, Fort Dix, New Jersey.

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OFFICE OF THE GOVERNOR

Sep 78 Battalion Assistant S-3, 82nd Airborne Division, Fort Bragg, North Carolina.
May 77 Aide-de-camp to Commander U.S. Army Readiness Region II, Fort Dix, New Jersey.
Aug 75 Company Commander, 3rd Basic Combat Training Brigade, Fort Dix, New Jersey.
Sep 73 Battalion Executive Officer, 14th Psychological Operations Battalion, Okinawa, Japan.
May 73 Battalion S-3, 14 Psychological Operations Battalion, Okinawa, Japan.
Nov 71 Brigade S-5, 3rd Brigade, 2nd Infantry Division, Camp Howze, Korea.
Mar 71 Assistant G-1 and Assistant SGS, 2nd Infantry Division, Camp Casey, Korea.
Aug 70 Platoon Leader and Assistant Adjutant, Fort Sill, Oklahoma.

MAJOR AWARDS AND DECORATIONS:

Legion of Merit with Oak Leaf Cluster
Meritorious Service Medal with Oak Leaf Cluster
Army Commendation Medal with Oak Leaf Cluster
Joint Meritorious Unit Award
Humanitarian Service Medal

EFFECTIVE DATES OF PROMOTION:

Colonel	Apr 1, 92
Lieutenant Colonel	Apr 1, 87
Major	Feb 3, 81
Captain	Feb 2, 74
First Lieutenant	Feb 2, 72
Second Lieutenant	Feb 2, 70

F/MVA

Tony Knowles
Governor
P.O. Box 110001
Juneau, Alaska 99811-0001
NEWS RELEASE

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Office of the Governor



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FOR IMMEDIATE RELEASE: January 8, 1999 99-005

KNOWLES NAMES EXPERIENCED OFFICER AS ADJUTANT GENERAL

Col. Phil Oates to Head Dept. of Military and Veterans Affairs

Saying he brings the right combination of command skills and experience to lead Alaska's Army and Air National Guards, Gov. Tony Knowles today appointed Army Colonel Phillip E. Oates as Adjutant General. Currently Chief of Staff for the Alaskan Command at Elmendorf Air Force Base, Oates will succeed Major General Jake Lestenkof, who retires next week after serving with distinction for 30 years as Commissioner of the Department of Military and Veterans Affairs.

"Phil Oates is the right person in the right place at the right time to lead the best command team possible for our Army and Air National Guards," Knowles said. "While several individuals within and outside of the Guard are qualified to serve as Adjutant General, Phil Oates' command experience makes him uniquely qualified to lead the team and fulfill the guard's mission responding to emergencies in-state and serving our nation wherever duty calls around the world."

Oates, 52, was commissioned in the U.S. Army after attending the Infantry Officer Candidate School in 1970. Numerous assignments followed around the nation, as well as in Korea, Japan and Australia. He served in the 82nd and 101st Airborne Divisions and as directing staff member at the Australian Army Command and Staff College. Oates attended the U.S. Army War College, Management Staff College and earned a Masters in Public Administration from the University of Missouri and a fellowship at the F. Kennedy School of Government at Harvard University.

Oates came to Alaska in 1991 with the 6th Light Infantry Division based at Fort Wainwright in Fairbanks, where he was Chief of Staff. Since 1996, he has served as Chief of Staff of the Alaskan Command, part of the unified U.S. Pacific Command, based at Elmendorf Air Force Base in Anchorage. Oates and his wife, Karla, are residents of Alaska and have three children.

"I am honored to be chosen by Gov. Knowles for the opportunity to serve Alaska as Adjutant General," Oates said. "I have the utmost respect for the men and women in the Alaska Army and Air National Guards and the other divisions within the Department of Military and Veterans Affairs. I am excited at the opportunity of working with this fine team to serve the state and the nation with distinction."

Senior national military leaders voiced support for Knowles' selection.

"Gov. Knowles' appointment of Phil Oates is absolutely outstanding," said Gen. Joe Ralston, vice-chairman of the Joint Chiefs of Staff. "I have personally served with Col. Oates when I was

commander of the Alaskan Command and have the utmost respect and confidence in him. He is a superb commander and will be a great Adjutant General for the Alaska National Guard."

As Adjutant General and Commissioner of the Department of Military and Veterans Affairs, Oates command the Alaska Army and Air National Guards, the State Defense Force and Naval Militia, the Military Youth Corps and oversee the Division of Emergency Services and Office of Veterans Affairs. As commissioner, Oates will earn approximately \$84,000 annually.

Change of Command Ceremonies for retiring MG Jake Lestenkof are scheduled for Thursday, Jan 14, at the Alaska National Guard Armory at Camp Denali on Fort Richardson beginning at 11:30

-30-

- recruitment issues re Guard
- Jt Armed Svc Com - role
- BRAC realignment considerations
- veterans issues

BIOGRAPHY

ALASKA AIR NATIONAL GUARD

COLONEL GEORGE J. CANNELOS

Colonel George J. Cannelos is Chief of Staff and Executive Support Staff Officer, Alaska ANG. He works closely with the Adjutant General and the Commander ANG on a wide variety of operational, support, personnel and logistic issues, plans and policies affecting the state's airlift, rescue, air refueling and combat communications missions.

He was commissioned in the U.S. Navy in 1969, and flew as a Naval Flight Officer in the RA-5C "Vigilante". Colonel Cannelos deployed aboard USS America (CVA-66) in 1972, flying more than 75 reconnaissance missions over North Vietnam and Laos.

Colonel Cannelos began his Air National Guard career with the 144th Tactical Airlift Squadron, Alaska Air National Guard (AKANG) in 1978. From 1980 to 1982 he served as Plans Officer for the 176th Group. In 1983, he became a Navigator Supervisor. During the 1987 Airlift Rodeo, his crew placed 4th out of 27 international crews for tactical airdrops. In 1988, he became an Operations Management Officer for Headquarters, AKANG, which included several short tours in the Pentagon working on the first Long Range Plan for the Air National Guard.

He returned to the 144th Tactical Airlift Squadron in 1989 as Chief Navigator. He has flown throughout Alaska, the Pacific, and around the world on squadron missions and deployments, including Panama, Red Flag, Thailand, the North Pole, and several missions for the U.S. Naval Oceanographic Office. In December 1992, he was Mission Commander for 16 Alaskan aircrew and maintenance personnel deployed as part of Operation Provide Relief, into the famine zones of Somalia from Mombasa, Kenya.

Colonel Cannelos commanded the 144th Airlift Squadron during 1993-1994, leading the squadron through an Outstanding rating on a Operational Readiness Exercise, and an Excellent rating from the first Operational Readiness Inspection from PACAF. He became state Director of Operations in 1994 and joined the full-time staff in 1996 as Executive Support Staff Officer and Chief of Staff after serving 18 years as a traditional guardsman. His briefings to demonstrate the Guard's economic and social contributions to the state and community have received national attention.

Colonel Cannelos and his wife Mary Lu have five children: Russell, Jason, Kristie, Adrian and Bobby.

EDUCATION:

1998	Naval War College – National Security Decision Making, Strategy and Policy
1990	Air War College
1987	Air Command and Staff College
1975	Master of Regional Planning, University of Pennsylvania
1969	Bachelor of Arts, Economics, Lewis & Clark College

ASSIGNMENTS:

Jun 96 Chief of Staff; Executive Support Staff Officer, HQ, Alaska Air National Guard
Oct 94 Director of Operations, HQ, Alaska Air National Guard
Jun 93 Commander, 144th Airlift Squadron, Alaska Air National Guard
Oct 89 Chief Navigator, 144th Airlift Squadron, Alaska Air National Guard
Sep 88 Operations Management Officer, HQ, Alaska Air National Guard
May 82 Navigator Supervisor, 144th Airlift Squadron, Alaska Air National Guard
Jan 80 Operational Plans Officer, 176th Group, Alaska Air National Guard
Oct 78 Tactical Navigator, C-130 "Hercules", 144th Airlift Squadron, Alaska Air National Guard
Jul 75 Intelligence Officer, Naval Air Station Sand Point, U.S. Navy
Aug 73 Naval Flight Officer, P-3 "Orion" patrol aircraft, Naval Air Station Willow Grove
Aug 70 Naval Flight Officer, RA-5C "Vigilante", Maintenance Avionics Officer, Personnel Officer,
Public Affairs Officer, RVAH-6, Albany, Georgia and USS America (CVA-66)
Jul 69 Commissioning and flight training, Pensacola, Florida

MAJOR AWARDS AND DECORATIONS:

Meritorious Service Medal	Armed Forces Expeditionary Medal
Air Medal with 6 devices	Vietnam Service Medal with 1 device
Aerial Achievement Medal	Humanitarian Service Medal
Air Force Commendation Medal	AF Longevity Service Award with 4 devices
Navy Commendation Medal with Combat "V"	Armed Forces Reserve Medal
Air Force Achievement Medal with 2 devices	AF Small Arms Expert Marksmanship Ribbon
Air Force Outstanding Unit Award	Navy Expert Pistol Medal (with E)
Navy Unit Commendation	Air Force Training Ribbon
AF Combat Readiness Medal with 3 devices	Republic of Vietnam Campaign Medal, 1 device
National Defense Service Medal with 1 device	

FLIGHT INFORMATION:

Rating:	Master Navigator
Flight Hours:	More than 3,600
Aircraft Flown:	A-3D, RA-5C, P-3, C-130
Additional Rating:	FAA Flight Navigator

PUBLISHED:

Joint Operations in Somalia, an Operator's Perspective in Proceedings, the journal of the U.S. Naval Institute, July 1993.

EFFECTIVE DATES OF PROMOTION:

Colonel	8 Jun 1995
Lieutenant Colonel	5 Nov 1988
Major	14 Nov 1983
Captain	25 Aug 1973
LT(jg)	14 Nov 1970
Ensign	14 Nov 1969

George J. Cannelos
3120 West 79th Avenue, Anchorage, Alaska 99502
907 248-4571, 75721.115 @compuserve.com

George Cannelos has extensive experience in preparing comprehensive development plans, economic development studies, land use plans, capital improvement and public facilities plans, environmental analyses, transportation and aviation plans, recreation and visitor industry studies, socio-economic and human resource investigations, federal installation master plans, coastal management plans, ANCSA Sec. 14(c) plans and village-level plans.

Mr. Cannelos has an excellent track record working with local governments on community development, site location, facility planning and public involvement. He is a skilled trainer and facilitator, working in cross-cultural environments and conducting public participation programs. Clients include federal, state and local governments, utilities, Native corporations, non-profit organizations and private industry. He has worked with agencies, communities and organizations throughout Alaska since 1975.

Alaskan Professional Experience:

1990-present	Owner/Principal, The Cannelos Group
1994-1996	Senior Planner, USKH
1994-1996	Disaster Reservist, Federal Emergency Management Agency
1987-1990	Senior Planner, Environmental Science & Engineering
1985-1987	Owner/Principal, The Cannelos Group
1983-1985	Chief Operating Officer, Chugach Alaska Corporation
1981-1983	General Manager, Bethel Native Corporation
1979-1981	Senior Planner, Darbyshire & Associates
1975-1979	Senior Planner, Department of Community & Regional Affairs, and Principal Planner, New Capital Site Planning Commission

Representative Projects:

Mr. Cannelos has completed over 100 planning, public involvement and training projects in over 50 Alaskan communities. Here are nine examples to illustrate the breadth and depth of experience:

- **Project Manager, Planning Commission Training, City of Unalaska.** Mr. Cannelos trained the planning staff and Planning Commission on roles & responsibilities, conducting public meetings and contemporary land use & public policy issues. 1997.
- **Project Manager, Capital City Visioning Project.** Led focus groups and public forums in crafting a 20-year vision for the future development of downtown Juneau. 1996

- Principal Planner, Huslia Relocation Study. Prepared land use plans and a process to relocate an Athabaskan village away from the eroding Koyukuk River. For FEMA, 1996.
- Project Manager, Federal Scout Armory Environmental Assessment, Marshall, Alaska. Prepared EA for proposed armory in remote Western Alaska Community. Finding of No Significant Impact issued. For Army National Guard, 1995.
- Project Manager, Alpenglow Area Land Status and Development Process. Researched and recommended a public-private venture development process that would apply to Fort Richardson lands in Arctic Valley. He worked to establish a joint task force to evaluate the potential for developing a multi-faceted resort on military lands next to urban Anchorage. Anchorage Economic Development Corporation, 1994.
- Transportation Planner, Denali Borough Comprehensive Plan. Researched and prepared recommendations to Borough Assembly regarding surface transportation improvements, RS 2477 strategy, airports and aviation improvements, and a proposed road to Kantishna and McGrath. 1994.
- Project Manager, Master Plan, Seward Recreation Camps. Innovative and market-oriented plan recommending consolidation and redesign of two Army and Air Force recreation centers in Seward, Alaska. Major components: Market study, survey, demand analysis, alternative design concepts, management plan and capital improvement program. USAF and US Army, 1992.
- Project Manager, Elmendorf AFB Housing Community Plan (HCP). Led inter-disciplinary team examining upgrades to 1,700 units of family housing with emphasis on transportation improvements, exterior and interior redesign and aesthetics. 1992.
- Project Manager, Base Comprehensive Plan, Elmendorf AFB. Led inter-disciplinary team which prepared 20-year development plan with budget of \$1.3 million. Major components were land use, transportation, community center, facilities planning, architectural guidelines, landscape plans and digitized base mapping. Extensive public contact and coordination with senior commanders, and sub-contractors. 1990.

Public Service and Awards:

- Member, Platting Board, Municipality of Anchorage, 1994-1998.
- Winner of a 1995 national planning award from the American Planning Association for participation in the Soldotna Mainstreet project.

Affiliations:

- American Institute of Certified Planners, 1996-present.
- Vice President, Alaska Chapter, American Planning Association, 1994-present.

Some References:

- MG Gordon Stump, TAG, Michigan; President, NGAUS, DSN, 312 623-0507
- BG (ret) Sig Murphy, 264-0655
- BG (ret) Kenneth M. Taylor, Jr., (520) 625-4234; k_taylor@sprynet.com
- BG Ron Sealy, Assistant Adjutant General, Michigan ANG, DSN 312 623-0503
- BG William F. Doctor, Assistant Adjutant General, Oregon ANG, DSN 312 355-3992
- BG Jon C. Heaton, Assistant Adjutant General, Utah ANG, DSN 924-9298
- Julie Kitka, President, Alaska Federation of Natives, 274-3611
- John Guinn – Governor's Board of Inquiry member, 543-6300
- Gene Peltola – Governor's Board of Inquiry member, Yukon-Kuskokwim Health Corporation, 543-6300
- Tom Morgan, Executive Director, Armed Services YMCA, 552-9622

CITATION TO ACCOMPANY THE AWARD OF

THE AERIAL ACHIEVEMENT MEDAL

TO

GEORGE J. CANNELOS 535-48-9758FG

Lieutenant Colonel George J. Cannelos distinguished himself by meritorious achievement while participating in sustained aerial flight as Mission Commander, Joint Task Force PROVIDE RELIEF and Joint Task Force Somalia, Operation RESTORE HOPE, Mombasa, Kenya, from 2 December 1992 to 20 December 1992. During this period, he flew long missions in very hot, tropical weather with heavy gross weight aircraft into short, unimproved, and sometimes hostile airfields. His determination to overcome severe obstacles to deliver much needed food to the starving people in the region really made the difference between life and death for thousands of Somalians. The professional ability and outstanding aerial accomplishments of Colonel Cannelos reflect great credit upon himself, the Air National Guard, and the United States Air Force.