

ALASKA LEGISLATURE

2477

HOUSE and SENATE FINANCE COMMITTEE FILES, 2003-2004

**"STATE OF
OUR
UNIVERSITY,"
BY PRES.**

**MARK
HAMILTON,**

3/4/03

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UNIVERSITY
of ALASKA

Many Traditions One Alaska

**Fiscal Year 2004
Operating & Capital
Budget Request**

Executive Summary

Actual Expenditures and Revenues FY90, FY96, FY99-FY02 and Budgets FY02-FY04 by Fund Source

	FY91	FY96	FY99	FY00	FY01	FY02	% Change FY99 FY02 Actual	FY02 Budget	FY03 Budget	FY04 Budget Reques
Expenditures										
Personal Services	185,721.8	216,718.3	222,284.8	234,693.4	247,954.7	273,183.2	22.9%	269,384.4	292,927.9	310,896.4
Other	132,640.6	153,882.1	176,899.2	182,493.0	221,160.9	230,502.9	30.3%	283,999.2	319,099.0	336,427.5
Total Expenditures	318,362.4	370,600.4	399,184.0	417,186.4	472,115.6	503,686.1	26.2%	553,383.6	612,026.9	647,323.9
Revenues										
State Appropriated Funds										
GF	170,434.3	165,699.4	163,354.8	169,366.0	181,158.8	192,521.9		192,521.9	202,836.9	218,851.7
GF Match		2,779.8	2,777.3	2,777.3	2,777.3	2,777.3		2,777.3	2,777.3	2,777.3
GF-MHTRUST		200.8	200.8	200.8	302.8	300.8		300.8	337.6	200.8
ACPE Funds					2,000.0	2,000.0		2,000.0		
Workforce Development Funds					1,781.0	2,868.9		2,868.9	2,868.9	2,868.9
Science/Technology Funds		2,900.0	2,630.0	2,630.0	2,630.0	876.7		2,630.0	2,315.0	
State Appropriation Subtotal	170,434.3	171,580.0	168,962.9	174,974.1	190,649.9	201,345.6	19.2%	203,008.9	210,135.7	224,698.7
University Receipts										
Interest Income	2,699.5	2,788.7	2,208.3	3,034.8	3,833.7	3,336.0	51.1%	3,336.0	2,490.7	
Auxiliary Receipts	16,323.4	20,344.1	29,136.8	28,805.1	31,320.7	31,770.0	9.0%	31,320.7	38,833.5	
Student Tuition/Fees	29,076.8	48,965.1	48,685.0	48,577.3	50,414.8	53,985.3	10.9%	53,985.3	69,403.8	
Indirect Cost Recovery	8,698.2	13,401.7	14,646.7	16,095.7	18,608.2	22,606.9	54.3%	22,606.9	27,191.2	
University Receipts*	24,557.4	35,682.3	54,358.3	55,403.0	76,514.1	67,882.1	24.9%	67,882.1	98,457.7	237,893.8
University Receipts Subtotal	81,355.3	121,181.9	149,035.1	151,916.9	180,692.5	179,580.3	20.5%	208,865.7	226,901.9	237,893.8
Other Funds										
Federal Receipts	35,191.5	46,795.0	49,322.9	56,339.0	65,381.5	83,007.0	67.6%	83,007.0	108,979.0	113,056.4
CIP Receipts	346.2	2,621.4	1,633.3	1,689.9	1,878.3	3,559.5	117.9%	3,559.5	3,966.3	4,050.0
Intra-Agency Receipts*	29,835.1	28,422.1	29,388.4	30,659.4	33,513.4	36,193.7	23.2%	36,193.7		
State Inter-Agency Receipts*									13,171.0	18,800.0
UA Intra-Agency Receipts*									47,607.2	48,824.0
Revenue Subtotal	318,362.4	370,600.4	398,542.6	415,579.3	472,115.6	503,686.1	26.4%	553,193.6	611,761.1	647,322.9
Supplementals/One Time Items			641.4	1,607.1					265.8	
Total Revenues	318,362.4	370,600.4	399,184.0	417,186.4	472,115.6	503,686.1	26.4%	553,193.6	612,026.9	647,322.9

FY99 Supplementals include \$594.9 of the supplemental appropriated for Y2K assessment and remediation, and \$46.3 reappropriation for library books.

FY00 Supplemental of 1,607.1 is Y2K spending of the \$2870.0 FY00 Y2K Budget.

FY03 Supplemental includes 250.0 is for UAA Nursing Program -appropriated effective June 30, 2002, and will be expended in FY03; and 15.8 License Plate Revenue

In this schedule General Fund and Alaska Science and Technology Foundation Funds are reported separately.

*In keeping with State reporting requirements, in FY03 state grants and contracts will not be part of University Receipts,

but will be listed as State Inter-Agency Receipts, Intra-Agency Receipts will be UA Intra-Agency Receipts.

University of Alaska
 FY02-FY04 Budget by NCHEMS

Total University of Alaska	FY02 Budget			FY03 Budget			FY04 Budget Request		
	State Approp.	Receipt Authority	Total Funds	State Approp.	Receipt Authority	Total Funds	State Approp.	Receipt Authority	Total Funds
Academic Support	16,608.7	5,734.3	22,343.0	19,887.1	4,972.8	24,859.9	20,309.7	5,239.6	25,549.3
Instruction	63,216.3	72,018.8	135,235.1	63,838.2	85,283.2	149,121.4	67,952.9	90,381.2	158,334.1
Intercollegiate Athl.	2,280.2	3,480.9	5,761.1	2,402.7	4,247.7	6,650.4	2,482.0	4,308.9	6,790.9
Library Services	11,051.6	3,785.2	14,836.8	11,778.9	3,381.8	15,160.7	12,114.3	3,914.8	16,029.1
Scholarships	859.9	8,886.3	9,746.2	878.7	9,624.6	10,503.3	923.1	9,696.8	10,619.9
Student Services	13,082.1	5,302.8	18,384.9	14,061.0	5,455.0	19,516.0	15,505.6	7,944.5	23,450.1
Instruction and Student Related	107,098.8	99,208.3	206,307.1	112,846.6	112,965.1	225,811.7	119,287.6	121,485.8	240,773.4
Institutional Support	43,711.3	32,816.7	76,528.0	44,174.3	35,983.0	80,157.3	46,740.2	39,119.1	85,859.3
Debt Service	512.8	3,297.6	3,810.4	969.4	2,882.0	3,851.4	982.5	2,907.5	3,890.0
Physical Plant*	30,897.3	19,047.6	49,944.9	32,547.0	23,079.8	55,626.8	34,509.1	25,865.2	60,374.3
Infrastructure	75,121.4	55,161.9	130,283.3	77,690.7	61,944.8	139,635.5	82,231.8	67,891.8	150,123.6
Public Service	4,934.2	11,538.2	16,472.4	5,047.4	12,174.7	17,222.1	5,321.3	12,353.9	17,675.2
Research	15,694.5	95,415.8	111,110.3	15,551.0	99,973.3	115,524.3	17,355.5	106,407.0	123,762.5
Auxiliary Services		35,425.4	35,425.4		37,352.9	37,352.9	275.0	37,645.2	37,920.2
Unallocated Authority		53,285.1	53,285.1		76,214.6	76,214.6	227.5	76,840.5	77,068.0
Totals:	202,848.9	350,034.7	552,883.6	211,135.7	400,625.4	611,761.1	224,698.7	422,624.2	647,322.9
Supplementals				265.8		265.8			
Total:	202,848.9	350,034.7	552,883.6	211,401.5	400,625.4	612,026.9	224,698.7	422,624.2	647,322.9

In this schedule State Appropriations includes GF, GFM, MHT, MHTAAR, ASTF Funds, Voc Tech Ed Funds and ACPE.

The NCHEMS detail above differs from NCHEMS detail reported in the Financial Statements due to reporting requirements for transfers and Indirect Cost Recovery.

FY03: Supplemental includes (250.0) is for UAA Nursing Program -appropriated effective June 30, 2002, and will be expended in FY03; and (15.8) License Plate Revenue

University of Alaska
FY96, FY99-FY02 Actual Expenditures

Total University of Alaska	FY96 Actuals			FY99 Actuals			FY02 Actuals			% Change FY99-FY02		
	State Approp.	Receipt Authority	Total Funds	State Approp.	Receipt Authority	Total Funds	State Approp.	Receipt Authority	Total Funds	State Approp.	Receipt Authority	Total Funds
Academic Support	14,490.8	3,184.2	17,675.0	11,299.7	2,888.6	14,188.3	16,511.3	5,714.5	22,225.8	46.12%	97.83%	56.65%
Instruction	48,403.1	52,349.4	100,752.5	50,404.5	52,759.9	103,164.4	60,986.9	68,949.1	127,936.0	20.99%	30.78%	25.95%
Intercollegiate Athl.	2,695.7	3,365.7	6,061.4	2,232.6	3,524.6	5,757.2	2,655.2	4,054.0	6,709.2	18.93%	15.02%	16.54%
Library Services	8,339.1	3,733.1	12,072.2	8,667.3	3,969.9	12,637.2	11,336.5	3,659.2	14,995.7	30.80%	-7.83%	18.66%
Scholarships	640.5	6,890.9	7,531.4	699.5	10,546.0	11,245.5	922.2	12,796.6	13,718.8	31.84%	21.34%	21.99%
Student Services	10,981.0	6,529.5	17,510.5	10,524.3	6,368.2	16,892.5	13,390.5	7,582.4	20,972.9	27.23%	19.07%	24.16%
Instruction and Student Related	85,550.2	76,052.8	161,603.0	83,827.9	80,057.2	163,885.1	105,802.6	102,755.8	208,558.4	26.21%	28.35%	27.26%
Institutional Support	32,156.4	30,787.5	62,943.9	35,448.8	28,554.3	64,003.1	41,591.2	31,413.9	73,005.1	17.33%	10.01%	14.06%
Debt Service	2,652.0	744.2	3,396.2	2,762.1	883.5	3,645.6	1,673.3	1,095.6	2,768.9	-39.42%	24.01%	-24.05%
Physical Plant*	30,701.1	14,146.5	44,847.6	29,237.3	14,560.8	43,798.1	30,942.7	25,876.4	56,819.1	5.83%	77.71%	29.73%
Infrastructure	65,509.5	45,678.2	111,187.7	67,448.2	43,998.6	111,446.8	74,207.2	58,385.9	132,593.1	10.02%	32.70%	18.97%
Public Service	5,460.0	12,201.9	17,661.9	4,731.2	13,045.4	17,776.6	5,013.9	15,326.9	20,340.8	5.98%	17.49%	14.42%
Research	15,060.3	44,655.5	59,715.8	12,955.6	63,192.1	76,147.7	16,321.9	93,657.6	109,979.5	25.98%	48.21%	44.43%
Auxiliary Services		20,432.0	20,432.0		29,286.4	29,286.4		32,214.3	32,214.3		10.00%	10.00%
Unallocated Authority												
Totals:	171,580.0	199,020.4	370,600.4	168,962.9	229,579.7	398,542.6	201,345.6	302,340.5	503,686.1	19.17%	31.69%	26.38%
Supplementals				641.4		641.4						
Total:	171,580.0	199,020.4	370,600.4	169,604.3	229,579.7	399,184.0	201,345.6	302,340.5	503,686.1	18.71%	31.69%	26.18%

In this schedule State Appropriations includes GF, GFM, MHT, MHTAAR, ASTF Funds, Voc Tech Ed Funds and ACPE.

The NCHEMS detail above differs from NCHEMS detail reported in the Financial Statements due to reporting requirements for transfers and Indirect Cost Recovery.



UNIVERSITY
of ALASKA

Many Traditions One Alaska

**Fiscal Year 2004
Operating & Capital
Budget Request
Executive Summary**



UNIVERSITY
of ALASKA
Many Traditions One Alaska

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February 10, 2003

Dear Alaska Legislator:

On behalf of the Board of Regents, I am submitting the University of Alaska's fiscal year 2004 budget request. Your support for university funding will have an impact that will be felt far into the future.

Five years ago, I stated that the investment in the university would produce dramatic results in a very short period of time. It's working.

Since 1999:

- Enrollment is up 9.5% this fall;
- Attendance by the top 10% of Alaska's high school graduates is up 350%; from just over 100 in FY99 to 377 this year;
- Private donations have increased 77%;
- Dozens of new business & industry partnerships are in place, providing enrichments to the curriculum and matching funds for high demand programs;
- Externally funded research has increased over 80%; total non-general fund receipts are up an estimated 45%;
- Alaska high school graduates are returning from outside to attend UA;
- General fund support for the University is decreasing as a percentage of total UA expenditures, dropping from 60% in 1990 to an estimated 41% in FY03;
- Student retention and graduation rates have increased;
- Academic, fiscal and student services support staff have been added to provide better service and higher levels of accountability;
- IT'S WORKING.

The UA FY04 budget request reflects the significant ability we have to leverage additional funding for Alaska. The university is seeking a total of \$33.5 m in new funding – only \$13.6 m of it in state general funding.

The budget is modest in scope, with only \$3.5 m of the general fund request allocated to program enhancements in health, student services, research and technology. We are committed to maintaining our current level of service and moving in new directions only in those areas where we know we can leverage additional federal and/or private funding.

The university is working in partnership with business and industry to address high demand workforce needs – from non-credit regulatory training through associate, baccalaureate, graduate, post-graduate and continuing education. Nearly every career field is experiencing shortages of workers at all levels, but the needs are particularly acute in the health, education, technology, transportation and construction industries. High quality liberal arts programs form the foundation of all of these disciplines.

Research is a major industry in Alaska that provides thousands of direct and indirect jobs to Alaskans. The leveraging capacity of state appropriations directed for University research is very high – providing \$6.00 of external funding for every \$1.00 of state investment. The research will be done in Alaska, and with your continued help more will be done by the university, ensuring the financial and employment benefits remain in state.

Through an ongoing strategic planning process the Board of Regents ensures the campuses of the University of Alaska keep common values:

- Unity & Collaboration
- Accountability & Stewardship
- Quality & Responsiveness
- Accessibility & Relevance

These values are reflected in the campus and systemwide goals, objectives and strategies, and form the foundation for all program initiatives.

It's working and not by accident. Your support of the University of Alaska assures Alaskans that you want a responsive and vibrant university. You remain the hope of future success. It's good for Alaska, it's good for our economy, and it's working.

Sincerely,



Mark R. Hamilton
President

Table of Contents

FY04 Operating Budget Request	1
Revenue Assumptions.....	3
FY04 Operating Budget Request Detail Narrative	4
Maintaining a Solid Foundation.....	4
Focused Growth to Meet State Needs.....	5
Health-Related Academic and Research Initiatives.....	5
Student Services, Access and Retention	6
Outreach, Research and Academic Initiatives	6
Administrative and Technology Needs.....	6
FY04 Capital Request Introduction	9
FY04 Capital Budget Request Project Details.....	10
FY04-FY09 Capital Budget Plan Summary by Fiscal Year.....	12
FY04-FY09 Capital Budget Plan.....	13
FY04 Capital Budget Request Narrative	15
Maintaining a Solid Foundation.....	15
Safety and Highest Priority R&R	15
Essential Instructional and IT Equipment Needs.....	16
Addressing Campus Needs	18
Addressing Community Campus Needs	20
Attracting and Retaining Students	21
Preparing for Alaska's Economic Success	22
Meeting Alaska's Employment Needs.....	22
Major New Construction.....	24
UA Performance Measures for FY04	29
References	
Revenue Descriptions	41
NCHEMS Descriptions.....	43
Website References.....	45



Official Business

Alaska State Senate

Senate Finance Committee

Mail Stop 3100
State Capitol
Juneau, Alaska 99801-1182

AGENDA

Tuesday, March 4, 2003

9:00 a.m.

Presentation- "State of Our University"
President Mark Hamilton
University of Alaska

Operating

Budget

UA FY04 Operating Budget Request Summary

	State Appropriation	Receipt Authority	Total
FY03 Authorization			
General Fund	202,836.9		202,836.9
General Fund Match	2,777.3		2,777.3
Technical Vocational Education Program Account ¹	2,868.9		2,868.9
MHT Authority Authorized Rcpts.	136.8		136.8
General Fund Mental Health Trust	200.8		200.8
Alaska Science and Technology Endowment	2,315.0		2,315.0
Receipt Authority		400,625.4	400,625.4
FY03 Authorization Total²	\$ 211,135.7	\$ 400,625.4	\$ 611,761.1
 FY04 Increment Request			
Maintaining a Solid Foundation			
Salary Maintenance	6,945.0	3,739.4	10,684.4
Non-Discretionary Fixed Cost Increases	1,082.0	3,126.7	4,208.7
Risk Management	600.0	120.0	720.0
Additional Facilities Operating and Maintenance Costs	1,350.0	2,289.0	3,639.0
Fund Source Shift			
ASTF Endowment to General Fund (\$2,315.0)			
Mental Health Trust to General Fund (\$136.8)			
Maintaining a Solid Foundation Total	9,977.0	9,275.1	19,252.1
 Focused Growth to Meet State Needs			
Health Related Academic and Research Initiatives	1,610.0	6,920.0	8,530.0
Student Services, Access and Retention	1,060.0	2,264.0	3,324.0
Outreach, Research and Academic Initiatives	550.0	1,553.0	2,103.0
Administrative and Technology Needs	366.0	1,986.7	2,352.7
Focused Growth to Meet State Needs Total	3,586.0	12,723.7	16,309.7
 Adjustments to Receipt Authority			
Decrease in University Receipts		(5,000.0)	
Increase in State Intra-Agency Receipts		5,000.0	
Total Increment Request³	13,563.0	21,998.8	35,561.8
 FY04 University of Alaska Budget Request	\$ 224,698.7	\$ 422,624.2	\$ 647,322.9

¹ SB252 defines the percent of monies collected under AS 23.15835 to be allocated to the University of Alaska for Alaska Technical and Vocational Education projects. FY04 is estimated from the FY03 appropriation.

² Not included in the FY03 Authorization Total is the FY03 separate one-time appropriation of \$250.0 and the License Plate Revenue of \$15.8

³ The current FY03 receipt authority of \$400.6 million is in excess of estimated actual expenditures by approximately \$66 million. Expectations of needed receipt authority for the FY04 budget request were developed while considering this excess. Therefore, while the request only contains \$22 million in requested additional receipt authority, it is expected that actual receipts will be in excess of this value and apply to the unallocated authority in the FY03 budget.

The FY04 Operating Budget Request

It's Working! The state investment has enabled UA to re-energize and build program capacity and attract external dollars. UA's programs are responsive to state needs, students and industry partners. UA's trends are on the upswing. The additional programs have attracted new Alaska high school graduates, transfer students from 'outside', part-time students enrolled in training programs, and significant research funding. Enrollment is up 9% this fall, the largest one-year increase in recent history. Externally funded research increased 120% since FY99. The university is teaching, researching and serving, allowing Alaska's students and Alaska to capitalize on future opportunities.

UA's instructional and research capacity, much of it gained over the last four years, is the machine necessary to leverage state investments and enable the university to successfully support Alaska's economy. This year's moderate state funding increment request of \$13.6M demonstrates UA's enhanced ability to share in the cost of building and maintaining a responsive and vital state university.

UA is requesting an incremental increase in state funding and non-general fund receipt authority in the following categories:

	State Approp.	Receipt Authority
Maintaining a Solid Foundation	\$10.0M	\$9.3M
Focusing Growth to Meet State Needs		
Health Related Academic and Research Initiatives	\$1.6M	\$6.9M
Student Services, Access and Retention	\$1.1M	\$2.3M
Outreach, Academic, and Research Initiatives	\$0.5M	\$1.5M
Administrative and Technology Needs	<u>\$0.4M</u>	<u>\$2.0M</u>
	\$13.6M	\$22.1M

The *Maintaining a Solid Foundation* request supports existing contract and policy mandated compensation increases, inflationary fixed costs, and additional non-discretionary costs associated with health care, risk management and new facilities. FY04's request continues the recent trend (FY99-FY02) of funding UA's non-discretionary costs with an increasing proportion of non-general fund revenue. FY04's *Maintaining a Solid Foundation* state appropriation request is 22% lower than that requested in FY00 and UA expects to fund 48% with non-general fund revenue, compared to less than 20% in FY00.

Focusing Growth to Meet State Needs includes four specific high priority areas. First, the *Health Related Academic and Research Initiatives* category contains the industry-sponsored nursing program expansion, the biomedical research program, the state partnership in training and evaluation programs for substance abuse, and several allied health workforce development programs. UA is taking a leadership role in addressing the health related workforce and applied research needs in Alaska.

The second category, *Student Services, Access and Retention* remains a top UA priority. This category contains the necessary investments to support activities associated with advising, financial aid processing, career placement, and student retention. Additionally, investments are focused on student recruitment marketing and expansion of online students services such as MyUA, a portal to deliver various student services via the web.

The third category, *Outreach, Academic, and Research Initiatives*, include UA's development initiative that has been jump-started and is being matched with private and UA Foundation contributions. Investing in UA's development initiative will expand and provide for emerging and on-going private fund raising campaigns. Also in this category are critical academic and research programs directly contributing to state priority workforce areas and applied research needs. UA is expecting to cover 75% of the cost of these program enhancements and requests state funding of only 25% of the total investment.

Critical Administrative and Information Technology Needs is the last category and includes a significant network security request that will provide the recommended level of protection on UA's wide area network. The critical service and business support needs include adjunct and term faculty to meet additional enrollment demand, grants and contracts administration, management reporting, document imaging, instructional technology support and distance education support. Critical support priorities vary based on campus needs and are funded through campus tuition and research-generated indirect cost recovery revenue.

Revenue Assumptions

The FY04 state appropriation request of \$224.7M (a \$13.6M increment) represents a 6.4% increase from FY03. Between FY99 and FY03 UA's request averaged just over 8% while the actual state appropriation increase has averaged 5%.

The FY04 total budget of \$645.5M is 5.8% above the FY03 authorized budget. Between FY99 and FY03 UA's authorized budget has increased from \$440M to \$612M, while UA achieved an actual increase from \$398.5M in FY99 to an estimated \$545M for FY03, an average of 9% annually. Currently, non-general receipt authority exceeds anticipated revenue by \$66M, reducing the FY04 request increment level of non-general fund receipt authority. Therefore, although the FY04, budget authority is increasing 5.3% actual revenue is expected to increase 9%.

University of Alaska Revenue Sources FY03-FY04

	Budgeted Values				Actual Values			
	FY03 Auth.	FY04 Request	% Change	Average Annual Change FY99-FY03	Average Annual % Change FY99-FY03	FY03 Actual est.	FY04 Actual est.	% Actual Change
General Fund	202,836.9	218,851.7		9,870.5		202,836.9	218,851.7	
General Fund Match	2,777.3	2,777.3		0.0		2,777.3	2,777.3	
General Fund MHTrust	200.8	200.8		34.2		200.8	200.8	
MHTAuthority Authorized Repts.	136.8					136.8		
Workforce Development Funds	2,868.9	2,868.9		717.2		2,868.9	2,868.9	
Science/Technology Funds	2,315.0			(78.8)		2,315.0		
State Appropriation Subtotal	211,135.7	224,698.7	6.4%	10,543.2	18.3%	211,135.7	224,698.7	6.4%
Interest Income	4,950.7	5,051.0	2.0%	405.2	10.9%	3,563.0	3,563.0	0.0%
Auxiliary Receipts	38,893.5	40,750.0	4.8%	1,672.7	5.1%	34,000.0	36,201.3	6.5%
Student Tuition/Fees	59,408.8	67,543.5	13.7%	477.3	1.0%	58,250.0	66,987.5	15.0%
Indirect Cost Recovery	25,191.2	28,591.2	13.5%	1,465.3	7.0%	23,323.1	26,588.3	14.0%
University Receipts	98,457.7	100,958.1	2.5%	8,829.9	14.0%	59,250.2	66,360.2	12.0%
University Receipts Subtotal	226,901.9	242,893.8	7.0%	12,850.4	36.0%	178,386.3	199,700.4	11.9%
Federal Receipts	108,979.0	113,056.4	3.7%	12,743.2	17.3%	99,424.3	108,869.6	9.5%
CIP Receipts	3,966.3	4,050.0	2.1%	100.1	17.5%	3,823.7	4,053.1	6.0%
State Inter Agency Receipts	13,171.0	13,800.0	4.8%	(572.3)	7.9%	11,721.0	12,893.1	10.0%
UA Intra Agency Receipts	47,607.2	48,824.0	2.6%	3,375.6	9.5%	40,709.0	44,372.8	9.0%
Total University Generated Revenue	400,625.4	422,624.2	5.5%	31,786.9	10.6%	334,064.3	369,889.1	10.7%
Total	\$611,761.1	\$647,322.9	5.8%	\$42,330.1	8.5%	\$545,200.0	\$594,587.7	9.1%

FY04 Operating Budget Detail Narrative

Maintaining a Solid Foundation

Salary Maintenance

The standard salary increment request for salary maintenance is to fund the contract and policy mandated salary obligations to UA employees. Salary increases, as in prior years, are requested for faculty and staff in each individual bargaining unit (ACCFT, AHECTE, UNAC and UNAD) and for employees who are not union-represented.

Bargaining Unit	Positions	Contract Expiration	Contract Annual Increases
Alaska Community Colleges' Federation of Teachers (ACCFT)	299	June 30, 2003	2.6%
Alaska Higher Education Crafts and Trade Employees (AHECTE)	290	December 31, 2003	1%-3% (1% Grid Adjust.)
United Academics (UNAC)	949	December 31, 2003	2.6%
United Academics Adjuncts (UNAD)	1,146	December 31, 2004	3%-4%
Non-Bargaining	2,543	N/A	1%-3%

Non-Discretionary Fixed Cost Increase

This increment is to cover non-discretionary cost increases for existing operations.

Risk Management

Since the events of September 11, 2001 the costs for insurance have increased dramatically. The university has reviewed all current coverage and has adjusted, where appropriate, to keep increases down. This increment represents needed funds to maintain minimum appropriate coverage for the university.

Additional Facilities Operating/M&R Costs

There are new facilities that will open in FY03 and FY04 that will require additional operating and maintenance and repair (M&R) costs. These facilities include the Consortium Library, University Technology and Learning Center, Ecosystem and Biomedical Health Facility at UAA, and the TVC Courthouse at UAF. Additionally, included in this request is M&R funding for existing facilities as mandated per Board of Regents' Policy.

Fund Source Shift

While the net increment for fund source shift is zero, inclusion is necessary to illustrate the need to move the funding for current programs to base state appropriation. Currently, the School of Agriculture and Land Resource Management receives funding of \$2.3 million from the Alaska Science and Technology (ASTF) fund and the Bachelor of Social Work program is being funded (\$140,000) by the Mental Health Trust. This request moves funding for these on going programs to base general fund state appropriation to ensure continued funding and success in these programs.

Focused Growth to Meet State Needs

Health-Related Academic and Research Initiatives

The University of Alaska has taken a leadership role in addressing the health-related workforce and applied research needs in Alaska. This \$1.61 million request in general funds will help UA attract partners for an additional \$6.92 million in private sector, federal and other funding to provide the university with a total of \$8.5 million to continue to build programs that address Alaska's crucial health related needs.

Alaska's Health Needs

Alaska is experiencing a workforce crisis in nursing and other health-related fields.

- Alaska is experiencing a nursing workforce crisis, mirroring the critical shortage being experienced across the nation and worldwide. There are approximately 400 nursing vacancies in statewide, with more than 200 additional openings projected across the industry each year.
- There is additional unmet demand in other fields such as radiology, emergency medical technicians and other health-related programs.
- Physician shortages have become more acute in some specialties.

Alaska continues to need improvement in the provision of health and social education support to its citizens.

- There is an unequal distribution of qualified social workers across the state.
- There is a shortage of trained, qualified personnel in the field of disabilities and behavioral health. This shortage is severely impacting the ability to provide needed services to Alaskans.
- Alcohol and substance abuse in the state remains higher than the national average.

The potential for expansion of federal interest for health research in Alaska benefiting Alaskans remains high.

- The National Institutes of Health (NIH) are expanding funding to foster health-related research at institutions that have received historically low levels of funding from NIH in the past. Alaska ranks 50th in terms of NIH funding.
- Alaska's fauna offer unique attractive models for basic biomedical research in physiology and genetics.
- The impact of contaminants from local and global sources that becomes concentrated in the environment need analysis in an Alaska context.
- Research relating to the dramatically increasing health problems of Alaska Natives can be addressed through a combination of federal and state support.

University of Alaska's Response

Increase the number of trained and qualified health workers meeting the state's health needs.

- The School of Nursing at University of Alaska Anchorage is nationally recognized as a high quality nursing school with glowing accreditation reports attesting to its success. Expansion of this program through distance delivery opportunities across the state, refinements in curriculum, the dedication of private industry partners, and continuing state support will keep the university on track to double the number of nursing graduates by 2006.
- Through programs developed under funding from workforce development the university has helped the state meet its needs in allied health related fields. With additional funding, the university will continue this success and build on it.

Develop and expand opportunities to participate in certificate and degree programs.

- A partnership with the Alaska Mental Health trust will allow the offering of a Master in Social Work degree via distance education.
- Build on the successful "Learn as you Earn" program, which focuses on training of direct service personnel in disabilities and behavioral health sectors, to allow access to this program through distance education.
- These distance delivery programs will allow those individuals place-committed across the state to receive a quality education and apply that education to the needs found in their communities, thus increasing access to trained professional across the state.
- Provide education and professional development opportunities to substance abuse providers as well as attracting new students to this field. Through this education the university will work with the state, policy boards and providers to design and execute relevant and effective programs and evaluations.

Expand on current biomedical research opportunities

- UA is developing a strategic plan for its health research efforts. An eleven-member team will work through 2003 to complete a plan. This internal effort will be dovetailed with a statewide public process to develop an Alaska Research and Development plan, as called for by the Alaska Legislature.
- UA successfully competed for and received four key multi-year grants to build physical and intellectual infrastructure for health and biomedical research. These grants serve as a base to allow continued expansion of funding from NIH and the National Science Foundation (NSF) and increase the leverage capabilities of state funds.

Student Services, Access and Retention

Programs included in this section seek to address the diverse needs of potential Alaska student populations. Targeted recruitment efforts market the vast postsecondary educational and workforce training opportunities available at UA. Recruitment methods include enhancements in electronic student services, frontline staff to be responsive to student needs, academic support services, and community building. Additionally, programs would include improved student access to university applications, course content, library materials, and other necessary information via web interfaces.

Outreach, Research and Academic Initiatives

These programs include community engagement, education and development initiatives as well as specific research and academic projects important to Alaska. These research projects include:

- Sustainable Futures – An interdisciplinary program that integrates biology, resource management, anthropology, and economics.
- Sea-Air-Land Modeling and Observing Network – A program to address needs within Alaska involving the marine system, its physical environment and it's varied human component.

Administrative and Technology Needs

This request is to facilitate the infrastructure and program support needs of existing programs including network security and administrative resources as relating to changing business and/or regulatory environments.

Capital

Budget

UA FY04 Capital Budget Request Summary

Project Title	MAU	State Appropriatio	Receipt Authority	Total
Maintaining a Solid Foundation				
Safety and Highest Priority R&R Subtotal (1)*	UA	3,641.5		3,641.5
Essential Intructional and IT Equipment Needs (2)	UA	4,141.5	59.5	4,201.0
Addressing Campus Needs	UA	9,060.0	225.0	9,285.0
Addressing Community Campus Needs	UA	971.0		971.0
Maintaining a Solid Foundation Total		17,814.0	284.5	18,098.5
Attracting and Retainiug Students				
Hendrickson Remodel and Renovation (Juneau) (1)	UAS	1,600.0		1,600.0
MyUA Portal (Systemwide) (2)	UA	855.0		855.0
Bookstore (Anchorage) (3)	UAA	300.0	2,700.0	3,000.0
UAA Student Housing - Phase II (Anchorage)	UAA	900.0	8,100.0	9,000.0
Wood Center Student Union Planning (Fairbanks)	UAF	800.0		800.0
MAC Housing Communications Upgrade (Anchorage)	UAA	582.0		582.0
Student Housing (Juneau)	UAS	368.0		368.0
Kodiak Housing Planning (Kodiak)	UAA	350.0		350.0
Wendy Williamson Aud. Phase II (Anchorage)	UAA	225.0	225.0	450.0
Attracting and Retaining Students Total		5,755.0	10,800.0	16,555.0
Preparing for Alaska's Economic Success				
Meeting Alaska's Employment Needs				
Small Business Development (1)	UAA	550.0		550.0
Sitka Hangar Planning (2)	UAS	245.0		245.0
TVC Courthouse and Auto Tech (3)	UAF	2,000.0		2,000.0
School of Nursing Renovation (4)	UAA	1,200.0		1,200.0
School of Nursing Facility - Partnership with ANTHC	UAA	720.0		720.0
University Center Phase II	UAA	3,400.0	2,400.0	5,800.0
Lucy Cuddy Center Renewal	UAA	750.0		750.0
Small Project Receipt Authority	UA		5,000.0	5,000.0
Meeting Alaska's Employment Needs Subtotal		8,865.0	7,400.0	16,265.0
Major New Construction				
Fisheries and Ocean Science Facility (Juneau) (1)	UAF	9,000.0		9,000.0
Marine Science Wet Lab (Juneau)	UAS	585.0		585.0
Center for Innovative Learning (Anchorage)	UAA	450.0		450.0
Project and Planning Receipt Authority (Systemwide)	UA		10,000.0	10,000.0
AARV (Replacement for Alpha Helix) (Seward)	UAF		80,000.0	80,000.0
Major New Construction Subtotal		10,035.0	90,000.0	100,035.0
Preparing for Alaska's Economic Success Total		18,900.0	7,400.0	116,300.0
Total		42,469.0	108,484.5	150,953.5

*Indicates BoR priority for each category

FY04 Capital Request Introduction

The FY04 request includes \$42.4 million in state funding and \$108.5 million in receipt authority. This request represents the first year of the University of Alaska's six-year capital plan. A six-year plan (FY04-FY09) allows the university to effectively plan and demonstrate its capital needs. This plan includes \$280.6 million in state funding and \$265.2 million in receipt authority, for a total request of \$545.9 million over the next six years.

The *Maintaining a Solid Foundation* request for FY04 is \$17.5 million of state funding. This category includes priority-deferred maintenance, code corrections, renewal and replacement, as well as essential academic equipment and important infrastructure needs to maintain campus viability. Fire and elevator safety are the university's highest safety needs in FY04. For essential equipment, instructional equipment, network security, network infrastructure and data mart are of highest priority. For the FY04-FY09 capital plan, the total request from state funding for *Maintaining a Solid Foundation* is \$123.7 million.

The *Attracting and Retaining Students* request is \$5.9 million in state dollars and \$11 million in receipt authority. This category includes classroom remodel and expansion and additional student housing, as well as continuing renewal on existing housing facilities. The highest priority for FY04 is the remodel of the Hendrickson Building in Juneau. For the FY04-FY09 plan, the total request for this category is \$8.2 million in state funding and \$35 million in receipt authority.

The University of Alaska is vital to Alaska's economy. The *Preparing for Alaska's Economic Success* request will provide the necessary capital investments to ensure that the university can fulfill this role. The university will do this by providing workforce training and investing in facilities that will sustain existing industries and attract new ones. In FY04, the state-funding request for *Preparing for Alaska's Economic Success* is \$18.9 million. Included in the FY04 request is funding for the Small Business Development Center in Anchorage, Tanana Valley College in Fairbanks and renovation of the School of Nursing facility at UAA. These requests will ensure crucial workforce development programs will have the proper facilities to create the Alaska workforce of the 21st century. Additionally, this request contains remaining funding for the Fisheries and Ocean Science Facility in Juneau, a joint venture between the university, the National Oceanographic and Atmospheric Administration and other partners. Also included in this request is \$80 million in federal receipts that will fund the replacement of the Alpha Helix research vessel. For the FY04-FY09 period, this request totals \$140 million in state funding and an additional \$222 million in receipt authority.

**UA FY04 Capital Budget Request
Project Details**

Project Title	MAU	State Approp.	Receipt Auth.	Total
Maintaining a Solid Foundation				
<u>Safety and Highest Priority R&R</u>				
Fire Safety (Mal-Su, Anchorage)	UAA	1,406.0		1,406.0
Elevator Safety and Modernization Upgrades (Fairbanks, Anchorage)	UAA/F	647.5		647.5
Replace Student Housing Windows (Juneau)	UAS	618.0		618.0
Soil Remediation (Kenai)	UAA	375.0		375.0
Lighting and Emergency Power Upgrade (Kenai)	UAA	360.0		360.0
Replace Auke Lake Fuel Tanks (Juneau)	UAS	235.0		235.0
Interior Lighting and Electrical Upgrades (Kodiak)	UAA			
ADA Compliance (Fairbanks)	UAF			
Asbestos Abatement (Anchorage)	UAA			
Fine Arts Code Corrections (Fairbanks)	UAF			
Power Plant Code Corrections Phase 2 (Fairbanks)	UAF			
Estimated Life Safety, Code and ADA needs in FY06-FY09 (Systemwide)	UA			
Physical Plant Code Corrections (Fairbanks)	UAF			
Safety and Highest Priority R&R Subtotal		3,641.5		3,641.5
<u>Essential Instructional and IT Equipment Needs</u>				
(TIC/TAC Priority Recommendations are listed for FY04 to the left of the project request)				
Instructional Equipment (Fairbanks)	UAF	1,000.0		1,000.0
Sciences/Engineering Replacement Equipment (Anchorage)	UAA	847.3		847.3
Digital Document Infrastructure (Systemwide)	UA	400.0		400.0
Rasmuson Library Compact Shelving (Fairbanks)	UAF	373.0		373.0
(1)Network and System Security (Systemwide)	UA	278.0		278.0
(2)Upgrade UA Network Infrastructure (Systemwide)	UA	291.0		291.0
(3)University Data Mart (Systemwide)	UA	334.0		334.0
Network Upgrade (Anchorage)	UAA	151.0		151.0
Campus Telecommunications Wiring Replacement (Juneau)	UAS	140.5	59.5	200.0
Tape Archive (Anchorage)	UAA	120.0		120.0
Direct Educational Program Needs (Anchorage, Juneau)	UAA/S	128.7		128.7
Instructional Video Distribution (Various)	UAS	78.0		78.0
Audiovisual Instructional Equipment Upgrade (Anchorage)	UAA			
Estimated Academic and Administrative Equipment Needs FY05-FY09 (Systemwide)	UA			
KUAC Video Server for AK3 and AK1 Programming	UAF			
Network Renewal (Various)	UAF			
Student Data Network Renewal (Various)	UAF			
Essential Instructional and IT Equipment Needs Subtotal		4,141.5	59.5	4,201.0
<u>Addressing Campus Needs</u>				
Land Acquisition (Systemwide)	UA	3,776.5		3,776.5
West Ridge Space Revitalization (Fairbanks)	UAF	2,650.0		2,650.0
Campus Entry Improvements (Anchorage, Juneau)		1,365.0		1,365.0
Campus HVAC Upgrades (Anchorage)	UAA	475.0		475.0
Arctic Health Laboratory Revitalization for Initiative Programs (Fairbanks)	UAF	335.0		335.0
Marine Center Critical Renewal and Revitalization (Seward)	UAF	127.5		127.5
Wendy Williamson Aud. Phase II (Anchorage)	UAA	225.0	225.0	450.0
SFOS Fishery Industrial Technology Center Critical Renewal and Revitalization (Kodiak)	UAF	106.0		106.0
Anderson Renovation (Juneau)	UAS			
Estimated Major Renewal Need for FY07-FY09 (Systemwide)	UA			
Estimated Minor Renewal Needs for FY06-FY09 (Systemwide)	UA			
Addressing Campus Needs Subtotal		9,060.0	225.0	9,285.0

Projects without funding on this page: These projects are being requested in different fiscal years. Please refer to the landscape version of this document for complete project funding requests for the six-year period.

**UA FY04 Capital Budget Request
Project Details**

Project Title	MAU	State Approp.	Receipt Auth.	Total
Addressing Community Campus Needs				
Campus Vocational Education Addition (Bristol Bay)	UAF	821.0		821.0
Kachemak Bay Renewal (Homer)	UAA	150.0		150.0
Addressing Community Campus Needs Subtotal		971.0		971.0
Maintaining a Solid Foundation Total		17,814.0	284.5	18,098.5
Attracting and Retaining Students				
Hendrickson Remodel and Renovation (Juneau)	UAS	1,600.0		1,600.0
MyUA Portal (Systemwide)	UA	855.0		855.0
Bookstore (Anchorage)	UAA	300.0	2,700.0	3,000.0
UAA Student Housing - Phase II (Anchorage)	UAA	900.0	8,100.0	9,000.0
Wood Center Student Union Planning (Fairbanks)	UAF	800.0		800.0
MAC Housing Communications Upgrade (Anchorage)	UAA	582.0		582.0
Student Housing (Juneau)	UAS	368.0		368.0
Kodiak Housing Planning (Kodiak)	UAA	350.0		350.0
Attracting and Retaining Students Total		5,755.0	10,800.0	16,555.0
Preparing for Alaska's Economic Success				
Meeting Alaska's Employment Needs				
Small Business Development	UAA	550.0		550.0
Sitka Hangar Remodel	UAS	245.0		245.0
TVC Courthouse and Auto Tech	UAF	2,000.0		2,000.0
School of Nursing Renovation	UAA	1,200.0		1,200.0
School of Nursing Facility - Partnership with ANTHC	UAA	720.0		720.0
University Center Phase II	UAA	3,400.0	2,400.0	5,800.0
Lucy Cuddy Center Renewal	UAA	750.0		750.0
Small Project Receipt Authority	UA		5,000.0	5,000.0
Meeting Alaska's Employment Needs Subtotal		8,865.0	7,400.0	16,265.0
Major New Construction				
Fisheries and Ocean Science Facility (Fairbanks)	UAF	9,000.0		9,000.0
Marine Science Wet Lab (Juneau)	UAS	585.0		585.0
Center for Innovative Learning (Anchorage)	UAA	450.0		450.0
Project and Planning Receipt Authority (Systemwide)	UA		10,000.0	10,000.0
AARV (Replacement for Alpha Helix) (Fairbanks)	UAF		80,000.0	80,000.0
Major New Construction Subtotal		10,035.0	90,000.0	100,035.0
Preparing for Alaska's Economic Success Total		18,900.0	97,400.0	116,300.0
Total		42,469.0	108,484.5	150,953.5

**UA FY04-FY09 Capital Budget Plan
Summary by Fiscal Year**

Project Title	State Appropriation	Receipt Authority	Total
Maintaining a Solid Foundation			
Safety and Highest Priority R&R			
FY04	3,641.5		3,641.5
FY05	2,857.5		2,857.5
FY06	6,125.0		6,125.0
FY07-FY09	17,577.0		17,577.0
Safety and Highest Priority R&R Subtotal	30,201.0	-	30,201.0
Essential Instructional and IT Equipment Needs			
FY04	4,141.5	59.5	4,201.0
FY05	7,445.0		7,445.0
FY06	6,000.0		6,000.0
FY07-FY09	16,500.0		16,500.0
Essential Instructional and IT Equipment Needs Subtotal	34,086.5	59.5	34,146.0
Addressing Campus Needs			
FY04	9,060.0	225.0	9,285.0
FY05	11,292.5	4,312.5	15,605.0
FY06	4,219.0		4,219.0
FY07-FY09	29,201.7	1,692.8	30,894.5
Addressing Campus Needs Subtotal	53,773.2	6,230.3	60,003.5
Addressing Community Campus Needs			
FY04	971.0		971.0
FY05	1,953.5		1,953.5
FY06	1,500.0		1,500.0
FY07-FY09	1,500.0		1,500.0
Addressing Community Campus Needs Total	5,924.5	-	5,924.5
Maintaining a Solid Foundation Total	123,985.2	6,289.8	130,275.0
Attracting and Retaining Students			
FY04	5,755.0	10,800.0	16,555.0
FY05	1,249.0	7,550.0	8,799.0
FY06	480.5	16,278.0	16,758.5
FY07-FY09	530.0	530.0	1,060.0
Attracting and Retaining Students Total	8,014.5	35,158.0	43,172.5
Preparing for Alaska's Economic Success			
Meeting Alaska's Employment Needs			
FY04	8,865.0	7,400.0	16,265.0
FY05	4,600.0	10,280.0	14,880.0
FY06	5,600.0	5,000.0	10,600.0
FY07-FY09	2,300.0	21,050.0	23,350.0
Meeting Alaska's Employment Needs Subtotal	21,365.0	43,730.0	65,095.0
Major New Construction			
FY04	10,035.0	90,000.0	100,035.0
FY05	31,635.0	23,300.0	54,935.0
FY06	28,545.0	26,750.0	55,295.0
FY07-FY09	57,090.0	40,000.0	97,090.0
Major New Construction Subtotal	127,305.0	180,050.0	307,355.0
Preparing for Alaska's Economic Success Total	148,670.0	223,780.0	372,450.0
Total FY04-FY09 Capital Plan			
FY04	42,469.0	108,484.5	150,953.5
FY05	61,032.5	45,442.5	106,475.0
FY06	52,469.5	48,028.0	100,497.5
FY07-FY09	124,698.7	63,272.8	187,971.5
Total	280,669.7	265,227.8	545,897.5

UA FY04-FY09 Capital Budget Plan
Project Listing Details

Project Title	MAU	FY04 Request			FY05 Request			FY06 Request			FY07-FY09 Request			Total FY04-FY09		
		State Approp.	Receipt Auth.	Total	State Approp.	Receipt Auth.	Total	State Approp.	Receipt Auth.	Total	State Approp.	Receipt Auth.	Total	State Approp.	Receipt Auth.	Total
Maintaining a Solid Foundation																
Safety and Highest Priority R&R																
Fire Safety (Mat-Su, Anchorage)	UAA	1,406.0		1,406.0										1,406.0		1,406.0
Elevator Safety and Modernization Upgrades (Fairbanks, Anchorage)	UAA/P	647.5		647.5			445.0		445.0	327.0		327.0	1,419.5		1,419.5	
Replace Student Housing Windows (Juneau)	UAS	618.0		618.0									618.0		618.0	
Soil Remediation (Kenai)	UAA	375.0		375.0									375.0		375.0	
Lighting and Emergency Power Upgrade (Kenai)	UAA	360.0		360.0									360.0		360.0	
Replace Auke Lake Fuel Tanks (Juneau)	UAS	235.0		235.0									235.0		235.0	
Interior Lighting and Electrical Upgrades (Kodiak)	UAA				450.0		450.0		1,900.0		1,900.0	1,250.0	1,250.0	4,150.0	4,150.0	
ADA Compliance (Fairbanks)	UAF				1,000.0		1,000.0		1,900.0		1,900.0	1,250.0	1,250.0	4,150.0	4,150.0	
Asbestos Abatement (Anchorage)	UAA				232.5		232.5						232.5		232.5	
Fine Arts Code Corrections (Fairbanks)	UAF				1,000.0		1,000.0	1,000.0		1,000.0		1,000.0	3,000.0		3,000.0	
Power Plant Code Corrections Phase 2 (Fairbanks)	UAF				175.0		175.0	1,580.0		1,580.0			1,755.0		1,755.0	
Estimated Life Safety, Code and ADA needs in FY06-FY09 (Systemwide)	UA							950.0		950.0	12,000.0		12,000.0	12,950.0	12,950.0	
Physical Plant Code Corrections (Fairbanks)	UAF							250.0		250.0		3,000.0	3,000.0	3,250.0	3,250.0	
Safety and Highest Priority R&R Subtotal		3,641.5		3,641.5	2,857.5		2,857.5	6,125.0		6,125.0	17,577.0		17,577.0	30,201.0	30,201.0	
Essential Instructional and IT Equipment Needs																
(TIC/TAC Priority Recommendations are listed for FY04 to the left -> request)																
Instructional Equipment (Fairbanks)	UAF	1,000.0		1,000.0										1,000.0		1,000.0
Sciences/Engineering Replacement Equipment (Anchorage)	UAA	847.3		847.3										847.3		847.3
Digital Document Infrastructure (Systemwide)	UA	400.0		400.0										400.0		400.0
Rasmuson Library Compact Shelving (Fairbanks)	UAF	373.0		373.0										373.0		373.0
(1)Network and System Security (Systemwide)	UA	278.0		278.0										278.0		278.0
(2)Upgrade UA Network Infrastructure (Systemwide)	UA	291.0		291.0										291.0		291.0
(3)University Data Mart (Systemwide)	UA	334.0		334.0										334.0		334.0
Network Upgrade (Anchorage)	UAA	151.0		151.0										151.0		151.0
Campus Telecommunications Wiring Replacement (Juneau)	UAS	140.5	59.5	200.0										140.5	59.5	200.0
Tape Archive (Anchorage)	UAA	120.0		120.0										120.0		120.0
Direct Educational Program Needs (Anchorage, Juneau)	UAA/S	128.7		128.7										128.7		128.7
Instructional Video Distribution (Various)	UAS	78.0		78.0										78.0		78.0
Audiovisual Instructional Equipment Upgrade (Anchorage)	UAA				718.4		718.4							718.4		718.4
Estimated Academic and Administrative Equipment Needs FY05-FY09 (Systemwide)	UA				5,281.6		5,281.6	5,500.0		5,500.0	16,500.0		16,500.0	27,281.6	27,281.6	
KUAC Video Server for AK3 and AK1 Programming	UAF				825.0		825.0							825.0		825.0
Network Renewal (Various)	UAF							500.0		500.0				500.0		500.0
Student Data Network Renewal (Various)	UAF				620.0		620.0							620.0		620.0
Essential Instructional and IT Equipment Needs Subtotal		4,141.5	59.5	4,201.0	7,445.0		7,445.0	6,000.0		6,000.0	16,500.0		16,500.0	34,086.5	59.5	34,146.0
Addressing Campus Needs																
Land Acquisition (Systemwide)	UA	3,776.5		3,776.5	2,100.0		2,100.0	1,970.0		1,970.0	4,500.0		4,500.0	12,346.5		12,346.5
West Ridge Space Revitalization (Fairbanks)	UAF	2,650.0		2,650.0	4,312.5	4,312.5	8,625.0				1,692.7	1,692.8	3,385.5	8,655.2	6,005.3	14,660.5
Campus Entry Improvements (Anchorage, Juneau)		1,365.0		1,365.0	680.0		680.0							2,045.0		2,045.0
Campus HVAC Upgrades (Anchorage)	UAA	475.0		475.0	850.0		850.0							1,325.0		1,325.0
Arctic Health Laboratory Revitalization for Initiative Programs (Fairbanks)	UAF	335.0		335.0	3,350.0		3,350.0							3,685.0		3,685.0
Marine Center Critical Renewal and Revitalization (Seward)	UAF	127.5		127.5										127.5		127.5
Wendy Williamson Aud. Phase II (Anchorage)	UAA	225.0	225.0	450.0										225.0	225.0	450.0
SFOS Fishery Industrial Technology Center Critical Renewal and Revitalization (Kodiak)	UAF	106.0		106.0										106.0		106.0
Anderson Renovation (Juneau)	UAS							249.0		249.0	3,709.0		3,709.0	3,958.0		3,958.0
Estimated Major Renewal Need for FY07-FY09 (Systemwide)	UA										12,000.0		12,000.0	12,000.0		12,000.0
Estimated Minor Renewal Needs for FY06-FY09 (Systemwide)	UA							2,000.0		2,000.0	7,300.0		7,300.0	9,300.0		9,300.0
Addressing Campus Needs Subtotal		9,060.0	225.0	9,285.0	11,292.5	4,312.5	15,605.0	4,219.0		4,219.0	29,201.7	1,692.8	30,894.5	53,773.2	6,230.3	60,073.5

Projects without funding on this page: These projects are being requested in different fiscal years. Please refer to the landscape version of this document for complete project funding requests for the six-year period.

UA FY04-FY09 Capital Budget Plan
Project Listing Details

Project Title	MAU	FY04 Request			FY05 Request			FY06 Request			FY07-FY09 Request			Total FY04-FY09			
		State Approp.	Receipt Auth.	Total	State Approp.	Receipt Auth.	Total	State Approp.	Receipt Auth.	Total	State Approp.	Receipt Auth.	Total	State Approp.	Receipt Auth.	Total	
Addressing Community Campus Needs																	
Campus Vocational Education Addition (Bristol Bay)	UAF	821.0		821.0											821.0	821.0	
Kachemak Bay Renewal (Homer)	UAA	150.0		150.0											150.0	150.0	
Community Campuses Revitalization (Various)	UAF				1,000.0		1,000.0	1,000.0		1,000.0					2,000.0	2,000.0	
Ward Goodrich Walkway (Kenai)	UAA				425.0		425.0								425.0	425.0	
Exterior Lighting/Parking Upgrade (Mat-Su)	UAA				528.5		528.5								528.5	528.5	
Estimated Minor Renewal Needs for FY06-FY09 (Systemwide)	UA							500.0		500.0	1,500.0		1,500.0		2,000.0	2,000.0	
Addressing Community Campus Needs Subtotal		971.0		971.0	1,953.5		1,953.5	1,500.0		1,500.0	1,500.0		1,500.0		5,924.5	5,924.5	
Maintaining a Solid Foundation Total		17,814.0	284.5	18,098.5	23,548.5	4,312.5	27,861.0	17,844.0		17,844.0	64,778.7	1,492.8	66,471.5		123,985.2	130,275.0	
Attracting and Retaining Students																	
Hendrickson Renovee and Renovation (Juneau)	UAS	1,600.0		1,600.0											1,600.0	1,600.0	
MyUA Portal (Systemwide)	UA	855.0		855.0	50.0		50.0								905.0	905.0	
Bookstore (Anchorage)	UAA	300.0	2,700.0	3,000.0											3,000.0	3,000.0	
UAA Student Housing - Phase II (Anchorage)	UAA	900.0	8,100.0	9,000.0											9,000.0	9,000.0	
Wood Center Student Union Planning (Fairbanks)	UAF	800.0		800.0											800.0	800.0	
MAC Housing Communications Upgrade (Anchorage)	UAA	582.0		582.0											582.0	582.0	
Student Housing (Juneau)	UAS	368.0		368.0	488.0		488.0		7,478.0	7,478.0				856.0	7,478.0	8,334.0	
Kodiak Housing Planning (Kodiak)	UAA	350.0		350.0	550.0	2,600.0	3,150.0							900.0	2,600.0	3,500.0	
Egan Library Roof Replacement (Juneau)	UAS							480.5		480.5				480.5	480.5	480.5	
Family Student Housing Revitalization (Fairbanks)	UAF					3,750.0	3,750.0								3,750.0	3,750.0	
PWS Gym Roof Replacement (Valdez)	UAA				161.0		161.0								161.0	161.0	
Sports Complex Campus Center Planning (Anchorage)	UAA					1,200.0	1,200.0		8,800.0	8,800.0					10,000.0	10,000.0	
Student Housing Roof Replacement (Juneau)	UAS										530.0	530.0	1,060.0		530.0	1,060.0	
Attracting and Retaining Students Total		5,755.0	10,800.0	16,555.0	1,349.0	7,550.0	8,799.0	480.5	16,278.0	16,758.5	530.0	530.0	1,060.0		8,014.5	35,158.0	43,172.5
Preparing for Alaska's Economic Success																	
Meeting Alaska's Employment Needs																	
Small Business Development	UAA	550.0		550.0	600.0		600.0	650.0		650.0	2,300.0		2,300.0	4,100.0	4,100.0	4,100.0	
Sitka Hangar Remodel	UAS	245.0		245.0	2,000.0		2,000.0							2,245.0	2,245.0	2,245.0	
TVC Courthouse and Auto Tech	UAF	2,000.0		2,000.0	2,000.0		2,000.0	4,500.0		4,500.0		2,000.0	2,000.0	8,500.0	2,000.0	10,500.0	
School of Nursing Renovation	UAA	1,200.0		1,200.0										1,200.0	1,200.0	1,200.0	
School of Nursing Facility - Partnership with ANTHC	UAA	720.0		720.0		5,280.0	5,280.0							720.0	5,280.0	6,000.0	
University Center Phase II	UAA	3,400.0	2,400.0	5,800.0										3,400.0	2,400.0	5,800.0	
Lucy Cuddy Center Renewal	UAA	750.0		750.0										750.0	750.0	750.0	
Small Project Receipt Authority	UA		5,000.0	5,000.0		5,000.0	5,000.0			5,000.0		15,000.0	15,000.0		30,000.0	30,000.0	
Kodiak Technical Training Center	UAA							450.0		450.0		4,050.0	4,050.0	450.0	4,050.0	4,500.0	
Meeting Alaska's Employment Needs Subtotal		8,865.0	7,400.0	16,265.0	4,600.0	10,280.0	14,880.0	5,600.0	5,000.0	10,600.0	2,300.0	21,050.0	23,350.0		21,365.0	41,730.0	63,075.0
Major New Construction																	
Fisheries and Ocean Science Facility (Fairbanks)	UAF	9,000.0		9,000.0											9,000.0	9,000.0	
Marine Science Wet Lab (Juneau)	UAS	585.0		585.0	2,340.0		2,340.0							2,925.0	2,925.0	2,925.0	
Center for Innovative Learning (Anchorage)	UAA	450.0		450.0		3,300.0	3,300.0							450.0	3,300.0	3,750.0	
Project and Planning Receipt Authority (Systemwide)	UA		10,000.0	10,000.0		10,000.0	10,000.0		10,000.0	10,000.0		30,000.0	30,000.0		60,000.0	60,000.0	
AARV (Replacement for Alpha Helix) (Fairbanks)	UAF		80,000.0	80,000.0											80,000.0	80,000.0	
Biological and Computational Sciences Facility (Fairbanks)	UAF				16,945.0	10,000.0	26,945.0	17,945.0	10,000.0	26,945.0	33,890.0	10,000.0	43,890.0	67,780.0	30,000.0	97,780.0	
Integrated Science Facility (Anchorage)	UAA				11,600.0		11,600.0	11,600.0		11,600.0	23,200.0		23,200.0	46,400.0	46,400.0	46,400.0	
UAA Public Policy Center (Anchorage)	UAA				750.0		750.0		6,750.0	6,750.0				750.0	6,750.0	7,500.0	
Major New Construction Subtotal		10,035.0	90,000.0	100,035.0	31,635.0	23,300.0	54,935.0	29,345.0	26,750.0	55,295.0	57,090.0	40,000.0	97,090.0		127,305.0	180,050.0	307,355.0
Preparing for Alaska's Economic Success Total		18,900.0	97,400.0	116,300.0	36,235.0	33,580.0	69,815.0	34,145.0	31,750.0	65,895.0	59,390.0	61,050.0	120,440.0		148,670.0	223,780.0	372,450.0
Total		42,469.0	108,184.5	150,953.5	61,032.5	45,442.5	106,475.0	52,469.5	48,028.0	100,497.5	124,698.7	63,272.8	187,971.5		280,669.7	265,227.8	545,897.5

Projects without funding on this page: These projects are being requested in different fiscal years. Please refer to the landscape version of this document for complete project funding requests for the six-year period.

FY04 Capital Budget Request Narrative

Maintaining a Solid Foundation

Safety and Highest Priority R&R

Fire Safety

State Approp.	\$1,406.0	Total	\$1,406.0
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- *Mat-Su Fire Access Road Repair, UAA, Mat-Su* - This project rebuilds the existing fire access roadway. The current roadway is too steep and winding. Its pathway is a safety hazard for service vehicles and emergency equipment.
- *Auto/Diesel Technology Fire Sprinkler System, UAA, Anchorage* - The primary work of this project consists of installing an automatic fire sprinkler system in the Auto/Diesel Technology Building. Specific tasks include site work, installation of a new water service line to the building, components and appurtenances for a complete and usable system, system testing and flushing, construction of an interior enclosure for the fire sprinkler system riser and installation/connection to the central fire reporting system.
- *7th and A Building Fire Sprinkler System, UAA, Anchorage* - The 7th and A building is located in downtown Anchorage. It is the last Anchorage instructional building owned by UAA that is required by current municipal code to have fire sprinklers. The building is a two-story wood-framed and wood-sided structure that increases the potential fire hazard above normal conditions.
- *Eugene Short Building Electrical and Mechanical Code Upgrades, UAA, Anchorage* - This project will rewire building electrical panels to conform to National Electric Code and replace the aged building fire protection system panel. Building occupancy has increased significantly over the past several years. This project will also replace piping, fixtures and interior finishes in the existing four restrooms in the building. Restrooms on the first floor will be expanded to meet code requirements for fixtures. Existing space will be modified to accommodate the space required for the restroom expansion and accessibility.

Elevator Safety and Modernization Upgrades

State Approp.	\$647.5	Total	\$647.5
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- *Elevator Safety and Modernization Upgrades, UAF, Fairbanks* - UAF Facilities Services manages the operation and maintenance for a fleet of more than 50 elevators and lifts with an average age of over 25 years. With the help of an FY01 audit, UAF Facilities Services has developed a multi-year modernization plan to upgrade the fleet with ADA, Code and Life Safety, and Deferred Maintenance improvements.
- *Elevator Life Safety, Code, ADA Modifications, UAA, Anchorage* - UAA conducted an audit and assessment of all existing campus elevators for code and ADA compliance. The study found that 18 elevators require modifications for safety and ADA compliance. Needed modifications include: enlarging passenger cabs, upgrading controls, replacing hardware, adding or upgrading emergency phones and installing keyed stop switches.

Replace Student Housing Windows

UAS Juneau

State Approp.	\$618.0	Total	\$618.0
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Replace double hung windows and some below ground window wells in student housing apartments.

Soil Remediation

UAA Kenai

State Approp.	\$375.0	Total	\$375.0
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UAA received a DOT grant in 1997 to remediate the old fire training center grounds soil that was depleted in September 2000. An additional 2000 cubic yards of soil requiring remediation has been identified through DEC testing procedures.

Lighting and Emergency Power Upgrade

UAA Kenai

State Approp.	\$360.0	Total	\$360.0
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This project will replace the campus lighting fixtures containing PCB and replace them with energy efficient lighting fixtures. The project will upgrade emergency power systems through integration with the building automation system.

Replace Auke Lake Fuel Tanks

UAS Juneau

State Approp.	\$235.0	Total	\$235.0
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Replace underground heating fuel tanks with above ground tanks to limit potential contamination of adjacent land and waters.

Essential Instructional and IT Equipment Needs

Instructional Equipment

UAF Fairbanks

State Approp.	\$1,000.0	Total	\$1,000.0
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The maintenance of high quality programs in a variety of disciplines requires regular upgrades of instructional equipment. In order to maintain current UAF programs we should be making an annual investment of about \$1.5M - current inventory of instructional equipment is about \$15M. This allocation would supplement the current \$500K/yr UAF invests from ongoing funds in instructional equipment renewal and replacement.

Sciences/Engineering Replacement Equipment

UAA Anchorage

State Approp.	\$847.3	Total	\$847.3
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This request is for standard replacement of biological/chemistry/engineering equipment used for academic instruction. The items requested have reached their useful life and are either obsolete or beyond repair. Replacement of these equipment items will allow students to experience up-to-date instrumentation techniques used in the sciences and engineering field. This equipment is necessary to support the new labs in the Beatrice McDonald Building, the EcoBiomedical Health Facility, and the existing science building remodels.

Digital Document Infrastructure

UA Systemwide

State Approp.	\$400.0	Total	\$400.0
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This initiative will provide the necessary capacity and infrastructure for migrating UA business documents and forms to electronic ("digital") documents. Electronic documents reduce storage and maintenance costs; increase availability of records and archives; expedite processes such as review and approval (since documents may be sent nearly instantaneously); provide opportunities for enhanced automated services to students and others.

Rasmuson Library Compact Shelving

UAF Fairbanks

State Approp.	\$373.0	Total	\$373.0
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This request would fund the purchase of moveable high density compact shelving in three areas of the Rasmuson Library and fund the retro-fit of older compact shelving that needs repair. The addition of compact shelving to two areas would provide the library with the storage capacity to return all the rare Alaska materials currently stored off-site to readily accessible, secure and environmentally conditioned areas within the library. The cost of the new compact storage units would be recovered in a 3-5 year period.

Network and System Security

UA Systemwide

State Approp.	\$278.0	Total	\$278.0
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Provides resources to protect and maintain the integrity of university information and information processing systems.

Upgrade UA Network Infrastructure

UA Systemwide

State Approp.	\$291.0	Total	\$291.0
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Upgrade UA systemwide network infrastructure: 1. Upgrade network backbone: add increased Gigabit Ethernet and Layer 4+ switching capabilities. 2. Upgrade core routers.

University Data Mart

UA Systemwide

State Approp.	\$334.0	Total	\$334.0
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Provide the university user community with easy access to data for departmental and management reporting.

Network Upgrade

UAA Anchorage

State Approp.	\$151.0	Total	\$151.0
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Three routers that are obsolete currently support the core network infrastructure. Replacement is necessary to maintain a highly reliable delivery system to students, faculty, and the community. Non-action impedes Information Technology Service s ability to provide a network infrastructure that is compatible with industry standards i.e. gigabit. Additionally, maintenance costs on the existing equipment will begin to escalate at an alarming rate, possibly 70 percent or greater.

Campus Telecommunications Wiring Replacement

UAS Juneau

State Approp.	\$140.5	Receipt Auth.	\$59.5	Total	\$200.0
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The Juneau Campus invested in a campus-wide telecommunications infrastructure in the early 1990s. The wiring plant used the latest technology available at the time; however, the infrastructure is now over 10 years old and does not meet the specifications of contemporary wiring standards. This project would remove outdated/noncompliant telecommunications wiring and install wiring that meets current telecommunications standards (CAT5).

Tape Archive

UAA Anchorage

State Approp.	\$120.0	Total	\$120.0
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Existing tape backup library systems at UAA have become so antiquated that they no longer meet the demands of the data center. Some level of redundancy is built into the server and disk infrastructure that acts as a first level of archive; however, it does not address long-term risk. The purchase of a new tape librarian provides 2nd and 3rd level recovery in the event it is needed.

Direct Educational Program Needs

State Approp.	\$128.7	Total	\$128.7
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- *Construction Technology Laboratory Equipment Renewal, UAS, Juneau* - This is to replace and upgrade the existing sawdust collection equipment used in support of the construction technology program. Anticipated program growth makes it critical to replace this instructional equipment, which is critical to student health and safety.
- *Aviation Technology Center, Main Air Compressor, UAA, Anchorage* - This request is for the replacement of the main air compressor for the Aviation Technology Center on Merrill Field. This equipment supports the Aviation Maintenance Technology Certificate and AAS Degree program and the Piloting Flight Simulator required for the Professional Piloting AAS and BS degrees. The equipment is required to run all other equipment used to teach the 14 lab courses in this discipline.

Instructional Video Distribution

UAS Multiple

State Approp.	\$78.0	Total	\$78.0
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Develop the technical capability to deliver instructional video to and from classrooms on the Juneau Campus, and exchange instruction between Ketchikan, Sitka, and Juneau.

Addressing Campus Needs**Land Acquisition**

State Approp.	\$3,776.5	Total	\$3,776.5
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- *Acquire Gitkov Property, UAS, Juneau* - This project would purchase the Gitkov property under an existing purchase option agreement and remodel the SAC space for use by the Business Office, Personnel and the Vice Chancellor of Administration.

- *Acquisition and Site Development of Providence Hospital Parcel A, UAA, Anchorage* - Partners in the University Medical District have been working together to plan for the future development of land parcels in the area. As detailed in a memorandum of agreement between the parties, UAA plans to enter into a land deal with Providence Alaska Medical Center for lands bordering the hospital and university campuses. The land parcel designed as Parcel A is approximately 24 acres that the university intends to acquire from Providence for future development of the campus core.
- *Kachemak Bay Land Acquisition, UAA, Anchorage* - This project will provide for the purchase of land to support the planned campus addition. The land adjacent to the main campus building addition will be used to add required parking to accommodate the addition of classroom and student services spaces.

West Ridge Space Revitalization

UAF Fairbanks

State Approp.	\$2,650.0	Total	\$2,650.0
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A coordinated planning effort will design and construct 21st century laboratories in the Elvey, O'Neill, Irving I, Irving II, and Arctic Health Research Buildings. New spaces will serve current and future initiatives in the atmospheric, biological, neuroscience, plant pathology, and live animal research.

Campus Entry Improvements

State Approp.	\$1,365.0	Total	\$1,365.0
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- *Campus Entry Improvements, UAS, Juneau* - Reconfigure campus entry to provide better visibility, vehicle movement, pedestrian safety, signage, lighting and campus image. The new entrance design will form a coordinated and more prominent intersection that will serve both the main Auke Lake campus and the new Recreation Facility.
- *Auke Lake Way Road Realignment, UAS, Juneau* - Realign Auke Lake Way to eliminate pedestrian and vehicle conflicts in front of the primary academic and support facilities on the Auke Lake campus.
- *Campus Wayfinding Phase II, UAA, Anchorage* - Phase I of the Campus Wayfinding project is currently underway at UAA. Phase II funding is being requested to implement major campus entry, building and exterior pedestrian signage.

Campus HVAC Upgrades

State Approp.	\$475.0	Total	\$475.0
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- *EM 1 and 2 HVAC Piping Replacement, UAA, Anchorage* - This project will complete the replacement of the piping in the primary main campus HVAC system from EM 2 to the CAS building and EM 1 to the PEF Sports Facility.
- *Campus HVAC Upgrades, UAA, Anchorage* - In several campus buildings, there are areas where the existing VAV boxes are past their useful life and in need of replacement. Through the ongoing maintenance program at UAA, the Facilities Maintenance department replaced parts and generally maintained the units to keep them in running order. There are no longer replacement parts for some of these units making them virtually impossible to balance. This results in employee and student discomfort throughout much of the year. This project will replace deficient boxes and upgrade the building automation system controls.

Arctic Health Laboratory Revitalization for Initiative Programs

UAF Fairbanks

State Approp.	\$335.0	Total	\$335.0
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In an ongoing effort to provide new, modern, and efficient space for growing research programs on the Fairbanks Campus, the Arctic Health Laboratory Revitalization Project would renovate inefficient, obsolete space into state of the art research laboratories. The lab renovation would better utilize existing space within the building, and would provide a faster, and more viable solution to space shortages on the West Ridge.

Marine Center Critical Renewal and Revitalization

UAF Seward

State Approp.	\$127.5	Total	\$127.5
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The Seward Marine Center, Marine Sciences building, Building C, is in need of critical deferred renewal that primarily includes rehabilitation the restrooms, revitalization of the exterior, replacing the windows, and fire alarm system repairs.

Wendy Williamson Auditorium - Phase II

UAA Anchorage

State Approp.	\$225.0	Receipt Auth.	\$225.0	Total	\$450.0
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This project will replace 961 aging theater seats that have outlived their useful life. The existing seats are 28 years old. This is Phase II of II designed to update the frequently used theater to contemporary use. Phase I upgrades to the facility were funded in FY01 and completed in July 2002.

SFOS Fishery Industrial Technology Center Critical Renewal and Revitalization

UAF Kodiak

State Approp.	\$106.0	Total	\$106.0
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The SFOS Fishery Industrial Technology Center is located on Kodiak Island within the Owen Building. The critical deferred renewal has been prioritized and divided into a three-phase plan for completion. This first phase would repair the foundation, repair the exterior building enclosure, upgrade the building controls and reroute the steam blow down lines.

Addressing Community Campus Needs

Campus Vocational Education Addition

UAF Bristol Bay

State Approp.	\$821.0	Total	\$821.0
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This request is needed to fund the additive alternate of the Vocational Education space at the Bristol Bay campus.

Kachemak Bay Renewal

UAA Kenai

State Approp.	\$150.0	Total	\$150.0
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The Kachemak Bay Campus existing main distribution electrical supply panel is at capacity and requires a new service panel for additional power requirements in the computer lab. This requirement will require the local utility to physically penetrate the building through the loading dock area. The exterior loading dockside, proposed electric entry site, of the building has been damaged over the years by delivery trucks and now needs to be replaced.

Attracting and Retaining Students

Hendrickson Remodel and Renovation

UAS Juneau
 State Approp. \$1,600.0 Total \$1,600.0

The project will renew and remodel the Hendrickson Building and the Hendrickson Annex to provide more effective use of the space and to replace or renew building systems and finishes.

MyUA Portal

UA Statewide
 State Approp. \$855.0 Total \$855.0

Enable access to university applications and information (content) via portal interface to all university customers. Enable MAUs to create portal applications that uniquely represent the MAU and enable university customers to select the content they view i.e. a MyUA web presence. Each member of the campus community receives information, applications and an online experience tailored to his or her role and relationships within the institution. Communication and collaboration tools encourage and enhance involvement in the campus community, deepening the relationship between the individual and the institution.

Bookstore Planning

UAA Anchorage
 State Approp. \$300.0 Receipt Auth. \$2,700.0 Total \$3,000.0

This project plans for a new facility for the UAA Bookstore to increase its accessibility and visibility to students, faculty, staff and the public. The project also anticipates backfilling the existing Bookstore spaces to consolidate student services programs currently housed in a number of facilities on the campus.

UAA Student Housing - Phase II

UAA Anchorage
 State Approp. \$900.0 Receipt Auth. \$8,100.0 Total \$9,000.0

This project will fund the construction of a new student residence hall north of Sharon Gagnon Lane. The new building will provide an additional 186 beds to be built in the same style and design of the three residence hall buildings completed and occupied by UAA in 1998. Project funding will provide for a code review and necessary refinements to the original prototype design that was based on the 1994 Uniform Building Code.

Wood Center Student Union Planning

UAF Fairbanks
 State Approp. \$800.0 Total \$800.0

This request is for planning of the Student Union/Dining Services Consolidation project that would complete the second of two phases of the Wood Center Revitalization Project, correcting ADA deficiencies, and completing deferred maintenance work. In addition, a dining expansion has been planned for Wood Center.

MAC Housing Communications Upgrade

UAA Anchorage

State Approp.	\$582.0	Total	\$582.0
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MAC Housing has no direct data communications to offer students for academic use, electronic room study or Internet service. This work will provide the necessary communications equipment, hardware and software to connect the MAC Housing Complex to the UA network.

Student Housing

UAS Juneau

State Approp.	\$368.0	Total	\$368.0
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This project will develop a new student residence hall on the Juneau campus. Phase 1 will select a suitable site and develop a preliminary design. Phase 2 will complete the design and Phase 3 will construct the new housing which is expected to provide between 80 and 100 beds and target first-time freshmen students. Current on-campus housing is at capacity.

Kodiak Housing

UAA Kodiak

State Approp.	\$350.0	Total	\$350.0
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In recent years, Kodiak College has significantly expanded and improved critical aspects of our teaching/learning environment. This request is to fund additional housing.

Preparing for Alaska's Economic Success

Meeting Alaska's Employment Needs

Small Business Development

UAA Anchorage

State Approp.	\$550.0	Total	\$550.0
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The Alaska Small Business Development Center (ASBDC) is a statewide business assistance program. The services it offers to small businesses are not duplicated or provided by any other agency or organization. The primary emphasis of the program is in-depth, quality business counseling. Through professional counseling, small businesses are assisted in solving problems concerning operations, manufacturing, engineering technology exchange, accounting, business strategy development and other productivity and management improvement. The individual business counseling is supplemented with quality business training designed to improve the skills and knowledge of existing and prospective small business owners/managers.

Sitka Hangar Remodel

UAS Sitka

State Approp.	\$245.0	Total	\$245.0
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Construct area separations and install code compliant mechanical, electrical and fire systems in the open hangar area of the Sitka Campus facility. This area is currently used for a number of uses that are incompatible under current building and life safety codes. Vocational programs for welding, construction, and small engines are interspersed in this single area without fire separations. Other uses such as general storage, vehicle parking and fire exits also coexist in the hangar.

TVC Courthouse and Auto Tech

UAF Fairbanks

State Approp.	\$2,000.0	Total	\$2,000.0
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This project replaces the aged mechanical and electrical systems within the old Fairbanks Courthouse, upgrades the exterior envelope, and completes seismic corrections, as well as revitalizes the interior spaces to meet TVC's rapidly expanding program needs. Additionally this request provides funding to construct an auto tech center to consolidate the auto tech program at TVC.

School of Nursing Renovation

UAA Anchorage

State Approp.	\$1,200.0	Total	\$1,200.0
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An extreme shortage in the number of qualified and trained nurses has put major demands on the UAA Nursing program. This project anticipates renovating approximately 20,000 gsf of existing UAA space to accommodate the nursing program growth. Part I of the project will remodel space outside of K Building to relocate programs currently housed adjacent to the Nursing program. Part II will renovate the vacated space for instruction, student services functions, and faculty for the School of Nursing.

School of Nursing Facility - Partnership with ANTHC

UAA Anchorage

State Approp.	\$720.0	Receipt Auth.	\$5,280.0	Total	\$6,000.0
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UAA is uniquely situated surrounded by two of the largest hospital complexes in Alaska. As the U-Med District concept grows, partnerships with neighboring institutions continue to emerge. For the past year, the university has been in discussion with neighboring institutions about partnership for joint-use healthcare training facilities. Recently the Alaska Native Tribal Health Consortium and the university formed a workgroup to examine the possibilities for constructing a joint use facility on land owned by ANTHC north of Ambassador Drive along Bragaw Street. This project would fund planning efforts for the future facility.

University Center Phase II

UAA Anchorage

State Approp.	\$3,400.0	Receipt Auth.	\$2,400.0	Total	\$5,800.0
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Phase II of the University Center project would encompass the acquisition of an additional 35,000 gsf in turn-key condition to house UAA workforce development, training, and adult learning center programs. These programs have a direct relationship to the applied technology and workforce development programs accommodated in Phase I of the project.

Lucy Cuddy Center Renewal

UAA Anchorage

State Approp.	\$750.0	Total	\$750.0
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This project focuses on renewing building infrastructure in a 30-year old facility that houses the Culinary Arts and Hospitality program. Upgrading the Lucy Cuddy Center to contemporary use will improve facility utilization, assist faculty in delivering cutting edge instruction, and renew a resource that supports major economic activity in the state: hospitality and tourism.

Small Project Receipt Authority

UA Systemwide

Receipt Auth.	\$5,000.0	Total	\$5,000.0
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The value of this request is an estimation of potential receipt authority needed for FY06-FY09 for main and community campuses.

Major New Construction

Fisheries and Ocean Science Facility in Juneau

UAF Fairbanks

State Approp.	\$9,000.0	Total	\$9,000.0
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The facility in Juneau will provide long-term support for fisheries and ocean sciences academic and research missions. The facility is a three-story building consisting of approximately 41,500 square feet and programmed to provide space for 14 faculty members and their associated research assistants and graduate students. The academic space consists of two classrooms, one teaching lab, and a seminar room with a capacity of 120 people. The research space consists of 19 laboratories for a multitude of scientific disciplines ranging from computer labs for statistical analysis, to wet labs with large salt-water tanks.

Marine Science Wet Lab

UAS Juneau

State Approp.	\$585.0	Total	\$585.0
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Construct a new single story 8,560 gross square foot marine wet lab to support science teaching and research on UAS land near the Anderson Building on Auke Bay. Understanding the environmental effects of industrial and recreational activity in the region is an essential first step in economic development and diversification. The research and environmental monitoring services which UAS can provide to public resource agencies and the private sector not only assist these clients but also provide professional growth opportunities for faculty and students.

Center for Innovative Learning

UAA Anchorage

State Approp.	\$450.0	Total	\$450.0
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The Center for Innovative Learning is a new campus facility being planned to house learning programs that directly impact student retention and academic success. The Center will house academic communities composed of groups of students, faculty, staff and external partners who are focused on academic success, as well as the personal and professional development of the students. Successful UAA programs like the Alaska Native Science and Engineering Program, which are national models for student recruitment and retention, will be housed in the facility. The facility focuses on academic communities in the fields of engineering, biology, and computer sciences and honors the Alaska Native tradition of community gathering places in design and function.

Project and Planning Receipt Authority

UA Systemwide

Receipt Auth.	\$10,000.0	Total	\$10,000.0
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The value of this request is an estimation of potential receipt authority needed for FY04-FY09 for projects and planning at main and community campuses.

AARV Research Vessel

UAF Fairbanks

Receipt Auth. \$80,000.0 Total \$80,000.0

The request is for federal receipt authority in anticipation of a federal appropriation to replace the Alpha Helix Research Vessel.

UA Performance Measures for FY04

University of Alaska Performance Measures for FY04

Measure: The number and percentage of recent Alaska high school graduates who attend the University of Alaska. *(Developed jointly with Legislature in FY2001.)*

Goal:

Within 3 years (fall 2003) capture 26% of Alaska's high school graduates.

Current Status:

In fall 2002 24% (1,687) of high school graduates from the 2002 class attended the University of Alaska.

Background and Strategies:

Recruitment efforts are important to increasing the number of full-time freshmen. A major part of recruitment is the breadth of programs available, the faculty quality, and services provided. UA has pursued program expansions, faculty recruitments, and is currently focusing on enhanced student service and student recruitment efforts to attract this sector of traditional-aged students. The UA Scholars program has had a positive impact on increasing enrollment at the university. In fall 2002, there are 363 new students with a total 1,066 enrolled in the UA Scholars program. However, state policy can have a significant positive effect on this measure by funding the UA Scholars program. Nationally, 7% of state appropriations go to higher education grant programs. Currently, Alaska is the only state that does not provide need- or merit-based student aid. Providing need- or merit-based aid for in state attendance would also help to keep Alaska students in state.

Measure: The number and percentage of total Alaska high school graduates who attend the University of Alaska as UA Scholars. *(Developed jointly with Legislature in FY2001.)*

Goal:

Increase the percentage of eligible UA Scholars who choose to attend UA to 50% within three years (fall 2003).

Current Status:

In Fall 2002, 363 (39%) of the 920 eligible UA Scholars attended the University of Alaska.

In Fall 1999, 270 (33%) of the 811 eligible UA Scholars attended the University of Alaska.

Background and Strategies:

This program is designed specifically to increase the number, quality, and percentage of Alaska high school graduates attending UA. The UA Scholars Program offers a 4-year \$11,000 scholarship to the top 10 percent of the graduates from qualified Alaska high schools each year. Students are designated by their high school based on their academic standing at the end of their junior year.

To use the award, the Scholar must enroll at a UA campus within 16 months of high school graduation. This means the Scholar may take time off after graduation to work, travel, or even try a school outside before enrolling at the University of Alaska. Once enrolled, the Scholar will receive \$1375 per semester for eight semesters provided that the Scholar remains in good standing.

Measure: The number and percentage of total Alaska high school graduates who attend the University of Alaska (gain a baccalaureate degree) and stay in Alaska one year, five years, and 10 years after graduation. *(Developed jointly with Legislature in FY2001.)*

Goal:

Retention of UA baccalaureate degree graduates in Alaska at 79% residency for one year after graduation and 66% residency five years after graduation.

Current Status:

On average, 70% of baccalaureate degree recipients resided in Alaska one year after graduation (1992-2001 graduating classes) and 66% resided in Alaska five years after graduation (1990-1997 graduating classes).

Background and Strategies:

The University of Alaska and the Alaska Department of Labor have tracked the university's baccalaureate degree recipients from fiscal year 1990 to 2001 in a joint study. The study conducted last year did not distinguish between those degree recipients who were Alaska high school graduates and high school graduates from outside of Alaska; this parameter will be added and this section will be updated as soon as the results are available. Of all the baccalaureate degree recipients residing in Alaska in 2000, 87% were employed. The university not only fosters learning and research, but also contributes to diversifying Alaska's economy by contributing to an educated and trained workforce.

Measure: The number of students graduating with degrees in teacher education, health careers, process technology, transportation and logistics, information technology and other high-demand job areas. *(Developed jointly with Legislature in FY2001.)*

Goal:

Using FY00 as the base, increase graduates by 5% over the next two years and 10% over the next 4 years in the job areas specified.

Current Status:

In FY02, the university awarded 1,549 degrees in high-demand job areas. Given the enrollment drop between 1994 and 1999, UA was unable to meet the 5% goal by FY02. With enrollment on the rebound, especially in many of these programs, it is unlikely UA will reach the 10% target by FY04; however 5% is possible by FY04.

Background and Strategies:

There is a lag between enrollment and completion, as students require from two to four years to complete; therefore, enrollment in the specified programs must increase from fall 2000 before an increase in graduation from 2-year programs can be measured. Between FY00 and FY02, enrollment increased by at least 10% in 12 programs and by at least 5% in 3 of the high demand programs. Preliminary fall 2002 enrollment data shows positive trends in nearly all areas. An area of short-term success is in the medical assisting program (health assoc/cert level) where fall 2002 enrollment shows a 54% increase across the system. The demand for the nursing program is evident in the 70% increase in enrollment in the pre-major nursing program. Short-term success continues to be observed in the fall 2002 enrollment of declared majors in the early childhood education major, which has increased by 65%. The FY02 enrollment increases will begin impacting the number of graduates in FY04 through FY07.

Measure: The number of University of Alaska graduates, by community of origin and by community of current employment, who are new teachers. *(Revised from Legislature's FY2001 version.)*

Goal:

Maintain current employment rate through 2003 and then increase the percentage of UA graduates filling teaching vacancies each year in the state by 5% per year. By 2010, place over 50% of the teachers needed each year in Alaska.

Current Status:

Information reported by the Alaska Teachers Placement (ATP), shows 9% of vacancies in FY01 were filled by new UA graduates compared to 12% in FY00. In 1999, ATP reported that new graduates and UA alumni filled 32% of vacancies. There is not comparable information for 2000 for UA alumni placement. However, maintaining the employment rate of 32% over the next four years is not likely given that the 5th year teacher program just started in FY01 and the overhaul of the baccalaureate education programs was just accomplished last year (FY02). While the university has experienced modest education program enrollments, it is recognized that there is also a lack of interest of many qualified individuals to remain in the teacher profession and a lack of interest on the part of new graduates to become teachers due to pay and other working conditions.

Background and Strategies:

Alaska Teacher Placement tracks the supply and demand as well as employment of teachers for Alaska; however, new data is not available for 2001. In FY01 the 5th year teacher education program was first funded and in FY02 funding was invested for the redefined and more responsive baccalaureate teacher education program. Additional funding is requested in FY04 for increased distance delivery through UAS. UA's participation in the Alaska Center for Excellence in Schools will address both education and professional issues to improve performance in this area.

Measure: The number of University of Alaska graduates, by community of origin and by community of current employment, who are new principals or new superintendents.

(Developed jointly with Legislature in FY2001.)

Goal:

In the next three years (by 2003) place over 50% of the administrative (principal and superintendents) vacancies in Alaska school districts.

Current Status:

In 2000, 42% of administrative vacancies were filled by UA graduates. Reaching 50% is an aggressive goal; however, the strong enrollment increases shown in the preliminary figures this fall in the education leadership program is a positive indicator.

Background and Strategies:

Alaska Teacher Placement (ATP) statistics show that the number of administrative vacancies filled by UA graduates and alumni has increased from 38% in 1999 to 42% in 2000. Additionally, enrollment in the education leadership program has doubled since fall 2000, in part due to initiative investment in FY01.

Measure: The number and percentage of total credit hours and courses offered by distance delivery. *(Developed jointly with Legislature in FY2001.)*

Goal:

Increase the number of credit hours and courses offered by distance delivery by 10% over the next three years (from Fall 2000).

Current Status:

The number of distance education courses in which there were enrolled students through the university's 15 campuses increased by 23% from fall 2000 to fall 2001. Last year there were 689 courses offered via distance learning and 545 of them had enrolled students. Preliminary fall 2002 information indicates that the number of courses that will have enrolled students will be about the same as fall 2001.

Background and Strategies:

The University of Alaska system has made significant progress in building capacity to serve students at a distance. A standardized course management system has been deployed throughout the system. Such standardization makes it possible to target faculty training and development efforts, facilitate cross-MAU instruction, and assist students in transitioning from one MAU distance course to another without having to learn a new electronic learning environment. Moreover, the University of Alaska has implemented a system-wide set of instructional tools that faculty can incorporate within their electronic learning environment. This "faculty toolbox," along with a standardized course management system, was funded partially through the FY02 state appropriation increment. In addition to technological advances, faculty development resources were allocated to assist faculty in maximizing effectiveness of these tools. This focus of resources to distance education is allowing migration from individual course offerings to full certificate/degree programs where applicable.

Measure: The cost per credit hour delivered by distance delivery. *(Developed jointly with Legislature in FY2001.)*

Goal:

To keep cost per credit hour for distance education in line with best and most efficient practices

Current Status:

In FY01 nearly \$6.0 million of expenditures could be directly associated with the infrastructure, program support, student services, and faculty salaries used to offer courses via distance. Based on the student credit hours in distance courses, this equates to \$165 per student credit hour. For on-site instruction that figure varies from a low of \$90 per credit hour to as much as \$300 for specialized graduate programs.

Background and Strategies:

Distance education is a rapidly growing sector in higher education. Here in Alaska, distance education is especially useful as UA tries to make higher education available across the state's varied locations. It is also used to share specialized faculty among different campuses. The University of Alaska is dedicated to expand distance-delivered program offerings in an efficient manner.

Measure: The pre-training wage as compared to the post-training wage for voc-ed graduates.*(Developed jointly with Legislature in FY2001.)***Goal:**

Maintain average salary increases of 15% for vocational education students after training.

Current Status:

For students who took vocational classes in 2000:

Wages increased by 16% after attendance over pre-training earnings:

\$6,946 per quarter vs. \$6,002 per quarter.

For students who took vocational classes in 1999:

Wages increased by 20% after attendance over pre-training earnings:

\$6,489 per quarter vs. \$5,427 per quarter.

Background and Strategies:

The university participates in an annual statewide vocational education outcome study produced by the Alaska Department of Labor and published each January. Starting in 2000 with the second report, the reports were extended to contain pre- and post-training earnings information. The reports can be accessed at: <http://www.alaska.edu/oir/voced.html>. For the third report the university provided a list of over 5,400 students who participated in vocational education in FY00 and did not return in FY01. During the third and fourth quarters after exiting a vocational program, 71.1% of the participants were employed and the average quarterly earnings after training exceeded pre-training earnings by 16%. This compares favorably with the 15% increase observed for FY98 students, which is the benchmark for the goal above. Vocational education students' average quarterly earnings rose from \$6,002 in months 7 to 12 of the fiscal year prior to enrollment to \$6,946 per quarter in months 7 to 12 after exiting the program.

Measure: The amount of research grants in arctic biology, climate change, resource development, fisheries and ocean science, logistics, geosciences, and atmospheric sciences.*(Developed jointly with Legislature in FY2001.)***Goal:**

Increase research grant funding commitments brought into the university in areas important to Alaska.

Current Status:

From FY99 to FY02, UA increased the number of new awards by 5% and the amount awarded by 120%.

Background and Strategies:

UA conducts research in several areas important to the state. In Alaska, unlike other states, the university carries out the bulk of Research and Development (R&D) activity. In other states, industry carries out 71% of the R&D effort while universities do 13%. In Alaska, 52% of the state's R&D effort is carried out by UA. However, Alaska conducts very little R&D. Only 0.5% of Alaska's gross state product is invested in research compared to 2.5% for other states. Two reasons that may explain why Alaska is dependent on UA to support R&D are the lack of a mature manufacturing industry base and some industry R&D efforts are largely conducted out-of-state (oil and tourism, for example).

Regardless of the reason, Alaska must invest strongly in R&D for future economic development and UA is the engine to fuel state R&D. Fortunately, UA leverages every \$1 of state funded research with \$4 of external funding. This is a significant return of state investment for research and provides a much greater R&D impact for the state.

Measure: The number of graduate students whose education is funded by research grants.

(Developed jointly with Legislature in FY2001.)

Goal:

Having met the initially stated goal (increase the number of grant-funded graduate students by 10% over the next two years) UA plans to aggressively pursue increasing the number of grant-funded graduate students by 8% per year through fall 2005.

Current Status:

Fall 2002 there were 222 graduate students employed.

Fall 2001 there were 189 graduate students employed.

Background and Strategies:

At the University of Alaska during fall 2002 there were 222 graduate students funded through 133 research grants. The number of graduate students funded through research grants increased by 5% from the 3-year average of 1998 - 2000 to fall 2001 and increased by nearly 18% from fall 2001 to fall 2002. The total enrollment of graduate students increased by 27.9% from fall 1998 to fall 2002.

Measure: The occurrences of applied research benefiting the state's economy. *(Developed jointly with*

Legislature in FY2001.)

Goal:

Increase the number of research projects specifically benefiting the economy of Alaska.

Current Status:

In FY01, 234 applied research projects at the University of Alaska were identified as benefiting the state. In FY02 this number increased to 267, a 14% increase.

Background and Strategies:

The university is acutely aware of the importance of this measure to the growth of the state's economy. Currently, UA's new Vice President for Research, Craig Dorman, is heading a committee that oversees the development of a state Research and Development Plan (per SJR44). The R&D plan is being designed to expand and diversify the state's economy, build state research institutions, integrate the efforts of state and federal agencies, identify avenues of resource development, while at the same time protecting the health of Alaskans and their environment. In addition, large grants from NSF (EPSCoR) and NIH (COBRE and BRIN) continue to build the research infrastructure of UA by providing new facilities and new faculty members, and attracting outstanding new graduate students. Together, these factors almost guarantee the inception of new applied research that benefits the state.

Measure: The quality of research as measured by annual citation and significant publications in referred journals. *(Developed jointly with Legislature in FY2001.)*

Goal:

Maintain the number and quality of publications by UA faculty.

Current Status:

In 2001, 442 publications were tabulated in two major indexes and, since 2000, units within the university reported a total of 1,157.

In 2000, 415 publications were tabulated in two major indexes and, since 1999, units within the University reported a total of 856.

Background and Strategies:

There are two ways in which to display the number of publications produced by UA faculty; one is by searching databases of publication indexes and the other a list of the number of faculty publishing and the journals in which they are publishing. A search of the Cambridge Scientific Abstracts for journal publications by University of Alaska faculty and research staff showed that the number of publications increased by 72% from 1999 to 2001. There were 260 faculty members per year that published 856 journal articles since 1999 in at least 90 different publications. Some of the publications included books or chapters for books. In 2001, there were 1,141 publications produced by faculty.

Measure: The retention rate of full-time students in degree programs. *(Developed jointly with Legislature in FY2001)*

Goal:

Over three years (from 2000), increase retention rate for baccalaureate degree-seeking first-time freshmen to 71%.

Current Status:

2001-2002: UA systemwide retention rate of first-time full-time baccalaureate degree-seeking freshmen was 65.5%.

2000-2001: UA systemwide retention rate of first-time full-time baccalaureate degree-seeking freshmen was 67.8%.

Background and Strategies:

A National Center for Education Statistics report (August 2001) found that the strongest predictor of degree attainment, and thus retention, was the academic preparation from high school. Nationally, in general, the retention rate to the second year has been decreasing. UAF is close to the 71% goal this fall by retaining nearly 70% of first-time full-time baccalaureate degree seeking students from fall 2001 to fall 2002 compared to 62% from fall 2000 to fall 2001. The overall decrease in retention, when comparing last fall to this fall, was primarily due to a decrease at UAA. Systemwide, the number of students enrolled in this well-defined cohort has increased by 48% from 1993 to 2002. The increased number attending, largely due to UAA recruitment efforts, is likely impacting the retention rate. This is an area that will be examined closely.

Measure: The graduation rate of full-time students in degree programs. *(Developed jointly with Legislature in FY2001.)*

Goal:

Starting with the 1999-2000 first-time freshmen class, increase 6-year graduation rates (by 2006) for baccalaureate degree-seeking first-time freshmen to 30%.

Current Status:

The 6-year graduation rate for the class of 1995 is 21.2%.

The 6-year graduation rate for the class of 1994 is 21.2%.

Background and Strategies:

Retention rates drive graduation rates and UA is closely monitoring retention. Improved programs that were put in place during the last 3 years will affect the 6-year graduation rate for the 1999 cohort with the results available in summer 2006. Students note that program availability is a primary reason for changing institutions. In the last four years UA has invested significantly in expanding program breadth and having adequate upper-division course offerings. These actions coupled with the effort of retaining students will impact this measure positively.

Measure: The comparative scores of students who take professional examinations. *(Developed jointly with Legislature in FY2001.)*

Goal:

Meet or exceed the national average on scoring or pass rates for students who take professional exams.

Current Status:

Out of the 43 tests results reported, 31 have national comparisons and 21 of 31 programs show results above national average. For 5 of the 12 tests without a national comparison, UA students completed with a 100% pass rate. In general, UA students meet or exceed the national scores and pass rates.

Background and Strategies:

The university is in the process of identifying and collection the score and pass rates of students on administered professional exams. For those professional exams where the university average is below the national average, appropriate programs will focus further attention to increase the success of their students taking these exams.

Measure: Over the next three years, increase enrollments by 5%. (Not yet addressed by Legislature.)

Goal:

Increase enrollment by 5% over the next three years.

Current Status:

Preliminary Fall 2002 enrollment figures indicate an increase of 6.4% in headcount over Fall 2001 and 8.6% over Fall 1999.

Background and Strategies:

The university, as the provider of community college and university higher education mission for the state, serves both traditional and non-traditional aged students. Traditional students make up 35% of student headcount and are focused more on baccalaureate programs. Non-traditional age students make up 65% of UA's student headcount and are more focused on graduate instruction, associate degrees, and other professional development. The university is increasing the student population by expanding degree program offerings in areas targeted as most important to the economy of the state, including information technology, nursing, education, finance, e-commerce, and wildlife. Currently, UA offers less than half of the degree programs of other western states with smaller populations. In the last year, however, with the investment of initiative funding, the Board of Regents has approved 28 new degree programs, while eliminating 5 programs for a net increase of 23 degree programs. Having the appropriate breadth of relevant degree programs in the state is key to increasing the student headcount. Another area UA is pursuing to increase the number of students is enhanced student services in recruitment, retention, financial aid, advising, and standard electronic student services.

Status of FY2001 Performance Measures

	<i>Achieved</i>	<i>On track</i>	<i>Too soon To tell</i>	<i>Not likely To achieve</i>	<i>Needs Modifi- cation</i>
• The number and percentage of recent Alaska high school graduates who attend the University of Alaska.		X			
• The number and percentage of total Alaska high school graduates who attend the University of Alaska as UA Scholars.		X			
• The number and percentage of total Alaska high school graduates who stay in Alaska one year, five years, and 10 years after graduation.		X			
• The number of students graduating with degrees in teacher education, health careers, process technology, transportation and logistics, information technology and other high-demand job areas		X			
• The number of University of Alaska graduates, by community of origin and by community of current employment, who are new teachers.				X	X
• The number of University of Alaska graduates, by community of origin and by community of current employment, who are new principals or new superintendents.			X		
• The number and percentage of total credit hours and courses offered by distance delivery.	X				
• The cost per credit hour delivered by distance delivery.					X
• The pre-training wage as compared to the post-training wage for voc-ed graduates.	X				
• The amount of research grants in arctic biology, climate change, resource development, fisheries and ocean science, logistics, geosciences, and atmospheric.		X			
• The number of graduate students whose education is funded by research grants.	X				
• The occurrences of applied research benefiting the state's economy.		X			
• The quality of research as measured by annual citation and significant publications in refereed journals.		X			
• The retention rate of full-time students in degree programs.			X		
• The graduation rate of full-time students in degree programs.			X		
• The comparative scores of students who take professional examinations.		X			
• Over the next three years, increase enrollments by 5%.		X			

The complete text and tables of the UA Performance Measures for FY04, please visit the website listed below.

<http://www.alaska.edu/oir/MMupdateJan02.pdf>

References

Revenue Descriptions

State appropriated funds

General Funds (1004): GF revenues are State appropriated funds from the State General Fund.

Science & Technology (1025): Alaska Science & Technology funds were first appropriated directly to the university in FY93 as a replacement for general funds for agricultural, forestry and other land resource programs. They are the primary source of unrestricted revenue for these programs and provide match for federal and other restricted grants.

GF/Mental Health (1037): GF/Mental Health revenues help fund the Masters of Social Work program at UAA. This program provides specialized curriculum for working with the beneficiary groups of the Mental Health Trust Authority and Alaska Native populations, providing an in-state avenue for social workers in Alaska to earn a Master's Degree. This degree is required for licensing for many federal and state positions, including clinical social workers. Licensed clinical social workers are the primary providers of mental health services in much of Alaska, particularly communities served by and dependent upon community mental health centers.

MHTAAR (1092): Mental Health Trust Authority Authorized Receipts

Statutory Designated Program Receipts (1108): Statutory Designated Program Receipts include UA Alumni License Plate Funds.

ACPE (1150): Alaska Commission on Postsecondary Education (FY2001 and FY2002 only)

Workforce Development (1151): Technical and Vocational Education

Alaska Science and Technology Endowment Fund (1176): Alaska Science and Technology Endowment Fund was appropriated in FY2003 to UA to replace part of the annual funds UA has received from Alaska Science and Technology Foundation (1025).

University Receipts

Interest Income (1010): Interest Income includes income generated from short-term investments from grant receipts and auxiliary enterprises.

Auxiliary Receipts (1015): Auxiliary Receipts include all revenues associated with self-support activities such as the bookstore, food service and housing operations.

Student Tuition/Fees (1038): Student Tuition/Fees includes revenues generated from tuition charged to students for instructional programs as well as fees charged in support of specific activities such as material, lab, activity and health center fees.

Indirect Cost Recovery (1039): Indirect Cost Recovery (ICR) revenues are generated from federal and other restricted grants, and are used to help offset administrative and support costs that can not be efficiently tracked directly to grant programs. ICR rates vary according to rates audited and approved by the university's cognizant federal oversight agency.

University Receipts (1048): University Receipts include restricted revenues received from corporate sources, private donations, and local governments, as well as revenues received from publication sales, non-credit self-support programs, recreational facility use fees, and other miscellaneous sources. As of FY03, University Receipts does not include current State Intra-Agency Receipts (1007), those funds are now reported as State Intra-Agency Receipts (1007), while funds previously reported using code 1007 are now under a new code (1174) as UA Intra-Agency Receipts.

Other Funds

Federal Receipts (1002): Federal Receipts include all revenues received from the federal government. These include restricted federal grants from such agencies as the National Science Foundation, U.S. Small Business Administration, U.S. Dept. of Defense and other federal agencies, as well as federal funding for student financial aid and work-study programs.

State Inter-Agency Receipts (1007): State Inter-Agency Receipts includes contractual obligations between state agencies. University account code 9330 only, which prior to FY03 was included in state code 1048. Prior to FY03 state code 1007 was UA Intra-Agency Receipts. UA account codes that went to state code 1007 prior to FY03 now are captured in state code 1174.

CIP Receipts (1061): CIP receipts are generated by chargeback to capital improvement projects to support CIP personal service administrative costs.

UA Intra-Agency Receipts (1174): Previously this Fund Source was UA Intra-Agency Receipts (1007). UA Intra-Agency Receipts include all internal charges for services provided by central service departments to other university departments. This includes services such as physical plant work orders, printing, and computer repairs, and certain administrative functions such as risk management and labor relations.

NCHEMS Descriptions

The University of Alaska classifies all expenditures into standardized categories that are nationally recognized and are generally utilized by most institutions of higher education. These categories, which were first developed by the National Center for Higher Education Management Systems (NCHEMS), are described below:

Instruction and Student Related

Academic Support: The academic support category includes expenditures related to academic administration and governance to the institution's academic programs; academic program advising; course and curriculum planning, research, development and evaluation, including faculty development; and academic computing, including regional academic mainframes and the student micro-computer labs.

Instruction: The instruction service category includes expenditures for all activities, which are part of the system's instruction programs. Instructional services include all credit and non-credit courses for academic, and vocational instruction.

Intercollegiate Athletics: Intercollegiate athletic sports are organized in association with the NCAA or NAIA. The intercollegiate athletics category includes expenditures for the necessary support staff associated with the athletic programs.

Library Services: The library services category includes expenditures for services, which directly support the collection, cataloging, storage and distribution of published materials – periodical, subscription and book holdings, microfiche and other reference technology aids and inter-library bibliographic access through networks such as GNOSIS and the Washington Library Network.

Scholarships: The scholarships category includes scholarships and fellowships in the form of grants to students, as well as trainee stipends, prizes, and student awards.

Student Services: The student services category includes expenditures related to the admissions, the registrar and those activities whose primary purpose is to contribute to the students' emotional and physical well being and to their intellectual, cultural, and social development outside the context of the formal instruction program. Student services include social recreational, and cultural activities; counseling services which include personal, career guidance and placement, and vocational testing; student health medical services; financial aid management and student employment; student admissions, registration and student records administration; and student recruitment marketing and counseling.

Infrastructure

Institutional Support: The institutional support category includes expenditures related to executive services including the office of the President, chancellors' offices, and other institutional support functions including business offices, accounting, budget development, EEO/AA, educational properties management, facilities planning and construction, finance, human resources, information services, institutional research, internal audit, investment properties management, legal counsel, payroll, procurement, records, risk and hazardous materials management, systems maintenance, university relations and support for the assemblies and the Board of Regents.

Debt Service: The debt service category includes expenditures for the repayment of debt obligations.

Physical Plant: The physical plant category includes expenditures related to plant administrative services; building maintenance services including routine and preventative repair and maintenance of buildings and structures; remodeling and renovation projects; custodial services including janitorial and elevator operations; landscaping and grounds maintenance services; utilities services including electricity, heating fuel, garbage and sewage disposal; and specialized safety and code compliance management services including campus security and hazardous materials management. Also included are expenditures for fire protection, property insurance, and similar items.

Other

Public Service: The public service category includes expenditures for activities whose primary purpose is to make available to the public the various unique resources and capabilities of the university in response to a specific community need or problem. The major public service units are the Cooperative Extension Service, KUAC Radio and TV, small business development programs and other community service programs produced in cooperation with community organizations and local governments.

Research: The research category includes expenditures for activities directly related to scientific and academic research. The majority of the research is funded by non-general funds.

Auxiliary Services: The auxiliary services category includes expenditures for conveniences and services needed by students to maintain an on-campus, resident student body. These services include resident student housing, food service dining halls, retail stores' operations such as the bookstore and vending machines, and specialized services such as child care.

Unallocated Authority: The unallocated authority category is not part of the standardized NCHEMS categories used by other institutions of higher education. It is a special category created by the University of Alaska to hold additional budget authority separate from other NCHEMS until such a time as it is needed.

Website References

University of Alaska

<http://www.alaska.edu/>
Systemwide homepage

University of Alaska, Statewide Budget & Institutional Research

<http://www.alaska.edu/oir/>
University of Alaska Budget and Institutional Research topics including, unit level reporting, deferred maintenance, student and faculty statistics and other miscellaneous reports.

University of Alaska, Academic Affairs

<http://www.alaska.edu/swacad>
Links to initiative information and forms.

University of Alaska, UA in Review

<http://www.alaska.edu/oir/uar/index.html>
University of Alaska factbooks by year. Includes information about budgets, students, academics, faculty and staff and institutional data.

University of Alaska, Missions & Measures

<http://www.alaska.edu/oir/MMupdateJan02.pdf>
The complete text and tables of the UA Performance Measures for FY04.

University of Alaska, Statewide University Relations

<http://www.alaska.edu/state/budget.html>
Links to legislation and budget information with the potential to impact the University of Alaska.

University of Alaska, Board of Regents

<http://www.alaska.edu/bor/>
Links to information about the Board of Regents' activities and policies.

Alaska Legislature, Legislative Finance Division

<http://www.legfin.state.ak.us/>
Information and links to state budget data.

State of Alaska, Office of Management and Budget

<http://www.gov.state.ak.us/omb/akomb.htm>
Links to OMB state budget information.

The University of Alaska is an EEO/AA employer and educational institution.

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**STATE
PROCUREMENT
PROCEDURES
12/9/03,
ANCHORAGE**

SFIN

FILE



Official Business

Alaska State Senate

Senate Finance Committee

Mail Stop 3100
State Capitol
Juneau, Alaska 99801-1182

LIST OF ATTENDEES

Senate Finance Committee Hearing
December 9, 2003

Office of the Governor

Mr. Dennis DeWitt, Special Staff Assistant

Department of Administration

Mr. Mike Miller, Commissioner

Mr. Ray Matiashowski, Deputy Commissioner

Mr. Vern Jones, Chief Procurement Officer

Government Computer Sales

Mr. Bruce Jamieson, CEO

Mr. John Powers, President

Dell

Ms. Mary Verdurmen, Dell Account Manager for Alaska

Invited Guests

Mr. Robert Carrier, Contracts Management Specialist, State of Arizona

Mr. Bart Mauldin, Chief Procurement Officer, Municipality of Anchorage

Mr. John R. Snodgrass, Jr., GCS Legal Counsel

TABLE OF CONTENTS

Senate Finance Committee Hearing December 9, 2003

- 1) **“What’s the Cost of Doing Business Locally?”**
- 2) **List of Attendees**
 - a) **Robert Carrier’s Resume**
- 3) **Economic Impact Analysis**
- 4) **Summary of Department of Administration Analyses**
- 5) **Applicable Statutes**
- 6) **12/04/03 Letter from Senator Wilken to Commissioner Miller**
- 7) **12/05/03 Response Letter from Commissioner Miller to Senator Wilken**
- 8) **10/30/03 Letter from Dell to Vern Jones**
- 9) **12/05/03 Legal Opinion prepared by AG’s office for Commissioner Miller**
- 10) **12/08/03 Legal Opinion prepared by John. R. Snodgrass, Jr. for GCS**
- 11) **Description of Western States Contracting Alliance (WSCA)**



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Senate Finance Hearing

December 9, 2003
Anchorage, Alaska

WHAT'S THE COST OF DOING BUSINESS LOCALLY?

The purpose of the Senate Finance Committee convening on December 9th, 2003 is to publicly discuss the State of Alaska's new procurement method for purchasing computers and computer accessories. This hearing will continue what has become a year of dialogue between a Fairbanks \$20M Technology Solutions business, the State of Alaska, and Senator's Therriault and Wilken's office.

The remedy sought as a result of this hearing is: (1) a one year extension to the existing contract between the local company and the State of Alaska, and (2) a bid/purchase record be established for the purpose of review and analysis on November 15, 2004. The purpose of this review is to answer the question, "What's the cost of doing business locally?"

Since 1992 Government Computer Sales (GCS) has won, through competitive bids, the right to sell Dell and Gateway computers to the State of Alaska. Additionally, GCS has made these contract prices available to all Alaskan municipalities, school districts, and the University of Alaska.

In 1998 the Western States Contracting Alliance (WSCA) was created by the State of New Mexico in an attempt to lower the prices of product purchases by combining the purchasing power of several states to get large quantity discounts. WSCA is a non-profit agency based out of New Mexico with all administrative functions assumed by the National Association of State Procurement Officials (NASPO). In return for bargaining and administrative expenses NASPO receives a one-tenth of one percent of the gross revenue from all WSCA purchases. As of June 30, 2003 WSCA has sold \$3,948,191,809 worth of products for a fee of \$3,948,191 paid to NASPO.

In November 2000 the State put WSCA in direct competition with GCS and other resellers. Applying the 5% Alaska bidders preference to GCS's proposal, GCS was the lowest qualified bidder and was issued a non-mandatory contract to supply both Dell and Gateway computers to the State and all political subdivisions throughout the state.

WHAT'S THE COST OF DOING BUSINESS LOCALLY?

Senate Finance Committee Hearing

December 9, 2003

Page 2

In October of 2002 the State sent a notice to GCS that their contract was to expire on November 16, 2002 and that the State did not plan to renew it. The intention of the State was to go direct to the manufacturer using the WSCA contract, thereby avoiding the 5% local bidders preference and putting 70% of GCS's business in jeopardy. This loss of business would force the loss of 7 jobs at GCS in Fairbanks and Anchorage, as well as several jobs in other Alaskan based technology companies that support GCS. Senator Therriault and Senator Wilken were contacted to ask why an Alaskan company, that has historically provided services to the State, was not allowed to participate in bidding on any future State technology business through competitively awarded State contracts.

In November of 2002, Senators Therriault and Wilken contacted the Department of Administration to request documentation of the analysis that led to the decision to exclude an Alaskan company from bidding on the contract. The Department of Administration, Division of General Services (DGS) supplied Senators Therriault and Wilken a spreadsheet of their cost-benefit analysis of WSCA vs. GCS prices and provided GCS with a one-year extension of their contract to directly compete against WSCA. The analysis was flawed (Ex. A) and a request was made of Governor Murkowski to allow further analysis and an explanation.

DGS then provided the Governor's Legislative Director, Mike Tibbles, an analysis that showed additional savings above and beyond that of the previous analysis. Once again this analysis (Ex. B) was questionable and the savings could not be substantiated. Senators Therriault and Wilken then requested newly appointed Commissioner Miller to step in and provide them with an accurate analysis and explanation.

In June of 2003 DGS provided another analysis (Ex. C) of the benefits of the WSCA contract that again was built on questionable data. After three separate analyses, DGS has not been able to provide a valid analysis of the savings of WSCA despite repeated suggestions of possible ways to accurately analyze the situation. After a year of discussion, we remain unable to answer the basic question: *"What does it cost us to recognize the 5% local bidders preference in the purchasing of personal computers?"*

I respectfully request the Department of Administration to extend the current contract (currently under a one month extension and due to expire December 15, 2003) until November 15, 2004 and to put in place a simple method by which the bidding and the purchasing of personal computers by the State of Alaska can be tracked and analyzed.

Gary Wilken
State Senator - Fairbanks

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ALASKA STATE LEGISLATURE

LEGISLATIVE BUDGET AND AUDIT COMMITTEE



Division of Legislative Finance

P.O. Box 113200
Juneau, AK 99811-3200
(907) 465-3795
FAX (907) 465-1327

MEMORANDUM

DATE: December 8, 2003
TO: Senator Gary Wilken
FROM: Rob Carpenter
Fiscal Analyst
THRU: David Teaken
Legislative Fiscal Analyst
SUBJ: Economic impact of lost jobs

You asked for a quantitative analysis of the potential economic impact to Fairbanks and Anchorage given the loss of 10 jobs totaling approximately \$750,000 in salaries (not including benefits). Eight of these employees reside in Fairbanks and 2 reside in Anchorage.

Every dollar spent in an economy has both a direct and indirect economic effect. The direct impact of the loss of 10 jobs is the \$750,000 that will no longer be spent by the employees for goods and services. The indirect impact is the loss of jobs and income to others as less money circulates through the economy. This indirect effect can be measured and is defined by a term called the "Economic Multiplier".

Alaska's larger communities have a multiplier ranging from 1.3 to 1.8¹. That is, every dollar spent has an economic impact ranging from \$1.30 to \$1.80. Therefore, the loss of \$750,000 in salaries would have a total economic impact ranging from \$975,000 to \$1,350,000. Given the 10 employees on average make \$75,000 each, the approximate loss to Fairbanks would range from \$780,000 to \$1,080,000. The approximate loss to Anchorage would range from \$195,000 to \$270,000.

¹ Information from the Institute of Social and Economic Research (ISER) provides a range of 1.3 to 1.6. ("Expanding Job Opportunities for Alaska Natives." Goldsmith, Scott, Institute of Social and Economic Research. Nov. 1998 <<http://www.iser.uaa.alaska.edu/publications/client/afniobs/afniobs.htm>>). Information from Northern Economics provides a range of 1.4 to 1.8 ("The Value of Ports and Harbors." Burden, Patrick, Northern Economics. October 2002 <<http://www.alaskaharbors.com/resources/harborecon.ppt>>).

SUMMARY OF EXHIBITS A, B, AND C

**THREE ATTEMPTS BY THE DEPARTMENT OF
ADMINISTRATION TO ANALYZE SAVINGS**

Analysis A (October 2002)

- Analysis was conducted by taking the contract discounts (10% off retail for WSCA and 2.8%-3.5% off retail for GCS) and comparing them side-by-side according to the total dollar volume of sales for each product. Basically stating that there is a 6.4% savings through WSCA applied to the total sales of computer sales with Dell. This analysis resulted in a purported savings to the state of \$538,711 with Dell products by going through WSCA. The same approach was taken to Gateway and IBM resulting in savings of \$80,804 and \$2,848 respectively.

Flaw in the analysis

This analysis does not take into account the fact that the percentage off retail for GCS is a ceiling price and GCS usually negotiates lower prices with each individual order. It was stated by Vern Jones that WSCA has the ability to do the same thing. Due to the quality of reporting it is not clear that WSCA has ever offered lower than WSCA prices to state agencies.

Analysis B (January 30, 2003)

- Analysis was done by stating that if each procurement of computers required contacting both WSCA and GSC it would require 6,974 additional procurement actions by state workers in the purchasing of computers at a cost of \$1,431,046 to the state. This analysis was completed by Vern Jones to answer the question "what would it cost the State if we were to remove the cooperative agreement language in Statute?"

Flaw in the Analysis

No complete explanation of how these numbers were arrived at was provided to Senator Therriault and Senator Wilken. It appears that they used the price savings in Analysis A and added an amount to compensate for all of the additional procurement actions needed by State workers.

Analysis C (July 16, 2003)

- Analysis was completed by taking 31 orders that GCS filled for State agencies and submitted them to Dell to ask what they would have charged for the same orders. This analysis concluded that the State would save 10.26% on Dell orders resulting in annual savings on Dell products of \$913,532.

Flaw in the analysis

This analysis was basically taking Dell's word on the prices without stating whether this pricing strategy was in accordance with the WSCA discount schedule. Even Dell representative Debi Castro agreed by stating "the only way that we can definitively give our price is at the moment in time we give our quote."

JOHN R. SNODGRASS, JR.
Attorney at Law

840 South Colony Way #250
Palmer, Alaska 99645-6990
(907) 745-4278

December 8, 2003

John Powers, President
Government Computer Sales, Inc.
794 University Ave. Suite 108
Fairbanks, AK 99709

Re: Ms. Vandor's Memo re Alaska Bidder's Preference
and Cooperative Purchasing.

Dear Mr. Powers:

This opinion letter responds to your request for a review of Ms. Vandor's memo dated December 5, 2003, regarding whether the Alaska bidder's preference applies when cooperative purchasing agreements are used. Her reasoning shows that the bidder's preference would apply to cooperative purchasing agreements for computers.

Ms. Vandor's memo relies upon the express exemption in AS 36.30.710(b) as the linchpin for her reasoning. The third sentence of her memo states:

"AS 36.30.710(b) specifically provides that when the state participates in a cooperative purchasing agreement, the state may enter into the agreement independent of the requirements of AS 36.30.060 and 36.30.100 - 36.30.260, thus the state is also exempt from applying the Alaska bidder's preference, AS 36.30.170(b), when it joins in a cooperative purchase with another public procurement unit." (Emphasis added.)

It is true that Section 710(b) does exempt some cooperative activities from Alaska competition and the Alaska bidder's preference. This exemption is shown by the first group of emphasized words in the statute, which reads as follows:

(b) A public procurement unit may enter into an agreement, independent of the requirements of AS 36.30.060 and 36.30.100 - 30.30.260, with another public procurement unit or external procurement activity for the cooperative use of supplies or services under the terms agreed upon between the parties.

However, as shown by the second group of emphasized words, the 710(b) exemption covers only "the cooperative use of supplies or services." This limited exemption for "cooperative use" should be contrasted with the broad scope of cooperative agreements covering "the procurement of supplies, services, professional services, or construction . . ." contained in Section 700.

Section 700 contains no exemption from the requirement of Alaska competition and the Alaska bidder's preference, both of which are included in AS 36.30.100 - .260. Ms. Vandor acknowledges that State activities under Section 700 would be subject to these Alaska requirements.

Mr. John Powers
December 8, 2003
Page 2 of 2

In sum, Ms. Vandor's memo is correct in those limited circumstances regarding the cooperative use of supplies. In that instance, the Alaska bidder's preference would not apply because of the express exemption.

However, where the State is entering into a cooperative agreement for the purchase of supplies, such as computers, no express exemption exists. Therefore, the Alaska competition and the Alaska bidder's preference provisions would apply.

If you have any questions, please call.

Sincerely,

John R. Snodgrass, Jr.

John R. Snodgrass, Jr.

AS 36.30.700 states as follows:

Sec. 36.30.700. Cooperative purchasing authorized. A public procurement unit may either participate in, sponsor, conduct, or administer a cooperative purchasing agreement for the procurement of supplies, services, professional services, or construction with one or more public procurement units or external procurement activities in accordance with the agreement entered into between the participants. Cooperative purchasing may include joint or multi-party contracts between public procurement units and open-ended state public procurement units contracts that are made available to local public procurement units.

Unlike Section 710(b), Section 700 does not contain the exemption phrase "independent of the requirements of AS 36.30.060 and 36.30.100 - 30.30.260."



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State Procurement Code Statutes

Senate Finance Committee Hearing

December 9, 2003

Sec. ~~36.30.170~~. Contract award after bids.

(a) Except as provided in (b) - (h) of this section, the procurement officer shall award a contract based on the solicited bids with reasonable promptness by written notice to the lowest responsible and responsive bidder whose bid conforms in all material respects to the requirements and criteria set out in the invitation to bid.

(b) The procurement officer shall award a contract based on solicited bids to the lowest responsive and responsible bidder after an Alaska bidder preference of five percent, an Alaska products preference as described in AS 36.30.322 - 36.30.338, and a recycled products preference under AS 36.30.337 have been applied. In this subsection, "Alaska bidder" means a person who

Sec. ~~36.30.700~~. Cooperative purchasing authorized.

A public procurement unit may either participate in, sponsor, conduct, or administer a cooperative purchasing agreement for the procurement of supplies, services, professional services, or construction with one or more public procurement units or external procurement activities in accordance with an agreement entered into between the participants. Cooperative purchasing may include joint or multi-party contracts between public procurement units and open-ended state public procurement units contracts that are made available to local public procurement units.

Sec. ~~36.30.710~~. Sale, acquisition, or use of supplies by a public procurement unit.

(a) A public procurement unit may sell to, acquire from, or use any supplies belonging to another public procurement unit or external procurement activity independent of the requirements of AS 36.30.060 and 36.30.100 - 36.30.260.

(b) A public procurement unit may enter into an agreement, independent of the requirements of AS 36.30.060 and 36.30.100 - 36.30.260, with another public procurement unit or external procurement activity for the cooperative use of supplies or services under the terms agreed upon between the parties.

Sec. 36.30.790. Definitions

In AS 36.30.700 - 36.30.790

(1) "cooperative purchasing" means procurement conducted by, or on behalf of, more than one public procurement unit, or by a public procurement unit with an external procurement activity;

(2) "external procurement activity" means a buying organization not located in this state that, if located in this state, would qualify as a public procurement unit; an agency of the United States is an external procurement activity;

(3) "local public procurement unit" means a municipality or other subdivision of the state or other entity that expends public funds for the procurement of supplies, services, professional services, and construction, and any nonprofit corporation operating a charitable hospital;

(4) "public procurement unit" means either a local public procurement unit or a state public procurement unit;

(5) "state public procurement unit" means the Department of Administration and any other contracting agency of the state.

Sec. ~~36.30.850~~. Application of this chapter.

(c) Except for AS 36.30.085 and 36.30.700 - 36.30.790, this chapter does not apply to contracts between two or more agencies, the state and its political subdivisions, or the state and other governments.

MEMORANDUM

State of Alaska Department of Law


To: The Honorable Mike Miller
Commissioner
Department of Administration

Date: December 5, 2003

File No.: 663-04-0028

Tel. No.: 465-3600

Re: Alaska Bidder's Preference



Marjorie Vandor
Assistant Attorney General
Labor & State Affairs - Juneau

You have asked for an opinion as to whether the Alaska bidder's preference, AS 36.30.170(b), applies when the state participates in a cooperative purchasing agreement authorized under AS 36.30.700 - 36.30.790. In brief, the answer is no. AS 36.30.710(b)¹ specifically provides that when the state participates in a cooperative purchasing agreement, the state may enter into the agreement independent of the requirements of AS 36.30.060 and 36.30.100 - 36.30.260,² thus, the state is also exempt from applying the Alaska bidder's preference, AS 36.30.170(b), when it joins in a cooperative purchase with another public procurement unit. However, when the State of Alaska administers a cooperative purchasing agreement, meaning, Alaska is the sponsor or initiates the cooperative purchase agreement under AS 36.30.700 *et seq.*, then the Alaska bidders' preference requirements will apply along with the competitive solicitation requirements in AS 36.30.100 - 36.30.260. Our legal analysis follows.

¹ AS 36.30.710(b) provides as follows:

- (b) A public procurement unit may enter into an agreement, independent of the requirements of AS 36.30.060 and 36.30.100 - 36.30.260, with another public procurement unit or external procurement activity for the cooperative use of supplies or services under the terms agreed upon between the parties.

² AS 36.30.060 concerns "specifications" for supplies, services, professional services, and construction. AS 36.30.100 - 36.30.260 set out the requirements of competitive sealed bidding and competitive sealed proposals.

The Honorable Mike Miller
A.G. file no: 663-04-0028

December 5, 2003
Page 2

Under the State Procurement Code, AS 36.30, cooperative purchases agreements are governed by Article 9, AS 36.30.700 - 36.30.790.³ Article 9 is modeled after the American Bar Association (ABA) *Model Procurement Code for State and Local Governments*, Article 10, Intergovernmental Relations (1979).⁴ The provisions of AS 36.30.700 - 36.30.790 apply when the state (a public procurement unit), a local public procurement unit, or external public procurement unit, elects to conduct or join with another local or external public procurement unit to procure or jointly use personnel or property through cooperative purchasing.⁵ Cooperative purchasing⁶ is conducted as a competitive procurement process by the initiating public procurement unit that sponsors the procurement.⁷

³ AS 36.30.850(c) requires the state to comply with the terms of AS 36.30.700 - 36.30.790 when participating in a cooperative purchasing agreement. AS 36.30.850(c) reads:

Except for AS 36.30.085 [lease purchase agreements] and 36.30.700 - 36.30.790, this chapter [AS 36.30] does not apply to contracts between two or more agencies, the state and its political subdivisions, or the state and other governments.

⁴ According to the overview of the ABA Model Procurement Code, the provisions for intergovernmental agreements are "... designed to facilitate cooperative procurement among the various units of government. It permits standardization of specifications for use by several jurisdictions, joint use of real and personal property, and sharing of personnel among local governments and between a state and its political subdivisions. The Article also provides that a state, at the request of other jurisdictions, may provide procurement information and technical services to those jurisdictions."

⁵ Cooperative purchasing is deemed to be a cost-savings measure, a "...major innovation, the feature of cooperative purchasing to be utilized: (a) by purchasing units in a state, acting together; (b) by local units acting with agencies of the United States; and (c) by and among the various states." *Public Contract Law Journal*, Winter 1996, *A Personal History of the Model Procurement Code*, F.T. Vom Baur.

⁶ Under AS 36.30.790(1), "cooperative purchasing" means procurement conducted by or on behalf of, more than one public procurement unit, or by a public procurement unit with an external procurement activity.

⁷ An example of a cooperative purchase solicitation (i.e., a request for proposals) is found on the Western States Contracting Alliance website: <http://www.state.nm.us/spd/WSCAmain.html>. New Mexico is the sponsor-state for the solicitation of a cooperative purchase agreement for certain computers.

The Honorable Mike Miller
A.G. file no: 663-04-0028

December 5, 2003
Page 3

Under AS 36.30.700, a public procurement unit, which, by definition, includes all contracting agencies of the State of Alaska,⁸ is authorized to either participate in, sponsor, conduct, or administer a cooperative purchasing agreement with one or more public procurement units or external procurement activities⁹ under agreement of the parties. Under the cooperative purchasing statutes, the state is authorized to join in a cooperative purchase agreement initiated by another public procurement unit or an external procurement activity. When joining in a cooperative purchase agreement, the sponsoring state conducts the procurement under its own competitive rules and procedures (i.e., through an invitation to bid or a request for proposals) and participating states are deemed to have complied with their own competitive laws through the sponsoring state's competitive process. AS 36.30.170(b) specifically provides that the state may participate in such cooperative agreements "independent of the requirements of AS 36.30.060 and 36.30.100 - 36.30.260." Because the sponsoring public procurement unit's (other state's) competitive solicitation laws and procedures govern the cooperative purchase, Alaska is exempted from the requirements in AS 36.30 as specified in AS 36.30.710 when joining a cooperative purchase.

When the State of Alaska initiates or is the sponsor of a cooperative purchase in which other public procurement units will join, Alaska is considered the administering public procurement unit and conducts the competitive solicitation under Alaska's procurement laws.¹⁰ When Alaska conducts a cooperative purchase, the Alaska bidders preference would apply as it is part of the state's competitive solicitation process, (AS 36.30.100 - 36.30.260). Statutes governing bid protests and contract controversies also would apply. See AS 36.30.750.¹¹

⁸ Under AS 36.30.720(4), a "public procurement unit" means either a local public procurement unit or a state public procurement unit. Under AS 36.30.790(5) "state public procurement unit" means the Department of Administration and any other contracting agency of the state.

⁹ Under AS 36.30.790(2), an "external procurement activity" means a buying organization not located in this state that, if located in this state, would qualify as a public procurement unit; an agency of the United States is an external procurement activity.

¹⁰ It is our understanding that Alaska has not been the sponsor of a cooperative purchase agreement with other states, but Alaska has participated in cooperative purchase agreements sponsored by other states.

¹¹ AS 36.30.760(a) reads:

(a) Under a cooperative purchasing agreement, controversies arising between an administering public procurement unit and its bidders, offerors, or contractors shall be resolved in accordance with As 36.30.560 - 36.30.699.

The Honorable Mike Miller
A.G. file no: 663-04-0028

December 5, 2003
Page 4

Under the ABA Model Procurement Code, and Alaska statutes, when a participating public procurement unit joins in a cooperative purchase solicitation conducted by the sponsor state, then that public procurement unit is deemed to have fulfilled its own competitive solicitation requirements. And, the cooperative purchasing agreements entered into by Alaska with other public procurement units or external procurement activities have been specifically exempted from the competitive solicitation requirements of the code, AS 36.30.100 - 36.30.260.

Even though AS 36.30.710 allows the state to participate in cooperative agreements independent from Alaska's competitive solicitation laws, cooperative purchase agreements are still competitive procurements. The initiating public procurement unit conducts the competitive solicitation under its own laws and other public procurement units join in the solicitation for the goods or services. As stated earlier, when the State of Alaska participates in a cooperative purchase agreement, it may do so "independent of the requirements of AS 36.30.060 and 36.30.100 - 36.30.260." AS 36.30.710(a) and (b). Thus, the Alaska bidders' preference is not applicable, nor could it be imposed, when the state joins in a cooperative purchase agreement sponsored and conducted by another public procurement unit or external procurement activity. The Alaska bidders' preference "does" apply if Alaska is the sponsor state for solicitation of goods or services under a cooperative purchase agreement.

We hope this adequately answers your question. Please contact this office if further assistance is needed on this issue.

MLV/sto

cc: Vern Jones, Chief Procurement Officer
Division of General Services

STATE OF ALASKA

FRANK H. MURKOWSKI, GOVERNOR

DEPARTMENT OF ADMINISTRATION

OFFICE OF THE COMMISSIONER

P.O. BOX 110200
JUNEAU, ALASKA 99811-0200
PHONE: (907) 465-2200
FAX: (907) 465-2135

December 5, 2003

The Honorable Gary Wilken
Alaska State Senator
119 N. Cushman, Suite 101
Fairbanks, Alaska 99701

Dear Senator Wilken:

This is in response to your letter dated December 4, 2003, in which you provide a list of questions to be answered in advance of the Senate Finance Committee hearing. In the letter you mention that the purpose of the hearing is to discuss the State of Alaska's new microcomputer procurement method. As a point of clarification, I would like to mention that the state has been purchasing microcomputers and related equipment under a WSCA computer contract for over three years.

The responses to your questions are as follows:

- Question #1:
- a) Can a state agency buy a computer from Dell under the Western States Contracting Alliance (WSCA) without obtaining any other bids or quotes and without contacting the Alaska vendor of Dell products?
 - b) If yes, can a state agency do so without applying the 5% Alaska Bidder Preference?
 - c) AS 36.30.700 authorizes use of cooperative purchase agreements, but where does it exempt purchases under these agreements from the rest of the procurement statutes? What specific statute do you rely on to make the determination that the usual competitive bid (AS 36.30.170) or small procurement (AS 36.30.320) statutes do not apply?

In response to questions 1(a) and (b), the answer is yes. State agencies may purchase computers directly from Dell under the Western States Contracting Alliance (WSCA) contract without contacting the Alaska vendor of Dell products, or applying the 5% Alaska Bidder Preference.



Regarding question 1(c), the state's participation in the WSCA Dell contract is through a cooperative purchase authorized under Article 9 of the state procurement code, AS 36.30.700 – AS 36.30.790. Further, AS 36.30.850(c) exempts cooperative purchasing from other sections of the procurement code, including the requirements under AS 36.30.170 and AS 36.30.320.

Question #2: What opportunity will Alaska computer vendors have to compete for State microcomputer business in the future?

The Department of Administration is currently involved in an enterprise integration IT planning project that will likely cause us to alter the way the state procures its computers and related equipment. We have not finalized our procurement strategy, but intend to follow the state's procurement code as we fulfill the state's future microcomputer needs.

Question #3: Since WSCA price lists are controlled by the manufacturer, how can Alaska's procurement officers be sure they are receiving the contracted discounts from retail that they are supposed to get?

Under the WSCA/Dell contract, state agencies receive a predetermined discount off of the retail price list. Agencies can confirm the retail prices online. WSCA computer contracts are utilized by 15,000 governmental entities in 40 states who also ensure that the manufacturers provide the correct contract pricing.

Question #4: Previously, Senators Wilken and Therriault asked that you require Dell to provide periodic reports of purchase activity through WSCA. Why do reports for the past year show only summaries and not detailed information to verify purchases by State agencies?

See below response to question #5.

Question #5: Senators Wilken and Therriault asked that you require State agencies to capture real-time pricing data and feed this into a database so the Legislature can develop a perspective on the actual price difference between the Alaska Microcomputer Contract, WSCA, and retail. What obstacles have prevented this from being done?

Dell provides periodic summary reports of state purchasing activity in accordance with the terms and conditions of the WSCA contract and has provided more detailed information regarding individual orders as requested by the state. Government Computer Sales (GCS), the in-state provider of Dell products, also provides periodic reports of state purchases.

We have analyzed the pricing and savings data multiple times. Each analysis confirms that the WSCA pricing is consistently below that offered by GCS, well in excess of the 5% Alaska Bidder Preference.

The state calculated average savings of 10.26% under the WSCA Dell contract after benchmarking 31 separate orders hand-picked by GCS. It is appropriate to note that Dell confirmed the retail and WSCA pricing for this sample, and concurs with the state's findings. This was the last of several cost comparisons the state had conducted. Those comparisons documented that the WSCA Dell contract offered significant savings to the state.

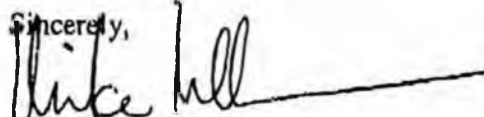
If we applied the 10.26% average savings to the GCS yearly sales of Dell computers to the state (\$8,905,512 in 2002), the state would have realized an approximate savings of over \$900,000 by using the WSCA Dell contract instead of the contract with GCS.

The state has spent months of staff time benchmarking the price differences and savings between the WSCA Dell contract and the Dell contract with GCS. We believe it would be extremely expensive and unproductive to continue to track and analyze over \$8 million dollars worth of annual computer equipment purchases, in excess of 2,000 individual orders, especially since results are already known, have been documented multiple times and confirmed by Dell – the manufacturer.

I hope my responses adequately address your questions, and look forward to attending the Senate Finance Committee meeting next week.

As you know, we believe the WSCA computer contracts generate substantial volume-based savings due to the combined purchasing power of multiple states and political subdivisions. Since October 1, 1999, the WSCA computer contracts have generated a cumulative volume of approximately \$4 billion dollars. Dell will account for over \$1.5 billion in sales this calendar year alone. I remain confident that it is in the state's best interest to continue utilizing these cost-effective contracts.

Sincerely,

A handwritten signature in black ink that reads "Mike Miller". The signature is written in a cursive style with a long horizontal line extending to the right.

Mike Miller
Commissioner

cc: Ray Matiashowski
Deputy Commissioner

Vern Jones
Chief Procurement Officer