

ALASKA LEGISLATURE SPECIAL COMMITTEE / SUBJECT FILES 86 / 2

315 SCOMM10: LOCAL GOVERNMENT STUDY 1979

- (B) This contract may be terminated by mutual agreement.

CLAUSE III - COMPENSATION AND METHOD OF PAYMENT

- (A) Payment for work performed under this agreement shall be at the rate of \$50 (Fifty Dollars) per hour or \$250 (Two Hundred Fifty Dollars) per day, whichever is less, to be paid before the last working day of each month for work carried out between the 15th day of the preceding month and the 15th day of the current month. On or before the 10th day of each month, the CONSULTANT shall submit a statement of time worked to the CO-CHAIRMEN for approval. Total compensation for the work performed under Clause I shall not exceed \$5,000 (Five Thousand Dollars.)
- (B) The AGENCY shall furnish travel (coach fare) and per diem (prevailing state employee rates,) long-distance telephone charges related to business of the Committee, clerical support, and equipment necessary to carry out the work designed in Clause I of this agreement.
- (C) Office space shall be provided by the CONSULTANT.
- (D) No other employee benefits are allowed the CONSULTANT.

CLAUSE IV - CO-CHAIRMEN

The CO-CHAIRMEN for the Local Government Study are to be the Honorable Arliss Sturgulewski and the Honorable Bill Parker.

CLAUSE V - RECORDS

The CONSULTANT shall keep the CO-CHAIRMEN informed as to the progress of work performed under this agreement and shall provide written progress reports as specified by them.

CLAUSE VI - RECORDS, DOCUMENTS, AUDIT

The CONSULTANT shall maintain accurate records, including detailed time records, as may be required by the AGENCY. The records are subject to inspection by the AGENCY at all reasonable times. All documents, reports and writings produced in the course of the work performed under this contract are, upon delivery to the AGENCY, or at termination of this agreement, the property of the AGENCY, and/or in the public domain; provided that the CONSULTANT will have the right to use any such materials for purposes of writing about or discussing the issues.

CLAUSE VII - ALL WRITINGS CONTAINED HEREIN

This agreement contains all the terms and conditions agreed upon by the parties. No other understandings, oral or otherwise, regarding the subject matter of this agreement shall be deemed to exist or to bind either of the parties of this agreement.

IN WITNESS WHEREOF, the parties have executed this agreement on the dates indicated below:

CONSULTANT

LEGISLATIVE AFFAIRS AGENCY

VICTOR FISCHER

Date

MYRTON R. CHARNEY
Executive Director

Date

ACCEPTED

APPROVED AS TO FORM

SENATOR ARLISS STURGULEWSKI
Co-Chairman
Joint Community and Regional
Affairs Local Government Study

Date

BILLY G. BERRIER
Legal Counsel

Date

REPRESENTATIVE BILL PARKER
Co-Chairman
Joint Community and Regional
Affairs Local Government Study

Date

VICTOR FISCHER ASSOCIATES

CONSULTING

221 EAST 7TH AVENUE #204 • ANCHORAGE, ALASKA 99501 • (907) 272-2381

*file - V Fischer
contract
under
file*

March 16, 1980

Sen. Arliss Sturgulewski
Rep. Bill Parker
Local Government Study
Alaska State Legislature
Juneau, Alaska 99811.

Dear Arliss and Bill:

The following is a statement of compensation due for specialized research and consulting services relating to the local government study for the period February 16 to March 15, 1980:

Professional services ... 20 hrs ... \$1,000.00

Total billings now amount to \$9,175.00 of the \$10,000.00 contract total.

I certify that this billing is true and correct,



P.S. As of this writing, have not received comments on issues draft.

*OK to pay Senator Arliss Sturgulewski
OK Bill Parker*

PLEASE NOTE: THE FOLLOWING PAGES WERE TREATED
AS A UNIT IN THE ORIGINAL DOCUMENT.

submitted

VICTOR FISCHER ASSOCIATES CONSULTING
221 EAST 7TH AVENUE #204 • ANCHORAGE, ALASKA 99501 • (907) 272-2381

October 14, 1979

Sen. Arliss Sturgulewski and Rep. Bill Parker
Co-chairmen, Joint CRA Committee
Pouch V, Juneau 99811

Dear Arliss and Bill:

The following is a statement of compensation due for specialized research and consulting services relating to the Local Government Study for the period September 15 to October 14:

Professional services 3 hours \$150.00.

Total billings under our contract now amount to \$3,875.00.

I certify that this billing is true and correct.

V. Fischer

*OK'd by
Senator Sturgulewski
10/15/79*

VICTOR FISCHER ASSOCIATES CONSULTING
221 EAST 7TH AVENUE #204 • ANCHORAGE, ALASKA 99501 • (907) 272-2381

August 23, 1979

Sen. Arliss Sturgulewski and Rep. Bill Parker
Co-Chairmen Joint Community and Regional Affairs
Local Government Study Committee
Legislative Affairs Agency
Pouch Y - State Capitol
Juneau, Alaska 99811

Dear Co-Chairpersons:

The following is a statement of compensation due for specialized research and consulting services relating to the Local Government Study for the period July 1 to August 15:

Professional services..... 45 hours net..... \$2,250.

The net is based on the rate of \$50 per hour or \$250 per day, whichever is less. A copy of my time log is enclosed for your information.

I certify that this statement is true and correct.



*OK for payment
Local Government Study
Sent to Arliss Sturgulewski*

LEG. - 7th CZA ~~Comm~~ LOCAL GOV'T STUDY

1979

June	7	4 HOURS	Travel	Program design - w/ staff
	8	3	"	"
	29	2	"	" w/ Sanders & others, Park
July	2	8:5		Program planning workshop
	6	2	"	Symposium prep
	9	2		Program/symposium planning - Arlin & d
	16-19	2		" " - MISC
	20	3		" " - Arlin, Bill, & d
	23	1 15	\$750	"
August	1	2		Symposium preparation - Arlin & d
	3	4		"
	4	8:5	45	Symposium
	5	4		"
	6	7:5	T	Analysis + work plan (incl. travel)
	7	6:5	T	"
	8	5	\$1500 T	"
	16	1 1/2		Mtg w/ Arlin & staff
	18/19	3		Resp. to Jack Chomsky's memo.

CONTRACT BETWEEN

STATE OF ALASKA
LEGISLATIVE AFFAIRS AGENCY
POUCH Y - STATE CAPITOL
JUNEAU, ALASKA 99811

AND

VICTOR FISCHER
221 EAST SEVENTH AVENUE, #204
ANCHORAGE, ALASKA 99501

The parties to this agreement are the LEGISLATIVE AFFAIRS AGENCY, hereinafter referred to as the "Agency," on behalf of the Alaska State Legislature's Joint Community & Regional Affairs Local Government Study Committee, hereinafter referred to as the "Committee," and VICTOR FISCHER, hereinafter referred to as the "Consultant."

THE PURPOSE OF THIS AGREEMENT is to provide specialized research and consulting services to the Committee.

IT IS THEREFORE MUTUALLY AGREED THAT:

CLAUSE I - STATEMENT OF WORK

The Consultant shall, as directed by the Committee Co-Chairmen, provide the Committee with specialized research and consulting services relating to the Local Government Study, including but not limited to:

- assisting in developing, coordinating, and pursuing the study program;
- undertaking research as directed by the Co-Chairmen;
- assisting in the analysis of the information gathered at study-related meetings;
- assisting in the preparation of reports;
- coordinating with Committee staff and other Local Government Study participants; and
- other duties assigned by the Co-Chairmen.

Work performed under this contract shall be conducted in a timely and efficient manner, and deadlines shall be adhered to as set by the Co-Chairmen.

VICTOR FISCHER

LEGISLATIVE AFFAIRS AGENCY

CLAUSE II - PERIOD OF PERFORMANCE

- A. The period of this contract shall be from July 1, 1979, to January 14, 1980, unless extended by written agreement or terminated in accordance with paragraph B of this clause.
- B. This contract may be terminated by mutual agreement.

CLAUSE III - COMPENSATION AND METHOD OF PAYMENT

- A. Payment for work performed under this contract shall be at the rate of Fifty Dollars (\$50.00) per hour or Two Hundred Fifty Dollars (\$250.00) per day, whichever is less, to be paid before the last working day of each month for work carried out between the 15th day of the preceding month and the 15th day of the current month. On or before the 10th day of each month, the Consultant shall submit a statement of time worked to the Co-Chairmen for approval. Payment for approved time worked shall be made by the Agency. Total compensation for work performed under Clause I shall not exceed Five Thousand Dollars (\$5,000.00).
- B. The Agency shall furnish travel expenses at coach fares and per diem expenses at prevailing state employee rates, long-distance telephone charges related to business of the Committee, clerical support, and equipment necessary to carry out the work designated in Clause I of this agreement, subject to the approval of the Co-Chairmen.
- C. Office space shall be provided by the Consultant.
- D. No other employee benefits are allowed the Consultant.

CLAUSE IV - CO-CHAIRMEN

The Co-Chairmen for the Joint Community & Regional Affairs Local Government Study Committee are the Honorable Arliss Sturgulawski and the Honorable Bill Parker.

CLAUSE V - RECORDS AND PROGRESS REPORTS

The Consultant shall keep the Co-Chairmen informed as to the progress of work performed under this contract and shall provide written progress reports as specified by the Co-Chairmen.

CLAUSE VI - RECORDS, DOCUMENTS, AUDIT

The Consultant shall maintain accurate records, including detailed time records, as may be required by the Agency. The records are subject to inspection by the Agency at all reasonable times. All documents, reports, and writings produced in the course of the work performed under this contract are, upon delivery to the Agency or to the Committee, or at termination of this agreement, the property of the Agency and are in the public domain; provided that the Consultant will have the right to use any such materials for purposes of writing about or discussing the issues.

VICTOR FISCHER

LEGISLATIVE AFFAIRS AGENCY

CLAUSE VII - ALL WRITINGS CONTAINED HEREIN

This agreement contains all the terms and conditions agreed upon by the parties. No other understandings, oral or otherwise, regarding the subject matter of this agreement shall be deemed to exist or to bind either of the parties to this agreement.

IN WITNESS WHEREOF, the parties have executed this agreement on the dates indicated below.

CONSULTANT:

LEGISLATIVE AFFAIRS AGENCY


 VICTOR FISCHER Date 1-20-77
 IRS No. 12-10-47


 MYRTON R. CHARNEY Date 1-20-77
 Executive Director

APPROVED:

APPROVED AS TO FORM:


 SENATOR ARLISS STURGULEWSKI Date 1/20/77
 Co-Chairperson, Joint Community
 and Regional Affairs Local
 Government Study Committee


 BILLY G. BERRIER Date 1/20/77
 Agency Legal Counsel


 REPRESENTATIVE BILL PARKER Date 1/20/77
 Co-Chairperson, Joint Community
 and Regional Affairs Local
 Government Study Committee

STATE OF ALASKA THE LEGISLATURE

LEGISLATIVE AFFAIRS AGENCY

POUCH Y - STATE CAPITOL
JUNEAU, ALASKA 99811
907-465-3800

August 15, 1979

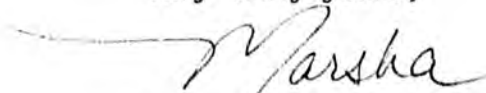
The Honorable Arliss Sturgulewski
Alaska State Senator
2957 Sheldon Jackson Street
Anchorage, Alaska 99504

Dear Senator Sturgulewski:

Enclosed is the contract you requested between the C&RA Local Government Study Committee and Victor Fischer, which has been reviewed by Gene Walsh. If this contract meets your approval, please sign it and pass it on to Representative Parker. Since Mr. Fischer is also residing in Anchorage, perhaps you could also secure his signature and Social Security number (which Administrative Services requires for their records). The entire contract should then be returned to this Agency for Myrt's signature and filing. After the contract has been completely executed, I will send out copies to all parties.

If you would like any changes, or if we can be of further assistance, please let me know.

Very truly yours,



Marsha A. Helton
Special Assistant to the
Executive Director

MAH:tim

Enclosure

CONTRACT BETWEEN

STATE OF ALASKA, LEGISLATIVE AFFAIRS AGENCY
Pouch Y
JUNEAU, ALASKA 99811

AND

VICTOR FISCHER
221 E. 7th Avenue, #204
ANCHORAGE, ALASKA 99501

The parties to this agreement are the LEGISLATIVE AFFAIRS AGENCY, on behalf of the Alaska State Legislature's Joint Community Regional Affairs Local Government Study Committee, hereinafter referred to as the "COMMITTEE", and Victor Fischer, hereinafter referred to as the "CONSULTANT."

THE PURPOSE OF THIS AGREEMENT is to provide specialized research and consulting services to the COMMITTEE.

IT IS THEREFORE MUTUALLY AGREED THAT:

CLAUSE I - STATEMENT OF WORK

The CONSULTANT shall, as directed by the COMMITTEE CO-CHAIRMEN, provide the COMMITTEE with specialized research and consulting services relating to the Local Government Study, including but not limited to:

- assisting in developing, coordinating and pursuing the study program;
- undertaking research as directed by the CO-CHAIRMEN;
- assisting in the analysis of the information gathered at study-related meetings;
- assisting in the preparation of reports;
- coordinating with COMMITTEE staff and other Local Government Study participants;
- other duties assigned by the CO-CHAIRMEN;
- work shall be performed in a timely and efficient manner, and deadlines shall be adhered to as set by the CO-CHAIRMEN. ✓

CLAUSE II - PERIOD OF PERFORMANCE

- (A) The period of this contract shall be from July 1, 1979, to January 14, 1980, unless extended by written agreement or terminated in accordance with (B) of this clause.

- (B) This contract may be terminated by mutual agreement.

CLAUSE III - COMPENSATION AND METHOD OF PAYMENT

- (A) Payment for work performed under this agreement shall be at the rate of \$50 (Fifty Dollars) per hour or \$250 (Two Hundred Fifty Dollars) per day, whichever is less, to be paid before the last working day of each month for work carried out between the 15th day of the preceding month and the 15th day of the current month. On or before the 10th day of each month, the CONSULTANT shall submit a statement of time worked to the CO-CHAIRMEN for approval. Total compensation for the work performed under Clause I shall not exceed \$5,000 (Five Thousand Dollars.)
- (B) The AGENCY shall furnish travel (coach fare) and per diem (prevailing state employee rates,) long-distance telephone charges related to business of the Committee, clerical support, and equipment necessary to carry out the work designed in Clause I of this agreement.
- (C) Office space shall be provided by the CONSULTANT.
- (D) No other employee benefits are allowed the CONSULTANT.

CLAUSE IV - CO-CHAIRMEN

The CO-CHAIRMEN for the Local Government Study are to be the Honorable Arliss Sturgulewski and the Honorable Bill Parker.

CLAUSE V - RECORDS

The CONSULTANT shall keep the CO-CHAIRMEN informed as to the progress of work performed under this agreement and shall provide written progress reports as specified by them.

CLAUSE VI - RECORDS, DOCUMENTS, AUDIT

The CONSULTANT shall maintain accurate records, including detailed time records, as may be required by the AGENCY. The records are subject to inspection by the AGENCY at all reasonable times. All documents, reports and writings produced in the course of the work performed under this contract are, upon delivery to the AGENCY, or at termination of this agreement, the property of the AGENCY, and/or in the public domain; provided that the CONSULTANT will have the right to use any such materials for purposes of writing about or discussing the issues.

CLAUSE VII - ALL WRITINGS CONTAINED HEREIN

This agreement contains all the terms and conditions agreed upon by the parties. No other understandings, oral or otherwise, regarding the subject matter of this agreement shall be deemed to exist or to bind either of the parties of this agreement.

IN WITNESS WHEREOF, the parties have executed this agreement on the dates indicated below:

CONSULTANT

LEGISLATIVE AFFAIRS AGENCY

VICTOR FISCHER

Date

MYRTON R. CHARNEY
Executive Director

Date

ACCEPTED

APPROVED AS TO FORM

SENATOR ARLISS STURGULEWSKI
Co-Chairman
Joint Community and Regional
Affairs Local Government Study

Date

BILLY G. BERRIER
Legal Counsel

Date

REPRESENTATIVE BILL PARKER
Co-Chairman
Joint Community and Regional
Affairs Local Government Study

Date

CONTRACT BETWEEN

STATE OF ALASKA, LEGISLATIVE AFFAIRS AGENCY
Pouch Y
JUNEAU, ALASKA 99811

AND

VICTOR FISCHER
221 E. 7th Avenue, #204
ANCHORAGE, ALASKA 99501

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- undertaking research as directed by the CO-CHAIRMEN;
- assisting in the analysis of the information gathered at study-related meetings;
- assisting in the preparation of reports;
- coordinating with COMMITTEE staff and other Local Government Study participants;
- other duties assigned by the CO-CHAIRMEN;
- work shall be performed in a timely and efficient manner, and deadlines shall be adhered to as set by the CO-CHAIRMEN.

CLAUSE II - PERIOD OF PERFORMANCE

- (A) The period of this contract shall be from July 1, 1979, to January 14, 1980, unless extended by written agreement or terminated in accordance with (B) of this clause.

- (B) This contract may be terminated by mutual agreement.

CLAUSE III - COMPENSATION AND METHOD OF PAYMENT

- (A) Payment for work performed under this agreement shall be at the rate of \$50 (Fifty Dollars) per hour or \$250 (Two Hundred Fifty Dollars) per day, whichever is less, to be paid before the last working day of each month for work carried out between the 15th day of the preceding month and the 15th day of the current month. On or before the 10th day of each month, the CONSULTANT shall submit a statement of time worked to the CO-CHAIRMEN for approval. Total compensation for the work performed under Clause I shall not exceed \$5,000 (Five Thousand Dollars.)
- (B) The AGENCY shall furnish travel (coach fare) and per diem (prevailing state employee rates,) long-distance telephone charges related to business of the Committee, clerical support, and equipment necessary to carry out the work designed in Clause I of this agreement.
- (C) Office space shall be provided by the CONSULTANT.
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CONSULTANT

LEGISLATIVE AFFAIRS AGENCY

VICTOR FISCHER

Date

MYRTON R. CHARNEY
Executive Director

Date

ACCEPTED

APPROVED AS TO FORM

SENATOR ARLISS STURGULEWSKI
Co-Chairman
Joint Community and Regional
Affairs Local Government Study

Date

BILLY G. BERRIER
Legal Counsel

Date

REPRESENTATIVE BILL PARKER
Co-Chairman
Joint Community and Regional
Affairs Local Government Study

Date

CONTRACT BETWEEN

STATE OF ALASKA, LEGISLATIVE AFFAIRS AGENCY
Pouch Y
JUNEAU, ALASKA 99811

AND

VICTOR FISCHER
221 E. 7th Avenue, #204
ANCHORAGE, ALASKA 99501

The parties to this agreement are the LEGISLATIVE AFFAIRS AGENCY, on behalf of the Alaska State Legislature's Joint Community Regional Affairs Local Government Study Committee, hereinafter referred to as the "COMMITTEE", and Victor Fischer, hereinafter referred to as the "CONSULTANT."

THE PURPOSE OF THIS AGREEMENT is to provide specialized research and consulting services to the COMMITTEE.

IT IS THEREFORE MUTUALLY AGREED THAT:

CLAUSE I - STATEMENT OF WORK

The CONSULTANT shall, as directed by the COMMITTEE CO-CHAIRMEN, provide the COMMITTEE with specialized research and consulting services relating to the Local Government Study, including but not limited to:

- assisting in developing, coordinating and pursuing the study program;
- undertaking research as directed by the CO-CHAIRMEN;
- assisting in the analysis of the information gathered at the meetings;
- assisting in the preparation of reports;
- coordinating with COMMITTEE staff and other Study participants;
- other duties assigned by the CO-CHAIRMEN.

CLAUSE II - PERIOD OF PERFORMANCE

(A) The period of this contract shall be from July 1, 1979, to ~~June 30, 1980~~, unless extended by written agreement or terminated in accordance with (B) of this clause.

January 17, 1980

- (B) This contract may be terminated by mutual agreement.

CLAUSE III - COMPENSATION AND METHOD OF PAYMENT

- (A) Payment for work performed under this agreement shall be at the rate of \$50 (Fifty Dollars) per hour or \$250 (Two Hundred Fifty Dollars) per day, whichever is less, to be paid before the last working day of each month for work carried out between the 15th day of the preceding month and the 15th day of the current month. On or before the 10th day of each month, the CONSULTANT shall submit a statement of time worked to the CO-CHAIRMEN for approval. Total compensation for the work performed under Clause I shall not exceed ~~\$10,000~~ (Ten Thousand Dollars.) *5,000 (Five Thousand Dollars)*
- (B) The AGENCY shall furnish travel (coach fare) and per diem (prevailing state employee rates,) long-distance telephone charges related to business of the Committee, clerical support, and equipment necessary to carry out the work designed in Clause I of this agreement.
- (C) Office space shall be provided by the CONSULTANT.
- (D) No other employee benefits are allowed the CONSULTANT.

CLAUSE IV - CO-CHAIRMEN

The CO-CHAIRMEN for the Local Government Study are to be the Honorable Arliss Sturgulewski and the Honorable Bill Parker.

CLAUSE V - RECORDS

The CONSULTANT shall keep the CO-CHAIRMEN informed as to the progress of work performed under this agreement and shall provide written progress reports as specified by them.

CLAUSE VI - RECORDS, DOCUMENTS, AUDIT

The CONSULTANT Shall maintain accurate records, including detailed time records, as may be required by the AGENCY. The records are subject to inspection by the AGENCY at all reasonable times. All documents, reports and writings produced in the course of the work performed under this contract are, upon delivery to the AGENCY, or at termination of this agreement, the property of the AGENCY, and/or in the public domain; provided that the CONSULTANT will have the right to use any such materials for purposes of writing about or discussing the issues.

CLAUSE VII - ALL WRITINGS CONTAINED HEREIN

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IN WITNESS WHEREOF, the parties have executed this agreement on the dates indicated below:

CONSULTANT

LEGISLATIVE AFFAIRS AGENCY

VICTOR FISCHER

Date

MYRTON R. CHARNEY
Executive Director

Date

ACCEPTED

APPROVED AS TO FORM

SENATOR ARLISS STURGULEWSKI
Co-Chairman
Joint Community and Regional
Affairs Local Government Study

Date

BILLY G. BERRIER
Legal Counsel

Date

REPRESENTATIVE BILL PARKER
Co-Chairman
Joint Community and Regional
Affairs Local Government Study

Date

\$18.00

CONTRACT BETWEEN
STATE OF ALASKA, LEGISLATIVE AFFAIRS AGENCY
POUCH Y
JUNEAU, ALASKA 99811
AND
VICTOR FISCHER
221 E. 7th. Ave. #204
ANCHORAGE, ALASKA 99501

The parties to this agreement are the LEGISLATIVE AFFAIRS AGENCY, on behalf of the Alaska State Legislature's Interim Committee on the Constitutional Convention, hereinafter referred to as the AGENCY, and Victor Fischer, hereinafter referred to as the "CONSULTANT."

THE PURPOSE OF THIS AGREEMENT is to provide specialized research and consulting services to the ~~Interim Committee on the Constitutional Convention~~ *Joint Senate House Community & Regional Affairs Committee*

IT IS THEREFORE MUTUALLY AGREED THAT:

CLAUSE I STATEMENT OF WORK:

The CONSULTANT shall, as directed by the project director (s), provide the ~~Interim Committee on the Constitutional Convention~~ with specialized research and consulting services relating to the ~~Constitutional Convention~~ *Local Government Study* and constitutional issues including but not limited to:

- (a) ~~developing major constitutional issues into an introductory report for use at public hearings;~~ *assisting in developing, coordinating, and pursuing the study program;*
- (b) ~~development of in depth analysis of several constitutional issues to be determined by the project manager (s);~~ *undertaking research as directed by the project directors.*
- (c) ~~attending public hearings and assisting in the analysis of the information gathered at the meetings.~~
- (d) ~~assisting in the gathering and reproduction of archival materials;~~ *and other reports*
- (e) assisting in the preparation of the final reports for the committee;
- (f) coordinating with committee staff and other consultants *study participants*
- (g) other duties assigned by the project ~~manager (s).~~ *directors.*

CLAUSE II - PERIOD OF PERFORMANCE

- (A) The period of this contract shall be from July 1, 1979, to June 30, 1980, unless extended by written agreement or terminated in accordance with (B) of this clause.

(B) This contract may be terminated by mutual agreement.

CLAUSE III - COMPENSATION AND METHOD OF PAYMENT

- (A) Payment for work performed under this agreement shall be at the rate of \$50.00 per hour or \$250.00 per day, whichever is less, to be paid before the last working day of each month for work carried out between the 15th day of the preceding month and the 15th day of the current month. On or before the 10th day of each month, the CONSULTANT shall submit a statement of time worked to the Project Director (s) for approval. Total compensation for the work performed under Clause I shall not exceed ~~\$15,000.00.~~ **\$10,000.00.**
- (B) The AGENCY shall furnish travel (coach fare) and per diem (prevailing state employee rates), long distance telephone charges related to business of the committee, clerical support, and equipment necessary to carry out the work designated in Clause I of this agreement.
- (C) Office space shall be provided by the CONSULTANT
- (D) No other employee benefits are allowed the CONSULTANT.

CLAUSE IV - PROJECT DIRECTOR

The Project Director ~~for the Constitutional Convention Committee~~ *Local Government Study is* shall be the Honorable ~~George Holman and the Honorable Brian Rogers~~ *Artiss Stargulewski and Honorable Bill Parker.*

CLAUSE V - RECORDS

The CONSULTANT shall keep the Project Directors informed as to the progress of work performed under this agreement and shall provide written progress reports as specified by ~~them~~ *them.*

CLAUSE VI- RECORDS, DOCUMENTS, AUDIT

The CONSULTANT shall maintain accurate records, including detailed time records, as may be required by the AGENCY. The records are subject to inspection by the AGENCY at all reasonable times. All documents, reports and writings produced in the course of the work performed under this contract are, upon delivery to the AGENCY or at termination of this agreement, the property of the AGENCY, and/or in the public domain; provided that the CONSULTANT will have the right to use any such materials for purposes of writing about or discussing the issues.

CLAUSE VII - ALL WRITINGS CONTAINED HEREIN

This agreement contains all the terms and conditions agreed upon by the parties. No other understandings, oral or otherwise, regarding the subject matter of this agreement shall be deemed to exist or to bind either of the parties of this agreement.

IN WITNESS WHEREOF, the parties have executed this agreement
on the dates indicated below.

CONSULTANT



VICTOR FISCHER



DATE

LEGISLATIVE AFFAIRS AGENCY

MYRTON R. CHARNEY
Executive Director

DATE

ACCEPTED:

APPROVED AS TO FORM

ARLISS STURGEULENSKI

~~SENATOR GEORGE HOLMAN~~

DATE

Project Director

~~Interim Committee on Constitutional Convention~~ *CRA*

*Joint Committee on the
Government Study*

BILLY G. BERRIER
Legal Counsel

DATE

REP. ~~BRIAN ROGERS~~ *Bill Parker* DATE

Project Director

~~Interim Committee on Constitutional Convention~~

Joint CRA Committee

CONTRACT BETWEEN

STATE OF ALASKA, LEGISLATIVE AFFAIRS AGENCY
Pouch Y
JUNEAU, ALASKA 99811

AND

VICTOR FISCHER
221 E. 7th Avenue, #204
ANCHORAGE, ALASKA 99501

The parties to this agreement are the LEGISLATIVE AFFAIRS AGENCY, on behalf of the Alaska State Legislature's Joint Community Regional Affairs Local Government Study Committee, hereinafter referred to as the "COMMITTEE", and Victor Fischer, hereinafter referred to as the "CONSULTANT."

THE PURPOSE OF THIS AGREEMENT is to provide specialized research and consulting services to the COMMITTEE.

IT IS THEREFORE MUTUALLY AGREED THAT:

CLAUSE I - STATEMENT OF WORK

The CONSULTANT shall, as directed by the COMMITTEE CO-CHAIRMEN, provide the COMMITTEE with specialized research and consulting services relating to the Local Government Study, including but not limited to:

- assisting in developing, coordinating and pursuing the study program;
- undertaking research as directed by the CO-CHAIRMEN;
- assisting in the analysis of the information gathered at study-related meetings;
- assisting in the preparation of reports;
- coordinating with COMMITTEE staff and other Local Government Study participants;
- other duties assigned by the CO-CHAIRMEN;
- work shall be performed in a timely and efficient manner, and deadlines shall be adhered to as set by the CO-CHAIRMEN.

CLAUSE II - PERIOD OF PERFORMANCE

- (A) The period of this contract shall be from July 1, 1979, to January 14, 1980, unless extended by written agreement or terminated in accordance with (B) of this clause.

- (B) This contract may be terminated by mutual agreement.

CLAUSE III - COMPENSATION AND METHOD OF PAYMENT

- (A) Payment for work performed under this agreement shall be at the rate of \$50 (Fifty Dollars) per hour or \$250 (Two Hundred Fifty Dollars) per day, whichever is less, to be paid before the last working day of each month for work carried out between the 15th day of the preceding month and the 15th day of the current month. On or before the 10th day of each month, the CONSULTANT shall submit a statement of time worked to the CO-CHAIRMEN for approval. Total compensation for the work performed under Clause I shall not exceed \$5,000 (Five Thousand Dollars.)
- (B) The AGENCY shall furnish travel (coach fare) and per diem (prevailing state employee rates,) long-distance telephone charges related to business of the Committee, clerical support, and equipment necessary to carry out the work designed in Clause I of this agreement.
- (C) Office space shall be provided by the CONSULTANT.
- (D) No other employee benefits are allowed the CONSULTANT.

CLAUSE IV - CO-CHAIRMEN

The CO-CHAIRMEN for the Local Government Study are to be the Honorable Arliss Sturgulewski and the Honorable Bill Parker.

CLAUSE V - RECORDS

The CONSULTANT shall keep the CO-CHAIRMEN informed as to the progress of work performed under this agreement and shall provide written progress reports as specified by them.

CLAUSE VI - RECORDS, DOCUMENTS, AUDIT

The CONSULTANT shall maintain accurate records, including detailed time records, as may be required by the AGENCY. The records are subject to inspection by the AGENCY at all reasonable times. All documents, reports and writings produced in the course of the work performed under this contract are, upon delivery to the AGENCY, or at termination of this agreement, the property of the AGENCY, and/or in the public domain; provided that the CONSULTANT will have the right to use any such materials for purposes of writing about or discussing the issues.

CLAUSE VII - ALL WRITINGS CONTAINED HEREIN

This agreement contains all the terms and conditions agreed upon by the parties. No other understandings, oral or otherwise, regarding the subject matter of this agreement shall be deemed to exist or to bind either of the parties of this agreement.

IN WITNESS WHEREOF, the parties have executed this agreement on the dates indicated below:

CONSULTANT

LEGISLATIVE AFFAIRS AGENCY

VICTOR FISCHER

Date

MYRTON R. CHARNEY
Executive Director

Date

ACCEPTED

APPROVED AS TO FORM

SENATOR ARLISS STURGULEWSKI
Co-Chairman
Joint Community and Regional
Affairs Local Government Study

Date

BILLY G. BERRIER
Legal Counsel

Date

REPRESENTATIVE BILL PARKER
Co-Chairman
Joint Community and Regional
Affairs Local Government Study

Date

*our copy to
Bulhi Bennis*

CONTRACT BETWEEN

STATE OF ALASKA, LEGISLATIVE AFFAIRS AGENCY
Pouch Y
JUNEAU, ALASKA 99811

AND

VICTOR FISCHER
221 E. 7th Avenue, #204
ANCHORAGE, ALASKA 99501

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IN WITNESS WHEREOF, the parties have executed this agreement on the dates indicated below:

CONSULTANT

LEGISLATIVE AFFAIRS AGENCY

VICTOR FISCHER

Date

MYRTON R. CHARNEY
Executive Director

Date

ACCEPTED

APPROVED AS TO FORM

SENATOR ARLISS STURGULEWSKI
Co-Chairman
Joint Community and Regional
Affairs Local Government Study

Date

BILLY G. BERRIER
Legal Counsel

Date

REPRESENTATIVE BILL PARKER
Co-Chairman
Joint Community and Regional
Affairs Local Government Study

Date

PLEASE NOTE: THE PRECEDING PAGES WERE TREATED
AS A UNIT IN THE ORIGINAL DOCUMENT.

AMENDMENT NO. 1

CONTRACT BETWEEN

STATE OF ALASKA - LEGISLATIVE AFFAIRS AGENCY

AND

VICTOR FISCHER
221 E. 7th Avenue, #204
Anchorage, Alaska 99501

IT IS MUTUALLY AGREED THAT THE CONTRACT BETWEEN THE ABOVE PARTIES
DATED AUGUST 29, 1979, IS HEREBY AMENDED AS FOLLOWS:

Clause III, Paragraph A, page 2 is amended to read:

- A. Payment for work performed under this contract shall be at the rate of Fifty Dollars (\$50.00) per hour or Two Hundred Fifty Dollars (\$250.00) per day, whichever is less, to be paid before the last working day of each month for work carried out between the 15th day of the preceding month and the 15th day of the current month. On or before the 10th day of each month, the Consultant shall submit a statement of time worked to the Co-chairmen for approval. Payment for approved time worked shall be made by the Agency. Total compensation for work performed under Clause I shall not exceed Ten Thousand Dollars (\$10,000).

Clause II, Paragraph A, page 2 is amended to read:

The period of this contract shall be from July 1, 1979, to June 30, 1980, unless extended by written agreement or terminated in accordance with paragraph B of this clause.

IN WITNESS WHEREOF, the parties have executed this amendment to this agreement on the dates indicated below.

CONSULTANT

V. Fischer 12/20/79
VICTOR FISCHER Date
IRS NO. 211-12-4676

LEGISLATIVE AFFAIRS AGENCY

Myrton P. Charney 1/17/80
MYRTON P. CHARNEY Date
Executive Director

ACCEPTED:

Allen Sturgulewski 12/20/79
SEN ARLISS STURGULEWSKI
Co-Chairperson

Bill Parker 12/20/79
REP BILL PARKER
Co-Chairperson

APPROVED AS TO FORM:

Billy G. Berrier Jan 17 1980
BILLY G. BERRIER date
Agency Legal Counsel

TO ARLISS
FROM MARGO
RE VIC F's PROPOSAL/ CRA PROJECT

After my return, I believe that I see this project in a slightly different light. Perspective, I guess.

First, I read over his proposal re the financial/institutional analysis. I also spoke briefly with Marge about this. She confirmed my impression that it is unclear what Vic had in mind. If I had to set up a work program for it, I don't think I'd know what to put down. Marge agrees with this assessment.

Secondly, as I thought about it, it seemed to me that the more global project of looking at the financing of services in rural Alaska, while it is needed and important, has no particular support. Witness the problems with SB 348 and with the Capital Foundation. Most of the rural folks are scared to have anyone look at the question as it might involve looking at possible taxes. On the other side there are significant numbers of folks who see this (taxation) as the only way--taxes or no government--as represented by Parr and Kelly.

Third, some of the background work that needs to be done would be done if 348/350 passes; i.e., how much is spent and by whom and for what in rural Alaska, and the economic analysis that will be done for each of the regional strategy studies. It would be after this info is in that alternatives could be looked at most fruitfully, especially if the conclusion is that the Legislature has a different set of responsibilities for the unorganized boros, as the assembly--or whatever other alternatives seem feasible.

Fourth, there is still a whole set of work that needs to be done, but a set that has some constituency and a little bit of visibility. I also think that this set of tasks is more manageable than the ones suggested at in Vic's proposal.

Project

What will be the effect of the gasline on local government?

Tasks:

Assuming that the oil and gas properties tax remains unchanged, what is the expectable range of possible tax along the pipeline corridor?

What levels of taxation are likely? Based on past experience in NSB, Kenai, etc.

What disparities are created between pipeline boros (or potential boros) and other areas of the state?

What conclusions can be drawn regarding disparities in tax base and level of taxation required for the provision of minimal services?

What alternatives are possible?

Most of this work could be conducted by House Research and by Legislative Finance. There also would be a focus for efforts, a focus on something people anticipate happening (vs. everyone's apparent sense that sleeping dogs should be let lie in rural Alaska).

Task force / B. - 10/10/77 - 1/10/78

/deliberations

DRAFT 4/7/80

SEN. STURGEON-EMUS

**PLS CALL & ADVISE MARGO
WARING UPON RECEIPT
465-3759**

memo

to: Arliss, Bill Parker

re: Local Government Study - 1980

A number of important issues need priority attention to achieve fiscal equity among regions in Alaska and to further self-government and adequate services in Alaska, particularly in rural areas.

This memorandum addresses the principal study needs and how they can be met to provide a basis for legislative action in 1981. Topics covered here are derived from the interim and final reports of the Local Government Study conducted jointly by your committees in 1979 and from my recent paper "Self-Government for Rural Alaska: Pending Issues in Borough Formation."

Suggested Study Components

In view of the limited time available for interim work prior to the 1981 session, study tasks that would ideally be sequential will have to be carried out concurrently. Thus, a direct approach will need to be made to a number of practical issues while some of the underlying questions are also being examined. ~~This strategy~~ By the end of the interim study, the pieces should come together into an effective whole -- a justifiable legislative program. This strategy can work principally because ~~of~~ the work accomplished ~~xxxxxxx~~ during the 1979 study provides a sufficient framework and directions for these concurrent activities.

The following is a brief description of the principal study components recommended for pursuit during the balance of 1980. Each project will, of course, require additional development. This, however, should be done once decisions have been made as to the overall study program and allocation of responsibilities for individual projects.

DRAFT

Incentives and disincentives to Borough Formation

Unless legislative policy were opposed to formation of organized boroughs (which it is not), state laws should at the least be neutral with respect to whether an area is or is not incorporated as a borough. ~~By state law, state~~ This means that state legislation and programs should, on balance, not discriminate against an area becoming incorporated. Beyond that, the legislature may want to actually provide inducement for establishment of organized boroughs, at least in areas deemed capable of significant levels of self-government.

Milt Barker's "Financial Disincentives to Borough Formation", prepared as part of the 1979 interim study program, showed clearly that then existing laws provided strong financial penalties against areas that might want to incorporate as organized boroughs. It is now necessary to address the following questions:

- o to what extent has 1980 legislation, particularly changes in school foundation and revenue sharing programs, redressed the bias against

formation of boroughs? |

- o what non-financial incentives and disincentives exist, ^{now} including provision of direct state services in rural areas (e.g., state troopers)?
- o what is the overall balance of financial and non-financial disincentives?

~~What are the incentives and disincentives to borough formation?~~

If it is found that the existing situation still discriminates against borough formation, then the next step would be to delineate the exact changes in statutes, funding formulas, and other pertinent provisions so as to bring governmental neutrality.

A supplement to this effort will be an analysis of alternative incentives that ~~are~~ provided for organizing boroughs that could be enacted if the legislature decided to do so. In this connection, SB 488 by Sen. George Hohman should be examined for pertinent guidance.

Foundation plan for basic services

Rep. Bill Parker's memorandum of December 14, 1979 to Mr. Duncan Reed, Director of House Research Division, requested a research project dealing with financing and delivery of services in Alaska. The requested research would help implement conclusions reached during the 1979 interim study.

The basic concept under study is a state foundation plan, similar to that used for education, to fund these "basic services": public safety (including search and rescue, fire, police, justice), public assistance, and health and sanitation.

In view of the emphasis placed upon this approach by the Local Government Symposium and the joint committee reports, development of the foundation concept needs to be pursued during the 1980 study program.

The Parker memorandum addressed the following aspects of the project:

- o Any formula developed for state support would reflect local population, wealth, and need.
- o The foundation approach should provide for a more equitable allocation of state financial resources.
- o A revenue redistribution system should create incentives for the transfer of service delivery responsibility from the state to municipalities and should recognize the need for local effort in the provision of such services.
- o While the foundation approach would be available to organized municipalities, equitable formulas for the provision of services in unorganized areas should also be explored.

As conceived in the 1979 interim report, the foundation program itself would be available only to organized areas, boroughs, and there would be no discrimination against organized boroughs in the provision of state financial support.

Decentralization and transfer of state services

My March 31 "Pending Issues" paper discusses decentralized performance of state ~~services~~ functions, contracting for delivery of state services, and transfer of some service functions to regional and local governments. The CRA committee's legislative package ~~provides~~ would provide the basis for moving toward these objectives. HB 580 / SB 348 provide for the data base necessary to deal more effectively with state program decentralization. HB 581/SB 350 provides for a ~~SRD~~ Division of Policy Development and Planning report to the Legislature by January 31, 1980, on coordination of state services delivery by organized and unorganized borough districts.

At this time, ~~further~~ additional study should be given to state contracting with municipal governments, and possibly other entities, to perform functions within their jurisdictions. The study should address the following ~~main~~ questions:

- o what state agencies are currently contracting with whom for performance of what functions?
- o what other services would be appropriate for an intergovernmental contracting program?
- o what lessons can be learned from federal contracting for service delivery?
- o what entities, other than municipal governments, are appropriate for state contracting of local service delivery?

Further, the study would need to develop an approach to establishing standards and procedures to assure that adequate contractual performance is provided. ~~It~~ Depending on what emerges during the study, conclusions may also emerge as to whether contracting arrangements should be implemented on a broad scale or whether some demonstration projects would be appropriate ~~during~~ to explore and develop an effective contracting program.

1.

The Final Report of the 1979 study includes the following action proposals:

Title 29 of the Alaska Statutes contains state laws pertaining to municipalities. Though the structure of local government organization under Title 29 is basically sound, many of its procedural and administrative provisions are not helpful or relevant to rural and urban municipalities. Steps will, therefore, be proposed to undertake a thorough review and initiate necessary revision of Title 29 to make it more useful to the municipalities of the state.

This review needs to be initiated now. The principal emphases should

(1) accommodating/ be on ~~new~~ ~~existing~~ small rural communities and prospective rural boroughs, (2) establishing a general law ~~base~~ base for boroughs in rural Alaska, and (3) establishment of alternative, simplified forms of municipal governments ~~at~~ to meet some of the needs and objectives brought out during the 1979 study. This project should not in any way be construed as a general overhaul of Title 29, the municipal code. |

Financial and institutional analysis

state

Achievement of equity in/fund distributions, design of appropriate service delivery systems, and decisions about state policy toward local governments require a base of knowledge of existing ~~and~~ situations and dynamics that is largely lacking today. This project is designed to fill the void and provide a foundation for policy making, program development, and evaluation of alternative~~s~~ institutional and financial schemes.

~~Examine~~

The study will synthesize information that has been previously collected and which will be provided for this project, ~~research~~ institutional/ examine/patterns of service delivery and wealth sharing, and ~~also~~ analyze alternatives in terms of their equity and institutional implications. More specifically, the study will cover the following elements:

1. financial/economic situation

from the state/

- how much does each region now receive/in money and in-kind for services, capital improvements, and other purposes -- where is state money
- now going and for what purposes -- who is getting what share of state

2. wealth

- federal funding of regional/local services and facilities such as health, education, welfare, economic development, transportation, etc. facilities./
- aggregate and per capita distribution of money/and services
- specific services costs for different regions
- availability of local resources to support local services and to ~~provide~~ cover local effort requirements
- special situations created by high value properties, e.g., oil development and related facilities, pipelines, fisheries installations
- operation of the oil and gas property tax

3. institutional arrangements

- basic patterns of institutional arrangements: state, local, non-profit, regional corporations, federal, boroughs

- 1 - allocation of roles and functions under different arrangements
- review of changing patterns of regional arrangements, including legislative and political history of previous proposals to deal with rural regional wealth sharing, organization/and service delivery desires and needs
- 2 financial/institutional analysis
 - difference between organized and unorganized areas with respect to share of state funding, services, and capital facilities existing/
 - relative costs of different/wealth distribution and delivery systems: state, borough government/non-profit or other institutions, per capita distribution
- 3 evaluative and normative analysis
 - identification of institutional alternatives for wealth distribution, services delivery, meeting individual needs
 - costs, ~~advantages~~ advantages and disadvantages of alternative systems
 - are there optimum approaches to establishing/authorizing institutional and financial vehicles to meet public policy objectives (these will need to be defined)
 - what additions and changes ~~are necessary~~ in allocations and sharing arrangements are necessary to achieve equity (define) -- how can existing gaps be closed
 - policies and criteria for evaluating institutional ~~alternatives~~ systems and wealth sharing arrangements
- 4 testing of alternatives
 - testing of alternative policies, institutional arrangements, and wealth distribution schemes to estimate effects on different regions or categories of regions.

Allocation of Study Responsibilities

Legislative staffs and the Department of Community and Regional Affairs (DCRA) provided major assistance to the CRA committees in developing the legislative package submitted to the 1980 legislature. They should again be requested to assist with carrying out research preparatory to the 1981 session. In addition, the Institute of Social and Economic Research (ISER) can have a constructive role in furthering the study program. Others might be brought in if deemed necessary.

~~It is suggested~~

The following allocation of study responsibilities is suggested:

Incentive and disincentives -- Legislative Finance. Legislative Counsel. DCRA
Foundation plan for basic services -- House Research. Legislative Counsel. DCRA
Decentralization/ contracting -- Legislative Counsel. Legislative Finance
Review of Title 29 -- Legislative Counsel. DCRA
Financial/institutional analysis -- ISER. with support by Legislative Finance. DCRA.

These allocations are, of course, only suggestive. Specific assignments will need to be worked out by your committees based on availability of people and funds to carry out the recommended 1980 interim study program.

The key to making this whole study strategy work is effective study direction, supervision, and coordination by committee staff. Continuing monitoring of all study projects and concentration on the final synthesis is crucial to a successful study effort.

To achieve this, a professional study director should be designated by the CRA committee chairmen to oversee the whole effort in their behalf. The study director would have responsibility for outlining and negotiating study tasks, supervising work progress and outputs, and synthesizing results of individual study projects (as well as other studies, such as the DCRA study funded by Coastal Management). Only with such central and responsible direction will there be any assurance that all the study components will fit together and provide the committees with the information and options they need.

MEMORANDUM

State of Alaska

TO: Veronica Clark
CRA

DATE: January 22, 1980

FILE NO:

TELEPHONE NO:

FROM: Kurt Fredriksson 
OCM

SUBJECT: RSA on UOB
Suggestions on refocusing the study

Relevant to OCM's near term needs is the fact that there will be or needs to be the formation of Coastal Resource Service Areas. OCM's needs are distinct; it needs to get on with CRSA formation and planning activities. The schedule of events affecting many of those potential CRSAs is such that early organizational and planning work should be underway right now or very soon in virtually every one of those areas. OCM would propose that the proposed study be modified to look at the organized, developing, and potential Coastal Resource Service Areas and that the following tasks be performed:

- 1) Summarize the organizational status of each CRSA, identifying constraints to organization as well as possible inducements, discuss problems with and alternatives to local match requirement. Problems of districts lying in the CRSAs could be assessed, also.
- 2) Provide summary of existing governmental structures, regional entities, other service delivery organizations and how they may be of use to the CRSA. (Such questions as "How are local decisions made?" could be asked in this framework.)
- 3) Brief socio-economic overview, with pertinent information drawn from community profiles on major population centers in each CRSA. Discussion of how coastal resources are tied to socio-economic life of the area. (Will answer the question of "Who lives in the unorganized borough and why?" and "How are coastal resources now managed and by whom?" As well as "What difficulties or inefficiencies are encountered?")
- 4) Discussion of likely developmental impacts (OCS, bottom fisheries, herring fisheries, ports, etc.) expected for each CRSA over next 10 years or so. Some examination of expected problems for each impact type.
- 5) Develop scenario for CRSA development and completion of coastal management plans with specific recommendations for accomplishment within general time frame.
- 6) Identification of costs for organization and plan development in each CRSA and sources of assistance.
- 7) Discussion of possible effectiveness/ineffectiveness of existing implementation mechanism for each of these areas.
- 8) Overview of problems common to all areas, recommendations on policy, legislative, and administrative changes which would facilitate CRSA formation, CZM planning and implementation, plus discussion of how coastal management would blend with regional government creation should that

Development of case histories and selective interviews, as CRA has proposed, would be helpful. Parts of the above suggested tasks can be tailored or deleted, depending on CRA or ANF resources and time/funding constraints. Further, a related contract might contemplate pre-organizational work conducted in those potential CRSAs found to be especially needy. There may be some logical stopping point in the suggested study approach at which time (June 30, 1980) one could make the assessment on additions or modifications.

DEPARTMENT OF COMMUNITY AND REGIONAL AFFAIRS

Veronica Clark
Planning Supervisor
Division of Community Planning

December 18, 1979

Mary Jo Waits
Planner IV
Division of Community Planning

UOB Study

In an effort to get started on the unorganized borough study, this past week, I read some collected literature and studies concerning local and regional government and service delivery in Alaska (see attached bibliography). My immediate objective was to begin outlining issues and problem areas in planning and service delivery in the unorganized borough and to get a sense of current literature and people dealing with the subject.

While I have looked over only a select few studies and reports, I have concluded that others have identified, to a large extent, the issues and problem areas related to local and regional government and service delivery in the unorganized borough. The Local Government Study sponsored by the Joint Senate and House Community and Regional Affairs Committee recently identified 18 issues and problem areas. Many of the same problems and issues can be culled from Lee Gorsuch's article in "Commission Study 44" for the Joint Federal-State Land Use Planning Commission. A few of the general problems identified are:

- o the proliferation of organizations throughout Alaska without regard for the financial and human resources required to make such entities functional and effective;
- o the existence of public institutional structures, such as large villages or rural school districts, which are either single-purpose or limited in the territories and numbers of people they encompass;
- o the absence of governmental institutions place private institutions (e.g., native corporations) in the position of assuming powers more appropriately placed within public institutions;
- o where the dominate service structure is exclusively Native, there are problems with effective political expression for the non-Natives.

Given the recent attention to problems in rural Alaska, there is no need for us in the UOB study to dwell on general problem and issue identification. Instead, we can move onto what I think are two more important and less realized tasks: 1) pinpointing and illustrating identified problems in the context of coastal resource service areas, and 2) proposing and examining solutions to key problems. A feasibility study of sorts is one way of accomplishing the first task, while a symposium with key Alaska and non-Alaska participants is a way of accomplishing the second task.

Feasibility Study: The feasibility studies would focus on a few representative coastal resource service areas (perhaps one in Southeast and one in Northwest Alaska) and assess the political and economic feasibility of planning and resource management within and by each resource service area. Among other things, the studies would look at:

- o the physical, social and economic setting of various areas;
- o current providers and patterns of planning and other public services;
- o effectiveness of these mechanisms for planning and service delivery;
- o estimated costs of various levels of planning;
- o potential sources and amounts of funds and revenues that can be expected for planning and other services;
- o implications of institutionalized local planning on self-determination and government.

The feasibility studies should reveal or confirm, in very graphic and concrete terms, key and basic problems needing resolution if planning and resource management is to be feasible and viable in the unorganized borough (i.e., coastal resource service areas).

Symposium: The symposium would be to work on solutions to key problems related to local and regional government and planning in the unorganized borough. The advantage of a symposium (compared to a contract with a single consultant, for example) is that a number of different people can address identified problems; a group of 5-15 specialists in law, finance, and public administration for instance, can be assembled one or more times to propose and evaluate alternative solutions.

Outlined below are steps and a time frame for the preparation and completion of the feasibility studies and symposium.

Step 1: summarize problem areas and issues currently identified; circulate summary to key people for review and comments (completed by February 29).

Step 2: commence planning and management feasibility studies for specific coastal resource service areas (completed by March 31).

Step 3: commence contacting people in and outside Alaska for information about pertinent literature and studies and recommendations for people to participate in the symposium (completed by mid-March).

Step 4: select and contact people to participate in the symposium; prepare for symposium participants an information packet containing a general issue paper, the results of the feasibility studies, and an outline of key problems to be addressed at the symposium. (completed by March 31).

Veronica Clark
December 18, 1979
Page 3

Step 5: convene first session of the symposium to familiarize participants with Alaska and key problem areas and to assign participants specific problems and tasks to be addressed and completed by the next session. (completed mid-April).

Step 6: convene second session to review, evaluate and if need be refine solutions proposed by the participants. (completed May 30).

SF: Unorganized Borough Study

VICTOR FISCHER ASSOCIATES CONSULTING

221 EAST 7TH AVENUE #204 • ANCHORAGE, ALASKA 99501 • (907) 272-2381
3-29-80 et seq

To Margo Waring -- some side comments as I review the various comments and rework the draft.

General: I don't have knowledge and info to carry many of the ideas into specific fiscal analysis. I would suggest strong reliance on Milt Barker and Jack Kreinheder for elucidation, explanations, examples, etc., as well as general review and revision of what I have done.

Please check my comments in red on copy of your collective comments~~x~~ and your 3/12 memo to me.

Am having a very hard time with the idea of history of the oil and gas property tax. As I started getting into that, it became very clear that the only reason the state adopted it was to prevent the North Slope Borough from going its own way in taxing petroleum properties. In fact, initial proposal by Egan & co in 1972 would have been a totally punitive-type tax and would ~~work~~ have worked to discourage borough formation altogether...

My feeling is that we should let that sleeping dog lie. The tax exists, and there is not distribution element to it. Rehashing would not likely be very constructive. Instead, emphasis should be on wealth sharing -- and that goes back to 1970. If you disagree, I'll pull something together, but it may take a bit of time and may need to be done in Juneau... If you are serious about raising this subject, though, it is something that should, as you suggest in your cover memo, be put in context of philosophy, other oil tax legislation, and alternatives. That would require much time and effort, and it should probably be done for the committee by Av Gross or Chancy Croft. That could be built into the interim work program, if you consider it worthwhile.

Done. I hope sufficiently... I found it rather hard getting into this little project. Should have done it last fall when all was lively and pertinent.

If more needs to be done, I should work on it in June, both for sake of interaction and sources. Preferably there won't be anything, as I've gone well beyond initially conceived scope and projected ^{costs. and budgeted}

But there is yet one more thing I need to do, from here -- give you some ideas about followup study implementation. Can't do it tonight (3/31), but will get to you by end of week.

So it goes

regards all



PS there are some notes in the text regarding checking on some items.

I VIEW THIS STILL AS A DRAFT

Just realized that I forgot to put something in that needs doing -- developing appropriate policies and criteria for equity/wealth sharing -- that's one that should be worked in somewhere... but I'm on way to send this now...

SEE MY COMMENTS

FISCAL ISSUES AND EQUITY CONSIDERATIONS

vic

Introduction

Division of rural Alaska into regional unorganized boroughs, as proposed by the CRA Committee and enactment of a new revenue sharing law, HB 192, *year/state*
waived will be significant steps toward providing a better basis for coordinated provision of state services and a fairer distribution of state funds. However, though in themselves *necessary* commendable, these measures *alone* will not yet establish a basis for self-government and for equitable sharing of state wealth among all parts of Alaska.

if legislation passes which establishes
~~Even after~~ regional unorganized boroughs are established throughout the state and *if* *are given* local people a role in achieving planned and *planning through regional strategy*
studies & after DPDP studies *(SD)* coordinated delivery of services within ~~their~~ regions, the major obstacle to effective self-government remains: absence of an adequate tax base in most rural areas. ~~The fiscal situation of Alaska boroughs is still~~
~~such that they must rely on real property taxes to sustain performance~~ of municipal functions. Current state distributions to boroughs, through revenue sharing or otherwise, are not adequate to support even the most basic general government functions on a regional basis.

It is only in areas where oil and gas properties are located that the foundation exists for support of governmental functions. One needs but to look at the North Slope Borough experience to see what such properties can do for an organized borough. In a smaller measure, the same situation applies in other regions located along the trans-Alaska pipeline. Whether a tax base sufficient to support organized boroughs in other parts of rural Alaska is problematical.

The North Slope Borough (NSB) provides an excellent example of what a rural region can do when it contains ^{significant} large amounts of taxable property that can generate local revenues.

use this
sent in
previous
#?

Incorporated as a borough in 1972, with the clear intent of taxing petroleum related properties for the benefit of the local people, NSB has a population of around 8,000. About 5,000 live in Barrow and other traditional communities, while about 3,000 are located in camps tied to oil and gas exploration, development, production and transportation.

note -
accounted for
showing

MARGO - I DON'T HAVE THIS INFO HANDY FOR
According to NSB's FY 1979-80 budget, expenditures amount to \$74 million, of which \$40.9 million is for operating expenses and \$33.1 million is for capital construction and debt service (all figures are rounded). The **TOTAL *** total amounts to around \$9,250 percapita in the total population or

- I COULD GET, BUT YOU CAN PROBABLY GET PRONTO FROM CRA OR MILT BARNER.

\$14,800 per person if only those in traditional communities are counted.

(Compare to Anchorage, Fairbanks, Juneau?)

I don't want to go into intricacies of computing oil property tax options, and therefore use mill rate on "full assessed value" - which makes it comparable to what people are used to.
Revenues are derived principally from property taxes, \$52 million from this source alone. NSB assessed value is around \$5 billion. Under AS 29.53.045, the borough is limited to property tax collections for operating purposes of \$26.2 million, amounting to 5.21 mills on full assessed value. Under 29.53.055, NSB collects another \$25.8 million, equivalent to 5.14 mills, for debt service, which is not subject to the property tax revenue limit.

(mill rate)

figure they
figure on 22.5%
increased use
showed we use
30 mil debt
29.6 mil debt
seems
equivalent

In the NSB,
Another \$1.5 million is raised by sales and use taxes, of that derived from the use tax levied on storage, use or consumption of tangible property - applicable mainly to the oil industry and related transactions. The borough also obtains \$13.7 million through intergovernmental transfers, mostly for education purposes.

Excluding intergovernmental revenues, nearly nine of every ten dollars raised by the ^{NSB} borough are derived directly from petroleum industry related

sources. If one took into account indirect income from these sources, the ratio would be even higher.

The statutory limit on property taxation for operations purposes has not so far hampered the NSB. However, it has been reported that when all authorized capital improvements are on line, revenues derived under the property tax limit may not be sufficient to operate the facilities and still meet continuing expenditure needs. If and when that point is reached, NSB will have to find other revenue sources or obtain legislation revision of tax limitations. The latter action could well affect benefits accruing to other regions in the state.

Pipeline boroughs

Other jurisdictions also benefit from location of pipeline and related properties within their boundaries. Within the Fairbanks North Star Borough, 68.4 percent of all real property assessed value (\$1,158 million) was in oil and gas properties (\$792 million) as of January 1, 1979, bringing in \$5.7 million in property tax revenues. Even more extreme is the 95 percent of the City of Valdez' property tax revenues derived from oil and gas property: \$9,211,293 of the \$9,728,050 total.

A number of rural areas are in a position to emulate the North Slope and incorporate a borough to similarly tax oil and gas properties for the benefit of their residents. These are the areas located along the existing oil pipeline between Prudhoe Bay and Valdez.

The January 1, 1979 assessed value of Alyeska Pipeline Service Company property within the unorganized borough was \$4.325 million, or an average of \$8.5 million per mile over a distance of 508.3 miles. Five REAA regions lie in the unorganized borough along the pipeline route. In one

I don't have enough info
of these, the Upper Yukon REAA, steps have been taken to initiate establishment of an organized borough, to be called "Yukon Flats Borough."

The 1979 Darbyshire study of Yukon Flats Borough feasibility concludes that minimum standards for borough incorporation would be met. The key to that conclusion lies in the \$900,000,000 in estimated pipeline assessed valuation that would be convertible into property tax revenue of around \$6 million in FY 1981. Per capita revenues would be approximately \$3,750.

reward [Revenues raised for bond retirement would permit tax revenues derived from pipeline property to go yet higher.] With projected construction of a gas line through the prospective borough, taxable values would increase further. Similar situations apply in other regions straddling the pipeline corridor.

Maybe the gasline & its implications should be a dep-session
Appendix **YES, THAT WOULD BE GREAT**
Note: this would be proper place to include Table I from Milt Barker, Legislative Finance memo of Nov. 15, 1979, but it's probably too complex and there are some problems with figures.)

Rest of Unorganized Borough

include - but as summary info? *Milt could draft.*
The estimated 1978 assessed value of property in the unorganized borough averaged near \$6,000, exclusive of oil and gas property (Milt Barker 11/15/79 memo on financial disincentives). The comparable figures for organized boroughs, not including those with major oil and gas properties in the range between \$20,000 and \$30,000 per capita.

reward for these
2) more what?
[As one takes into account the tax problems in urban boroughs and the fact that many rural areas would fall below the above average, it is clear that even at the maximum tax rate of 30 mills, regional boroughs in rural Alaska would not be able to raise sufficient funds from property taxation for general government operations.] The problems of local revenue raising are exacerbated by the generally low income level, extremely high cost of living and doing business, and lack of sufficient base for a productive sales tax.

Aside from lack of a local revenue base, rural regions have to beware of potential additional costs that would come to them with incorporation as an organized borough. Under existing law, and REAA loses its "in-lieu" contribution from the state if it becomes part of an organized borough.

Barker has estimated that the total loss to all REAAs would have amounted

to \$7.6 million in FY 77; the amount would be greater today. Organized

boroughs would also face a decrease in foundation support for schools

and would be required to provide a local match of state funds. Together

with loss of in-lieu monies, these factors would cost rural areas \$8 million

upon incorporation.

These costs are in no way offset by additional state support. Under

revenue sharing provisions of HB 192, total revenues to all new rural

boroughs would be around \$65,000, assuming that these boroughs raised

only sufficient local revenues to meet matching requirements under the

school foundation program. Even at the common borough millage of 5 or 10 mills

on local properties, total support under revenue sharing would come to

only about \$1.3 million. This amount hardly offsets school support losses

and would mean only insignificant sums to individual boroughs. Barker also

shows that even under the most favorable assumptions, [shared corporate

income taxes (AS 43.20.016)] would not materially assist most rural

boroughs.

Thus, the rural borough dilemma: oil and gas riches to a few, poverty to

the rest. Existing state laws and policies are inadequate to help those

who are in need, and do not provide any equitable funds distribution to

rural regions, other than in the area of education.

also different level of paying capital costs substantial inequity not addressed by school foundation report

check w/ new bill

YES

I DON'T

HAVE

margin - we have copies of school foundation report + SB 199(?) as must amended will address this

AL

has this been seriously suggested? MILT MENTIONS - BUT NOT IMPORTANT

How about footnotes we back for figures, etc.?

WHY, WHAT?

I'd prefer not to, keep simple

Financial Disparities

Alaska's constitution requires that the entire state be divided into boroughs, both organized and unorganized. The single unorganized borough that now covers virtually all of rural Alaska is clearly counter to the constitution's intent. Bills now before the legislature would carry out constitutional objectives and lead to division of the state into logical socioeconomic units to be constituted as regional unorganized boroughs.

There is no constitutional intent, however, and there certainly is no requirement that all boroughs in Alaska be organized as municipal corporations. Rather, a prime purpose of the unorganized borough concept is to provide people in all areas of the state with a voice in the provision of state services in their region and with the opportunity to advance to self-governing status by establishing an organized borough. Again, pending legislation would make possible both these aims.

not so

WHIT?
IS IT?

Although the principle of state concern for Alaska's local government system is embedded in the constitution, there is no requirement for a guarantee of equity among governmental units or areas throughout the state. This concept has, however, been evolving over the years, principally through state-municipal revenue sharing and through the school foundation program.

There are two factors that both necessitate further public (i.e., state) concern with interregional equity and provide a basis for dealing with the issue. First is the tremendous disparity in the distribution of taxable property among the unorganized borough regions. The location of valuable taxable property accords with the location of important natural resources and the facilities used in their exploitation. Because such locations bear no relationship to patterns of local government or to local fiscal needs, the result is a tremendous disparity in wealth and services

organized & unorganized - its the question of accidental location

among regions. The extremes this disparity can reach are illustrated by an estimated property value of less than \$3,000 per capita in southwest Alaska and a per capita value of over \$600,000 in the North Slope Borough. The ^{NSB} latter raises about \$6,500 per capita from taxes on oil and gas properties, while a 30 mill tax rate in the southwest would raise less than \$100 per capita, certainly not enough to even carry out a tax assessment and collection program. The effect of such disparity on the level of services that can be supported by local tax resources is obvious.

Do we need to qualify using inadequate though the minimum data

The state has stepped in to limit the amount of tax that can be levied by local governments in position to tax oil and gas properties. In effect, the tax ceiling mainly provides protection for owners of such properties against what some would consider unreasonably high or exorbitant tax payments. But the tax limitation results in no real redistribution or sharing of wealth or revenues. It provides no help for the poor regions of the state, directly or indirectly.

This situation leads to the second factor that makes concern for equity both appropriate and timely: the state's fiscal situation, ^{because} For revenues from oil and gas put Alaska in a situation where no parts of the state need be or should be left ² out of sharing the resource wealth belonging to all the people.

There is no need to here delve into the state's ability to provide assistance to all regions of the state. The revenues are available, and it is principally a matter of deciding where the money will go. The purpose in this paper is to consider the case for using some of it to redistribute part of the state's wealth among all regions of the state.

Issues in equity

Underlying any approach to state efforts to share wealth and equalize revenues are several basic questions of policy and philosophy: Should the level of services available to people in different regions and local government depend on taxable property in the jurisdiction? The answer is "no" in education, where the foundation program provides a basic support level. "No" is the partial answer under existing revenue sharing and *- expand*

HB 192 ? *pending revisions.* "No" was the answer given by the Local Government Symposium of August 1979 conducted by Joint CRA Committee; Symposium participants opted for establishment of a new additional state-supported foundation program for a number of "basic services": health and sanitation, *assistance* public ~~welfare~~, fire protection, public safety, and regional planning. *public safety, inc. fire protection, not according to the fiscal report -*

Should local governments with low percapita property valuations have to tax themselves at higher rates than wealthy areas in order to raise the same revenues, either for needed services or for state matching? It is generally agreed that the answer must be "no," that the poor should not be burdened with yet greater poverty. This philosophy is reflected in the new revenue sharing provisions *proposed in HB 192.*

Should people in all regions of the state receive a share of the state's wealth, or should sharing apply only to organized local government? The answer on this issue is not *at all well understood.* Revenue sharing applies only to organized municipal governments--cities and boroughs. Existing disparities and

explain here or in a sep. section [statutory disincentives] to organized borough formation now preclude unorganized rural areas from participating in wealth sharing or revenue equalization. However, legislation introduced as far back as 1970 and 1972 proposed programs for state wealth sharing with both organized and unorganized boroughs, with the funds for the latter managed through the Department of Community and Regional Affairs. *True, YES* The same concept was supported at the 1979 Local Government Symposium. *history - 17*

Should local jurisdictions that do include taxable wealth be precluded from taxing resource-related properties in favor of state collection and distribution of such taxes? The answer so far has been to let local governments tax properties in accordance with established limits, save for the exception covering bond repayment requirements. Previous legislative proposals for revenue equalization have preserved existing local taxing prerogatives.

It should be pointed out that legal, as well as equity, considerations are pertinent to policies and decisions on revenue equalization. In 1972, the California Supreme Court held that the state could not maintain a system of education under which the quality of schooling depended upon taxable wealth of school districts. Similar decisions have since been handed down in other states. [The rulings do not apply to current educational financing in Alaska, but may be extended to funding of other fundamental services such as public protection and basic sanitation.]

sup- he was
the argument
would run

Integration of Service Areas

Alaska's constitution makes service areas part of organized boroughs. Therefore, as new boroughs are established in rural areas, REAA's and coastal management service areas will have to be integrated into the new units.

Such integration of service areas should present no major structural obstacles, especially if the matter is given some advance attention. In the case of REAA's, they could, if desired, retain their present mode of operations and organization. The main difference would be that instead of the state Department of Education performing certain oversight functions, budgetary oversight would shift to the borough. [Alternatively, especially under home rule, an area might decide to make different arrangements for operating borough schools. *What does this mean?*]

*supra - such
as, benefits/publicity*

Coastal service areas are principally established to carry on planning. Since that function is a basic responsibility of organized boroughs, it can be assumed that appropriate interrelationship of planning will be effected. This could be in the form of the existing coastal planning operation being absorbed by the borough, or it could be accomplished by constituting the coastal planning effort as the borough's planning department.

Wladimir's implementation benefit.

More serious than structural integration is the financial penalty attached to absorbing an REAA into an organized borough. Under existing law,

"in-lieu" support would be lost and other benefits decreased. For any new borough not benefiting from high value properties, present and proposed revenue sharing falls far short of making up these losses in state support.

Two approaches to dealing with this problem can be considered. First, an overall revenue equalization or wealth sharing program could be so structured as to assure new organized boroughs that penalties would not be imposed as a result of establishment of a municipal government. Second, the same school funding formula applicable in REAAs, i.e., unorganized areas, can be adopted for organized boroughs, thus achieving full equity between them.

PLEASE DO

check

important consideration in construction/operation

check

Alaska Native Claims Settlement Corporations

Congress enacted the Alaska Native Claims Settlement Act (ANCSA) in 1971 in recognition that Alaska Natives had valid claims to the most land in Alaska. ANCSA provided that Native corporations established under the act would select and retain 44 million acres of land. They would further receive \$962.5 million in compensation for lands taken from them.

In the context of this paper, several important issues emerge. First, the function of the money settlement must be clearly understood. Second, the possible effects of regional government organization on Native corporation's ability to preserve the Native land estate must be recognized and be properly

dealt with.

Money provided under ANCSA is to compensate Alaska Natives for property that was taken away from them. It is not a welfare payment; it is not a grant in pursuit of social or economic objectives. The compensation is similar to payments any other property owner receives if their land is, for example, taken to build a highway. These owners are not expected to use these payments to pay for the schooling of their children or otherwise as a substitute for costs the government would otherwise bear. It should be clear, therefore, that proceeds under ANCSA should not be viewed as a substitute for government support of public services to predominantly Native communities and regions.

At the same time, income generated by Native corporations and distributed to shareholders constitutes income to individuals. As corporations attain a stage of economic viability that permits them to pay significant dividends, ability of individuals and, as a result, of communities to pay for local services, will increase.

ANCSA provides that land owned by Native corporations is exempt from taxation until December 18, 1991, unless the land is used to produce revenues.

Most land was selected by Native village corporations on the basis of aboriginal use and subsistence values; a few made selections with the hope of generating income. Those regional corporations that had an opportunity to select land themselves, and not all did, generally chose land that

had resources or other economic development potential. Under the most optimistic assumptions, it is unlikely that many of the 44 million acres will be producing revenues by the end of 1991.

Even minimal assessed valuations and low tax rates would result in tax levies too large for most village corporations to pay due to large amounts

Only if there dividends are on projects in the region that generate revenue. NO - could be for utility services, sales, taxes

while some of the land will be protected, however, by 1991, most will not.

1517
speculative

of economically nonproductive land they will own. The consequence will
be expropriation by government or forced sale to pay taxes. In either case, *?*
the people would be left without the land that they supposedly received
in perpetuity under ANCSA.

This problem is critical in considering establishment of organized
boroughs in rural Alaska. The very regional governmental units that
would be designed to bring benefits and local self-government to the
people could conceivably deprive them of their land, undermine their life-
style, and leave them disinherited. It is thus critical that this
situation be carefully addressed and resolved before steps toward extensive
rural borough organization are undertaken.

There are several ways of dealing with the potential problem of taxing
non-productive lands owned by Native corporations in rural Alaska:
Land banking can be authorized by the U.S. Congress or by the Alaska
legislature to shelter land from taxation while in unused, reserved status.

The state can exempt from local property taxes undeveloped land over a
certain acreage. (10,100 or 200 acres?) so long as it produces no revenue
to the private owner. Such a tax exemption might be applied to all property
owners.

*Similarity to anti-trust - Yes & No - opens
another major field that I'd rather not get into*

State policy and implementing action on this matter needs to be taken without
delay. *There are 10 years - the 2 weeks need to*

It's long policy & history & info

*be looked at
without delay -
but the answer
is 9/11 in time.*

Alaska State Legislature

SENATOR
LISS STURGULEWSKI

COMMITTEES
CHAIRMAN
Community & Regional Affairs

VICE-CHAIRMAN
Commerce

Health & Social Services



Senate

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*p/c Vic Fisher
for pick up
272-2381*

3/12/80
FISHER

FROM: MARGO WARING

I've reviewed your draft material and have a few comments to make in addition to or in enlargement of marginalia.

First, regarding the marginalia, question marks generally mean that the intention is unclear or could be misunderstood.

I think that prior to those sections that deal with the oil properties tax--and perhaps picked up again in the equity sections--it would be helpful to give a run-down of the history of that tax, the arguments pro and con, etc. This might give some historical perspective to the issue and give people a feel for the length of time under which this question has been discussed.

Page 4--I think it would be helpful, again for perspective purposes to discuss the issue of the ~~baseline~~ *baseline*. How would ~~the gas~~ *the gas* shake out? ~~the gas~~ *the gas* properties if the gas goes thru on the currently predicted route? Questions of scale and quantity can sometimes clarify an issue for some folks who can ignore a one shot deal.

Regarding the "tax problems in urban boros", what had you in mind here? Some paragraph--did you have some basic figure in mind that is the ~~baseline~~ *baseline* general government operations? The ~~disparity~~ *disparity* between the ~~current~~ *current* tax and the highest mill levy and the actual cost may be helpful.

Page 6 and other pages, I mentioned ~~the~~ *the* in ~~the~~ *the* that you ~~have~~ *have* checked out the proposed changes in the School Foundation Program and whether or not the points ~~you~~ *you* made ~~are~~ *are* ~~to~~ *to* do.

Page 7--middle of the page and to the end--in this section, do you think it would be worthwhile to ~~restate~~ *restate* the point that ~~even~~ *even* state wealth is redistributed by, for example, tax rebates, such wealth redistribution does not help local governments and their situation as local governments can tax property but not income.

Further, you haven't addressed the whole issue of whose wealth is it (tho this issue could come out in a section dealing with the history), unless there is some reason otherwise, except for the reference to the accidents of location. I think that this question could be profitably explored, especially in terms of the basic philosophically different approaches in different tax programs, some of which regard natural resources as state wealth and a few which do not. The implicit assumptions in other oil tax legislation vs. the oil properties tax might be a useful starting point. Alternative ways of handling local impact from oil properties (one of the justifications for the current oil properties tax split) could also be mentioned.

Page 8--I think that it would be good, either in this paragraph or elsewhere to discuss how revenue sharing has a "partial no". Do you think it would be going too far afield to discuss (perhaps with the financial disincentives section) other "statutory disincentives"?

Page 9--Expand the "Issues in equity" section, perhaps at the end of the last paragraph on this page, to identify how the argument would run, not in any particular detail, but the main statements of the argument: Basic services are equivalent to educational services in that . . . If educational services cannot be dependent on . . . Then . . . That type of thing.

Vic Fisher
page 2

Page 10--end of first paragraph. We may as well put in the plug that says that upon boro formation, not only would planning go to the new boro's planning department, but they would also certain implementation responsibilities and authorities that now rest with the state.

Page 11--~~Again, individual wealth is different than local government's potential revenue sources. This ~~might~~ ^{NOT NECESSARILY} be the dividends were on projects in the region and were property taxable.~~

~~It might be good if we had some way of stating what local governments can do or not do in terms of which class and which not.~~

Page 12--~~You might point out land banking in the state or tax deferral scheme for instance the Agriculture ones, and the similarity of what is suggested here Native lands.~~

Sorry that I sort of rushed through this, but I hope it will be a little bit useful to you.

I think, too as you suggested, that the "critical paragraphs will be very useful for focussing, because the paper, as Arliss put it, "needs a statement of direction". After the problems are identified, then what? Arliss also felt that there were other public policy issues that should be identified and discussed how to or to what extent maximum self government can be encouraged--what does concept mean in the context of what is happening? Also about the ability to decentralize and transfer services. She also asked me to point out (as in her marginal comment) that there is the point of school construction, which is different than school operation. Organized boroughs pay float revenue bonds for 80%, etc very different than the situation in unorganized boroughs.

My own general comments are in agreement with Arliss', that a more focussed one on statewide equity (fiscal) questions and their relationship to new boroughs be better. I also think that you assume too much knowledge on the part of your readers--about tax structures and history, about legislation and the interim. Do you think that a reorganization of the sections would help to focus on the about fiscal equity and wealth redistribution and its relationship to organized government?

I hope that there will be a summary page, since I've noticed that few legislators spend much time reading.

~~Rather than~~ While I may try to telex up the copy of your paper that has Arliss' and Marge's marginal notes (yellow for Arliss=review), I will bring a copy up with me to Anchorage on March 18 (arriving airport at 5:40) and you can pick up the copy then. Please confirm that this is what you would like to do.

March - when is
Dr. F. G. G. G. G.
G. G. G. G. G. G.

February 5, 1980

Mr. Victor Fischer
Institute of Social and Economic Research
221 E. 7th Avenue #204
Anchorage, Alaska 99501

Dear Vic:

I was pleased that we had the opportunity to meet on January 31 and February 1, 1980 to discuss your further work for the Joint Interim Committee. I would like to state my understanding of this last task under your existing contract. As I understand it, you will prepare a non-technical paper in which you explore the remaining study needs that are necessary for sound decision-making regarding organization of the unorganized borough. Not only will there be a discussion of data needed, but you will also address such areas as public finance policy, including revenue sources, matters of equity, and shared revenues. Other issues which will be raised will include the effects of borough organization on and interrelations with Regional Corporations.

This identification and discussion of further study needs and issues to be considered in that study will be available in final form by the end of February 1980.

As much as possible, we will attempt to keep you coordinated with the work on revenue sharing being conducted by the House Research Agency. The first report we expect from them will be ready February 8, 1980. This will be an analysis of HB 192.

We will see you on your next trip to Juneau.

Regards,

Arlisa Sturgulewski
Senator District 10-H

CC: Bill Parker

VICTOR FISCHER ASSOCIATES

CONSULTING

221 EAST 7TH AVENUE #204 • ANCHORAGE, ALASKA 99501 • (907) 272-2381

January 30, 1980

MEMO TO ARLISS STURGULEWSKI & BILL PARKER, CRACOMMITTEES, ALASKA LEGISLATURE

RE: "pipeline boroughs" and beyond

At your request, I have looked at possible preparation of a 'primer' and issue papers on several interrelated matters: potential of the trans-Alaska pipeline and related properties providing an economic base for boroughs, new and existing, along the pipeline corridor; possible problems resulting from lack of property taxation ceiling for payment of debt service, thus effectively resulting in lack of a tax limit; and equity and other considerations entailed in local vs. state use of pipeline property tax revenues, particularly from standpoint of rural areas not located along the pipeline.

I have concluded that such an effort is not 'doable' at this time, and certainly not within the scope of present resources available for my participation. The materials that have been assembled as part of the local government study are totally inadequate for this task. Although good information is available on the North Slope Borough, much additional data will be required for Fairbanks and Valdez, as well as for most of the unorganized areas along the pipeline. Thus, the fiscal and economic base data is insufficient to even properly examine the issues posed about 'pipeline boroughs.'

Elke Kallab's May 24, 1979 memo and other Alaska-wide fiscal information I have at hand are also inadequate. They provide no basis whatsoever for comparing the different areas. Kallab comments, by the way: "It would appear from the efforts made that it might be possible to obtain the necessary information regarding the flow of funds and delivery system of services in the unorganized borough. However, it would take a great deal of time, effort, cooperation and coordination on the part of federal and state agencies to achieve it..."

I believe that the information and analyses you seek can be dealt with properly and in any way definitively only in the context of a much broader and thorough study than we can undertake at this time.

It appears to me that until the more basic as well as more complex questions of statewide policy and equity considerations are considered, a review of pipeline boroughs alone would be to little avail. Its only possible purpose would be to provide incentives to more rapid borough formation along the pipeline corridor. That, however, may only exacerbate possible future desires to change borough taxation and financing policies and rules.

Accordingly, I suggest the following:

1. I prepare a study design to carry out the overall study;
2. part of the study design will be an analysis of the issues and questions that need to be included (this will then provide a rationale not to monkey around with local tax and fiscal policy during this session beyond the major revenue sharing bill);
3. the study will be funded through the senate or the house or both, with the products to be available in time for consideration and action at the 1981 legislative session.

I believe that this project needs to involve more than my personal efforts. Your present committee staffs might participate during the interim between sessions. The most appropriate party for a contract to carry out the major research and analysis tasks is ISER. I have discussed the matter with Tom Morehouse and Scott Goldsmith, and they are both willing to participate. (Scott, in case you don't know him, is ISER's specialist in public finance and has done many studies of state and local finances, including work on establishing equitable formulas for statewide distribution of school funds, taking into account cost of living, needs, and other pertinent factors.) Under this arrangement, my participation would be through ISER.

I have not here addressed the specific issues that such a product would be concerned with. Their basic directions were fairly well discussed at the August local government symposium. Margo's 1/16/80 memo covers many of the pertinent points. My assumption is that we are all concerned about the same issues, and it will be easiest to outline them in the context of the complete study design. This, of course, would be done in consultation with you two, Margo & Margie, et al

VICKI

1/16/80

TO: ARLISS

FROM: MARGO

RE: YOUR REQUEST FOR LANGUAGE FOR A STUDY CONTRACT WITH V. FISHER

PROJECT SCOPE:

The legislative session of 1980 will bring together a set of issues which call for a reappraisal of the existing state system of revenue distribution.

Bills will be introduced which ~~will~~ address an initial phase of subdivision of the unorganized boro, indicating eventual fruition of Art. X of the Alaska Constitution. Studies have ~~been~~ ~~xxx~~ been or are being conducted which explore the economic base and feasibility of boro organization (Yukon Flats), explore existing incentives and disincentives to boro organization, revenue sharing and the assumption of additional local government responsibilities are being examined, the potential construction of the gasline and, therefore, its availability as a revenue source are open for discussion. In addition, budget "excesses" generated by increased oil revenues have reopened public policy discussion of the distribution of Alaska's wealth to its owners, the present and future residents of the state.

In the context of this background and based on available data (see attached listing), the contractor will explore, in a fashion suitable to presentation to the legislature, several interrelated public policy questions.

1. New boros and wealth (revenue) distribution. Should revenue distribution be dependent on organizational status? Should incorporation decisions be dependent on fiscal abilities? Is revenue equalization a desirable incentive to the promotion of rural boros?
2. Existing and contemplated local governments. Should the availability of an ~~and taxxxx~~ unusually valuable property determine the level of services to residents in different political subdivisions?
3. Related. ~~xxx~~ Are there public policy inconsistencies between such ~~xxx~~ sets of revenue sharing approaches as the Fish Tax (Chap. 79, SLA 1979 and the Corporate Petroleum Revenue Tax and AS 43.56? ~~Is it in the state's interest, and the public interest, to promote this dual approach? Should xxx local governments with low valuation per capita need to tax themselves at a higher rate than more wealthy areas in order to raise the same revenue? Should pipeline and production properties be regarded as state property and the revenues from an ad valorem tax on property be distributed by some other formula (alternatives to be suggested)?~~

→ Who should be the taxing authority for natural resources?

4. More specifically related to AS 43.56. A comparative analysis of the uses by the NSB and the KPB of AS 43.56 and its implications for new boros, reasons for differences, effects on local government, level and quality of services, economic diversity and private businesses. Discuss implications of gasline. Should the ceiling on the local share be ~~not~~-lifted-altogether eliminated? What are the implications in terms of local autonomy? Economic development?

~~Equity?~~ Long term debt-service? Inter-governmental Equity?

PRODUCT

A ~~discussion~~ paper will be prepared by the contractor which discusses the questions stated above. Legislative recommendations will be made, their pros and cons discussed.

Draft version will be available to Senator S. by . Upon review and recommendation of additions, changes, etc. final copy will be prepared and presented by .

opportunities for formation of borough
-
Relationship will long limit to long term
financial health?
state pipeline borrough

need to find out where muni's are left.
Relationship to Gov. Heiman Com. Fund - state long
- least resort
non-profits

Vic Fisher
page 2

Page 10--end of first paragraph. We may as well put in the plug that says that upon boro formation, not only would planning go to the new boro's planning department, but they would also certain implementation responsibilities and authorities that now rest with the state.

Page 11--Again, individual wealth is different than local government's potential revenue sources. This would be significant only if the dividends were on projects in the region and were property taxable.

Again, it might be good, if early on you were to state what it is that local governments can tax --boros of which class and cities too.

Page 12-- You might point out land banking in the state or tax deferral schemes, for instance the Agriculture ones, and the similarity of what is suggested here for Native lands.

Sorry that I sort of rushed through this, but I hope it will be a little bit useful to you.

I think, too as you suggested, that the "critical paragraphs" will be very useful for focussing, because the paper, as Arliss put it, "needs a statement of direction". After the problems are identified, then what? Arliss also felt that there were other public policy issues that should be identified and discussed: how to or to what extent maximum self government can be encouraged--what does this concept mean in the context of what is happening? Also about the ability to decentralize and transfer services. She also asked me to point out (as in her marginal comment) that there is the point of school construction, which is different than school operation. Organized boroughs pay float revenue bonds for 80%, etc... very different than the situation in unorganized boroughs.

My own general comments are in agreement with Arliss', that a more focussed approach on statewide equity (fiscal) questions and their relationship to new boroughs would be better. I also think that you assume too much knowledge on the part of your readers--about tax structures and history, about legislation and the interim study. Do you think that a reorganization of the sections would help to focus on the concern about fiscal equity and wealth redistribution and its relationship to organized government?

I hope that there will be a summary page, since I've noticed that few legislators spend much time reading.

~~Ratherxxxxxxx~~ While I may try to telex up the copy of your paper that has my, Arliss' and Marge's marginal notes (yellow for Arliss=review), I will bring that copy up with me to Anchorage on March 18 (arriving airport at 5:40) and you could pick up the copy then. Please confirm that this is what you would like to do.

Alaska State Legislature

SENATOR
ARLISS STURGULEWSKI

COMMITTEES
CHAIRMAN
Community & Regional Affairs

VICE-CHAIRMAN
Commerce

Health & Social Services



Senate

2957 SHELDON JACK
ANCHORAGE, ALASKA
DISTRICT 10-H

While in Juneau
POUCH Y
JUNEAU, ALASKA 99
(907) 465-3712

*A/c Vic Fisher
for pick up
272-2381*

3/12/80

TO: VIC FISHER

FROM: MARGO WARING

I've reviewed your draft material and have a few comments to make in addition or in enlargement of marginalia.

First, regarding the marginalia, question marks generally mean that the intent is unclear or could be misunderstood.

I think that prior to those sections that deal with the oil properties tax--at perhaps picked up again in the equity sections--it would be helpful to give a run down of the history of that tax, the arguments pro and con, etc. This might give some historical perspective to the issue and give people a feel for the length of time under which this question has been discussed.

Page 4--I think it would be helpful, again for prespective purposes to discuss the issue of the gasline. How would things shake out regarding taxable properties if the gasline goes thru on the currently predicted route? Questions of scale and quantity can sometimes clarify an issue for some folks who can ignore a one size fits all deal.

Regarding the "tax problems in urban boros", what had you in mind here? Same paragraph--did you have some basic figure in mind that is the basic cost of general government operations? The disparity between the potential tax at the highest mill levy and the actual cost may be helpful.

Page 5 and other places, as I mentioned when I was in Anchorage, I think that you should check out the proposed changes in the School Foundation Program and whether or not the points you make here are (would be) right.

Page 7-- middle of the page and to the end--In this section, do you think it is worthwhile to restate the point that even if state wealth is redistributed by example, tax rebates, such wealth redistribution does not help local governments and their situation as local governments can tax property but not income.

Further, you haven't addressed the whole issue of whose wealth is it (though this issue could come out in a section dealing with the history), unless there is some reason otherwise, except for the reference to the accidents of location. That this question could be profitably explored, especially in terms of the philosophically different approaches in different tax programs, some of which regard natural resources as state wealth and a few which do not. The implicit assumptions in other oil tax legislation vs. the oil properties tax might be a useful starting point. Alternative ways of handling local impact from oil production (one of the justifications for the current oil properties tax split) could also be mentioned.

Page 8--I think that it would be good, either in this paragraph or elsewhere to discuss how revenue sharing has a "partial no".

Do you think it would be going too far afield to discuss (perhaps with the disincentives section) other "statutory disincentives"?

Page 9--Expand the "issues in equity" section, perhaps at the end of the last paragraph on this page, to identify how the argument would run, not in any detail, but the main statements of the argument: Basic services are equivalent to educational services in that . . . If educational services cannot be developed on . . . Then . . . That type of thing.

DRAFT

1/16/80

TO: ARLISS

FROM: MARGO

RE: YOUR REQUEST FOR LANGUAGE FOR A STUDY CONTRACT WITH V. FISHER

PROJECT SCOPE:

The legislative session of 1980 will bring together a set of issues which call for a reappraisal of the existing state system of revenue distribution.

Bills will be introduced which ~~will~~ address an initial phase of subdivision of the unorganized boro, indicating eventual fruition of Art. X of the Alaska Constitution. Studies have ~~been~~ ~~xxx~~ been or are being conducted which explore the economic base and feasibility of boro organization (Yukon Flats), explore existing incentives and disincentives to boro organization, revenue sharing and the assumption of additional local government responsibilities are being examined, the potential construction of the gasline and, therefore, its availability as a revenue source are open for discussion. In addition, budget "excesses" generated by increased oil revenues have reopened public policy discussion of the distribution of Alaska's wealth to its owners, the present and future residents of the state.

In the context of this background and based on available data (see attached listing), the contractor will explore, in a fashion suitable to presentation to the legislature, several interrelated public policy questions.

1. New boros and wealth (revenue) distribution. Should revenue distribution be dependent on organizational status? Should incorporation decisions be dependent on fiscal abilities? Is revenue equalization a desirable incentive to the promotion of rural boros?
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→ Who should be the taxing authority for natural resources?

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*Equity? Long term debt-service? Water-governance
defects?*

PRODUCT

A ~~xxxxxxxx~~paper will be prepared by the contractor which discusses the questions stated above. Legislative recommendations will be made, their pros and cons discussed.

Draft version will be available to Senator S. by . Upon review and recommendation of additions, changes, etc. final copy will be prepared and presented by .

CONTRACT BETWEEN

STATE OF ALASKA, LEGISLATIVE AFFAIRS AGENCY
Pouch Y
JUNEAU, ALASKA 99811

AND

VICTOR FISCHER
221 E. 7th Avenue, #204
ANCHORAGE, ALASKA 99501

The parties to this agreement are the LEGISLATIVE AFFAIRS AGENCY, on behalf of the Alaska State Legislature's Joint Community Regional Affairs Local Government Study Committee, hereinafter referred to as the "COMMITTEE", and Victor Fischer, hereinafter referred to as the "CONSULTANT."

THE PURPOSE OF THIS AGREEMENT is to provide specialized research and consulting services to the COMMITTEE.

IT IS THEREFORE MUTUALLY AGREED THAT:

CLAUSE I - STATEMENT OF WORK

The CONSULTANT shall, as directed by the COMMITTEE CO-CHAIRMEN, provide the COMMITTEE with specialized research and consulting services relating to the Local Government Study, including but not limited to:

- assisting in developing, coordinating and pursuing the study program;
- undertaking research as directed by the CO-CHAIRMEN;
- assisting in the analysis of the information gathered at study-related meetings;
- assisting in the preparation of reports;
- coordinating with COMMITTEE staff and other Local Government Study participants;
- other duties assigned by the CO-CHAIRMEN;
- work shall be performed in a timely and efficient manner, and deadlines shall be adhered to as set by the CO-CHAIRMEN.

CLAUSE II - PERIOD OF PERFORMANCE

- (A) The period of this contract shall be from July 1, 1979, to January 14, 1980, unless extended by written agreement or terminated in accordance with (B) of this clause.

- (B) This contract may be terminated by mutual agreement.

CLAUSE III - COMPENSATION AND METHOD OF PAYMENT

- (A) Payment for work performed under this agreement shall be at the rate of \$50 (Fifty Dollars) per hour or \$250 (Two Hundred Fifty Dollars) per day, whichever is less, to be paid before the last working day of each month for work carried out between the 15th day of the preceding month and the 15th day of the current month. On or before the 10th day of each month, the CONSULTANT shall submit a statement of time worked to the CO-CHAIRMEN for approval. Total compensation for the work performed under Clause I shall not exceed \$5,000 (Five Thousand Dollars.)
- (B) The AGENCY shall furnish travel (coach fare) and per diem (prevailing state employee rates,) long-distance telephone charges related to business of the Committee, clerical support, and equipment necessary to carry out the work designed in Clause I of this agreement.
- (C) Office space shall be provided by the CONSULTANT.
- (D) No other employee benefits are allowed the CONSULTANT.

CLAUSE IV - CO-CHAIRMEN

The CO-CHAIRMEN for the Local Government Study are to be the Honorable Arliss Sturgulewski and the Honorable Bill Parker.

CLAUSE V - RECORDS

The CONSULTANT shall keep the CO-CHAIRMEN informed as to the progress of work performed under this agreement and shall provide written progress reports as specified by them.

CLAUSE VI - RECORDS, DOCUMENTS, AUDIT

The CONSULTANT shall maintain accurate records, including detailed time records, as may be required by the AGENCY. The records are subject to inspection by the AGENCY at all reasonable times. All documents, reports and writings produced in the course of the work performed under this contract are, upon delivery to the AGENCY, or at termination of this agreement, the property of the AGENCY, and/or in the public domain; provided that the CONSULTANT will have the right to use any such materials for purposes of writing about or discussing the issues.

CLAUSE VII - ALL WRITINGS CONTAINED HEREIN

This agreement contains all the terms and conditions agreed upon by the parties. No other understandings, oral or otherwise, regarding the subject matter of this agreement shall be deemed to exist or to bind either of the parties of this agreement.

IN WITNESS WHEREOF, the parties have executed this agreement on the dates indicated below:

CONSULTANT

LEGISLATIVE AFFAIRS AGENCY

VICTOR FISCHER

Date

MYRION R. CHARNEY
Executive Director

Date

ACCEPTED

APPROVED AS TO FORM

SENATOR ARLISS STURGULEWSKI
Co-Chairman
Joint Community and Regional
Affairs Local Government Study

Date

BILLY G. BERRIER
Legal Counsel

Date

REPRESENTATIVE BILL PARKER
Co-Chairman
Joint Community and Regional
Affairs Local Government Study

Date

VICTOR FISCHER ASSOCIATES CONSULTING
221 EAST 7TH AVENUE #204 • ANCHORAGE, ALASKA 99501 • (907) 272-2381

August 23, 1979

Sen. Arliss Sturgulewski and Rep. Bill Parker
Co-Chairmen Joint Community and Regional Affairs
Local Government Study Committee
Legislative Affairs Agency
Pouch Y - State Capitol
Juneau, Alaska 99811

Dear Co-Chairpersons:

The following is a statement of compensation due for specialized research and consulting services relating to the Local Government Study for the period July 1 to August 15:

Professional services..... 45 hours net..... \$2,250.

The net is based on the rate of \$50 per hour or \$250 per day, whichever is less. A copy of my time log is enclosed for your information.

I certify that this statement is true and correct.



*OK for payment
Local Government Study
Sent to Arliss Sturgulewski*

LOG. - 79 CZA ~~Comm~~ Local Gov't Study

1979

June	7	4	HOURS	Travel	Program design - w/ staff
	8	3	"	"	"
	29	2	"	"	w/ps w/ Sanders & Geller, Parks
July	2	8.5			Program planning workshop
	6	2	"		Symposium arrangements
	9	2			Program/symposium planning - Arlin & I
	16-19	2			" " - ANSC
	20	3			" " - Arlin, Bill, & I
	23	1	15	\$750	"
August	1	2			Symposium preparation - Arlin & I
	3	4			"
	4	8.5	45		Symposium
	5	4			"
	6	7.5		T	Analysis + work plan (incl. travel)
	7	6.5		T	"
	8	5	1500	T	"
	16	1 1/2			Map w/ Arlin & staff
	18/19	3			Resp. to Jack Conover's memo.

STATE OF ALASKA
THE LEGISLATURE

LEGISLATIVE AFFAIRS AGENCY

August 31, 1979

POUCH Y - STATE CAPITOL
JUNEAU, ALASKA 99811
907-465-3800

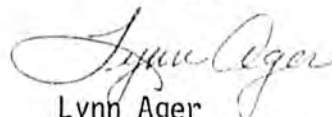
Marjorie Gorsuch, A.A.
Room 100, Assembly Building
Juneau, Alaska 99811

Dear Marjorie:

Enclosed is a copy for your files of the completed contract between the Joint Community & Regional Affairs Local Government Study and Vic Fischer. Copies have also been sent to Vic and Gene Walsh.

Please let me know if there is anything regarding this contract that I can help you with.

Sincerely,



Lynn Ager
Special Assistant to
the Executive Director

Enclosure

Marga G.

VICTOR FISCHER ASSOCIATES

CONSULTING

221 EAST 7TH AVENUE #204 • ANCHORAGE, ALASKA 99501 • (907) 272-2381

February 16, 1980

Sen. Arliss Sturgulewski
Representative Bill Parker
Community and Regional Affairs Comm.
Alaska State Legislature
Juneau, Alaska

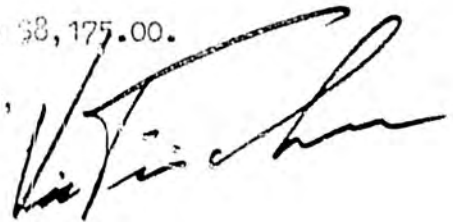
Dear Arliss and Bill:

The following is a statement of compensation due for specialized research and consulting services relating to the local government study for the period January 16 to February 15, 1980:

Professional services ... 18 hours ... \$900.00

Total billings under the contract now amount to \$8,175.00.

I certify that this billing is true and correct,



OK to Pay
Senator Arliss Sturgulewski

SCOMM

#10:5

UNIVERSITY OF WASHINGTON
SEATTLE, WASHINGTON 98195

Graduate School of Public Affairs

March 22, 1979

Mr. Palmer McCarter
Dept. of Community & Regional Affairs
State of Alaska
Pouch B
Juneau, Alaska 99811

RECEIVED
MAR 27 1979
DEPT. OF COMMUNITY
AND REGIONAL AFFAIRS

Dear Mr. McCarter:

I am pleased to learn that there is a good chance of working out an internship for Jim Sanders. Your budget problems are familiar to all of us in the public sector. The School does not have funds to support interns. We ask the agency to cover the intern's salary.

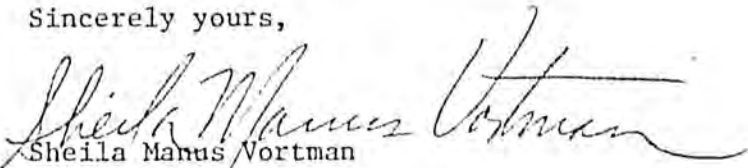
Right now Jim is in Anchorage, and may be stopping in Juneau. I'll be sure he gets a copy of your letter and gets in touch with you to talk about a placement.

It's unfortunate that we can't offer any monetary help. I hope a placement for Jim can still be worked out.

Thanks for the note on Bruce Aronson. Rebecca Burch had told me of his move.

If I can be of any assistance, please call on me.

Sincerely yours,


Sheila Manus Nortman
Assistant Dean

SMV:ma

cc: Jim Sanders

RESUME

<u>NAME</u>	James C. Sanders	<u>ADDRESS</u>	8304 34th. Ave. N.E.
<u>BIRTHDATE</u>	April 19, 1947		Seattle, Wash. 98115
<u>MARITAL STATUS</u>	Married, 2 Children	<u>PHONE</u>	(206) 525-3580

EDUCATION

- 1965 - High School Graduation from Juneau-Douglas H.S.
Juneau, Alaska
- 1969 - B.S./Psych., recieved from Portland State University,
Portland, Oregon
- 1978 - Masters in Public Administration being completed at
the Univ. of Washington - Seattle, Wash.

WORK HISTORY

- Peace Corps- from Sept., 1969 to Jan., 1972 served as a volunteer
in St. Lucia, West Indies. Worked with juvenile delinquents,
taught pupil teachers, did mental health work, and taught
Nursing Students in Psychology and Sociology.
- Youth Programs Director- from Aug. 72 to Dec. 73 , was the director
for youth programs for the City and Borough of Juneau, Ak.
Alaska Dept. of Community and Regional Affairs- from Dec. 73 to
April 76, was the Project Field Representative for the Div.
of Rural Development Assistant. Responsibilities included
the administration of RDA grants, NYC funds and CETA programs
in the Southern half of the State.
- Yupiktak Bista Manpower- Director from May 76 to July 78. Was
responsible for all operations of this nonprofit entity.
- Consultant- From July 78 until the present, I have been working
as an authorized a U.S. D.O.L. consultant in the management
of Indian and Native American CETA Programs (done part-time
while attending school).

ORGANIZATIONAL MEMBERSHIP

- Governors Manpower Planning Council- 1977 - 1978.
- Alaska Native Prime Sponers (CETA) Association - Chairperson-
1976- 1978.
- Kuskokwim Community College Policy Council- Vice Chairperson
1976 - 1978.

Lamar J. Cotten
815 Lawrence #7
Eugene, Oregon 97401
(503) 342-2847 (*with Eugene?*)
Alaska message:
(907) 694-2581

BACKGROUND &
EDUCATION

Age: 27. Lived in Palmer, Alaska from 1952-63; Eagle River, Alaska 1963-78 (less two years military, four years college). Attended elementary school in Palmer, junior and senior high school at Chugiak High School, graduated in 1969. Served in the U.S. Navy 1969-71; third class petty officer, navigator, honorable discharge 1971. Attended University of Alaska/Fairbanks 1971-72, Northern Arizona University 1972-73/74-75, Scandinavian Seminar (Denmark) 1973-74. Graduated from Northern Arizona University 1975 B.A. Political Science Cum Laude. Briefly attended Western New England College of Law 8/76. Currently working on a Masters in Urban and Regional Planning, University of Oregon.

RELEVANT WORK
EXPERIENCE

2/76-3/76 - Pollster-Dittman Research, Anchorage, Alaska. I conducted a random sample poll concerning the Hammond Administration. This was a temporary position.

2/76-4/76 - Manpower specialist trainee-Dept. of Labor, Anchorage, Alaska. The work involved disbursement of unemployment checks. This was a temporary position.

4/76-6/76 - Planning aide-City of Anderson Clear, Alaska. My duties included writing zoning proposals, conducting a title search for all the property within the city boundaries and completing a cost analysis report for the local daycare center. This job lasted only twelve weeks, the period needed to complete the work.

RELEVANT WORK
EXPERIENCE
(cont'd)

7/76-11/76 - Campaign Manager-State house candidate, Eagle River, Alaska. The job included precinct organizing, conducting a poll, helping develop issue and policy platforms and designing candidate brochure and other media-related items.

10/76-10/77 - Carpenter-Providence Hospital, Anchorage, Alaska. My work involved construction of industrial shops and some landscaping. I used various tools ranging from welder to driving a front-end loader to a number of drilling instruments.

10/77-8/78 - Research analyst-(VISTA Volunteer)-Alaska Public Interest Research Group (AkPIRG), Anchorage, Alaska. My duties included legal research, writing briefs and motions, public presentation, including radio and television, of policy statements and some community organizing.

VOLUNTEER
WORK

2/72-8/72 - Counselor-Island, Inc., Fairbanks, Alaska. I worked as a part-time volunteer worker at a drug rehabilitation center and coffee house.

11/76-10/77 - Researcher-AkPIRG. I conducted preliminary research dealing with legal limitations of organized labor.

HOBBIES

Skiing, fishing, Alaska history, tennis and basketball.

REFERENCES

By request.

Draft

Although details have yet to be worked out as to your exact project assignment, where you will be working in Anchorage, and the staff supervisor to whom you will be reporting, I anticipate that the entire work program outline for the interim committee and your specific involvement in that work will be more clearly outlined prior to your beginning June 1 employment date, and I will plan to communicate with you prior to that time.

Also enclosed is a form that needs to be signed by your graduate school advisor indicating that you will be participating in a graduate intern project during your summer employment with the State of Alaska. This form should be signed as soon as possible and returned to me.

Please write or give me a call during the last week of this month so that I can give you more details as to the work plan for the interim committee and more details as to your work assignment.

Sincerely,

Palmer McCarter
Director

PMc:edo

Enclosure

cc: Senator Arliss Sturgulewski, Chair
Senate Community and Regional Affairs Committee

Representative Bill Parker, Chair
House Community and Regional Affairs Committee

May 10, 1979

Mr. Jim Sanders
8304 34th Avenue N.E.
Seattle, Washington 98115

Dear Jim;

RE: GRADUATE INTERN POSITION

As we have discussed by telephone, this letter is to confirm and to offer to employ you as a Graduate Student Intern II, Range 14A (salary \$1,629 per month or \$10.02 per hour) from June 1 - August 31, 1979.

The Division will pay for your and Lamar Cotten's salary for the month of June, with the remaining two months of your salary being provided for by a special appropriation through the House and Senate Community and Regional Affairs Committees for interim work on a local government study. I have discussed this arrangement with both Senator Arliss Sturgulewski and Representative Bill Parker, respective Chairmen of the Community and Regional Affairs Legislative Committees.

Although the Division will be providing your salary for a portion of the summer graduate intern program, you will be assigned to prepare a portion or component of the research that will be later outlined for the interim legislative committees' local government study. Both of the legislative committee chair are aware of the requirements that you and Lamar Cotten have in terms of your academic requirements during the summer, graduate intern program, and, I am confident that the projects that you will be working on for the interim committee will be suitable for preparation of a document that will satisfy the requirements of your Master of Public Administration program.

Although details have yet to be worked out as to your exact project assignment, where you will be working in Anchorage, and the staff supervisor to whom you will be reporting, I anticipate that the entire work program outline for the interim committee and your specific involvement in that work will be more clearly outlined prior to your beginning June 1 employment date, and I will plan to communicate with you prior to that time.

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