

ALASKA LEGISLATURE SPECIAL COMMITTEE/SUBJECT FILES 8672

2600 SCOMM 113: HOUSE SPEC. COMM ON ECON. DEV. & TOURISM, 1999-2000

SCOMM

113:5

Alaska State Legislature



Official Business

State Capitol
Juneau AK
99801-1182

Economic Development and Tourism Committee
Representative Gail Phillips, Chair

(907) 465-2689; (800) 665-2689

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Email: Representative_Gail_Phillips@legis.state.ak.us

Economic Development & Tourism Committee

Tuesday, Feb 8th, 2000 – 4:30 to 5:30pm

Senate Finance Room 532

Meeting Notice: The Economic Development and Tourism Committee will participate in a joint meeting with the Committee on Military and Veteran Affairs and the Committee on World Trade and State and Federal Relations on Tuesday February 8th at 5:00pm in the Senate Finance Room 532.

The committees will be hearing a presentation on the National Missile Defense Program from General Oates Commander of the Armed Forces in Alaska.

Your attendance is recommended, as this program will have great impact on the State.

**The next regularly scheduled meeting will be:
5:00pm Wednesday, February 9th in Room 124**

GP:sp

Chair: Representative Gail Phillips
Committee Members: Representatives Ramona Barnes • Fred Dyson
Norman Rokeburg • Andrew Halcro • Sharon Cissna • Beth Kertula

Alaska State Legislature



Official Business

State Capitol
Juneau AK
99801-1182

SPECIAL COMMITTEE ON MILITARY AND VETERANS' AFFAIRS

Representative Lisa Murkowski, Chair

SPECIAL COMMITTEE ON ECONOMIC DEVELOPMENT AND TOURISM

Representative Gail Phillips, Chair

SPECIAL COMMITTEE ON WORLD TRADE & STATE/FEDERAL RELATIONS

Representative Ramona Barnes, Chair

Present:

General Phil Oates, Commissioner

Department of Military and Veterans' Affairs

**A briefing on the potential economic benefits of the National Missile
Defense to Alaska**

**February 8, 2000
Senate Finance 532
4:30 p.m.**

NATIONAL MISSILE DEFENSE



ALASKA

ANTICIPATED ALASKA STATIONING

(Components Effective 2005)

New Jobs : 309

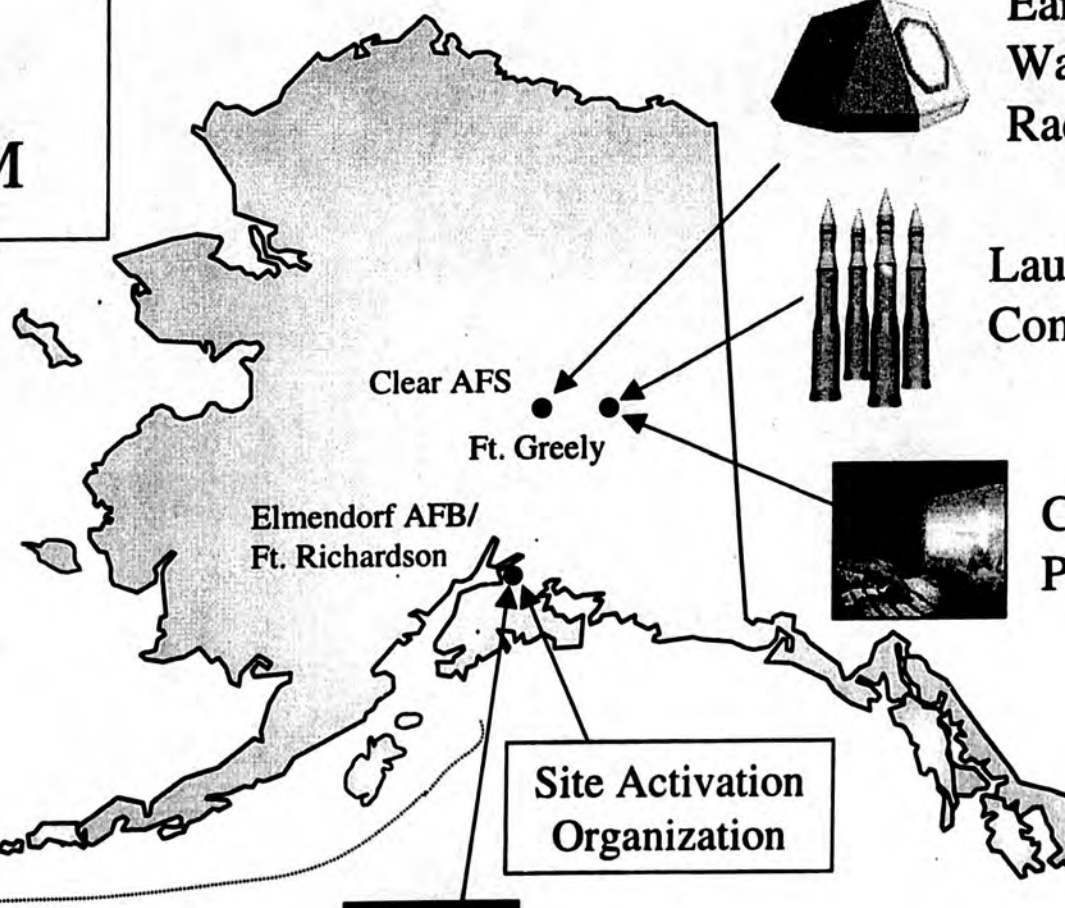
Construction: \$882 M

X-Band Radar



Shemya

Fiber Optic Cable



Early
Warning
Radar

Launch
Complex

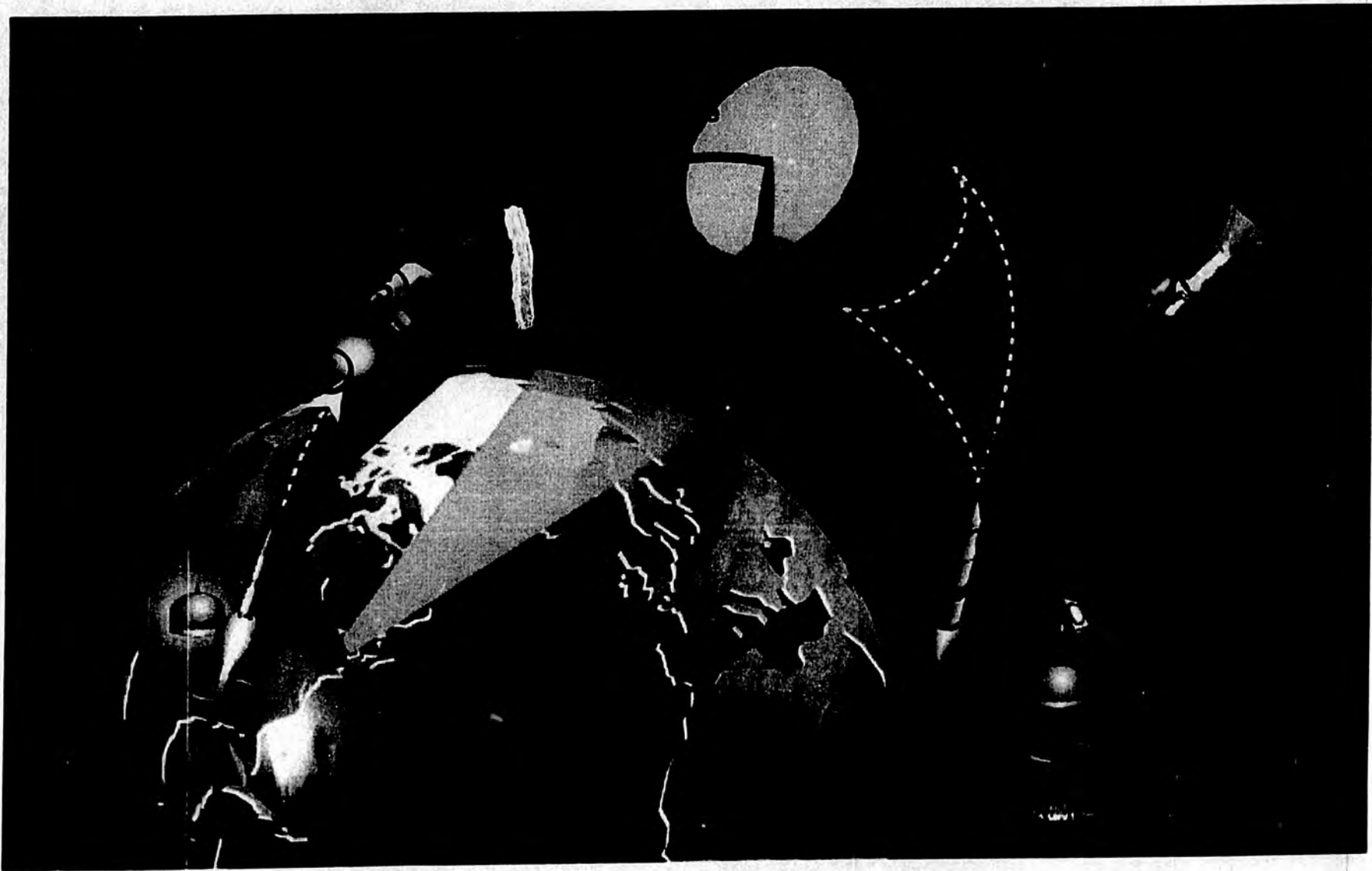
Command
Post

Site Activation
Organization

NORAD
Command Post

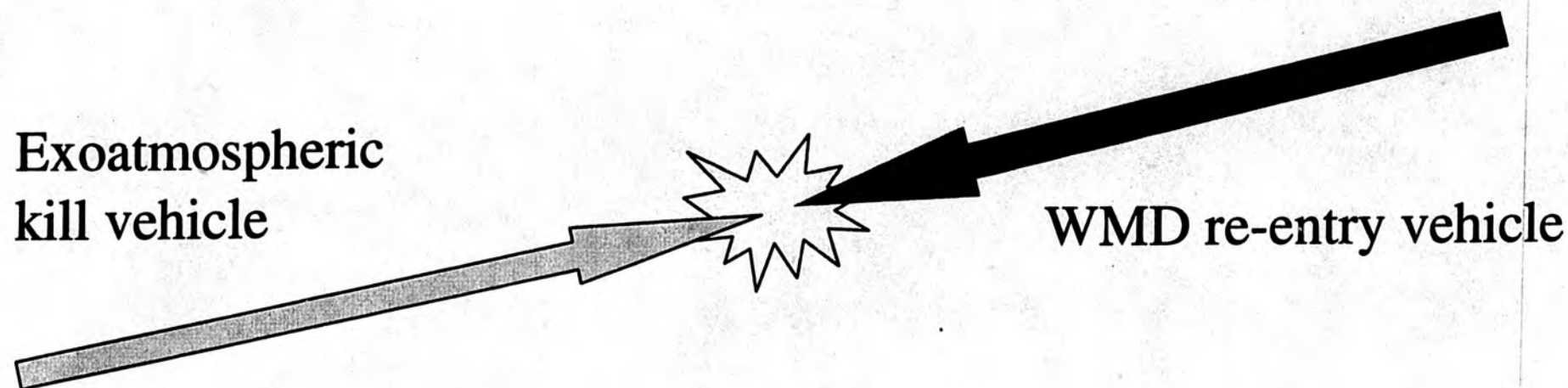
Alaska National Missile Defense Concept Briefing, January 24, 2000

OPERATIONAL CONCEPT



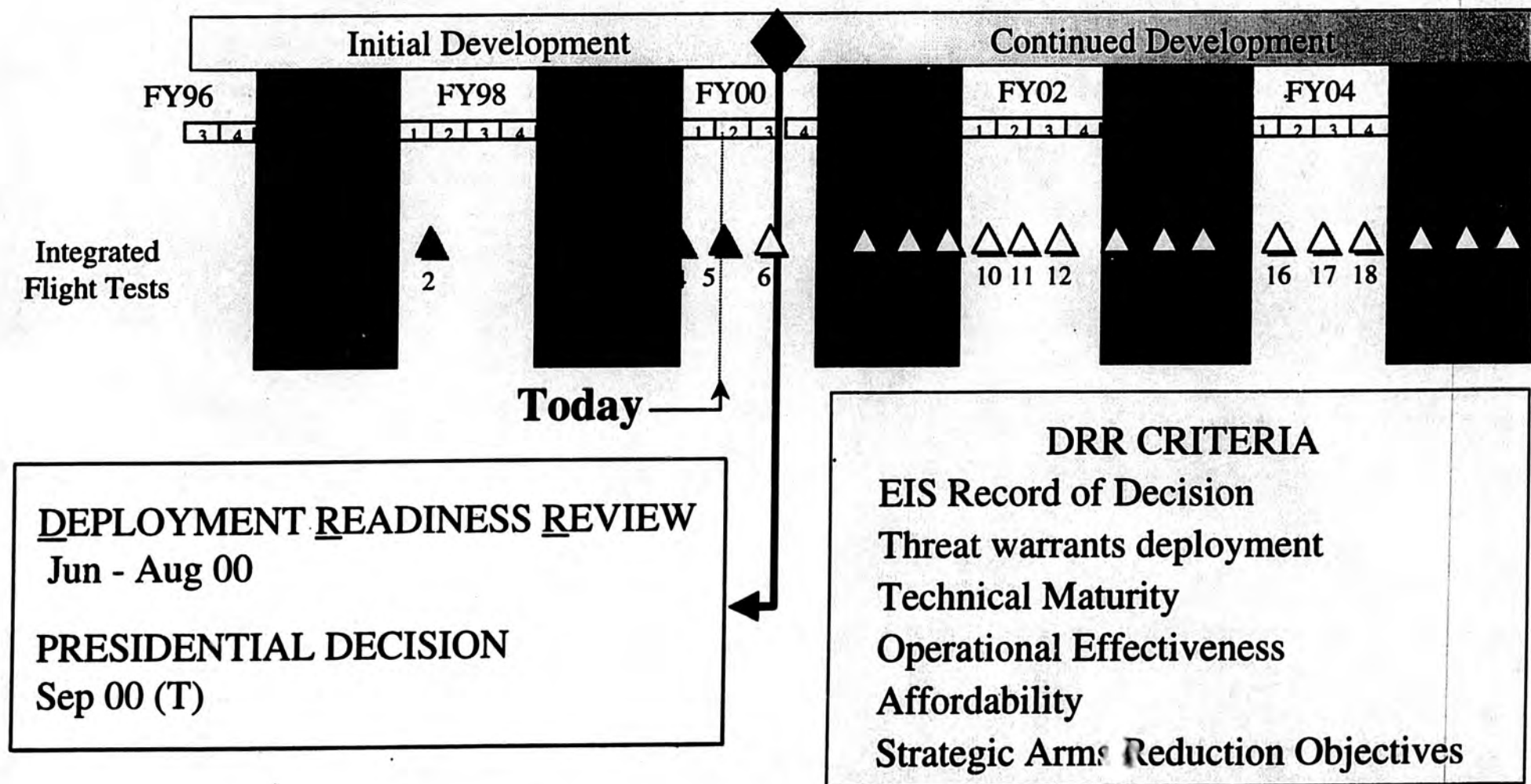
Alaska National Missile Defense Concept Briefing, January 24, 2000

THE INTERCEPT HIT-TO-KILL TECHNOLOGICAL CHALLENGE



Closure rate 30,000 mph . . .
2 rifle bullets fired at each
other close at 4,000 mph

KEY DECISION POINTS



Phased Deployment Based Upon Technical Progress

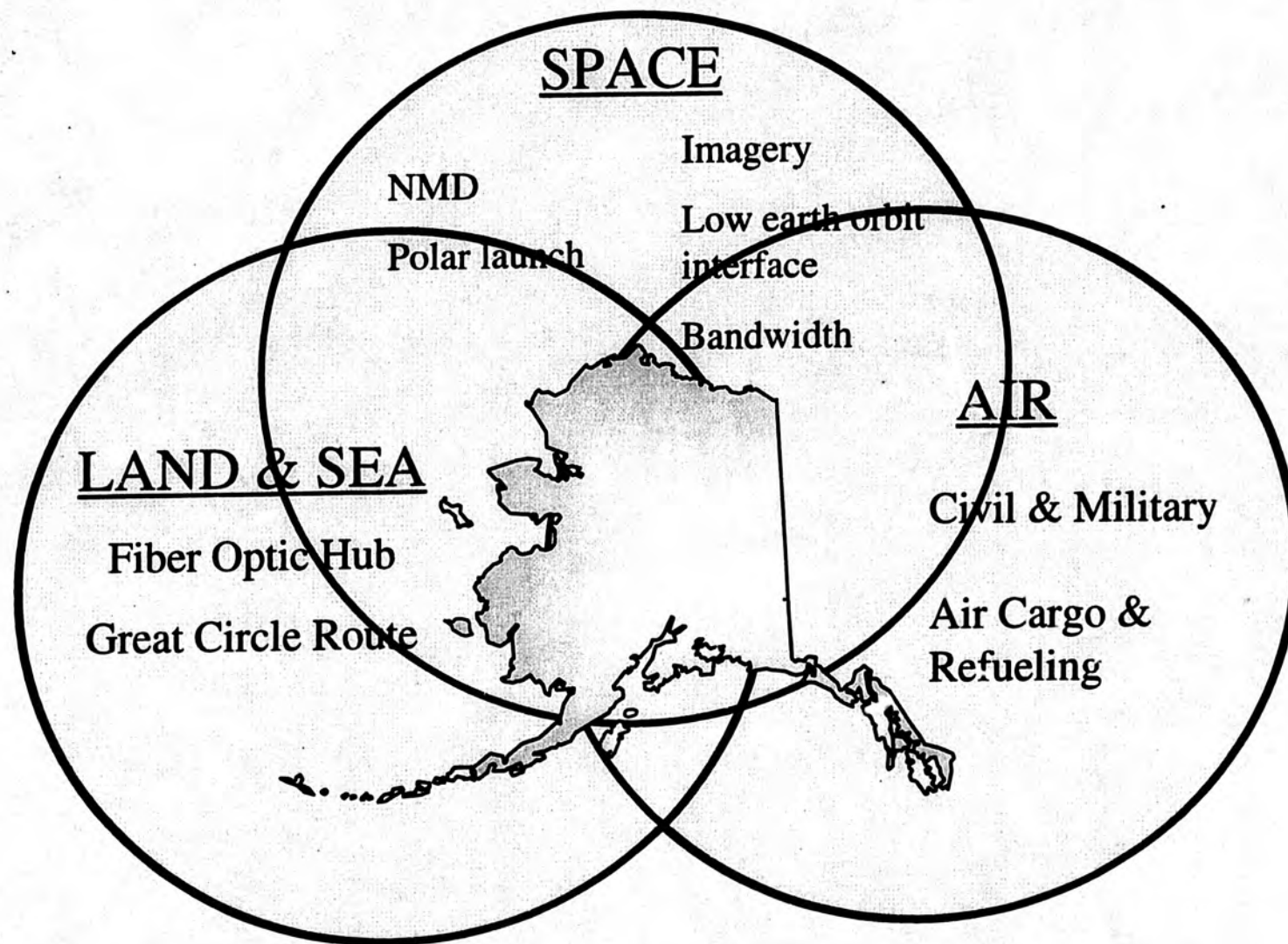
Alaska National Missile Defense Concept Briefing, January 24, 2000

NEW ECONOMIC ENGINE FOR ALASKA

Issue: NMD fielding may provide for economic and educational diversification and growth potential.

Potential solution: State government establish a partnership of leaders of academia, business, military and government to formulate a strategy.

ALASKA'S GEOGRAPHIC ADVANTAGE



Alaska National Missile Defense Concept Briefing, January 24, 2000

LEARN FROM OTHER STATES

✓ PARTNERS:

North Dakota

Florida

Mexico

Oklahoma

Alabama

Utah

✓ FORUM:

Cabinet

University

Chambers of commerce

Municipal league

Legislative levels

*There will be no great
achievement without great
effort and investment!*

OPPORTUNITIES

- ✓ Process space surveillance data in Alaska.
- ✓ Employ the UAF supercomputer for modeling.
- ✓ Increase use of the Kodiak Launch Facility.
- ✓ Extend the NMD fiber-optic cable to the Far East and Hawaii.
- ✓ Store and maintain additional interceptors in Alaska.
- ✓ Exploit competitive advantage of direct polar insertion.
- ✓ Partner with Canada for space operations over the pole.

OPPORTUNITIES

- ✓ Develop NMD related technologies.
- ✓ Expand imagery and remote sensing commerce.
- ✓ Host NMD industry forum in Alaska.
- ✓ Host DCED NMD business fairs and contractor conferences.
- ✓ Place NMD on agenda on Jobs Cabinet.
- ✓ Establish Long-term solutions in coordination with:
 - Alaska Science and Technology Foundation
 - Alaska Human Resource Investment Council

TRADES & PROFESSIONS

facility maintenance

equipment maintenance

security

custodial

construction

education

biologists

administrative

missile crews

law enforcement

communications

automated systems

transportation

radar operator

HAZMAT specialist

fuel management

DISCUSSION

**How can the State of Alaska capitalize
upon the NMD mission and fielding?**



FACT SHEET



BMDO FACT SHEET JN 00 05

NATIONAL MISSILE DEFENSE PROGRAM

INTRODUCTION

"....we are affirming that there is a threat, and the threat is growing, and that we expect it will soon pose a danger not only to our troops overseas but also to Americans here at home.... On August 31st, North Korea launched a Taepo Dong 1 missile.... The Taepo Dong 1 test was another strong indicator that the United States in fact will face a rogue nation missile threat to our homeland against which we will have to protect the American people."

—William S. Cohen, Secretary of Defense, January 20, 1999

"The primary mission of the NMD system being developed is the defense of the U.S. — all 50 states — against a limited strategic ballistic missile attack such as could be posed by a rogue nation. Such a system also would provide some capability against a small accidental or unauthorized launch of strategic ballistic missiles from more nuclear-capable states."

—William S. Cohen, Secretary of Defense, February 2, 1999

The U.S. traditionally has relied on the wide expanses of the Atlantic and Pacific oceans to keep our homeland at arms length from the turmoil of global conflict. However, the proliferation of long range ballistic missiles and weapons of mass

destruction to third world countries may negate much of this advantage and possibly deliver a serious blow to the national security of the United States.

PROLIFERATION

At present, only a few countries possess missiles that can strike the U.S., but the possibility that this number will increase cannot be ignored. Today, technology is spreading around the world at an astonishing rate, including technology dealing with ballistic missile development and, more ominously, with weapons of mass destruction.

Complementing this growing technological capability is the continuing intent among some regimes to harm the international system, particularly the U.S. and its allies. Furthermore, it is impossible to predict whether traditional notions of deterrence will operate under future conditions.

NMD MISSION

The Ballistic Missile Defense Organization (BMDO) has balanced technological development, affordability, the potential threat, international treaty considerations and competing national defense priorities to establish the National Missile Defense (NMD) program. BMDO established an NMD Joint Program Office (JPO) to manage the multiple-Service components of the NMD system and oversee their integration into an effective architecture.

The NMD program is a Major Defense Acquisition Program designed to develop and deploy an NMD system. Expected Initial Operational Capability (IOC) is in 2005. The decision to deploy



JANUARY 2000

FORGING AMERICA'S SHIELD

the NMD system will be taken at a Deployment Readiness Review in 2000. The initial deployment, Capability 1 (C1) will be limited to 20 missiles. Increasingly capable deployment options after C1 will add further capability to the NMD system.

If deployment is required, the NMD system could protect the U.S. against limited attack by long range missiles. However, it would not be capable of repelling massed attacks or attacks by short range missiles.

Development of an NMD system may reduce the strategic value of long range ballistic missiles before they become commonly viewed as an essential component of international power and prestige and thereby present a strong incentive against these missiles.

NMD SYSTEM

Although no deployment has been authorized, the NMD Deployment Readiness Program is completing technology development and initial system integration with the goal of maturing the key components enough to field as a system. The key NMD components include a ground based interceptor (GBI), an X-band radar (XBR), Upgraded Early Warning Radars (UEWR), Battle Management/Command, Control, and Communications (BM/C3) and space sensor technology.

The GBI program is developing, demonstrating and validating the technology and components for a state-of-the-art, cost-effective, lightweight, nonnuclear, hit-to-kill missile to intercept and destroy intercontinental ballistic missiles targeted against the United States. Developing the GBI is the highest priority in the NMD program. This program consists of two efforts: the Kill Vehicle (KV) and the booster. The KV efforts are currently concentrating on the technical issues of the interceptor seeker.

The NMD XBR is designed to provide target tracking and discrimination. Currently, NMD program developers are constructing a testbed radar to resolve several technical issues and to participate in the system testing.

Upgrades to America's Early Warning Radar network will provide the existing forward-based attack warning system the capability to augment the operation of a NMD system. These radars can be modified quickly and with a cost that is significantly less than the cost of building new radars.

The BM/C3 project is focused on integrating the NMD interceptor and sensor operations in support of informed decision making. Currently, TRW is building the BM/C3 element to develop the best NMD command, control and communications architecture for the entire NMD system.

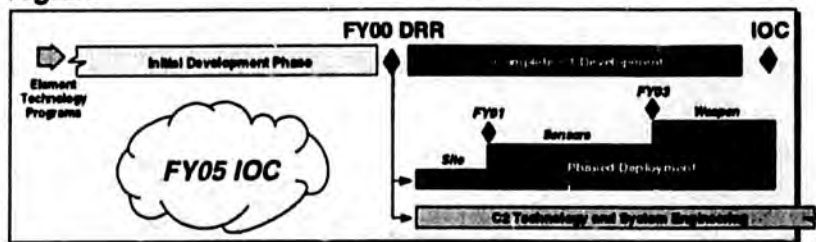
On 1 May 1998, BMDO awarded Boeing the contract to perform the responsibilities as the Lead System Integrator. Boeing's role will be that of the NMD Program "prime" contractor which will require them to integrate the development of the element programs into a system and successfully execute a test program leading to an integrated system test (IST) prior to the Deployment Readiness Review in Summer 2000. Under government oversight, Boeing will integrate the Raytheon kill vehicle into an off the shelf booster stack which was selected earlier this year. Boeing will also develop alternative architectures that could be deployed to counter a wide spectrum of potential threats.

Other components vital to NMD are the multiple components of the Space Based Infrared System. Although not funded by BMDO, these systems play critical roles in theater and national missile defense by providing surveillance, warning, and track data to overall missile defense operations.

PROGRAM SCHEDULE

Currently, flight tests are being conducted at the Kwajalein Missile Range in the Pacific Ocean. First, the elements will be tested individually, and then eventually as a system. If successful, these tests will indicate that an effective and affordable NMD system can be built if so directed. The program has already conducted two successful sensor tests and one successful "hit to kill" intercept test. The NMD Program is scheduled to conduct two more intercept tests prior to the Deployment Readiness Review, scheduled for Summer 2000.

NMD Program



Ballistic Missile Defense Organization, External Affairs,
7100 Defense Pentagon
Washington, D.C. 20301-7100
(703) 695-8743



FACT SHEET



BMDO FACT SHEET JN 00 10

NATIONAL MISSILE DEFENSE INTEGRATED FLIGHT TEST THREE (IFT-3)

Introduction

The National Missile Defense (NMD) program is being developed by the Ballistic Missile Defense Organization's (BMDO) NMD Joint Program Office (JPO). Its purpose is to protect all 50 states from a limited number of long-range ballistic missiles launched from a rogue nation or as a result of an accidental or unauthorized launch from a current nuclear power. If deployed, the expected Initial Operational Capability (IOC) is in 2005. The decision to deploy the NMD system will be based on data reviewed at a Deployment Readiness Review (DRR) in 2000.

The focus of the Integrated Flight tests are to provide the data needed to assess NMD's developing capabilities, system performance, and overall system maturity. Analysis of data collected from the IFTs is required to assess NMD maturity and capability prior to the Summer 2000 DRR.

INTEGRATED FLIGHT TEST (IFT) PROGRAM

The IFT Program incorporates developmental flight tests that are carefully designed to answer specific questions about elements of the NMD system. NMD elements such as the Ground Based Radar (GBR) and the Battle Management/Command, Control, and Communications (BM/C3) will participate in Weapon System flight tests to test their individual capability and later at the system level (IFT-4 and beyond) to test their compatibility to work together. IFTs use targets (a look-alike dummy warhead, or reentry vehicle and decoys) flown from Vandenberg Air Force Base (VAFB), California, toward the Kwajalein Missile Range (KMR) located about 4,300 miles away in the mid-Pacific Ocean. The NMD Program conducted two successful non-intercept IFTs in 1997 and 1998. The consisted of exoatmospheric kill vehicle (KV) sensor fly-bys of test targets. During the tests, operation of the KV sensor was validated in the flight environment. Data was collected, transmitted to the ground and used to exercise and refine target discrimination algorithms for subsequent intercept tests. During both IFTs the KV sensor successfully located the target warhead from among the threat representative decoys, a very significant technical achievement.

IFT-3

IFT-3 was the first Weapon System KV flight test mission. The primary objective of this mission was to demonstrate KV flight test performance. Performance was measured by the ability of the KV to: (1) separate/deploy from the Payload Launch Vehicle (PLV) and orient toward the target complex, (2) acquire the target complex, (3) track the objects in the target complex, (4) discriminate the objects in the target complex, (5) select the RV and divert/home toward the RV and (6) to intercept the RV. Secondary objectives included demonstrating of NMD integrated prototype element and system functional capability (the GBR's ability to detect, acquire and track the target complex and BM/C3's ability to integrate system elements) and collecting data for (1) models and simulations; (2) element and system performance analyses; (3) impact and lethality analyses; (4) reliability, availability and maintainability analyses; and (5) assessment of the test infrastructure.



The IFT-3 Payload Launch Vehicle lifts off from the Kwajalein Missile Range on 2 October 1999.

The IFT-3 EKV



Length ~ 55 in.
Diameter ~ 23 in.
Weight ~ 121 lbs.

On October 2, 1999, BMDO successfully conducted the IFT-3 Weapon System test engagement. At 7:02pm PDT, IFT-3 began with the launch of the target complex aboard a specially configured Air Force Minuteman II, called the Multi-Service Launch System (MSLS), fired from VAFB toward KMR. The test target/decoy are designed to represent the type likely to be used by a hostile missile launched by a rogue nation against any of our 50 states. After target launch, VAFB radars, via VAFB mission control sent tracking information to a mid-range radar (FPQ-14) in Hawaii, which in turn provided tracking data to the KMR radars. The PLV was launched from Meck Island in the Kwajalein Missile Range in the Central Pacific Ocean. While in-flight, the PLV received target updates from PLV mission control, which it then passed to the KV. The KV then deployed from the PLV and repositioned itself to point its seeker field-of-view toward the predicted target position. Once uncapped, the on-board passive seeker sought out and acquired the target complex. From the target complex, the KV ascertained which was the RV and targeted it instead of the decoy. After target designation, the KV tracked the RV while executing "end game" maneuvers to achieve a direct impact kill. A successful interception of the RV occurred at 7:32pm PDT, some 100 miles above the earth. "Hit-to-kill" technology results in the total destruction of the warhead through kinetic energy only, with no explosives aboard the KV. "Hit-to-kill" is the only way to ensure total destruction of the RV and the nuclear,

chemical or biological weapon that an RV would carry during an actual missile attack.

During this same time period (from target launch at 7:02pm PDT until RV intercept at 7:32pm PDT) a noninterference "shadow" test of the NMD System and two additional NMD elements (GBR and BM/C3) also occurred. After target launch, early warning sensors (Defense Support Program satellite) and an upgraded early warning radar at Beale AFB, California detected the missile launch, tracked, identified, and designated the RV, and then transmitted the tracking data via the Falcon AFB (Command) BM/C3 to the KMR (Site) BM/C3. Using data from the surveillance and tracking systems, the Site BM/C3 planned the KV engagement, cued the GBR, provided weapons release authorization, and sent launch commit parameters to the test interceptor. After KV separation, the BM/C3 provided simulated target updates and a target object map (TOM) to the KV based on GBR tracking data. GBR also monitored the intercept and provided kill assessment data to the BM/C3. BM/C3 could then plan/direct further battle management actions, if required.

Since this was primarily a test to evaluate KV technology, it was necessary to ensure the target missile and the target complex were placed into the proper positions in space. A Global Positioning Satellite (GPS) receiver was placed on the target to send its position to ground control, and the target flew a pre-programmed flight path. Since the PLV did not receive target location information from the command and control center, as it would during a test using the integrated NMD system, or during an actual attack situation, it also flew to a pre-programmed position and received the necessary target location information and downloaded it to a computer in the KV. After it reached this position, which was several hundred miles from the target, it released the KV. Once the KV deployed from the PLV it used only its on-board systems to locate, track and discriminate the target, and then used its rocket-assisted divert motors to steer into the RV for a hit-to-kill collision.

Integrated Flight Test-3 Flight Profile



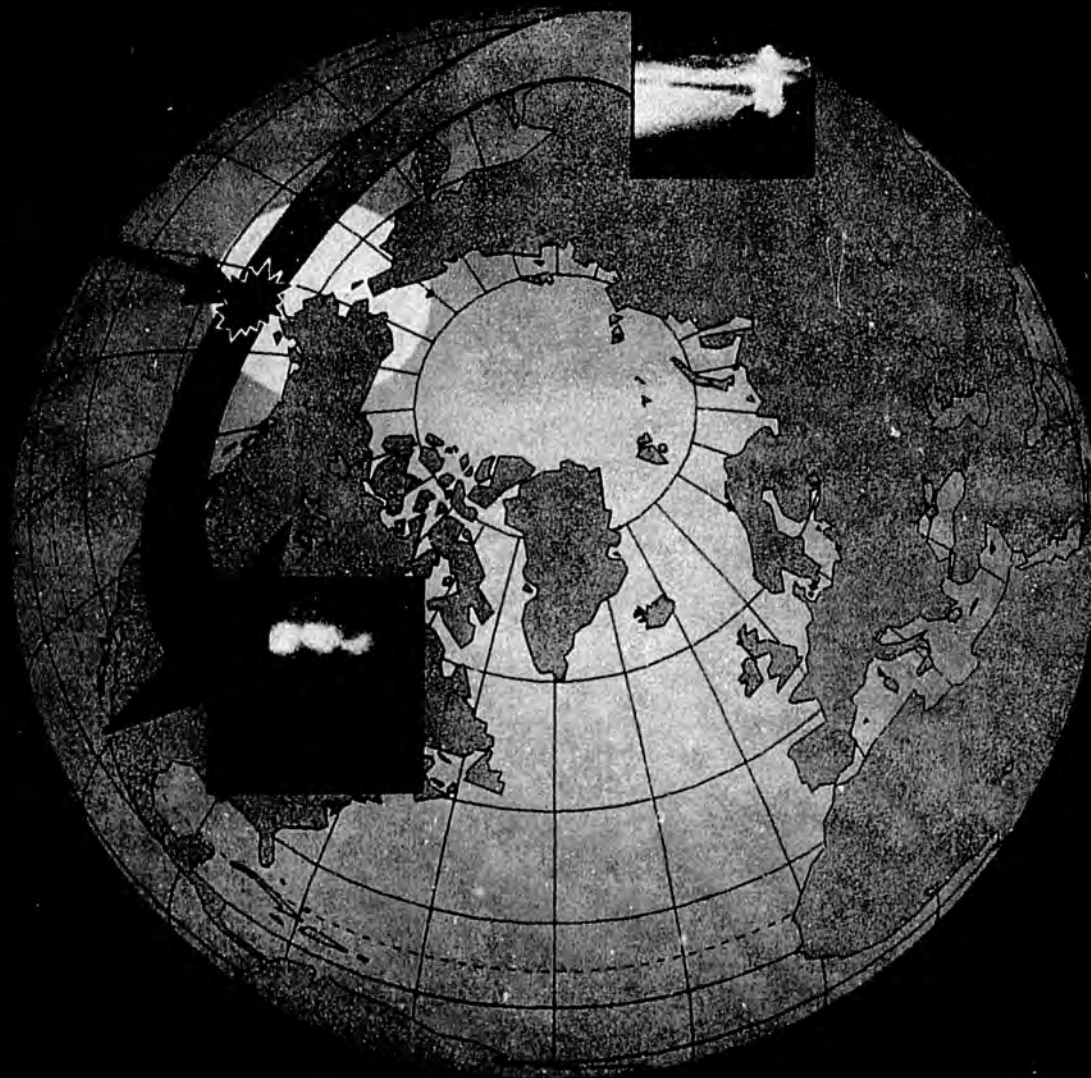
Ballistic Missile Defense Organization, External Affairs,
7100 Defense Pentagon Washington, D.C. 20301-7100
(703) 695-8743

NATIONAL MISSILE DEFENSE



ALASKA

WHY ALASKA?



Alaska National Missile Defense Concept Briefing, January 24, 2000

ANTICIPATED ALASKA STATIONING (Components Effective 2005)

New Jobs : 309

Construction: \$882 M

X-Band Radar



Shemya

Fiber Optic Cable

Clear AFS

Ft. Greely

Elmendorf AFB/
Ft. Richardson

Site Activation
Organization

NORAD
Command Post



Early
Warning
Radar



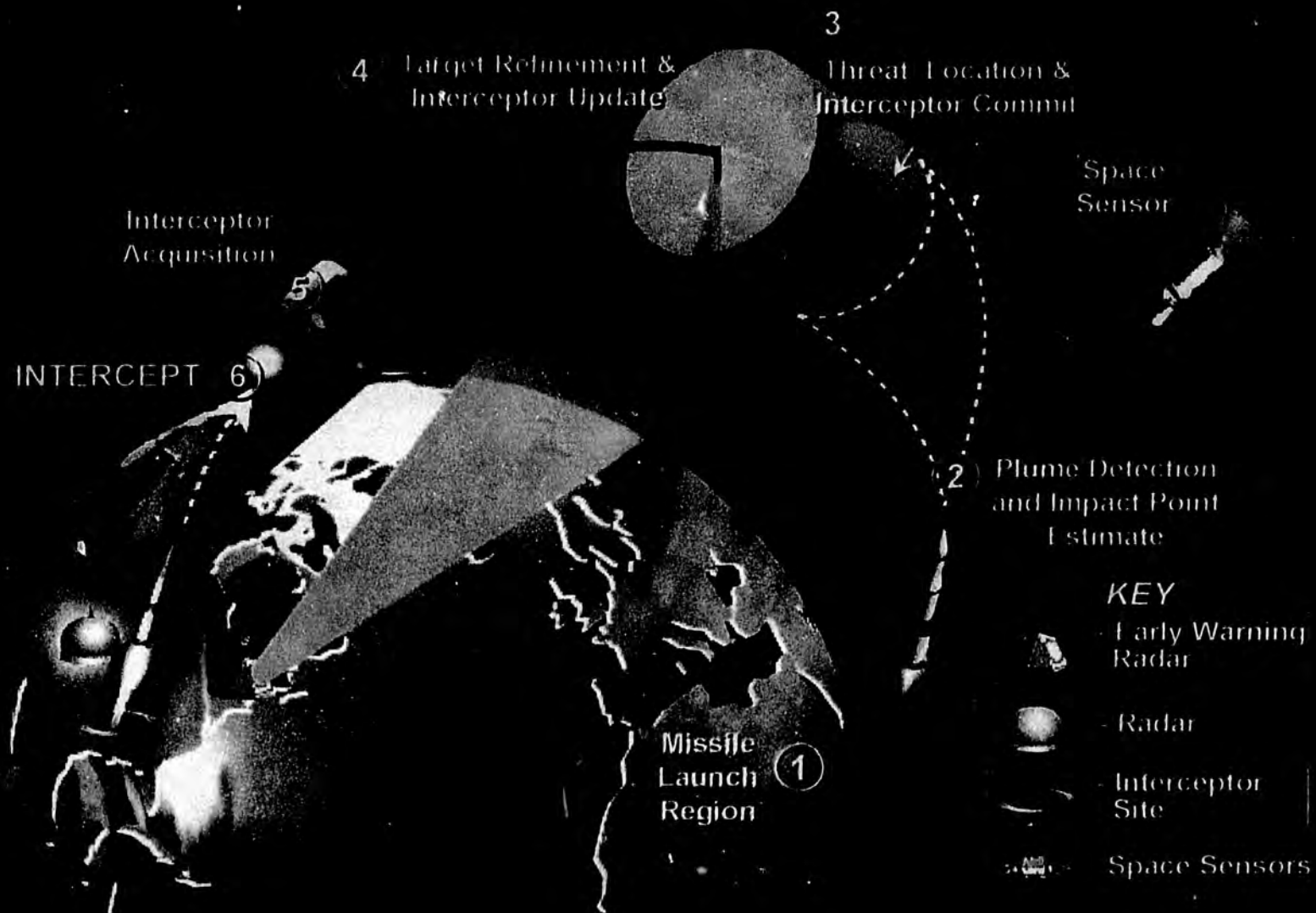
Launch
Complex



Command
Post

Alaska National Missile Defense Concept Briefing, January 24, 2000

OPERATIONAL CONCEPT



Alaska National Missile Defense Concept Briefing, January 24, 2000

THE INTERCEPT HIT-TO-KILL TECHNOLOGICAL CHALLENGE

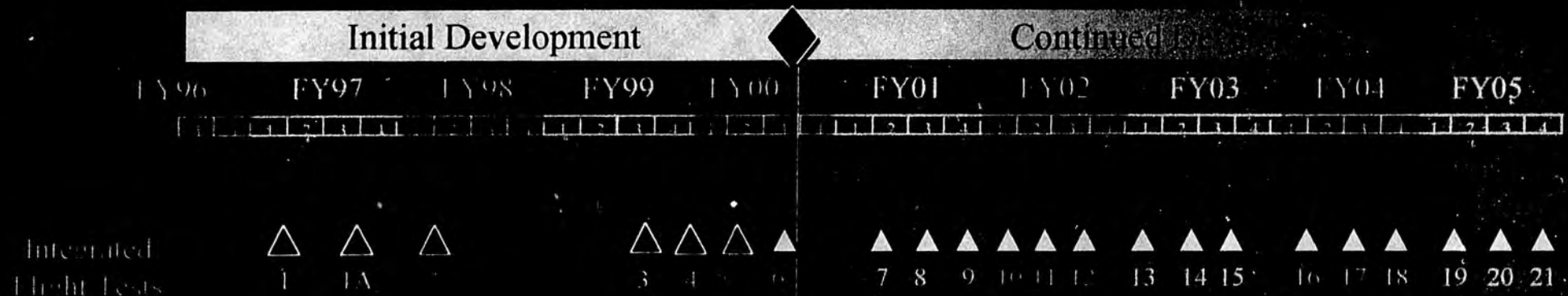
Exoatmospheric
kill vehicle



WMD re-entry vehicle

Closure rate 30,000 mph . . .
2 rifle bullets fired at each
other close at 4,000 mph

KEY DECISION POINTS



DEPLOYMENT READINESS REVIEW
Jun - Aug 00

PRESIDENTIAL DECISION
Sep 00 (T)

DRR CRITERIA

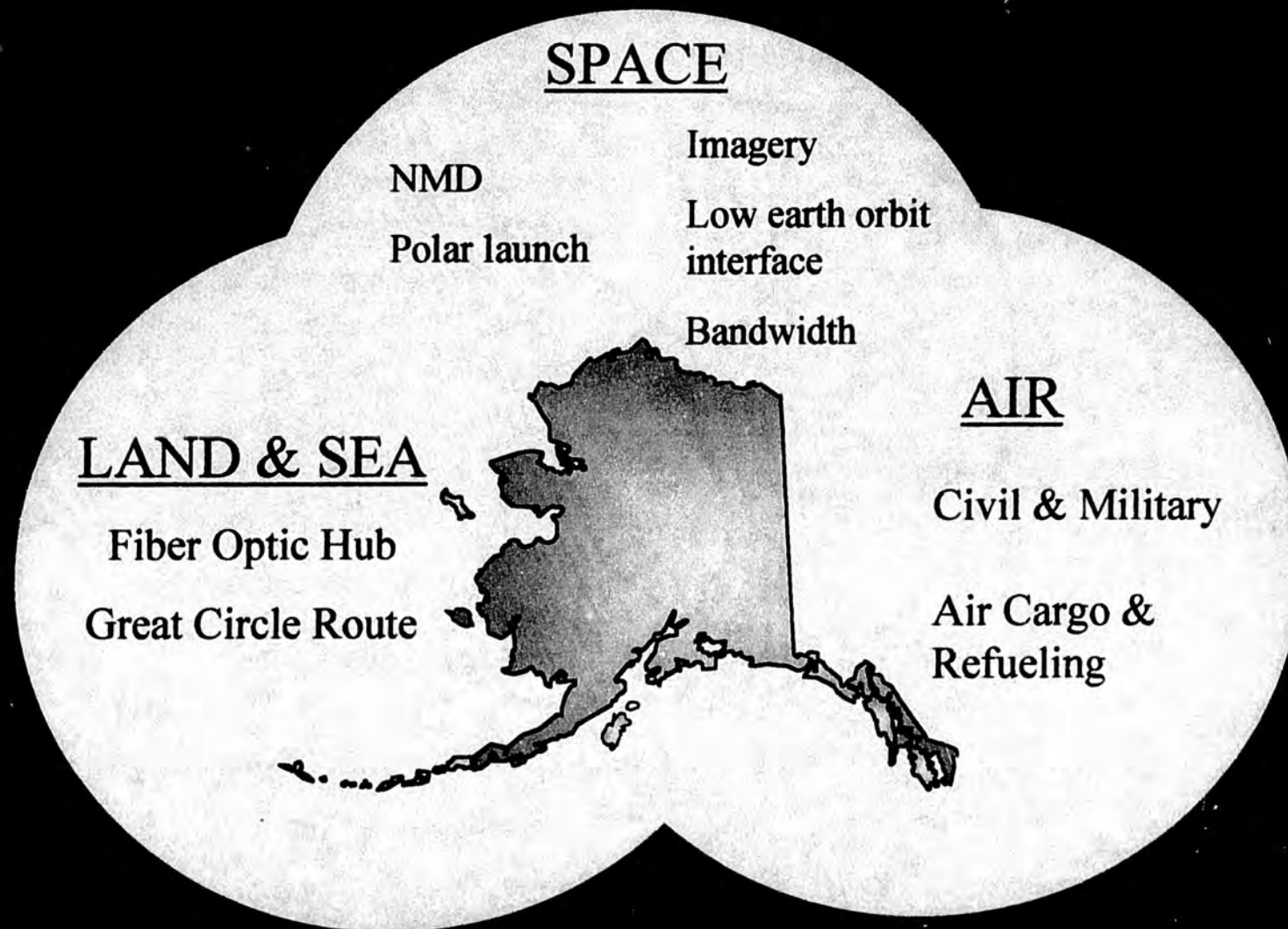
- EIS Record of Decision
- Threat warrants deployment
- Technical Maturity
- Operational Effectiveness
- Affordability
- Strategic Arms Reduction Objectives

NEW ECONOMIC ENGINE FOR ALASKA

Issue: NMD fielding may provide for economic and educational diversification and growth potential.

Potential solution: State government establish a partnership of leaders of academia, business, military and government to formulate a strategy.

ALASKA'S GEOGRAPHIC ADVANTAGE



Alaska National Missile Defense Concept Briefing, January 24, 2000

LEARN FROM OTHER STATES

✓ PARTNERS:

North Dakota

Florida

Mexico

Oklahoma

Alabama

Utah

✓ FORUM:

Cabinet

University

Chambers of commerce

Municipal league

Legislative levels

OPPORTUNITIES

- ✓ Process space surveillance data in Alaska.
- ✓ Employ the UAF supercomputer for modeling.
- ✓ Increase use of the Kodiak Launch Facility.
- ✓ Extend the NMD fiber-optic cable to the Far East and Hawaii.
- ✓ Store and maintain additional interceptors in Alaska.
- ✓ Exploit competitive advantage of direct polar insertion.
- ✓ Partner with Canada for space operations over the pole.

OPPORTUNITIES

- ✓ Develop NMD related technologies.
- ✓ Expand imagery and remote sensing commerce.
- ✓ Host NMD industry forum in Alaska.
- ✓ Host DCTED NMD business fairs and contractor conferences.
- ✓ Place NMD on agenda on Jobs Cabinet.
- ✓ Establish Long-term solutions in coordination with:
 - Alaska Science and Technology Foundation
 - Alaska Human Resource Investment Council

TRADES & PROFESSIONS

facility maintenance

equipment maintenance

security

custodial

construction

education

biologists

administrative

missile crews

law enforcement

communications

automated systems

transportation

radar operator

HAZMAT specialist

fuel management

DISCUSSION

How can the State of Alaska capitalize
upon the NMD mission and fielding?

SCOMM

113:6

Wednesday February 9, 2000 – 5:00pm to 6:30pm
Economic Development and Tourism Committee

Agenda:

- I** Roll Call
- II** Review and Approval of Minutes
- III** Introduction of HB265 to the Committee
- IV** Public Testimony (Asked to limit to 5 minutes)

Teleconferenced

- A) Gary Stevens – Kodiak LIO (Teleconference)
- B) Charles Parker – Mat-Su LIO (Teleconference)
- C) Pat Poland – Director of Municipal and Regional Assistance (DCED).

In Person Testimony

- D) ???? Frank Homan – SE Conference (in Person)

- V** Rep. Halcro Brief Review of Kuskokwim road Issues
- VI** Public testimony

Teleconferenced, Anchorage LIO

- A) A Chulista Employee on the Donlin Creek Road

- VII** Announcement of Future Meetings

Next Scheduled Meeting will be 5:00pm on Wednesday the 23rd. We will be reviewing mining opportunities in the state. The presenters will be:

Frankie Pillifant (minerals specialist for the DCED) on Mineral Development Opportunities

Dr. Lance Miller of Red Diamond Mining on the Gold Industry of Alaska

Carl Hanneman of Teck Resources on Pogo and

June McAtee of Chulista on Donlin Creek.

A separate meeting may be scheduled for next week concerning the Alaska Mineral's Commission annual report and how it's findings may affect mineral development in the state. This may be a joint meeting with resources or a resources committee meeting only.

- IX** Adjournment

Alaska State Legislature



Official Business

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Juneau AK
99801-1182

Economic Development and Tourism Committee
Representative Gail Phillips, Chair

(907) 465-2689; (800) 665-2689

Fax: (907) 465-3472

Email: Representative_Gail_Phillips@legis.state.ak.us

Economic Development & Tourism Committee

Wednesday, Feb 9th, 2000 – 5:00 to 6:30pm

House Resources Room 124

Meeting Notice: The Economic Development and Tourism Committee will hold a regularly scheduled meeting on Wednesday, February 9th at 5:00pm

We will receive testimony on House Bill 265 and complete our review of transportation corridor issues.

HB 265 relates to the extension of the termination date of the Alaska Regional Assistance Program to July 1st, 2003.

GP:sp

Chair: Representative Gail Phillips
Committee Members: Representatives Ramona Barnes • Fred Dyson
Norman Rokeburg • Andrew Halcro • Sharon Cissna • Beth Kertula

**REQUEST FOR FUNDING
PRELIMINARY ENGINEERING AND DESIGN
CROOKED CREEK DONLIN CREEK MINE ROAD**

PROJECT BACKGROUND

The Donlin Creek mine is a lode-gold exploration project located 15 miles north of the village of Crooked Creek (population 144). Small placer mining operations (total production 35,000 oz.) have been present in the area since 1915. In the mid-1980's, Calista geologists determined that a significant lode source could exist in the uplands above the existing placer mining operations near Snow Gulch.

In 1988 and 1989 Western Gold Mining and Exploration Ltd. (WestGold) spent \$2 million drilling and trenching the Donlin Creek deposit. Based on their fieldwork they estimated the Donlin Creek gold reserve to be over 400,000 ounces. In 1995, Placer-Dome North America (PDNA) operated a \$2 million exploration and drilling program. In 1996 and 1997 they extended \$18 million on additional drilling and exploration work at Donlin Creek, delineating a 3.6 million-ounce gold resource. Successful field results in 1998 produced an estimated 11.5 million ounces of resource which could lead to a preliminary mine feasibility determination by the end of 1999.

The level of exploration and financial investment PDNA is making at the Donlin Creek Project is a sign this area is considered a very advanced exploration property. The actual development cost for a mine facility will require an outlay of more than \$600 million dollars. The construction of an access road is just one of the costs associated with developing a producing mine. It is in the best interest of the mining industry that the State of Alaska encourages the development of remote mines.

An airstrip suitable for Hercules and DC-6 type aircraft was constructed at American Creek. Although it was expensive, Placer-Dome and Calista believed the expenditure was necessary to conduct advanced exploration. The airstrip will meet this project's needs for exploration support, but it will not be sufficient for use during actual construction and development of a mine. Long-term mine development will require access to the mine site over land. Over the next two years, it is essential to link the mine site with the Kuskokwim River via a road.

There is minimal road access to the Donlin Creek area. A pioneer road is in place from the placer mine sites at Snow Gulch and Queen Gulch. PDNA constructed an additional one and one half miles of road during 1997 from Queen Gulch to American Creek. The road provides access to the general location of the exploration camp, which was constructed in 1996. The road project and campsite represent a very high level of commitment by PDNA to undertake a viable exploration program to prove up the gold reserve in the area.

PROJECT DESCRIPTION:

Road access from the Kuskokwim River is required to move equipment, supplies and materials into the Donlin Creek area. Engineering studies to design and site a 24-mile road from Donlin Creek South, down the Crooked Creek valley, which terminates on the Kuskokwim River about 0.5 miles South of the Jungjuk Creek confluence, along with construction cost estimates, are required before actual road construction can begin.

Work which needs to be completed as soon possible includes; a) a preliminary engineering analysis, including the delineation of alternative and initial cost estimates and; b) soil borings at critical points along the proposed road alignment and at potential material sites to determine soil suitability. A field program can be completed using locally available equipment and manpower during late winter and early spring. It is estimated that the preliminary engineering and design work will cost \$500,000 for engineering services and field studies. An engineering study will identify a suitable road alignment and determine construction costs. Other work needed is an examination of available mapping and further investigation into the environmental issues so the cost estimate can be finalized.

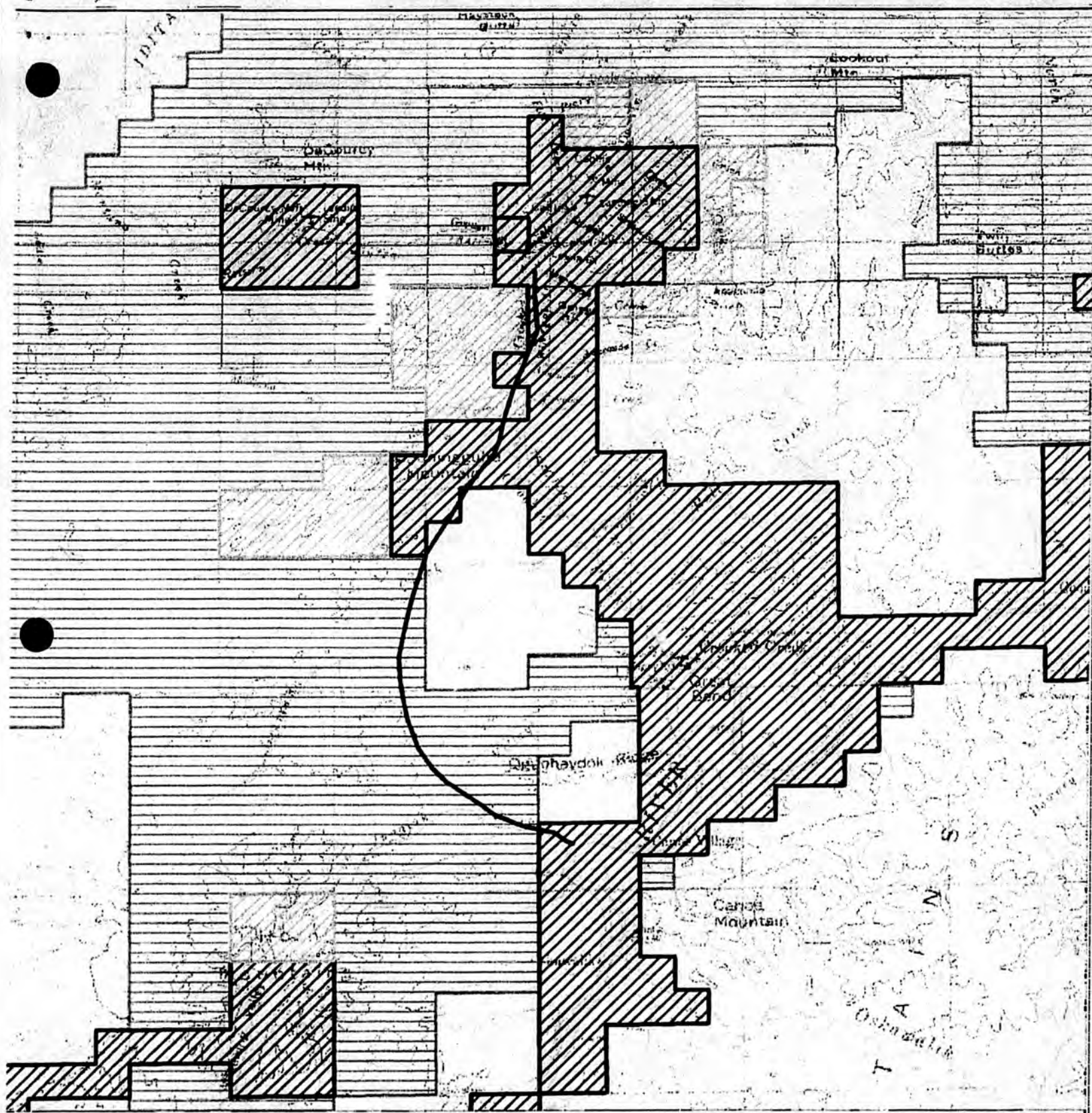
SUMMARY OF DESIGN STUDY SCOPE OF WORK BY TASK

1. Establish Land Ownership for route area
2. Control Survey GPS
3. Air Photo Mapping
4. Route Engineering
5. Geotech Field Work
6. Bridge, Drainage and Alignment Refinement
7. Environmental and Assessment
8. Cost Estimating

PROJECT JUSTIFICATION

The Kuskokwim Corporation, representing 10 villages in the upper Kuskokwim River, are in favor of this project. They will be sending in a resolution or letter of support for this project. Immediate benefits will be to employment of local residents during the construction of the road. It is estimated that during construction of the road it could employ in the neighborhood of 30-50 employees. The road will provide a critical link between the Kuskokwim River, and the mine and campsite at American Creek and Snow Gulch. Without a road, it will be difficult to move equipment and materials to the mine site for the construction and operation of a producing mine. The development of a mine in the region will provide a significant amount of employment opportunities for many years to come. Provided the exploration site does become a mine it is anticipated that 600 employees will be needed during the construction phase, and thereafter for operations an estimated 400 permanent jobs will be needed.

Unappropriated Federal Lands	7.3 Miles
State Selected	6 Miles
ANCSA Selected	1 Mile
ANCSA Conveyed	7.47 Miles
	24.8 Miles (estimate)



Proposed Route: Donlin Creek to Canoe Village

Map Base: Sleetmute and Iditarod 1:250000 quads
 Projection: UTM zone 4, NAD 1927 Datum
 Calista Land Dept. 2/10/99

-  Proposed Route
-  ANCSA Land
-  Selected
-  Interim Conveyed
-  State Selected

FISCAL NOTE

STATE OF ALASKA
2000 LEGISLATIVE SESSION

BILL NO. HB 265

Revision Date: _____
Title: An Act extending the termination date of the Alaska
Regional ...
Sponsor: Representative Austerman
Requester: House Special Comm. On Econ. Dev./Tourism

Dept. Affected DCED
BRU Community and Econ Dev
Component Community and Econ Dev
Component Serial No. 2243

Expenditures/Revenues

(Thousands of Dollars)

OPERATING EXPENDITURES	FY 01	FY 02	FY 03	FY 04	FY 05	FY 06
Personal Services	30.0	30.0	30.0	0.0	0.0	0.0
Travel						
Contractual						
Supplies						
Equipment						
Land & Structures						
Grants & Claims	620.0	620.0	620.0	0.0	0.0	0.0
Miscellaneous						
TOTAL OPERATING	650.0	650.0	650.0	0.0	0.0	0.0

CAPITAL EXPENDITURES						
-----------------------------	--	--	--	--	--	--

CHANGE IN REVENUES []						
-------------------------------	--	--	--	--	--	--

FUND SOURCE

(Thousands of Dollars)

1002 Federal Receipts						
1003 GF Match						
1004 GF						
1005 GF/Program Receipts						
1037 GF/Mental Health						
1091 Designated Program Receipts						
Other, AIDEA	650.0	650.0	650.0	0.0	0.0	0.0
TOTAL	650.0	650.0	650.0	0.0	0.0	0.0

Estimate of any current year (FY2000) cost: 650.0

POSITIONS

Full-time	0	0	0	0	0	0
Part-time						
Temporary						

ANALYSIS: (Attach a separate page if necessary)

- * The amount included in this fiscal note is already included in the FY 2001 Governor's Request.

This is an existing program that sunsets 6/3/00. Reauthorization will continue for 3 years (until 6/30/03). The \$650.0 come to DCED via a Reimbursable Service Agreement (RSA) from the Alaska Industrial Development and Export Authority (AIDEA) Enterprise Development Fund (AS 44.88.155). DCED awards \$620.0 in grants equally to 13 existing Alaska Regional Development Organizations(ARDOR)(\$47.7 each). \$30 in personal services pays for a portion of DCED staff time associated with administering the grants and the ARDOR program in general.

Approved by: Representative Gail Phillips
Chair, House Special Committee on Economic Development/Tourism

Phone 465-2689

Phone _____

Date 2/17/00

FISCAL NOTE

**STATE OF ALASKA
2000 LEGISLATIVE SESSION**

BILL NO. HB 265

Revision Date/Time (Note if correction) _____	Dept. Affected <u>DCED</u>
Title _____	BRU <u>Community and Econ Dev</u>
An Act extending the termination date of the Alaska Regional ...	Component <u>Community and Econ Dev</u>
Sponsor <u>Representative Austerman</u>	
Requester <u>HOUSE Special Comm. on Econ. Dev./Tourism</u>	Component No. <u>2243</u>

Expenditures/Revenues

(Thousands of Dollars)

Note: Amounts do not include inflation unless otherwise noted below.

OPERATING EXPENDITURES	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	FY 2006
Personal Services						
Travel						
Contractual						
Supplies						
Equipment						
Land & Structures						
Grants & Claims						
Miscellaneous						
TOTAL OPERATING	0.0	0.0	0.0	0.0	0.0	0.0

CAPITAL EXPENDITURES						
-----------------------------	--	--	--	--	--	--

CHANGE IN REVENUES ()	0.0	0.0	0.0	0.0	0.0	0.0
-------------------------------	------------	------------	------------	------------	------------	------------

FUND SOURCE

(Thousands of Dollars)

1002 Federal Receipts						
1003 GF Match						
1004 GF						
1005 GF/Program Receipts						
1037 GF/Mental Health						
Other (specify type)						
TOTAL	0.0	0.0	0.0	0.0	0.0	0.0

Estimate of any current year (FY2000) cost: 650.0

POSITIONS

Full-time	0	0	0	0	0	0
Part-time						
Temporary						

ANALYSIS: (Attach a separate page if necessary)

This is an existing program that sunsets 6/30/00. Reauthorization will continue the program for 3 years (until 6/30/03). The \$650.0 comes to DCED via a Reimbursable Services Agreement (RSA) from the Alaska Industrial Development and Export Authority (AIDEA) Enterprise Development Fund (AS 44.88.155) DCED awards \$620.0 in grants equally to 13 existing Alaska Regional Development Organizations (ARDOR) (\$47.7 each). \$30.0 in personal services pays for a portion of DCED staff time associated with administering the grants and the ARDOR program in general.

Prepared by: <u>Nelda Warkentin</u>	Phone <u>269-4568</u>
Division <u>Municipal and Regional Assistance Division</u>	
Approved by Commissioner <u>Deborah B. Sedwick</u>	Date <u>02/07/00</u>
Agency <u>Department of Community and Economic Development</u>	

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REPRESENTATIVE ALAN AUSTERMAN Alaska State Legislature

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SPONSOR STATEMENT - HB 265

In 1988 the Alaska Regional Development Organizations program was created in statute. Commonly referred to as ARDOR's, they are private, nonprofit corporations formed by local initiative to promote private sector economic development within their designated regions.

The statutory authority for the Alaska Regional Economic Assistance Program is found in AS 44.33.895. Formerly AS 44.47.900, this statute change was the result of Chapter 58 SLA 1999 which merged and changed the name of certain departments in the executive branch of state government. This program is currently under the administrative oversight of the Division of Municipal & Regional Assistance within the Department of Community and Economic Development.

The ARDOR program has led to the formation of 11 regional development organizations such as the Anchorage Economic Development Corporation, the Southwest Alaska Municipal Conference, the Southeast Conference, and the Lower Kuskokwim Economic Development Council. Nearly two hundred representatives of local political, social and economic interests, who serve on ARDOR boards of directors, are working together to lead their regions to greater economic self-sufficiency.

The ARDOR grants, while not particularly large, are not tied to specific projects and so may be used for operating expenses and to leverage dollars from other sources. These are the hardest kind of dollars to find and are, therefore, extremely valuable to the organizations. Millions of additional dollars have been leveraged from federal, private and other funding sources.

ARDOR's are achieving significant success in sustainable development through the establishment of production and marketing cooperatives, improved access to capital, development and marketing of tourism destinations, technical assistance and training for local businesses and entrepreneurs, support to value added production and proactive involvement in locally initiated economic development projects.

Another important benefit afforded ARDOR's by statute is the ability of state agencies to enter into contracts, with them being exempt from a competitive procurement process. This has proven beneficial to ARDOR's, who are able to provide greater local expertise in service delivery or project implementation, and to state agencies who through the ARDOR's, are able to deliver services or projects more efficiently and with less administrative burden.

Representative Alan Austerman

SPONSOR STATEMENT - HB 265

Page 2

Sound economic development relies heavily on solid partnerships between the public and private sectors. The ARDOR's were conceived to facilitate this kind of partnering and to bring a regional perspective to the discussion of economic development issues.

The original legislation had a sunset clause ending the program in 1993. This bill extends that date to July 1, 2003. I believe it is in the best interest of the State of Alaska to continue the ARDOR program to insure the ongoing economic viability of Alaska's various regions.

Alaska State Statute

Article 8C. Alaska Regional Economic Assistance Program.

Sec. 44.33.895. Alaska regional economic assistance program. (a) The department shall

(1) encourage the formation of regional development organizations by providing assistance in forming organizations to interested individuals, including information on how to qualify and apply for regional development grants and federal funding under 42 U.S.C. 3121 - 3246 (Public Works and Economic Development Act of 1965), as amended;

(2) assist an interested individual in establishing boundaries for a proposed organization to ensure that the region

(A) is of sufficient geographic size and contains a large enough population to form an economically viable unit with shared interests, resources, traditions, and goals;

(B) contains at least one municipality that serves as a regional center; and

(C) contains the entire area of each municipality included in the region;

(3) gather information about regional economic issues, international trade, and tourism from organizations;

(4) serve as liaison between organizations and other state agencies and encourage other agencies to make resources available to help accomplish goals of the organizations;

(5) assist each organization to

(A) provide services designed to encourage economic development to local communities and businesses;

(B) collect and distribute economic information relevant to the region;

(C) participate in state marketing campaigns and join state trade missions that are relevant to the region; and

(D) develop and implement strategies to attract new industry, expand international trade opportunities, and encourage tourism within the region.

(b) Subject to (c) of this section, the department may make regional development grants to organizations for projects the department determines will be of value in encouraging economic development. During a fiscal year, the department may make no more than 15 grants and may only make grants to one organization from a particular region. An organization that is designated an economic development district under 42 U.S.C. 3171 qualifies for grants under this subsection. The department shall by regulation adopt procedures for applying for regional development grants, including application deadlines. The department may by regulation establish additional grant eligibility requirements.

(c) To qualify for a grant, a regional development organization must match the grant by providing an amount of money from nonstate sources. The department shall establish by regulation a formula that determines the amount of the match required under this subsection based on the capability of each organization to generate money from nonstate sources. The amount of match required may not exceed the amount of grant money and may not be less than 20 percent of the grant. The total amount of grant money provided to an organization during a fiscal year may not exceed \$100,000.

(d) There is established in the department the regional development fund consisting of appropriations to the fund. Money from the fund may be used only for regional development grants.

(e) In this section,

(1) "department" means the Department of Community and Economic Development;

(2) "regional development organization" or "organization" means a nonprofit organization or nonprofit corporation formed to encourage economic development within a particular region of the state that includes the entire area of each municipality within that region and that has a board of directors that represents the region's economic, political, and social interests. (64 ch 58 SLA 1999)

Alaska Administrative Code

CHAPTER 057

ALASKA REGIONAL ECONOMIC ASSISTANCE PROGRAM

3 AAC 57.010

PURPOSE.

This chapter is intended to implement, interpret, and make specific the Alaska regional economic assistance program under AS 44.33.026 .

History -

Eff. 2/22/89, Register 109

Authority -

AS 44.33.020

AS 44.33.026

3 AAC 57.020

DUTIES AND RESPONSIBILITIES OF THE DEPARTMENT.

(a) The department will provide assistance to organizations and individuals interested in the formation of an Alaska regional development organization by providing the following:

(1) information, procedures, forms, and other material as required, on how to apply and qualify for an Alaska regional development grant;

(2) counseling and technical assistance to the regional economic organization in establishing and operating an Alaska regional development organization program; and

(3) available data and information on the region's economy in support of the regional organizational efforts.

(b) The department will:

(1) receive and process Alaska regional development organization designation, and grant, applications;

(2) disburse and receive regional development fund money;

(3) supervise and service grants;

(4) provide a written determination of compliance for each application for designation, and funding, of an Alaska regional development organization.

(c) Upon designation of an Alaska regional development organization, the department will assist in coordinating the organization's plans, programs, activities, and projects with other local, state, and federal agency efforts.

History -

Eff. 2/22/89, Register 109

Authority -

AS 44.33.020

AS 44.33.026

3 AAC 57.030

ELIGIBILITY.

(a) The department will accept applications from an applicant seeking designation and funding as an Alaska regional development organization, if the applicant is one of the following: a nonprofit corporation incorporated under the laws of Alaska, including a regional Native nonprofit corporation; an association of municipal governments; a public/private association such as an association of municipal governments and chambers of commerce; an association of local chambers of commerce; an association of local economic development councils or private economic development councils; a body formed by an organized municipality; or any other entity that meets the criteria of AS 44.33.026(e)(2).

(b) An economic development district, as designated by the Economic Development Administration, United States Department of Commerce, is, under AS 44.33.026 (b), automatically designated as an Alaska regional development organization. If a federally funded economic development district includes more than one designated Alaska regional development organization, the preexisting Alaska regional development organizations may not receive more than two grant awards after the date of the first federal grant award to that economic development district. Thereafter, that economic development district will be the sole designated Alaska regional development organization and the sole eligible grant applicant for that region.

(c) It is the responsibility of the applicant to show that the proposed regional development organization complies with the criteria in 3 AAC 57.040 and 3 AAC 57.050 , and AS 44.33.026 (a).

History -

Eff. 2/22/89, Register 109; am 11/26/93, Register 128

Authority -

AS 44.33.020

AS 44.33.026

Note: This is a selected excerpt from the regulations. Please see 3AAC Chapter 57 for the entire text.



Municipal and Regional Assistance Division

Department of Community and Economic Development

[Alaska State Home Page](#)

[Department Home Page](#)

[Division Home Page](#)

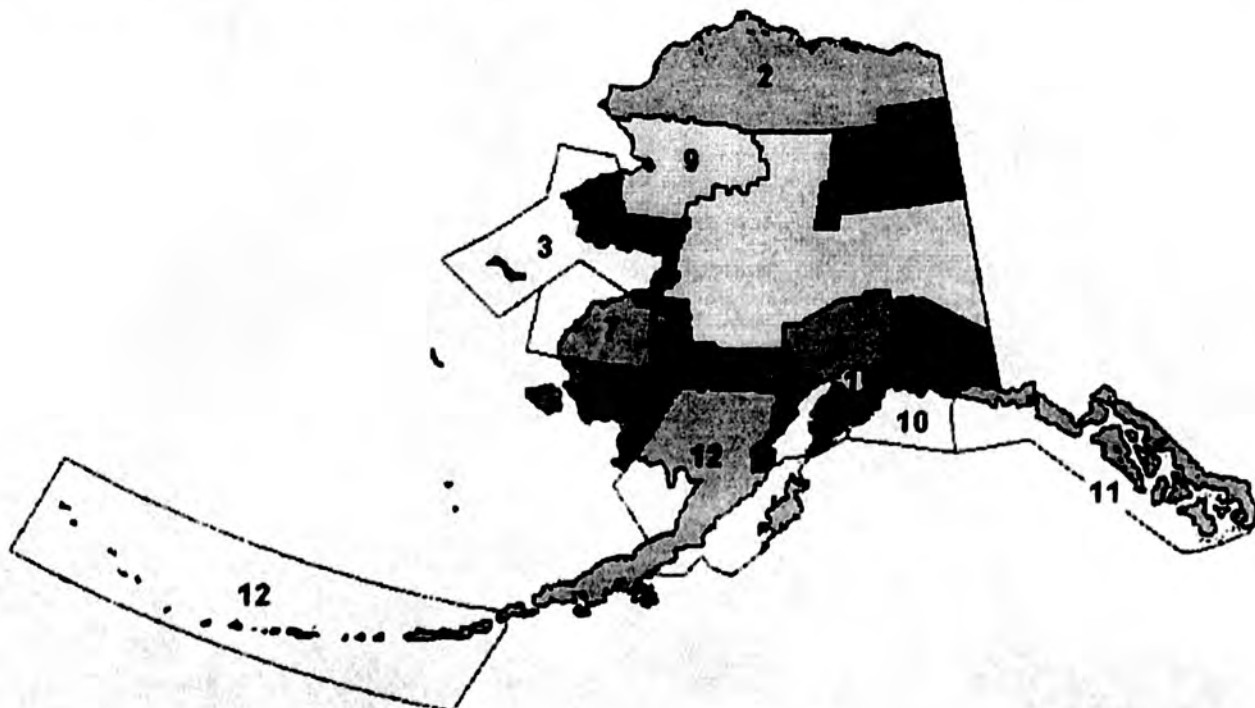
Alaska Regional Development Organizations -- ARDORs

The ARDOR program is based on the notion that locally driven initiatives, in partnership with the State, can most effectively stimulate economic development and produce healthy, sustainable local economies. The ARDORs are intended to:

- enable communities to pool their limited resources, and work together on economic development issues;
- develop partnerships among public, private and other organizations,
- offer a technical, nonpartisan capacity to develop and implement an economic development strategy,
- often have extensive experience with federal/State programs, and
- provide needed technical assistance via direct links with local citizens.

ARDOR Organizations

There are currently 12 ARDORs that cover all parts of Alaska with the exception of a portion of the interior. Two additional ARDOR applications are under review.



(ARDORs with Web Sites are "linked")

1. Anchorage Econ. Dev. Corporation
 2. Arctic Development Council
 3. Bering Straits ARDOR Program
 4. Copper Valley Econ. Dev. Council
 5. Kenai Peninsula Borough Econ. Dev. District
 6. Lower Kuskokwim Econ. Dev. Council
 7. Lower Yukon Econ. Dev. Council
 8. Mat-Su Resource Conservation & Development, Inc.
 9. Northwest Arctic Borough Econ. Dev. Commission
 10. Prince William Sound Econ. Dev. Council
 11. Southeast Conference
 12. Southwest Alaska Municipal Conference
-

Applications under review:

13. Interior Rivers Resource Cons. & Dev.
 14. Yukon Flats Resource Cons. & Dev.
-

ARDOR TOPICS

Note: documents followed by  must be viewed and printed with *Adobe Acrobat*. You can download a copy of this application free at: Adobe Acrobat READER

- Frequently Asked Questions about ARDORs
 - ARDOR Statutes and Regulations
 - Contacting the ARDORs
 - Related Web Sites
 - 1997 ARDOR Annual Reports
 - 1998 ARDOR Annual Reports
 - 1999 ARDOR Annual Reports 
 - 2000 ARDOR Application Documents
-

For more information about the ARDOR Program, contact:

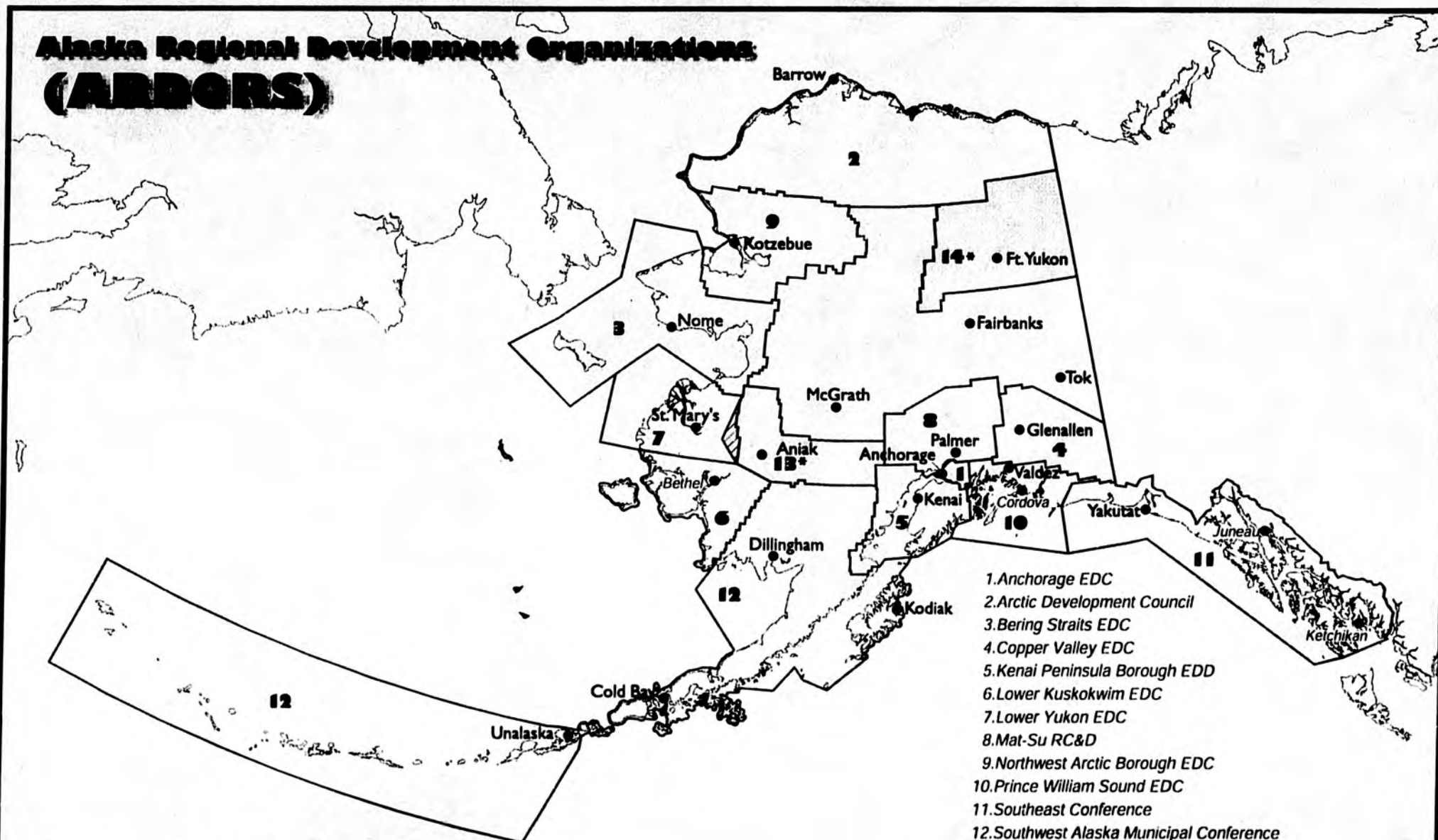
Nelda Warkentin
Department of Community and Economic Development
Municipal and Regional Assistance Division
550 West 7th Ave., Suite 1790
Anchorage, AK 99501
Phone: 269-4580 FAX: 269-4539
e-mail: Nelda.Warkentin@dced.state.ak.us

 Please go to the ARDOR's website for more info-

http://www.dced.state.ak.us/mra/Mrad_ARD.htm

(Note: Case sensitive)

Alaska Regional Development Organizations (ARDORS)



1. Anchorage EDC
2. Arctic Development Council
3. Bering Straits EDC
4. Copper Valley EDC
5. Kenai Peninsula Borough EDD
6. Lower Kuskokwim EDC
7. Lower Yukon EDC
8. Mat-Su RC&D
9. Northwest Arctic Borough EDC
10. Prince William Sound EDC
11. Southeast Conference
12. Southwest Alaska Municipal Conference

NOTE: DCRA anticipates the Fairbanks North Star Borough & Tanana Chiefs Conference, Inc. will seek ARDOR designation in FY 99.

Contact List

Anchorage Economic Development Corporation (4/11/89)¹

Patricia DeMarco, President
900 West 5th Avenue, Suite 300
Anchorage, AK 99501
Phone: 258-3700 Fax: 258-6646
aedc@alaska.net

Arctic Development Council (3/1/91)¹

Deborah Punton, Director
PO Box 1353
Barrow, AK 99723
Phone: 852-4146 Fax: 852-4147
dpunton_adc@barrow.com

Bering Straits Economic Development Corporation (1/15/97)¹

Norm Stadem, Director
c/o Kawerak, Inc.
PO Box 948
Nome, AK 99762
Phone: 443-4379 Fax: 443-2591
stadem@kawerak.org

Copper Valley Economic Development Council (11/1/90)¹

Larry Dickerson, Executive Director
PO Box 9
Glennallen, AK 99588
Phone: 822-5001 Fax: 822-5009
cvedc@alaska.net

Kenai Peninsula Borough Economic Development District (2/22/89)¹

Tess Whalen, Director
PO Box 3029
Kenai, AK 99611
Phone: 283-3335 Fax: 283-3913
twhalen@kpedd.org

Lower Kuskokwim Economic Development Council (9/17/91)¹

Carl Berger, Executive Director
PO Box 2021
Bethel, AK 99559
Phone: 543-4967 Fax: 543-4171
carl_berger@ddc-alaska.org

Lower Yukon Economic Development Council (11/1/91)¹

Scott Wagner, Executive Director
825 Mulchatna Dr.
Wasilla, AK 99654
Phone: 745-2262 Fax: 745-7984
lyedc@mtaonline.net

Mat-Su Resource Conservation & Development District (11/1/93)¹

Douglas Smith, Executive Director
351 West Parks, Highway, Suite 100
Wasilla, AK 99654
Phone: 373-1062 Fax: 373-1064
matsurcd@mtaonline.net

Northwest Arctic Borough Economic Development Commission (6/28/89)¹

Andy Concepcion, Executive Director
PO Box 1110
Kotzebue, AK 99752
Phone: 442-2500 Fax: 442-2930
nabedc@ptialaska.net

Prince William Sound Economic Development Council (11/1/91)¹

Sue Cogswell, Executive Director
PO Box 2353
Valdez, AK 99686
Phone: 835-3775 Fax: 835-3265
pwsedc@alaska.net

Southeast Conference (4/14/89)¹

Berne Miller, Executive Director
124 West Fifth Street
Juneau, AK 99801
Phone: 463-3445 Fax: 463-4425
seconf@ptialaska.net

Southwest Alaska Municipal Conference (4/6/89)¹

Glen Vernon, Executive Director
3300 Arctic Blvd., Suite 203
Anchorage, AK 99503
Phone: 562-7380 Fax: 562-0438
swamc@alaska.net

Frequently Asked Questions

What is an ARDOR? A non-profit organization of local volunteers, representing numerous public and private interests, working together to achieve economic development in their region. An ARDOR is organized in accordance with Alaska Statute 44.47.830 and the Alaska Administrative Code (3 AAC 54).

Why have a regional organization do economic development? The Legislature established the ARDOR Program in 1988, and again in 1997, in support of the widely held belief that a locally driven initiative, in partnership with the State and other entities, can most effectively stimulate economic development and produce healthy, sustainable local economies.

How does an ARDOR get established? DCRA approves an ARDOR designation. To be approved, the ARDOR must (1) be large enough and contain adequate resources to support a regional economic development program, and (2) be an economically viable unit with shared interests, resources, traditions, and goals. Currently, there are 12 ARDORs in all regions of Alaska, except the Interior. The Aniak region has submitted an application for ARDOR designation. Three other interior regions are considering ARDOR designation.

How does an ARDOR work? Each ARDOR is guided by a Board comprised of the economic development interests in the region. Board members are usually appointed by organizations in the region; however, some are elected. The Board hires an Executive Director to work with the Board to ensure an annual work plan is implemented. The Board oversees and directs the activities of the ARDOR.

What are the ARDOR Program goals? Encourage a healthier economic climate to increase the number of jobs; strengthen existing businesses; attract new businesses; and encourage economic diversification.

What does an ARDOR actually do? Each ARDOR is different with regard to existing economic development; infrastructure; a marketable natural resource; an educated work force; and a cohesive leadership organization—factors in achieving economic development. Thus, what each ARDOR does, is unique to that ARDOR. Generally, however, ARDOR's:

- ✓ conduct economic development related research and planning, including develop and implement a regional economic development strategy;
- ✓ respond to information requests;
- ✓ coordinate ARDOR's activities with other economic development activities;
- ✓ provide services designed to encourage economic development;
- ✓ collect and distribute economic information;
- ✓ develop and maintain community and village economic profiles;
- ✓ coordinate State economic or business development efforts; and
- ✓ serve as a liaison between State government and the region.

How is an ARDOR funded? DCRA awards annually, a State grant to each ARDOR that satisfies the statutory and regulatory requirements of the ARDOR Program, including the requirement that each ARDOR provide a local, non-State match. In FY98, each ARDOR received \$51,666. The State grant and required match is usually not the ARDOR's only source of funding. ARDOR's can and do receive funding from a variety of sources.

How much money does the State contribute to the ARDORs?

	FY97	FY98	FY99
Total	\$620.0	\$620.0	\$620.0
Each Grant	\$54.5	\$51.7	\$51.7
# of ARDORs	11 ¹	12	12

¹Plus, one organizing ARDOR received \$20.0.
NOTE: Amounts are \$1,000.



Jim & Diane Erickson

PO Box 877294
Wasilla, Alaska 99687-7294

Phone 907-745-7467
Fax 907-357-3805
Home Phone 907-373-3805
Email jde@mtaonline.net

JAN 31 2000

January 29, 2000

The Honorable Alaska Representative Alan Austerman
Alaska State Legislature
State Capitol (MS3100)
Juneau, Alaska 99801

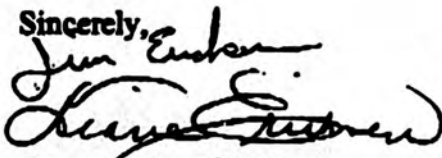


Dear Representative Austerman,

Thank you for sponsoring HB265. The ARDOR program is very important for economic development throughout the State of Alaska. One project that the ARDOR program and the Mat-Su RC&D were very involved with was the port project out at Point MacKenzie. This is only one of the numerous expertize contributions we need towards economic development for our State. Hopefully, the two committees will take a long look at all of the good brought forth by the use of the ARDOR program and the Mat-Su RC&D for our State.

Again, thank you. Please add our names to your support list of HB265. If you have any questions, please contact us at the above address. Thank you for your time, cooperation, and consideration.

Sincerely,



Jim and Diane Erickson

cc: The Honorable Alaska Senator Lyda Green
The Honorable Alaska Representative Beverly Masek

ELEANOR F. OAKLEY
P. O. BOX 4072
PALMER, AK 99645
907-745-1745
907-745-1749 (FAX)
email - eoakley@mtaonline.net

FAX COVER PAGE

DATE: February 1, 2000

TO: Rep. Alan Austerman
Attn: Cliff Stone, Chief of Staff

RE: Reauthorization, ARDOR Program

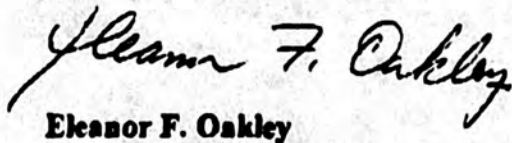
TELEPHONE: 907-465-4956

Number of Page: two (2)

As a former Mat-Su Borough Assembly member, I have worked closely with our local RC&D and realize the importance of the organization regarding economic development not only for our area but also for the benefit of the economic well-being of the State of Alaska. Also I worked with other RC&Ds on a state-wide basis as a founding member of the Alaska Center for Appropriate Technology and realize the importance of the organizations for economic development in the rural areas of the state.

I fully support the continued funding of the state-wide organization through H.B. 265. As you may be aware, the program leverages each \$1 invested to more than \$5 in private and federal dollars.

Sincerely,



Eleanor F. Oakley

cc: Mat-Su RC&D

FEB 02 2000

SOUTHEAST CONFERENCE

Working for strong economies, healthy communities, and a quality environment in Southeast Alaska

A RESOLUTION URGING REAUTHORIZATION OF THE ALASKA REGIONAL DEVELOPMENT ORGANIZATION (ARDOR) PROGRAM (Resolution 00-12)

- WHEREAS** one of the most serious challenges facing Alaskans today is expansion, diversification, and stabilization of the State's economy; and,
- WHEREAS** among the most successful approaches to economic expansion, diversification, and stabilization is one that encourages and facilitates a high level of participation at local and community levels; and,
- WHEREAS** the Alaska Regional Development Organization (ARDOR) Program was established to create and sustain regional development capacity by fostering effective public-private partnerships to implement locally conceived and executed economic and community development projects; and,
- WHEREAS** the ARDOR Program will "sunset" unless reauthorized by the Legislature, and
- WHEREAS** ARDORs statewide have laid a solid foundation for greater responsibility and leadership in economic and community development at the regional level; and,
- WHEREAS** Southeast Conference has assisted the people and communities of Southeast Alaska by: 1) supporting and helping improve and expand marine and land transportation infrastructure; 2) helping communities address solid waste management, household hazardous waste disposal, and other environmental needs; and, 3) helping communities plan and execute development efforts responsive to local needs and priorities.

NOW THEREFORE BE IT RESOLVED THAT:

Southeast Conference urges the Administration and Legislature to fully support the ARDOR Program through appropriate administrative policies and appropriation of funds adequate to sustain the ARDOR mission of "building local capacity" and developing sustainable economies.

Southeast Conference urges the Administration and Legislature to reauthorize the ARDOR Program during the next legislative session.

This Resolution be sent to the Governor, the Legislature, the Department of Community and Economic Development and Alaska Industrial Development and Export Authority.

ADOPTED BY: SOUTHEAST CONFERENCE ON SEPTEMBER 30, 1999

Witness:


Robert W. Ward, Jr. - President Southeast Conference

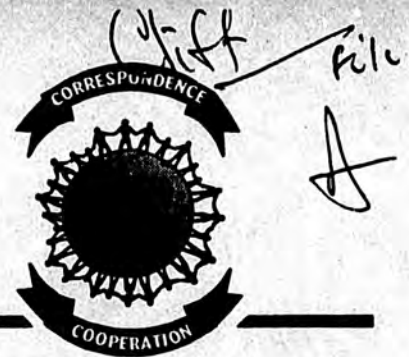
Attest:


Frank Homan - Executive Director

CORRESPONDENCE STUDY SCHOOL

MAT SU BOROUGH SCHOOL DISTRICT
600 EAST RAILROAD AVE., SUITE #6
WASILLA, ALASKA 99654 (907) 373-3570
FAX (907) 373-3573

STEVE LEVINE, PRINCIPAL



January 31, 2000

FEB 03 2000

Dear Representative Austerman,

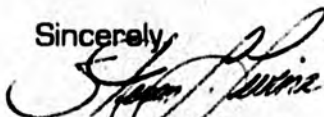
I am writing this letter to voice my strong support for the reauthorization of the ARDOR Program through the year 2003.

I have been a volunteer on the Board of Directors of the Mat-Su Resource Conservation and Development Council for the past five years. I have served over two years as Treasurer on the Executive Board. My seat on the Board allows me to represent the largest employer in the Matanuska-Susitna Borough, that of the Mat-Su Borough School District. I have always viewed my involvement in this organization as being good for Mat-Su Schools. A strong economy and greater assessed evaluations make building a better educational system easier to accomplish because more local revenue is available.

I know that Mat-Su RC&D is the only local entity able to leverage it's broad-based political and business advocacy with local knowledge and expertise to make big dreams come true. We have made excellent progress on the Hatcher Pass Project, the dispensation of the Big Lake Hatchery, as well as moving the Port McKenzie Project forward. In addition to these headliner projects, we have a long list of individual businessmen and budding entrepreneurs that we have provided technical assistance to. Similarly, we have provided guidance and insight to many non-profit organizations related to community development and resources conservation such as, Wasilla Wonderland Park, Houston Homesteaders Community Center, Goldrush Centennial, Palmer Children's Playground, and Wasilla Skate Park. We have paved the way to make their dreams, albeit smaller than a port, come true as well.

Again, I urge you to do all that you can in support of House Bill 265, Extending the ARDOR Program, happen.

Sincerely,



Steven L. Levine

Alaska Regional Development Organizations

Annual Report

**Anchorage Economic Development
Corporation**

Arctic Development Council

**Bering Strait Alaska Regional
Development Organization**

**Copper Valley Economic Development
Council**

**Interior Rivers Economic Development
Council**

**Kenai Peninsula Borough Economic
Development District**

**Lower Kuskokwim Economic
Development Council**

**Lower Yukon Economic Development
Council**

**Mat-Su Resource Conservation &
Development Council**

**Northwest Arctic Borough Economic
Development Commission**

**Prince William Sound Economic
Development Council**

Southeast Conference

Southwest Alaska Municipal Conference



January 2000

Contact List

Anchorage Economic Development Corporation (4/11/89)¹

Larry Crawford, President & CEO
900 West 5th Avenue, Suite 300
Anchorage, AK 99501
Phone: 258-3700 Fax: 258-6646
lcrawford@aedcweb.com

Arctic Development Council (3/1/91)¹

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Table of Contents

Overview and Issues	1
---------------------------	---

Individual ARDOR Reports

Anchorage Economic Development Corporation	3
Arctic Development Council, Inc.	4
Bering Strait Alaska Regional Development Organization	5
Copper Valley Economic Development Council	6
Interior Rivers RC&D Council	7
Kenai Peninsula Borough Economic Development District	8
Lower Kuskokwim Economic Development Council	9
Lower Yukon Economic Development Council	10
Mat-Su Resource Conservation and Development Council	11
Northwest Arctic Borough Economic Development Commission	12
Prince William Sound Economic Development Council	13
Southeast Conference	14
Southwest Alaska Municipal Conference	15

Frequently Asked Questions	16
----------------------------------	----

Map of the ARDORs	17
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THE
FOLLOWING
DOCUMENT(S)
ARE
POOR
ORIGINAL
COPIES

...business or job—and
...Where
...economic development
...developing the water, energy, and transportation systems and
...an environment in which development
...economic development, especially in areas with little
...Even when the infrastructure and
...business and jobs is a capacity building
...happen overnight.

Donna Tollman, Former Executive Director,
Copper Valley Economic Development Council



Overview

The Alaska Regional Development Organizations (ARDOR) Program is the State's contribution to regional initiatives for developing Alaska's economy. In 1988, the Legislature recognized that locally driven initiatives, in partnership with the State, is the most effective approach to creating and sustaining strong, healthy economies. The Legislature established the ARDOR Program to create a network of organizations to plan and support economic development at the regional level.

There are currently 13 ARDORs. The ARDORs, like their counterparts nationwide:

- **enable local officials and businesses to pool their limited resources and work together on economic development issues.**
- **develop partnerships among public, private and other organizations, and**
- **provide needed technical assistance via direct links with local citizens.**

It's not the State trying to determine what's best for the region—rather it's the residents and those doing business in the region working together to create their economic future.

The ARDOR Program is providing a return for the State's investment. The State provides \$620,000 in grant funds for the ARDOR Program. As indicated on the following pages, the accomplishments of the ARDORs are impressive. Additionally, to their credit, the ARDORs have used the \$620,000 in State grant funds to leverage over \$3.5 million annually in other funds.

Communities and local organizations are making a significant financial commitment to the ARDOR program. An FY98 DCED evaluation of the ARDOR Program indicates that 96% of the required match is provided by local sources. ARDOR board member participation reflects a local commitment to the ARDOR Program. The 13 ARDOR boards, each with 10-20 members, constitutes 150+ local, civic minded individuals, who volunteer their time to achieve a stronger economic base in their region.

ARDOR boards bring together the leadership, expertise and dedication needed to generate sustainable economic development. ARDOR boards include individuals representing the private sector, land owners, school district, utilities, local government, etc.

The original intent of the ARDOR Program was to create regional entities, similar to the Southeast Conference or Southwest Alaska Municipal Conference, that could (1) improve the local economy and (2) eliminate region-wide economic development barriers, such as inadequate transportation or uncoordinated marketing efforts.

As reflected on the following pages, the ARDORs are meeting this Legislative intent. The ARDORs work on a wide range of projects. Some, like Anchorage's "Top of the World Conference" have regional or statewide impacts. Other projects, such as eco-tourism expansion, business start-up workshops, and the Kenai Business Innovation Center, assist individuals and businesses.



Issues

The ARDOR Program will sunset 6/30/00 unless the Legislature reauthorizes the Program. The reauthorization is a critical issue this Legislative Session. The very survival of many of the regional economic development councils is dependent on whether the ARDOR Program continues after 6/30/00.

If the funding for each ARDOR were to be increased above the \$50,000 level, the ARDORs could accomplish even more. Additional funding would allow the ARDORs to establish even more small business incubators, develop Internet marketing expertise, address more costly infrastructure needed for business development, focus on value-added manufacturing, etc.

Participants of the Arctic Development Council's Youth Entrepreneurship Program



Top row from left: Holly Elbert, Eugene Gueco, Timothy Aiken.

Bottom Row from left: Michelle Grimes, Ashley Brookes, Martina Leavitt, Steven Kaleak

"We are a group of 13 year olds that have gone through the Educating Youth on Entrepreneurship (EYE) program. We learned everything about starting a small business. We had to write a business plan and present it to the ADC Board of Directors for approval for a loan from the Youth Revolving Loan Fund to start our business. This program has given us the chance to be owners and operators of our own business "PHATsnacks". We make the decisions, pay the bills (including balancing the checkbook), order the inventory, and operate the concession stand. We have learned that in order for our business to be successful we need dedication and teamwork and work our scheduled time."
PHATsnacks Owners



Anchorage Economic Development Corporation

1999 Examples of Accomplishments

- New Business Incentive Program passed by Legislature and signed into law.
- BUY ALASKA available statewide on the Internet at www.buyalaska.com.
- With DCED, published Fresh and Live Seafood Reports for Korea, Taiwan and Hong Kong.
- Assisted Kinetic Aviation, Inc. with site location, permits and financing.
- Facilitated formation of advocacy group for multi-modal transportation access to the Anchorage waterfront in support of oil industry module construction projects and shipping of goods through the Port.
- Developed and published forecast and quarterly economic updates (in AEDC newsletter - circulation 32,000), presented updates to 87 audiences (ranging in size from 5 - 600 persons), and briefed Permanent Fund managers and guests of Mayor.

The Business Incentive Program provides infrastructure, equipment, key personnel relocation costs and on-the-job training for manufacturing and value added industry in Alaska. BUY ALASKA has created or retained 331 jobs with \$15.24 million retained in Alaska's economy. An increasing fraction of services are outside of Anchorage. Fresh and Live Seafood Reports are available on CD ROM and were presented at a 10/98 public symposium. Data is in support of fresh and live air cargo from Anchorage.

3 Top Economic/Business Needs

- Workforce development.
- Transportation infrastructure for commercial corridors.
- Completion of year round tourist destinations in Anchorage.

To keep more of our talented entry level graduates in the Alaska workforce, student outreach about work opportunities in aviation, health services, manufacturing and tele-communication needs to be supported with promotion campaigns and collaboration with local and "Outside" universities. Anchorage's growth patterns need to accommodate industrial development and freight mobility, as well as residential, tourist and pedestrian amenities. Additional tourist destinations, such as the Native Heritage Center, Potter Marsh Nature Center and Fisheries Industry Center at Ship Creek will enhance Anchorage's year round appeal.

2000 Goals

- Promote Anchorage as site for global logistics and light manufacturing.
- Promote Anchorage waterfront as multi-modal transportation/trade center.
- Expand use of Anchorage businesses to Alaska communities, especially health care and education.
- Promote year round tourism and convention infrastructure and destinations.
- Provide applied economic research/analysis for business opportunities in Anchorage.

FY 2000 Budget

\$47,692	State ARDOR grant
47,692	Locally generated match
1,060,616	Additional funds generated or leveraged by the ARDOR (may include State funds)
\$1,156,000	Total (The State ARDOR grant funds 4% of the total.)

Board of Directors

Executive Committee

Mel Nichols, (Chair) engineering
Jim Gorski, (Vice Chair) prof services
Gene O'Hara, (Sec/Treas) health services
Ernie Hall, manufacturing
Kirk McGee, Native corporation

Members

Mike Brady, construction
William Deaver, transportation
Jim Kubitz, transportation
Max Lowe, tourism
Dale Mormon, construction and equipment
Tom Maloney, oil and gas
Kathy Porterfield, prof services
Royce Rock, organized labor
Dana Tindall, communications
Nancy Usera, financial
Mary Sholton-Witte, transportation

Ex-Officio Members

Ramona Barnes, State Rep
Ethan Berkowitz, State Rep
Gene Bjornstad, elec. utilities
Ronald Duncan, communications
Thomas Edrington, tele. utilities
Johnny Ellis, State Senator
Lee Gorsuch, education
Wilson Hughes, communications
Mary Hughes, Municipality
Rick Mystrom, Mayor
Tennys Owens, retail
Drue Pearce, State Senator
Morton Plumb Jr., transportation
Deborah Sedwick, DCED Commissioner
B. John Shipa, Financial
Randy Simmons, industrial dev.
Dick Tremaine, Anch. Assembly
Fay Von Gemmingen, Assembly

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Arctic Development Council, Inc.

1999 Examples of Accomplishments

- Continued to provide technical assistance to more than 400 individuals of the North Slope Borough, including conducting a series of 2 business plan development workshops in each of the 8 communities.
- Provided revolving loan fund financing for 2 new small businesses on the North Slope. Total active loans = 9, reflecting \$221,380 in loans. Types of loans extended: Native arts and crafts, welding services, video game rentals/sales, coffeehouse, bed & breakfast and youth-owned concession stand.
- Developed Educating Youth on Entrepreneurship (EYE) Program. This helps young adults learn all aspects of ownership and operation of a small business. The 13 EYE graduates selected a small business to own and presently operate a successful concession stand at the Barrow Roller Rink.
- Implemented Youth Revolving Loan Fund - any youth organizations in the North Slope Borough are eligible to apply for a loan. Funding ranges from \$1,000 to \$5,000. One loan approved to date - a concession stand.
- Established and presently operate a Native arts and crafts gift shop; marketing outlet for local artisans.
- Continue to operate a business incubator having 4 clients and 5 successful graduates.
- Established a business resource library in the ADC Small Business Support Center providing a centralized location for residents. The library has more than 600 business-related materials (cataloged into the local Tuzzy library system) along with 2 personal computers (including a variety of software and a funding database) for client use.
- Continue to operate Project Information Center (PIC) for North Slope contractors who may review and/or purchase upcoming construction projects for bid. This year 50 borough capital improvement project bid packets were made available in the PIC and 149 plans and specifications sold. Also, available in the PIC are procurements for state and federal government construction projects.

3 Top Economic/Business Needs

- Privatization of borough services to private industry to increase small business ownership opportunities and efficiency of operations.
- Develop cultural tourism to replace dwindling oil revenues.
- Increase circulation of dollars spent on the North Slope.

FY 2000 Goals

- Privatization of North Slope Borough services designated for private sector operations.
- Expand Youth Entrepreneurship Program to at least 1 outlying village.
- Expand Business Resource Library to the 7 outlying villages.
- Establish business incubator in at least 1 village.
- Develop gift shop into an artisan's cooperative, if the community wants one. Otherwise develop gift shop into privately-owned business.

FY 2000 Budget

\$ 47,692	State ARDOR grant
423,000	Locally generated match - North Slope Borough
0	Additional funds generated or leveraged by the ARDOR (may include State funds)
\$470,692	Total (The State ARDOR grant funds 10% of the total.)

Board of Directors

Executive Committee

Mayor Jim Vorderstrasse (Pres),
City of Barrow
Robert Harcharek (Vice-Pres),
North Slope Borough
Ron Panigeo (Treas), Ukpeagvik
Inupiat Corp
Lucy Brown (Sec), Tagiugmiulla
Nunumiulla Housing
Authority

Members

Vacant, Native Village of Barrow
Ray Jakubczak, BP Exploration
Dorcus Thompson, Cape
Smythe Air Service
Wes Osowski, National Bank of
Alaska
Forrest "Deano" Olemaun,
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Bering Strait Regional Development Organization

1999 Examples of Accomplishments

- Began implementation planning and activities in response to the Comprehensive/Regional Economic Development Strategy (CEDS/REDS) for the region.
- Sponsored a regional freight symposium.
- Sponsored a regional village store managers workshop.
- Made application to USDA-NRCS for designation as a Resource Conservation and Development (RC&D) Area.
- Organized the Native Voices Theatre.
- Started a business incubator process to nurture development of construction trade skills and businesses in the region. Organized a Construction Technology Support Unity (CTSU) to assist communities with all aspects of force account construction projects.

Designation as the ARDOR has created a permanent, full time position, the Planning Development Specialist. With the support of Kawerak's CED program we expect to have a minimum of three new businesses going during 1999 and 30% increase in local construction activity.

3 Top Economic/Business Needs

- Education at all levels.
- Access to risk-subsidized capital.
- More participation by local residents in the construction trades.

These three elements will enhance job creation and business development and wealth creation by: (1) establishing a labor force that can take advantage of opportunities that presently, in many cases, requires importing skilled personnel with the concomitant outflow of income; (2) allowing small enterprises to start up and expand; and (3) increasing income from construction (architect, engineer, material supply, labor) which will add dramatically to the village and regional income flows and create additional wealth.

2000 Goals

- Continue implementing elements of the CEDS and REDS in the region.
- Develop and conduct workshops for the annual update the CEDS/REDS.
- Present a successful application for designation by USDA-NRCS as a RC&D.
- The Native Voices Theatre will have several performances and research opportunities for high school students.
- Help new businesses and growing businesses with feasibility analyses and business planning and management.
- Organize and conduct a follow-up village store manager's training workshop.
- Organize and conduct a regional economic development symposium to explore potential economic development opportunities in the region.
- Provide follow-up assistance and information in response to issues learned at the regional freight symposium.

FY 2000 Budget

\$47,692	State ARDOR grant
15,896	Locally generated match
0	Additional funds generated or leveraged by the ARDOR (may include State funds)
\$63,588	Total (The State ARDOR grant funds 39% of the total.)

Board of Directors

Executive Committee

Robert Keith (Chair), Kawerak, Inc.

Don Stiles (Vice-Chair), fisheries

Mary Darlene Charles (Sec.), Southcentral Sub-regional Villages

Members

Fred Eningowuk, banking

Simon Bekoolok, Jr., Kawerak, Inc.

Mark Johnson, tourism

Jim Rowe, transportation

Tom Sparks, minerals

Kevin Zweifel, Norton Sound

Wayne Mundy, Bering Strait Housing

Not designated, City of Nome

Gilbert Tocktoo, Northern Sub-regional Villages

Fritz Waghiyi, St. Lawrence Island Villages

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Copper Valley Economic Development Council, Inc.

1999 Examples of Accomplishments

- Consolidated Area Strategic Plan.
- Community profile updated.
- Computerized Small Business Resource Center.
- Small Business Training Consortium with University of Alaska.
- IRS 501C 3 Designation obtained.
- Community needs assessment conducted.
- USDA RC&D applicant designation.
- Eastern Alaska Interior Forum.
- Small business development and training.

Top Economic/Business Needs

- Natural gas pipeline
- Railroad expansion
- Wrangell St. Elias National Park Visitor Center
- McCarthy Highway Improvements
- Local control/management of critical issues
- Physical Infrastructure/services to support growth
- Preservation/enhancement of rural lifestyle

The CVEDC has created an integrated plan of work that includes four major areas:

- Organizational development
- Community development
- Economic development
- Natural resource conservation and development

This plan will help guide the Copper Valley into the next century.

The CVEDC is guided by the principles that:

- The Copper Valley region and its residents will manage and control the future of the area through local participation and decision making.
- Local citizens, businesses, and organizations will be the beneficiaries of the economic opportunities that arise in the Copper Valley.
- The rural lifestyle of the area will be preserved and enhanced, maintaining the Copper Valley as a quality place to live, work and play.

Board of Directors

Members

Theresa Absher, (Pres)
business
Vickie Snitzler, (Vice-Pres)
government
Thelma Schrank, (Sec)
employment
Daryl Lowe, (Treas) banking
Phil Baur
Earl Bell, labor (retired)
John Downes, business
Carol Neeley, business
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FY 2000 Budget

\$47,692	State ARDOR grant
20,354	Locally generated match
0	Additional funds generated or leveraged by the ARDOR
\$ 68,046	Total (The State ARDOR grant funds 42% of the total.)



Interior Rivers RC&D Council

History

The Interior Rivers Resource Conservation and Development (RC&D) Council, formed in 1997, completed its Area Plan in September of that year. The Council members articulated the following vision and mission:

Vision

The Interior Rivers R C & D area is at 20th century standards (no Third World conditions) with local control that guides strong economic development while protecting the environment, subsistence resources, and the cultural heritage of all people.

Mission

The mission of the Interior Rivers R C & D Council is to create long-term jobs and improve village living standards on behalf of all residents of the region.

The Council has provided assistance to a number of local projects, such as helping Chuathbaluk obtain funds for utility planning and assisting in the preparation of an Overall Economic Development Plan for Russian Mission. A project to develop community profile maps for four villages is nearing completion. The Council obtained designation as an ARDOR in 1999, and is beginning its first year of activity under this program.

Plan for 1999/2000 Goals

The Council's first year ARDOR workplan focuses on the development of a regional economic development strategy. Using ARDOR funds and a Magnuson-Stevens grant, the Council will conduct research and surveys, host village meetings on economic issues, and develop a strategy for economic diversification. This strategy will be consistent with the Council's vision and mission, and will demonstrate respect for local values.

In response to a regional meeting held in Aniak in March 1999, the Council is also working on plans for a regional training center. A steering committee has been meeting to guide plans for a training center that will meet local needs for job skills and life skills training.

The Council's community mapping project is expected to continue into 2000 with the completion of maps for all villages in the region.

Board of Directors

Executive Committee

Arnold Hamilton, (Pres)
Shageluk
Carl Morgan, Jr., (Vice-Pres)
Kuskokwim Native Assoc.
Lovey Duffy, (Sec)
Russian Mission
Robert Walker, (Treas) Anvik
Jeff Nelson, Aniak

Members

Brian Soosuk, Chuathbaluk
Gabe Alexie, Crooked Creek
Gabe Nicholi, Grayling
Alfred Demientieff, Holy Cross
Liza Phillips, Lower Kalskag
Theodore Gordon, Red Devil
Andrew Gusty, Stony River
Evan Bobby, Jr., Lime Village
Angela Morgan, The
Kuskokwim Corporation
Phillip Demientieff, Tanana
Chiefs Conference
Kenny Morgan, Kuspuk School
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FY 2000 Budget

\$47,692	State ARDOR grant
3,417	Locally generated match
33,585	Additional funds generated or leveraged by the ARDOR
\$ 84,694	Total FY00 Budget (The State ARDOR grant funds 57% of the total.)



Kenai Peninsula Borough Economic Development District

1999 Examples of Accomplishments

- The new Kenai Peninsula Borough industrial prospectus was designed and written.
- Implemented electronic commerce training for small businesses through the Northwest Economic Development Network Project. Trained over 103 participants in Basic and Advanced Internet, Business and Marketing, and Web Page Design. Electronic commerce training opens the doors to global markets for small businesses, providing them with the tools to compete in the new electronic marketplace.
- Provided business consultation and training to over 220 clients, resulting in 41 jobs created and 37 jobs retained, and leveraged over \$2 million in loans. Business counseling and training help new and existing businesses solve a variety of business problems.

3 Top Economic/Business Needs

- Expansion of the Revolving Loan Fund pool and investigation of other financing alternatives. Recapitalization of the Revolving Loan Fund would allow EDD to partner with local banks to finance more businesses considered unlikely candidates for conventional financing in a conservative lending environment.
- Assessment of infrastructure needs for value added and communications technology. Infrastructure and skilled workers are critical elements for industrial growth.
- Diversification and development of existing business. Development of existing industry strengthens the industrial base and creates jobs.

2000 Goals

- Establish organizations leadership role in electronic commerce, work to strengthen information technology access across economic sectors. Assist small businesses in overcoming the "rural penalty" that can result from geographic isolation by using and developing telecommunications resources.
- Target recruitment activities towards industries that can take advantage of the Kenai Peninsula's infrastructure and resource assets. Identifying assets and targeting marketing efforts towards these assets will help bring new industries to the Kenai Peninsula Borough.
- Continue to strengthen relationships with municipal/community groups to promote locally driven economic development activities. Local participation in the development of goals will ensure community support.
- Continue the creation of new jobs through business assistance.
- Expand the Business Innovation Center activities to target technology and value-added businesses. The BIC and other business assistance activities promote economic growth.

Board of Directors

Executive Committee

Tom Boedeker, (Pres) city manager/City of Soldotna
 Jim Chambers, (Vice Pres) organized labor
 Pat Norman, (Sec) minority representative/Village of Port Graham
 Jeff Sinz, (Treas) finance/Kenai Peninsula Borough

Members

John Crawford, minority representative, City of Seldovia
 Philemon Morris, transportation, City of Kachemak
 Bill Popp, non-profit, borough assembly
 Bob Satin, recreation, City of Seward
 Diana Spann, telecommunications, City of Soldotna
 Mary Tougas, retail, City of Soldotna
 Luke Welles, retail, City of Homer
 John Williams, real estate, City of Kenai

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FY 2000 Budget

\$47,692	State ARDOR grant
47,692	Locally generated match
461,402	Other operating funds leveraged by the ARDOR (may include State funds)
\$556,786	Total Operating Funds
50,000	Pass-thru and project specific funds
\$606,786	Total FY00 Budget (The State ARDOR grant funds 7% of the total.)



Lower Kuskokwim Economic Development Council, Inc.

1999 Examples of Accomplishments

- Three tourism product development tours for travel industry representatives to our region completed.
- Provided capacity building to village organizations to establish and grow local small businesses.
- Completed 2 business workshops for potential business operators.
- Promoted school-to-work activities for high school students, in partnership with the school district.
- Helped two communities seek and obtain funding to develop and implement a local economic development plan where none previously existed.
- Completed the second year of our salmon quality enhancement project, providing 75 local commercial fishermen a pay incentive for icing their catch.

The above supports job creation by providing information on business opportunities; how to access financing and technical assistance; how to operate a business successfully; educating those doing business in the region about the communities and services currently available; and giving communities a vision of how they want to improve their economy.

3 Top Economic/Business Needs

- Develop new markets for value-added fish products from our commercial salmon fisheries.
- Provide technical assistance to potential businesses, including assistance with preparing a business plan, securing financing, and managing a business successfully.
- Access to capital for business development.

The commercial salmon fishery is currently the economic mainstay of the region. Improving product marketability and new product development will increase the return to fishermen and allow for new jobs in the region.

2000 Goals

- Maintain the salmon quality enhancement project for the region's commercial salmon fishery.
- Complete economic development plans in two villages.
- Continue promoting local tourism through product development tours to our region for travel industry representatives.

The above will revitalize the region's fishery, the current leading industry, and lay the groundwork for new business development (tourism, food and lodging facilities).

FY 2000 Budget

\$47,692	State ARDOR grant
25,000	Locally generated match
0	Additional funds generated or leveraged by the ARDOR
\$72,692	Total (The State ARDOR grant funds 65% of the total.)

Board of Directors

Executive Committee

Andrew Guy, (Chair) Calista Native Corporation, Inc.
Myron Naneng, (Vice-Chair) President AVCP, Inc.
Max Angellan, (Treas) IRA Council
Peter Julius, (Sec) IRA Council Administrator, business

Members

Willard Church, business, Native Village of Kwinhagak
Mary Kapsner, State Rep.
Richard Foster, State Rep.
Sam George, business, Yupit School District
Lyman Hoffman, State Senator
Alexie Jimmie, business, United Villages Inc. President
Jackson Lomack, IRA Council
Fred Phillip, IRA Council, Coastal Villages (CDQ) President
Les Daenzer, Lower Kuskokwim School District

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Lower Yukon Economic Development Council

1999 Examples of Accomplishments

- With DCRA and VISTA from the region, held a "Champion Community" meeting in Marshall.
- Assisted Emmonak Tribal Council's with value added fish plant sales to sample Lower Yukon School District school sites.
- Assisted the Native Village of Chuloonawick with a "Small and Needy Tribes" grant.
- Assisted Kotlik and Sheldon Point with fishery related planning.

The USDA Champion Community project brings together local, State and federal resources to address economic development in Marshall. In-region sales of fish helps circulate dollars in the region, thereby improving the local economy. The "Small and Needy Tribes" grant will further economic opportunities of individuals in the region. Fishery related planning is addressing fish buying and value added production opportunities.

3 Top Economic/Business Needs

- Business training for residents.
- Career guidance.
- Collateral for business loans.

These are on-going needs that, with long term intervention, can achieve economic growth in the region. The Champion Community project, if pursued in additional villages, may be a forum to address business training needs and opportunities. The LYEDC, in cooperation with the Lower Yukon School District, intends to hold a meeting to discuss agency cooperation for career guidance for the area's youth. Collateral for business loans is still an obstacle for many. To their credit, the Yukon Delta Fish Development Association and Association of Village Council Presidents, Inc. have tailored loans for region residents with collateral problems.

2000 Goals

- Assuming LYEDC and LYSD partner to do career guidance, will prepare and implement work plan for the same.
- Establish administrative capabilities, develop a five year economic strategy, and provide career guidance for young tribal members for the Native Village of Chuloonawick.
- Expand marketing for the Emmonak value added fish plant.
- Continue developing Kotlik and Sheldon Point fish economy.
- Achieve a federal/State/community partnership in Marshall to better coordinate economic development efforts in the community.

Career guidance is an effort to ensure that future jobs in the region will be held by area residents. Should the pilot sites in the school district do well, sales to the entire school district will be the goal. Individual community work is helping build the local economic base.

FY 2000 Budget

\$47,692	State ARDOR grant
15,738	Locally generated match
0	Other funds generated or leveraged by the ARDOR (may include State funds)
\$63,430	Total (The State ARDOR grant funds 75% of the total.)

Board of Directors

Executive Committee

George Owletuck (Pres), tribal council
Andrew Brown (Vice-Pres), education
Bay Johnson (Sec/Treas), banking

Members

Edward Adams, Sr., tribal council
Nick Andrews, Jr., tribal council
Andrew Kelly, Sr., business
Dan Kirby, transportation
Benny Okitkun, Native corporation
Alvin Owletuck, city
Laura Peterson, city
Doug Redfox, city
Anthony Ulak, city
Richard Weaver, Sr., city

Contact

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Matanuska-Susitna Resource Conservation & Development Council

Our purpose is to enhance the employment and tax base of the Mat-Su Borough while maintaining a high quality of life for residents.

1999 Examples of Accomplishments

- Assisted Mat-Su Port Commission in obtaining funding.
- Hosted the 1st Annual Valley Economic Development Conference.
- Drafted Overall Economic Development Plan.
- Completed & distributed Timber Utilization Plan for the Mat-Su.
- Completed construction of the Houston Educational Park.
- Completed Houston Homesteaders Community Center.
- Completed Big Lake's 100 Junker Rally (clean-up project).
- Completed economic recovery grants for Wasilla, Houston, and Big Lake.
- Provided continuing assistance to: Wasilla Wonderland, Palmer Children's Playground, Houston Homesteaders, Skateboard Park, Goldrush Centennial, Palmer Hockey Association, Wasilla Soil and Water Conservation District.
- Completed portable dry kiln project.

3 Top Economic/Business Needs

- Lack of a port: A bulk commodity port is needed to facilitate mineral development in interior Alaska.
- Investment in infrastructure: Improved road and/or rail access is needed to develop Port MacKenzie and Hatcher Pass.
- Increased private ownership of land: Only 3% of the Mat-Su Borough is in private hands. State land (60%) is not managed for economic growth.

2000 Goals

- Market Port MacKenzie as an industrial site.
- Development of Hatcher Pass ski area.
- Continue work on Chijik Road access project.
- Complete the Overall Economic Development Plan.
- Complete Timber Bridge commercialization project.
- Assist the City of Houston with feasibility study of a septic treatment site.
- Apply for Economic Development District designation.
- Big Lake Fish Hatchery: Acquire land and market property.
- Host 2nd Annual Valley Economic Development Conference.

FY 2000 Budget

\$47,692	State ARDOR grant
25,500	Locally generated match
111,800	Additional funds generated or leveraged by the ARDOR (may include State funds)
\$184,992	Total (The State ARDOR grant funds 26% of the total.)

Board of Directors

Executive Committee

Bruce Borup, (Pres) Palmer EDA
Jim Ericksen, (Vice Pres) AK
Farmers & Stock Growers
Al Jorgenson, (Sec) Mat-Su Native
Federation
"Tiny" DePriest, (Treas) Greater
Palmer Chamber
Ted Smith, Willow Chamber Past
Pres.

Members

Ed Brittingham, Wasilla Chamber
Dan Deedy, Enstar Gas
Steve Levine, MSB School District
Edna DeVries, City of Palmer
Janet Kincaid, Mat-Su Convention &
Visitors Bureau
Clarence Furbush, Palmer SWCD
Donna Totten, Houston Chamber
Mayor Sarah Palin, City of Wasilla
Jackson Parry, Upper Su SWCD
Anna Von Reitz, Big Lake Chamber
Wayne Carmony, Mat-Su Electric
Assoc.
Darcie Salmon, Valley Board of
Realtors
Tim Sullivan, Small Bus Dev Cntr
Steve Totten, City of Houston
Dick Zobel, Alaska Soil & Water
Conservation District
Chris Holmes, MTA
Meg Burgett, Wasilla SWCD
Debby Retherford, NBA
Michael Scott, Mat-Su Borough
Manager
Bill Stearns, Talkeetna Chamber

Contact

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Northwest Arctic Borough Economic Development Commission

1999 Examples of Accomplishments

- Established Small Business Grant Program and awarded grants to 5 small business entrepreneurs.
- Designated as a Champion Community through the Empowerment Zone application process.
- Was awarded Community Development Block Grant to design a clinic in our region.
- Provided matching grants for a Foam Panel Manufacturer, Value Added Processor and a Burnbox Construction Project.

3 Top Economic/Business Needs

- Tourism expansion.
- Fisheries development.
- Technology-based businesses.

2000 Goals

- Establish a tourism marketing council.
- Provide grant writing training to City and IRA governments.
- Establish a youth loan program.
- Organize and hold an "Arctic Business Gathering" conference.

Board of Directors

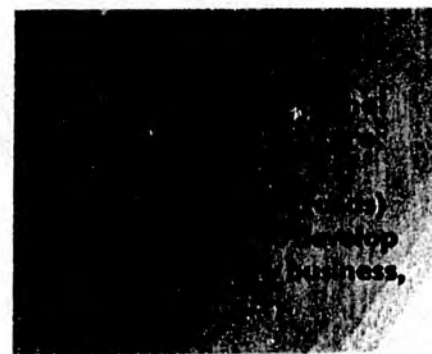
Levi Cleveland, (Chair)
Bert Adams, business
Jo Oxentenko, banking
Guy Adams, non-profit
Frank Greene, NAB Planning Commission
Garth Elson, (Vice Chair)
business
Martha Whiting, NANA Regional Corp
Brad Reeve, utilities
Jeff Hadley, for-profit

Ex Officio

Andy Baker, Assembly President
Chuck Greene, Borough Mayor

Contact

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FY 2000 Budget

\$47,692	State ARDOR grant
60,000	Locally generated match
0	Other funds generated or leveraged by the ARDOR (may include State funds).
\$107,692	Total (The State ARDOR grant funds 44% of the total.)



Prince William Sound Economic Development Council

1999 Examples of Accomplishments

- Assessment of spot shrimp in Prince William Sound - Valdez Native Tribe and NOAA.
- Approval of Comprehensive Economic Development Strategy (CEDS) by U.S. Department of Commerce, Economic Development Administration.
- Provided small business seminars and services with University of Alaska Small Business Development Center - Rural Outreach Program in Prince William Sound.
- Completed strategy to establish Maritime Response Center - Valdez.
- Provided assistance to Valdez Museum and Lord Cultural Resources/Toronto on expansion plan for museum.
- Hosted Regional Development meeting with Valdez Visitor and Convention Bureau.
- Completed project management for Tatitlek Coho Salmon release, funded by the Exxon Valdez Oil Spill Trustees.

The Spot Shrimp Population Study is a five year study to estimate the abundance of the spot shrimp population in western Prince William Sound. The project has the potential to provide useful information on a resource important to subsistence users and potentially to commercial fishers.

3 Top Economic/Business Needs

- Diversity in economic base for region.
- Work Force Development
- Natural gas line from the North Slope to Valdez.

2000 Goals

- Complete application to become RC&D.
- Become Federal Economic Development District.
- Obtain funding to build environmentally approved sewage pump-out stations in Chenega Bay, Cordova, Tatitlek and Whittier.
- Establish maritime response center in Valdez, with training satellites in other Prince William Sound communities.

A Maritime Response Center in Prince William Sound will provide a broader economic base by offering more education and technical training in oil spill response and prevention. Programs will be offered through Prince William Sound Community College. Conferences and seminars will be held throughout the year with other response and prevention specialists. The proposed Maritime Response Center - Valdez will offer technical skills necessary to train highly capable response teams for Alaska. As the program expands, these teams will be able to mobilize anywhere needed.

FY 2000 Budget

\$47,692	State ARDOR grant
15,896	Locally generated match
29,926	Additional funds generated or leveraged by the ARDOR (may include State funds)
\$ 93,514	Total (The State ARDOR grant funds 51% of the total.)

Board of Directors

Dave Dengal (Pres), Valdez
Dave Cobb, (Vice Pres), Valdez
Mayor, fisheries
Jim Roberts (Treas), Cordova
Betty Miller (Sec), oil industry
John Christensen, Chenega Bay
IRA Council
Larry Hancock, Cordova
Gary Kompkoff, Tatitlek IRA
Council
Robin Moore, Whittier
Chuck Totemoff, Chenega Corp.

Membership

BP Exploration, Alaska
Alaska Tanker Company
 Alyeska Pipeline Service Company
ARCO Alaska, Inc.
Cities of Cordova, Valdez and
Whittier
Cooper Valley Telephone Coop.
Copper Valley Cellular
Chenega Corporation
Cordova Air Service
Carr Gottstein Foods
First National Bank of Anchorage
National Bank of Alaska
Tatitlek IRA Council
Village Inn
Pat Day
Steph Engineers
Valdez Chamber of Commerce
Valdez Convention Visitors Bureau

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Southeast Conference

1999 Examples of Accomplishments

- Publication of the Southeast Alaska Transportation Plan, bringing together the communities of the region and insuring their needs were included in the plan.
- Creation of the Southeast Electrical Intertie Committee to work toward implementation of the the Southeast Alaska Electrical Intertie System Plan.
- Provided technical and financial assistance for tourism development, fisheries enhancement, community development, and business infrastructure projects.
- Undertook major economic development planning/research project to seek federal designation as an Economic Development District (EDD) under the US Dept. of Commerce, Economic Development Agency.

This EDD designation will complement the State designation of the Southeast Conference as an Alaska Regional Development Organization and the US Dept. of Agriculture designation as a Resource Conservation and Development Council.

3 Top Economic/Business Needs

- Implement the Southeast Alaska Transportation Plan to improve transportation connections, reduce operating costs, increase capacity and provide more frequent and convenient service.
- Strengthen economic opportunities through an improved electrical intertie system of sharing energy resources, lowering cost and providing for environmental conservation.
- Stimulate economic recovery and stabilization in communities adversely affected by downturns in the natural resource based economy.

Continuation and improvement to the Alaska Marine Highway System (AMHS) is critical to the future economic and social life of the region. The AMHS ties the communities of the region together.

2000 Goals

- Develop regional infrastructure through implementation of the Southeast Alaska Transportation Plan and the Southeast Electrical Intertie System Plan.
- Support and assist communities in planning and executing local and regional economic development efforts and projects.
- Encourage and assist communities and organizations in responsible and balanced regional development and conservation efforts, as demonstrated by the Mendenhall Watershed Management Project and the investigation of a Green Star program for marine vessels in Southeast Alaska.
- Strengthen partnerships with other organizations for the protection and improvement of the quality of life for all residents.

Southeast Conference will strive to achieve two major objectives in support of its mission to build strong economies, healthy communities and quality environment for Southeast Alaska: (1) Build upon those regional infrastructure projects that bring the communities of the region closer together and (2) Enhance the opportunity of community development through support and assistance at the individual project level.

FY 2000 Budget

\$47,692	State ARDOR grant
47,692	Locally generated match
268,500	Additional funds generated or leveraged by the ARDOR (may include State funds)
\$363,884	Total (The State ARDOR grant funds 13% of the total.)

Board of Directors

Executive Committee

Bob Ward (Pres), public
Rosemary Hagevig (1st VP), private
John "JC" Conley (2nd VP), private
Tom Briggs (Sec), public
Lonnie Anderson (Treas), Mayor of Kake
Linda Snow (Past Pres), at large

Members

John Pearson, private
Maxine Thompson, Mayor of Angoon
Cheryl Lowden, public
Rob Allen, private
Murray Walsh, private

Ex Officio

Frank Homan, Executive Director

Contact

Frank Homan, Exec. Director
Southeast Conference
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Southwest Alaska Municipal Conference

1999 Examples of Accomplishments

- Conducted two regional conferences.
- Through SWAMC's resolutions and legislative policy process, developed united positions on numerous issues, including transportation funding, increased fishery and marine ecosystem research, fishery disaster aid and State university funding.
- Completed Southwest Alaska brochure which highlights various community tourism products. The brochure will assist in educating existing audiences and attracting new visitor target markets.

The regional conferences provided a variety of training opportunities including tourism business development, marketing, infrastructure development, and electronic commerce opportunities that assist in business development and job creation. A united front on public policy issues is essential to create more stable local economies, improve infrastructure, and provide a better economic climate.

3 Top Economic/Business Needs

- Education and training.
- Diversification of local economies.
- Infrastructure development.

The local economies and availability of jobs in many Southwest Alaska communities has been adversely impacted by changes associated with the commercial fishing industry, including world market conditions, technology, and climate. Infrastructure development is essential for economic diversification. Education and training is critical for work force development to meet the challenges of diversification.

2000 Goals

- Conduct successful regional conferences.
- Produce Comprehensive Economic Development Strategy (CEDS) for Southwest Alaska.
- Improve visibility and utilization of regional tourism services and facilities.
- Be a strong voice for businesses and people in regard to public policy issues affecting the Southwest region.

Public policy that is favorable to rural communities can improve the climate for economic diversification, business development, and job creation. Promoting available tourism services will assist in strengthening and diversifying local economies, as well as attracting new interest in rural business. An annual economic development plan can be an important resource for Southwest communities by providing up-to-date demographic and economic information. Regional conferences are critical communication and networking situations for Southwest community representatives.

FY 2000 Budget

\$47,692	State ARDOR grant
47,692	Locally generated match
126,108	Other funds generated or leveraged by the ARDOR (may include State funds)
\$221,492	Total (The State ARDOR grant funds 21% of the total.)

Board of Directors

Executive Board

Mayor Frank Kelty (Pres), City of Unalaska
Wayne Stevens (Vice-Pres), Chamber
Carvel Zimin (Sec/Treas), Bristol Bay Borough
Alice Ruby, Choggiung Ltd.
Kara Sandvik, Key Bank of Alaska

Members

Mayor Glen Alsworth, Lake Clark Air/The Farm Lodge
Steven Hakala, Aleutians East Borough
Stephanie Madsen, Aleutian Seafood Processors Assoc.
Jack McFarland, Kodiak Island Borough
Mary Monroe, Kodiak Island Borough
Joe Sullivan, (At-Large) At-Sea Processors Association

Contact

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Frequently Asked Questions

What is an ARDOR? A non-profit organization of local volunteers, representing numerous public and private interests, working together to achieve economic development in their region. An ARDOR is organized in accordance with Alaska Statute 44.33.026 and the Alaska Administrative Code (3 AAC 57).

Why have a regional organization do economic development? The Legislature established the ARDOR Program in 1988, and again in 1997, in support of the widely held belief that a locally driven initiative, in partnership with the State and other entities, can most effectively stimulate economic development and produce healthy, sustainable local economies.

How does an ARDOR get established? DCED approves an ARDOR designation. To be approved, the ARDOR must (1) be large enough and contain adequate resources to support a regional economic development program, and (2) be an economically viable unit with shared interests, resources, traditions, and goals. Currently, there are 13 ARDORs in all regions of Alaska, except for most of the Doyon region.

How does an ARDOR work? Each ARDOR is guided by a Board comprised of the economic development interests in the region. Board members are usually appointed by organizations in the region; however, some are elected. The Board hires an Executive Director to work with the Board to ensure an annual work plan is implemented. The Board oversees and directs the activities of the ARDOR.

What are the ARDOR Program goals? Encourage a healthier economic climate to increase the number of jobs; strengthen existing businesses; attract new businesses; and encourage economic diversification.

What does an ARDOR actually do? Each ARDOR is different with regard to existing economic development; infrastructure; a marketable natural resource; an educated work force; and a cohesive leadership organization—factors in achieving economic development. Thus, what each ARDOR does, is unique to that ARDOR. Generally, however, ARDOR's:

- ✓ conduct economic development related research and planning, including develop and implement a regional economic development strategy;
- ✓ respond to information requests;
- ✓ coordinate ARDOR's activities with other economic development activities;
- ✓ provide services designed to encourage economic development;
- ✓ collect and distribute economic information;
- ✓ develop and maintain community and village economic profiles;
- ✓ coordinate State economic or business development efforts; and
- ✓ serve as a liaison between State government and the region.

How is an ARDOR funded? DCED awards annually, a State grant to each ARDOR that satisfies the statutory and regulatory requirements of the ARDOR Program, including the requirement that each ARDOR provide a local, non-State match. In FY00, each ARDOR received \$47,692. The State grant and required match is usually not the ARDOR's only source of funding. ARDOR's can and do receive funding from a variety of sources.

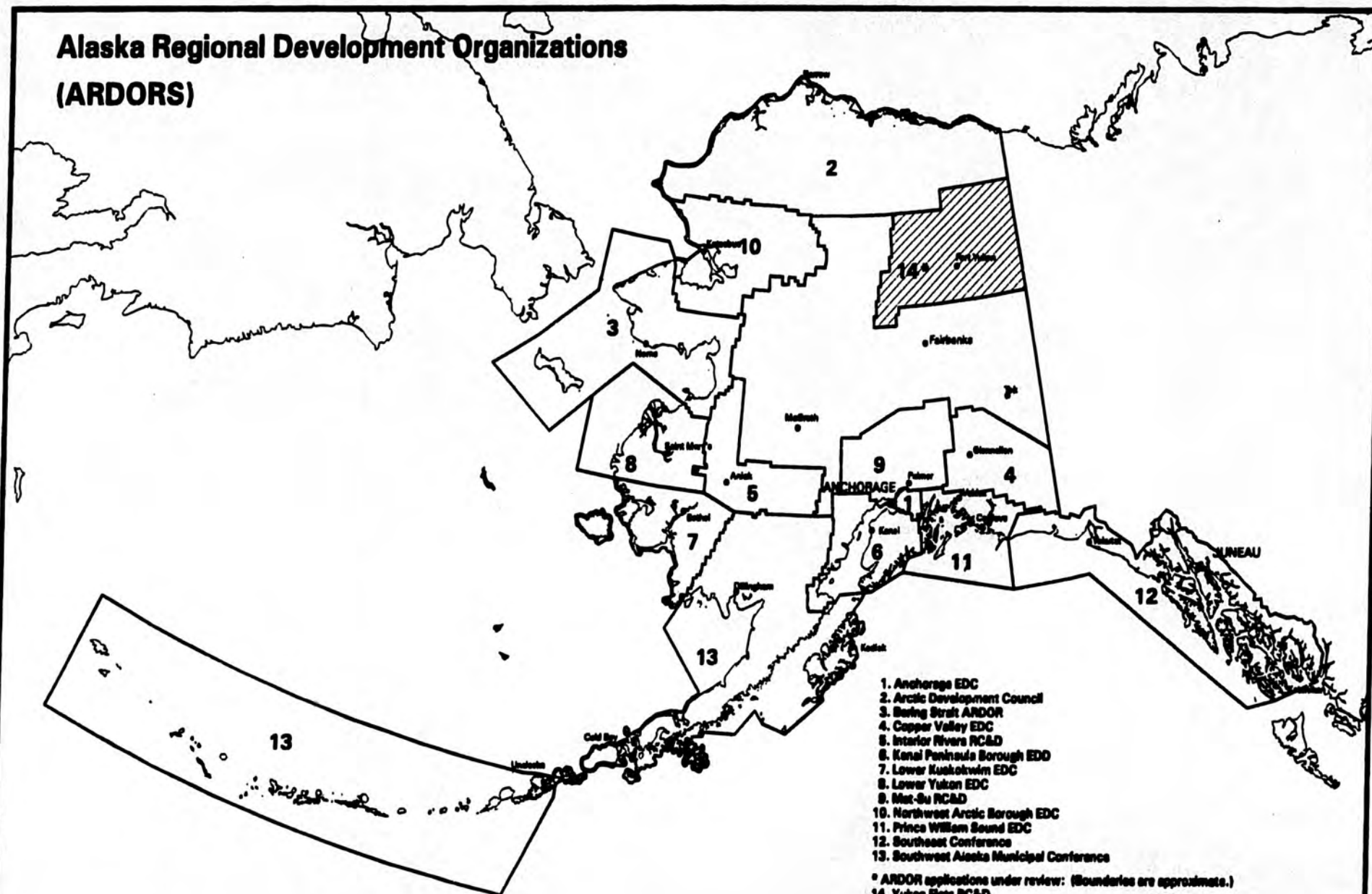
How much money does the State contribute to the ARDORs?

	FY97	FY98	FY99	FY00
Total	\$620.0	\$620.0	\$620.0	\$620.0
Each Grant	\$54.5	\$51.7	\$51.7	47.7
# of ARDORs	11 ¹	12	12	13

¹Plus, one organizing ARDOR received \$20.0.
NOTE: Amounts are \$1,000.



Alaska Regional Development Organizations (ARDORS)



1. Anchorage EDC
2. Arctic Development Council
3. Bering Strait ARDOR
4. Copper Valley EDC
5. Interior Rivers RC&D
6. Kenai Peninsula Borough EDC
7. Lower Kuskokwim EDC
8. Lower Yukon EDC
9. Mat-Su RC&D
10. Northwest Arctic Borough EDC
11. Prince William Sound EDC
12. Southeast Conference
13. Southwest Alaska Municipal Conference

* ARDOR applications under review: (Boundaries are approximate.)
14. Yukon Flats RC&D

NOTE: DOD anticipates the Fairbanks North Star Borough will seek ARDOR designation in FY88.
* Russian Mission is in both Interior Rivers RC&D and Lower Yukon EDC.

EDC/ED: Economic Development Commission, Corporation, Council or District
RC&D: Federally designated Resource Conservation & Development District