

# **CONFIRMATIONS - 2015**

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**SENATE  
CONFIRMATION COMMITTEE REPORT**

Date: 2/17/15

In accordance with AS 39.05.080, the Transportation Committee reviewed the following and recommends the appointments be forwarded to a joint session for consideration:

**Commissioner – Department of Transportation**

Marc Luiken

Appointed: 1/23/2015

**Board of Marine Pilots**

David Arzt – Anchorage

Appointed: 3/1/2011

Reappointed: 3/1/2015




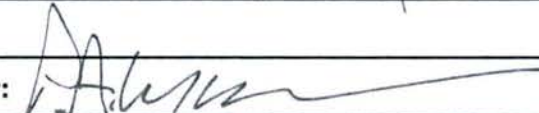
Term Expires: 3/1/2019

Shirley Marquardt – Unalaska

Appointed: 3/1/2015

Term Expires: 3/1/2018

This does not reflect an intent by any of the members to vote for or against the confirmation of the individuals during any further sessions.

Signature:	Printed Last Name
	EGAN
	BISHOP
	STEDMAN
Chair: 	MICCICHE

Please return to the Senate Secretary's Office (Room 211).



## Captain David Arzt

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<b>USCG License</b>	Master of Steam or Motor Vessels of any Gross Tons upon Oceans	
<b>Alaska License</b>	First Class Pilot of Steam or Motor Vessels upon the waters of Western Alaska west of Kodiak Island	
<b>Experience</b>	2007 – Present Alaska Marine Pilots, LLC. as State of Alaska Marine Pilot upon the waters of Western Alaska	
	1985 – 2005	Alaska Tanker Co. LLC. Licensed Deck Officer
	<ul style="list-style-type: none"> <li>• 1995 – 2005 Master of US flagged tankers engaged in TAPS (Trans Alaska Pipeline System) trade between Valdez, AK and US West Coast &amp; Hawaii</li> <li>• 1985 – 1995 Licensed officer including Chief Mate of US flagged tankers in US Gulf of Mexico and US West Coast routes including TAPS trade</li> </ul>	
	2000 – 2002	BP Oil Shipping Co., Alaska Marine Affairs Advisor
	<ul style="list-style-type: none"> <li>• Seconded from active sea-going position with Alaska Tanker Co. for a two-year shoreside position with BP Oil Shipping Co., Alaska</li> <li>• Represented BP Shipping on Prince William Sound Response Planning Group (RPG) on issues relating to oil spill response and Tanker Contingency Plans in Alaska. Worked closely with USCG, Alyeska, SERVS, ADEC and PWS RCAC.</li> <li>• Project Manager supervising and coordinating decommissioning and sale of four 165 kdwt tankers originally in long-term laid-up status in Portland, OR and subsequently towed to China for scrapping. Represented BP matters involving USCG, MARAD, EPA, marine survey associations, media interest, pilot associations and tow operators. Responsible for BP reputation during the preparation, towage and recycling process.</li> <li>• Operations Section Chief for BP Alaska Response Team. Involved in planning and coordinating of spill drills within Prince William Sound, AK.</li> </ul>	
<b>Education</b>	1979 – 1982	SUNY Maritime College
	<ul style="list-style-type: none"> <li>• USCG Third Mate Unlimited License</li> <li>• B.S. Meteorology and Oceanography</li> </ul>	
<b>Professional Training</b>	<ul style="list-style-type: none"> <li>• USCG STCW 95 – Master, Tankerman-PIC, GMDSS</li> <li>• Oil Spill Response Limited Surveillance &amp; Tracking Course</li> <li>• Alyeska Oil Spill Response Training Course</li> <li>• Alyeska Environment Unit Training</li> <li>• BP Prince William Sound Oil Spill Workshop</li> </ul>	



## Captain David Arzt

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### Current Participations

- Aleutian Island Risk Assessment - Pilotage Representative
- Potential Places of Refuge for Aleutian Subarea workgroup
- AVTEC Maritime Department - Advisory Board member
- AVTEC Maritime Department - Tankerman course instructor



<b>Marine Pilots, Board of</b>		<b>Shirley Ruth Marquardt</b>
<b>General Information</b>		
<i>Board/Commission and seat you are seeking:</i> <b>Marine Pilots, Board of, Public Seat</b>		
<i>Additional Boards/Commissions of interest:</i>		
<i>State Boards/Commissions on which you have served</i>		
<i>First</i> <b>Shirley</b>	<i>Middlename</i> <b>Ruth</b>	<i>Last Name</i> <b>Marquardt</b>
<i>Mailing Address</i> [REDACTED]	<i>City</i> [REDACTED]	<i>State &amp; ZIP</i> [REDACTED]
<i>Home/Message Phone</i> [REDACTED]	<i>Business Phone</i> [REDACTED]	<i>Cell Phone</i> [REDACTED]
<i>Email Address</i> [REDACTED]	<i>Are you a registered voter?</i> <b>Yes</b>	
<i>Date of Birth</i> [REDACTED]	<i>Ethnicity</i> [REDACTED]	
<i>Gender</i> [REDACTED]		
<i>Military Service</i> <b>NIA</b>		
<b>Conflict of Interest</b>		
<i>Certain boards and commissions require full disclosure of personal financial data under AS 39.50.010. If required for the board or commission for which you are applying, are you willing to do so?</i> <b>Yes</b>		
<i>Could you or any member of your family be affected financially by decisions to be made by the board or commission for which you are applying?</i> <b>No</b>		
<i>Please explain the potential financial benefit</i>		
<b>Employment History</b>		
<i>Employment work history including paid, unpaid or voluntary.</i> <b>1980 to 1988-Pan Alaska Fisheries and Unisea Inc. --Shorside processing</b> <b>1988 to 1994-Marine Management and Emerald Seafoods--Offshore processing logistics and marine transportation</b> <b>1994 to present- Samson Tug and Barge--Operations and heavy equipment operator for six years, sales for past ten.</b> <b>2007 to present-Regular volunteer at the Senior Center Lunch Program Monday -Friday</b>		
<b>Education, Training, Experience &amp; Qualifications</b>		
<i>List both formal and informal education and training experiences:</i> <b>Participation in the annual Emergency Towing System training drill in Unalaska</b> <b>Member of the PPOR workgroup in 2007 (Potential Port of Refuge)</b>		



obtained that may be used as qualifying criteria:

N/A

List any community service, municipal government, and state positions held, and any awards received.

Member MTAB-Board of Directors SWAMC and AML-Member of the Aleutian Islands Risk Assessment Advisory Panel-16 years service as Council Member/Mayor-Recipient of the 2008 Pacific States/British Columbia Oil Spill Task Force Legacy Award-President of the Unalaska Senior Citizens Board-1st Vice President of the Alaska Municipal League

**Conviction Record**

Have you ever been convicted of a misdemeanor within the past five years or a felony within the past ten years?

No

Conviction Circumstances

**Certification of Accuracy & Completeness**

By submitting this online application, I swear the information I have entered on this form is true to the best of my knowledge. I understand that if I deliberately conceal or enter false information on the form my application may be rejected, I may be removed from the list of eligible candidates, or I may be removed from the position. I agree that the Office of the Governor may contact present or former employees or other persons who know me to obtain an additional information about my skills and abilities. I understand that the information on this application is public information and may be released through a legal request for such information.

Type "I certify"

"I certify"

Resumé Addendum

**Press Release Wording**

Shirley Marquardt, Mayor City of Unalaska for past 6 years, 50 years old (would love to fudge that one)Unalaska resident for 30 years, Samson Tug and Barge employee for 16 years. Have worked in the seafood industry and the surface transportation industry. Have trawled for pollock in the Bering,sailed on floating processor's through the Aleutians, longlined cod, fished the local Tanner crab in Unalaska's near shore waters, and am raising a 12 year old son, and 16 year old daughter with my husband Bob in Unalaska.

Submitted: 12/16/10 at 12:07 pm from 66.223.251.250



RECE

Luiken, Marc  
Commissioner - Department  
of Transportation

**MARC A. LUIKEN, Colonel, USAF (Retired)**

To Whom It May Concern:

I am sending this cover letter and attaching my resume with the desire to offer myself as a candidate for The Adjutant General of the Alaska National Guard.

I am currently employed as a leadership and performance coach with RLG International working for BP Alaska supporting their Exemplar project. I have proven senior executive experience in both the Department of Defense and in the Alaska State Government. I believe my experience and skill set as a leader will positively impact the Alaska National Guard at a time when they need strong servant leadership. I have a proven track record as an executive director, military commander, and senior state employee who demonstrates creative, results-oriented organizational leadership, joint and interagency communications, and multi-agency execution. I have led organizations of increasing size since 2000 ranging from 250 personnel to 3200. I have over thirty years of experience in training units and leaders, identifying new opportunities, and transforming organizations to compete more efficiently and effectively. I have documented success in positions of increasing responsibility, to include fighter squadron command, deputy operations group command, mission support group command, and numbered Air Force and major command senior leadership positions in addition to cabinet leadership positions in the State of Alaska.

I look forward discussing this opportunity with you and appreciate your consideration of my resume and my experience in relation to this position.

  
Marc A, Luiken



## Marc A. Luiken, Colonel, USAF(Retired)

### PROFILE:

- Proven executive director, military commander, and senior state employee who demonstrates creative, results-oriented organizational leadership, project management, joint and interagency communications, and multi-agency execution.
- Unique capabilities to think creatively, communicate vision, build a coalition of disparate stakeholders, and lead the team to accomplish tangible successes.
- Over 30 years' experience training units and leaders, identifying new opportunities, and transforming organizations to compete more efficiently and effectively.
- Documented success in positions of increasing responsibility to include fighter squadron command, mission support group command, major AF command executive leadership and cabinet leadership positions in the State of Alaska.

### EXPERIENCE:

#### **Leadership and Performance Coach**

**November 2012 to present**

RLG International, Vancouver, BC

Partner with client leaders to provide quantifiable business results and visible leadership behavior change. Directly supported the project manager for the Conoco Phillips Alaska (CPAI) CD5 project, the largest infrastructure project CPAI has undertaken in a decade and the first oil production in the National Petroleum Reserve Alaska. Currently working with the BP Alaska (BPXA) Exemplar program, supporting the VP Operations Control of Work Project.

#### Accomplishments:

- All CD5 season one construction, safety and logistic goals were accomplished
- Facilitated the CD5 2013 logistics after action review, resulting process improvements ensured 100% of 2014 equipment and material were delivered accurately and on time.

#### **Commissioner**

**December 2010 to October 2012**

Alaska Department of Transportation and Public Facilities(DOT&PF), Anchorage, Alaska

Direct advisor to the Governor, State of Alaska for state transportation issues. Leads the second largest state agency with over 3200 personnel. Manage all state owned and operated transportation and public facilities valued at over \$6 billion; the Alaska International Airport System, 254 state owned and operated rural airports, over 5600 miles of highway, 11 sea-going ferries serving 35 communities and 720 public buildings. Oversees and manages an annual budget over \$1.4 billion in state general funds and federal aid program funding. Serves on the Board of Directors for the Alaska Railroad Corporation, The Knik Arm Bridge and Toll Authority, American Association of State Highway Officials and Western Association of State Highway Officials.

#### Accomplishments:

- Personally coordinated with the Civil Aviation Administration of China to generate improved relationships between the State of Alaska International Airport System and commercial air carriers of China.
- Successfully reorganized the DOT&PF from a disparate and dysfunctional agency to an effective centrally controlled organization focused on project obligation and completion, system preservation and sustainment.
- Created a collaborative environment that mended strained relationships with Alaska's General Contractors, the Alaska Railroad Corporation and Alaska's air carriers resulting in highly effective partnerships with each entity.
- Created an organizational environment that encouraged department personnel to generate record obligations of aviation, marine, road and facility projects throughout the state of Alaska in 2011 and 2012 with a value of well over \$800M per year.

#### **Deputy Commissioner – Aviation**

**June 2010 to December 2010**

Alaska DOT&PF, Anchorage, Alaska

Responsible for management and sustainment of 254 state-owned and operated rural airports. Executive Director of the Alaska International Airport System made up of Ted Stevens Anchorage International Airport(TSAIA) and Fairbanks International Airport.

#### Accomplishments:

- Reorganized Alaska's two International Airports located in Anchorage and Fairbanks into a fully functioning Alaska International Airport System (AIAS), a system responsible for 82% of all air cargo moving from Asia to North America
- Created and led a highly successful International Air Cargo Summit bringing together 18 international air cargo carriers to learn about Alaska's unique cargo transfer rights and generate more international business for the AIAS



- Led the Alaska Statewide Digital Mapping Initiative; brought together a coalition of federal and state agencies to advance the first update of Alaska's base map in over 50 years, aligning with National Mapping Standards for the first time.
- Coordinated with the Alaska Fuel Supply Consortium to build four new fuel storage tanks at TSAIA, adding 20 million gallons of fuel storage capacity and creating greater fuel security for consortium members

**Vice Commander**

**October 2008 – May 2010**

11<sup>th</sup> Air Force, Elmendorf AFB, Alaska

Principal advisor to the Commander, 11<sup>th</sup> Air Force. Oversaw mission execution for two primary flying wings and 17 additional sites. Served as an Alaska NORTH AMERICAN AIR DEFENSE COMMAND Region Battle Commander ensuring the sovereignty of North America.

**Accomplishments:**

- Responsibly managed and executed the \$118 million dollar HQ 11 AF annual budget.
- Guided completion of the \$120 million C-17 beddown at Elmendorf AFB, Alaska, completing the first-ever organic strategic airlift capability in the Pacific theater.
- Directed efforts to ensure the completion of initial operational capability of the first operational F-22A squadron's in the Pacific Air Forces.
- Re-energized \$138 million in stalled Military construction projects, ensured on time completion and the success of the 3rd Wing's F-22 and C-17 missions.

**Director of Staff**

**May 2007 – October 2008**

Headquarters Pacific Air Forces, Hickam AFB, Hawaii

Director of Staff for the Commander, Pacific Air Forces. Coordinated, integrated and directed staff functions within the Headquarters Pacific Air Forces. Provided staff support to four Numbered Air Force's and nine Air Force wings across the Pacific Ocean from Alaska to Korea.

**Accomplishments:**

- Led a difficult headquarters reorganization that included manpower cuts. Led HQ staff to streamline management processes to gain valuable efficiencies via reachback and created new efficient organizational structures.
- Coordinated daily with HQ PACAF Directors, Staff, other major Air Force Command staffs and Hawaii state and local leaders as the executive agent for the Commander.
- Advised COMPACAF on daily activities and operations of HQ PACAF Staff and insured policies were implemented.

**Commander**

**July 2005 – May 2007**

325<sup>th</sup> Mission Support Group, Tyndall Air Force Base, Florida

Commanded the Mission Support Group for the U.S. Air Force's only F-22 training wing, a 1,750 person organization consisting of 6 squadrons and one detachment. Responsible for daily security, communication, contracting, civil engineering, logistics and readiness, personnel support and quality of life programs serving a base population of more than 21,000 personnel.

**Accomplishments:**

- Executed an annual budget of \$42 million to support a 29,000 acre installation with \$4.1 billion in assets.
- Oversaw \$51 million in military construction projects throughout the base; 3000' runway extension, new 1<sup>st</sup> Air Force Headquarters building and new Air Operations Center, new base fitness facility.
- Led base preparation for Hurricane's Dennis and Katrina. Thorough, detailed groundwork ensured minimal damage to base facilities and no loss of life. Key member of base executive team; coordinated with county and Panama City officials to prepare evacuation routes and shelter locations for base and civilian populations.
- Deployed support personnel to Keeslar AFB, MS within 24 hours of "all clear" declaration following Hurricane Katrina. 1<sup>st</sup> team to reach devastated coast to mobilize recovery operations.

**Deputy Commander**

**July 2004 - June 2005**

374<sup>th</sup> Mission Support Group, Yokota Air Base, Japan

Responsible to the 374<sup>th</sup> Wing Commander for command, control and direction of support activities for 374 Air Wing and 32 tenant units to include HQ US Forces Japan and 5<sup>th</sup> Air Force.

**Accomplishments:**

- Led wing preparation for major Environmental and Occupational Health compliance inspection. Personal involvement at all leadership levels resulted in 29% reduction in findings.
- Led wing facility panel; prioritized construction of 92 projects, ensured \$11.5 million was applied correctly in lean year.
- Coordinated with wing and numbered Air Force executive crisis management team to provide USAF response to the 2003 SE Asia tsunami. Led rapid deployment of logistic and medical response units to minimize loss of life, speed recovery.



**EDUCATION:**

Master of Science, Management Science, Troy State University, Troy Alabama  
Master of Science, National Security and Strategic Studies, Air University, Maxwell AFB, Alabama  
Bachelor of Science in Human Factors Engineering, US Air Force Academy, Colorado Springs, Colorado

**PROFESSIONAL MILITARY EDUCATION:**

Squadron Officer School, 1985 (Distinguished Graduate)  
Air Command and Staff College, 1994  
Armed Forces Staff College, 1996  
Air War College, 2004

**PROFESSIONAL DEVELOPMENT:**

American Association of Airport Executives	Certified Member
Federal Aviation Administration	Commercial Pilot, Multi-Engine Land, Instrument
Air Force Association	Life Member

Qualified to hold Top Secret, Federal Security Clearance

**AWARDS:**

Legion of Merit (1 oak leaf cluster)  
Defense Meritorious Service Medal (1 oak leaf cluster)  
Air Force Meritorious Service Medal (5 oak leaf clusters)  
Air Medal (1 oak leaf cluster)  
Aerial Achievement Medal (2 oak leaf clusters)  
Air Force Commendation Medal  
Southwest Asia Service Medal (3 bronze stars)  
Kuwait Liberation Medal  
Defense of Saudi Arabia Medal

**ADDITIONAL EXPERIENCE:**

**U.S. Air Force**

**May 1981 – June 2001**

Distinguished service at squadron, group, and wing level, as operational fighter pilot, instructor pilot and leader. Combat experience in Operation DESERT STORM as ground liaison to US ARMY Seventh Corps Commanding General. Fighter Combat experience in Operations SOUTHERN WATCH and ALLIED FORCE. Additional combat support experience in Operation ENDURING FREEDOM as Air Component Coordination Element to the Commander, Joint Task Force Horn of Africa.

**REFERENCES ON REQUEST.**

