

CONFIRMATIONS 2015

<TARGET><BILL></BILL><SUBJECT>CONFIRMATIONS
2015</SUBJECT><COMM>SSTA29</COMM></TARGET>

**SENATE
CONFIRMATION COMMITTEE REPORT**

Date: 3/19/2015

In accordance with AS 39.05.080, the State Affairs Committee reviewed the following and recommends the appointments be forwarded to a joint session for consideration:

Alaska Commercial Fisheries Entry Commission

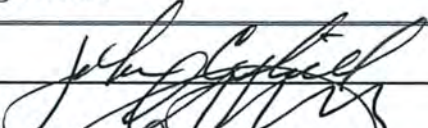
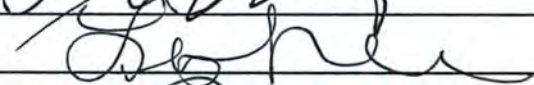



Benjamin Brown – Juneau

Appointed: 3/1/2011

Reappointed: 3/1/2015

Term Expires: 3/1/2019

This does not reflect an intent by any of the members to vote for or against the confirmation of the individuals during any further sessions.

Signature:	Printed Last Name
	Coghill
	Huggins
	McGuire
	Wielechowski
Chair: 	Stoltze

Please return to the Senate Secretary's Office (Room 211).

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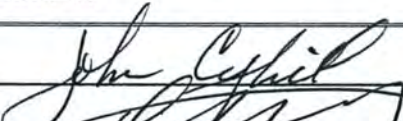
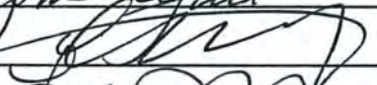
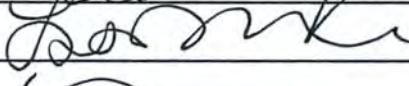


Alaska Commercial Fisheries Entry Commission

Verne Rupright – Wasilla

Appointed: 1/19/2015

Term Expires: 3/1/2017

This does not reflect an intent by any of the members to vote for or against the confirmation of the individuals during any further sessions.

Signature:	Printed Last Name
	Coghill
	Huggins
	McGuire
	Wielechowski
Chair: 	Stoltze

Please return to the Senate Secretary's Office (Room 211).

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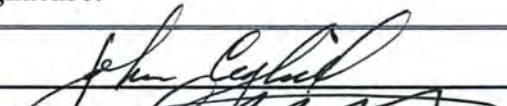
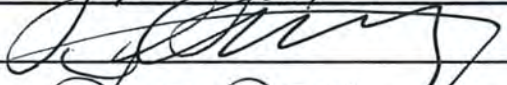


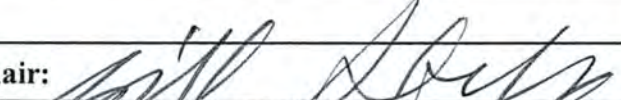
Alaska Public Offices Commission

Mark Fish – Big Lake

Appointed: 3/1/2015

Term Expires: 3/1/2020

This does not reflect an intent by any of the members to vote for or against the confirmation of the individuals during any further sessions.

Signature:	Printed Last Name
	Coghill
	Huggins
	McGuire
	Wielechowski
Chair: 	Stoltze

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**SENATE
CONFIRMATION COMMITTEE REPORT**

Date: 3/19/2015

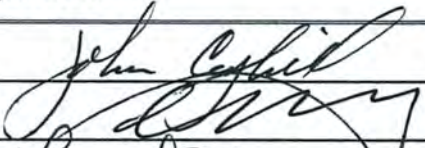
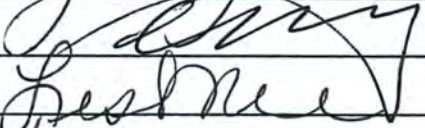
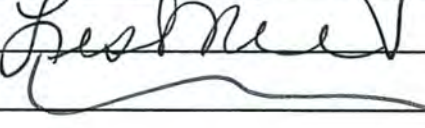

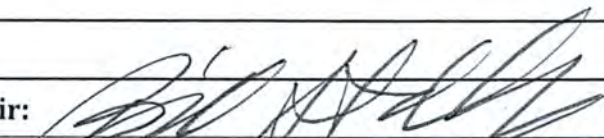
In accordance with AS 39.05.080, the State Affairs Committee reviewed the following and recommends the appointments be forwarded to a joint session for consideration:

Commissioner – Department of Transportation

Marc Luiken

Appointed: 1/23/2015

This does not reflect an intent by any of the members to vote for or against the confirmation of the individuals during any further sessions.

Signature:	Printed Last Name
	Coghill
	Huggins
	McGuire
	Wielechowski
Chair: 	Stoltze

Please return to the Senate Secretary's Office (Room 211).




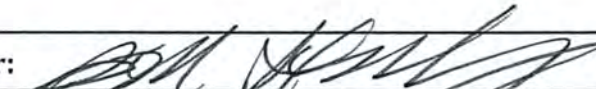
**SENATE
CONFIRMATION COMMITTEE REPORT**

Date: 3/19/2015

In accordance with AS 39.05.080, the State Affairs Committee reviewed the following and recommends the appointments be forwarded to a joint session for consideration:

Lieutenant Governor Successor
Craig Fleener

This does not reflect an intent by any of the members to vote for or against the confirmation of the individuals during any further sessions.

Signature:	Printed Last Name
	Coghill
	Huggins
	McGuire
	Wielechowski
Chair: 	Stoltze

Please return to the Senate Secretary's Office (Room 211).



Alaska State Legislature

Senate

Office of the Secretary

State Capitol, Room 211
Juneau, Alaska 99801-1182
Phone: (907) 465-3701
Fax: (907) 465-2832
Email: senate.secretary@akleg.gov

Official Business

Memorandum

TO: Senator Stoltze, Chair
State Affairs Committee

FROM: Liz Clark 
Secretary of the Senate

DATE: February 16, 2015

SUBJECT: Withdrawal of Governor's Appointment

The following appointment, which had been referred to your committee on February 5, had been withdrawn by the Governor:

Alaska Public Offices Commission
Mark Fish – Big Lake

LC:bbr
gl #5



Alaska State Legislature

Senate

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Official Business

State Capitol, Room 211
Juneau, Alaska 99801-1182
Phone: (907) 465-3701
Fax: (907) 465-2832
Email: senate.secretary@akleg.gov

Memorandum

TO: Senator Stoltze, Chair
State Affairs Committee

FROM: Liz Clark
Secretary of the Senate

DATE: February 5, 2015

SUBJECT: Confirmation of Governor's Appointments

Pursuant to AS 39.05.080, the President has referred the following names for legislative confirmation to your committee for a hearing, recommendation and report:

Lieutenant Governor Successor

Craig Fleener

Commissioner – Department of Administration

Sheldon Fisher

Appointed: 12/29/2014

Commissioner – Department of Corrections

Ronald Taylor

Appointed: 1/20/2015

Commissioner - Department of Military and Veteran's Affairs/Adjutant General of the Alaska National Guard

Laurel Hummel

Appointed: 1/30/2015

Commissioner – Department of Transportation

Marc Luiken

Appointed: 1/23/2015

Alaska Commercial Fisheries Entry Commission

Benjamin Brown – Juneau

Appointed: 3/1/2011

Reappointed: 3/1/2015

Term Expires: 3/1/2019

Board of Game

Kip Fanning – Yakutat

Appointed: 3/1/2015

Term Expires: 6/30/2018

Teresa Sager Albaugh – Tok

Appointed: 7/1/2012

Reappointed: 3/1/2015

Term Expires: 6/30/2018

Alaska Police Standards Council

Rebecca Hamon – King Salmon

Appointed: 3/10/2011

Reappointed: 3/1/2015

Term Expires: 3/1/2019

Gustaf Sandahl – Kenai

Appointed: 6/20/2011

Reappointed: 3/1/2015

Term Expires: 3/1/2019

Alaska Public Offices Commission

Mark Fish – Big Lake

Appointed: 3/1/2015

Term Expires: 3/1/2020

William McCord – Haines

Appointed: 3/1/2015

Term Expires: 3/1/2020

Resumes will be transmitted electronically.

Benjamin Brown

Employment

Alaska Commercial Fisheries Entry Commission Juneau, Alaska	commissioner March 2011 – present
Baxter Bruce & Sullivan P.C. Juneau, Alaska	associate attorney April 2007 – February 2011
Choate Law Firm LLC Juneau, Alaska	associate attorney September 2006 – March 2007
<i>The Juneau Empire</i> Juneau, Alaska	columnist October 2003 – present
Alaska Department of Environmental Conservation Juneau & Anchorage, Alaska	legislative liaison January – November 2005
Lisa Murkowski for US Senate Juneau & Anchorage, Alaska	research director/regional co-ordinator November 2003 – November 2004
Alaska State Chamber of Commerce Juneau, Alaska	legislative lobbyist legislative session 2003
Alaska Department of Revenue Juneau, Alaska	administrative hearing officer September – December 2002
The Hon. Larry Weeks, Presiding Judge 1 st Judicial District, Alaska Court System Juneau, Alaska	law clerk August 2001 – August 2002
The Hon. Mark Green Public Advocate for the City of New York New York, N.Y.	legal intern March – May 2001
Gilmore & Doherty Anchorage, Alaska	legal intern September – November 2000
Alaska Office of Public Advocacy, Defense Section Anchorage, Alaska	legal intern March – May 2000
The Hon. Ted Stevens US Senator for Alaska Washington, D.C.	legal intern/legislative assistant September – November 1999
The Alaska Legislature Juneau & Anchorage, Alaska	legislative aide 1991 – 1998
Alaska Public Radio Network Anchorage, Alaska	administrative assistant 1991 & 1992

Education

Northeastern University School of Law Boston, Massachusetts	J.D. 2001
Georgetown University School of Foreign Service Washington, D.C.	B.S.F.S. 1992
Palmer High School Palmer, Alaska	Diploma 1985

Professional associations

The Alaska Bar Association	April 2002 – present CLE Committee, Admin Law Section co-chairman
The Juneau Bar Association	April 2002 – present president, vice-president/treasurer, secretary
The New York State Bar	passed July 2002 examination

Other activities

Alaska Humanities Forum	treasurer, board of directors
Alaska Moving Image Preservation Association	board of directors
*Alaska Public Media, Inc.	board of directors, government affairs committee
Alaska Republican Party	district co-chairman, communications director state central committee, state executive committee
*Alaska State Council on the Arts	chairman, grant panelist
American Red Cross, Southeast Alaska	development committee
Anchorage Sister Cities Commission	public relations, commissioner
CoastAlaska	vice-chairman, secretary, board of directors board improvement, finance & corporate documents committees
Friends of the Alaska State Museum	1st vice-president, board of directors
Juneau Arts & Humanities Council	board of trustees, concert committee
*National Assembly of State Arts Agencies	board of directors, secretary
KTOO-FM&TV	chairman, board of directors, finance committee DJ, theatre critic, auctioneer
the theatre	theatrical résumé available as requested

(* denotes current service)



19 March 2015

Thank you Chairman Stoltze and members of the Senate State Affairs Committee. I appreciate you taking the time to listen from those in the commercial fishing sector and our voice on the Governor's appointments to positions which decide and determine the livelihoods of thousands and are paid for by commercial fishing fees and licenses.

My name is Martin Lunde and I am here on behalf of the Southeast Alaska Seiners Association, a commercial fishing gear group with offices just across the street in the Alaska Fishermen's Building, with over 150 paying skipper and crew memberships, as well as over 75 paying business members. SEAS represents the interests of roughly 1,500 fishermen in the S01A fishery, and their families and communities throughout SE Alaska and beyond.

The Southeast Alaska Seiners Association wholeheartedly implores you to support the re-appointment of Commissioner Ben Brown and appointment of Commissioner Verne Rupright to the Commercial Fisheries Entry Commission. Both of these individuals bring with them the particular experience, perspective, and job know-how that enables them to help conserve the fishery and serve the commercial fishing men and women of this state in the best way possible. Both Commissioner Brown and Commissioner Rupright have backgrounds in law, but much more than that, they have practical legal experience; and having been on the other side – in the 'real world' of maritime and fisheries law – they bring that proficiency and wisdom to the table when helping decide individual cases – each one unique – that affect occupations, businesses, families, and, indeed, whole communities.

SEAS
PO Box 23081
Juneau, AK 99802
907-463-5080



We take a dim view of the way in which the Commercial Fisheries Entry Commission has been portrayed in some corners, especially by those with personal vendettas, and want to encourage you to keep the politics out of any decisions regarding these appointments and hear the most important voice for whom this decision directly affects – the commercial fishing men and women of Alaska.

SEAS is uniquely positioned to comment and evaluate CFEC's job performance. Unlike some, who have used a snapshot in time to render judgment on an entire department's workings, The Southeast Alaska Seiners Association worked *for years* with the Commissioners and public servants of CFEC during the buyback of permits in the S01A fishery. This nearly decade long process, involving multiple parties, was, and continues to be, the only buyback program of its kind not simply in this state, or even in this country -- but in the world. And CFEC handled it all just as it had to be done: in an exhaustive and exemplary manner. Commissioners Brown and Rupright carry on the great work of past Commissioners, such as Frank Homan, Mary McDowell, and Peter Froehlich; and with buybacks in various fisheries in Cook Inlet, Bristol Bay, and Southeast on the horizon, this state *needs* their competence and expertise.

Simply put, Commissioners Brown and Rupright are very good at what they do. And as a representative of the permit holders who fund the Commercial Fisheries Entry Commission and pay their salaries – we couldn't think of better individuals to do this job. We encourage you to confirm both Commissioner Brown and Commissioner Rupright and do all that you can to help keep CFEC competent and independent.

Thank you for your time.

SEAS
PO Box 23081
Juneau, AK 99802
907-463-5080



UNITED FISHERMEN OF ALASKA

Mailing Address: PO Box 20229, Juneau AK 99802-0229

Physical Address: 410 Calhoun Ave Ste 101, Juneau AK 99801

Phone: (907)586-2820 **Fax:** (907) 463-2545

Email: ufa@ufa-fish.org **Website:** www.ufa-fish.org

March 6th, 2015

Honorable Bill Walker
Governor, State of Alaska
PO Box 110001
Juneau AK 99811-0001
Attn: Karen Gillis, Boards and Commissions

RE: Support Ben Brown for reappointment to the Commercial Fisheries Entry Commission

Dear Governor Walker,

United Fishermen of Alaska (UFA) is the statewide commercial fishing trade association, representing 36 Alaska commercial fishing organizations participating in fisheries throughout the state and its offshore federal waters. UFA is pleased to offer continued support for Ben Brown as a commissioner for the Commercial Fisheries Entry Commission, CFEC. Mr. Brown has proven himself to be a capable commissioner with a comprehensive understanding of Alaska's complex limited entry program. Mr. Brown has established a solid working relationship with industry representatives and groups which is an imperative component of trust within CFEC. Mr. Brown is also easily accessible and interacts regularly with the Alaska State Legislature.

Due to the current fiscal situation and due to the ability of two commissioners to conduct CFEC business, a third CFEC commissioner is not needed at this time. If a quorum is not available, the Governor has the ability to appoint a temporary commissioner in order to adjudicate a particular case. Sec. 16.43.030. states: "A vacancy on the commission does not impair the authority of a quorum of commissioners to exercise all the powers and perform all the duties of the commission."

Thank you for your time and attention to this important appointment. Please feel free to contact us with any questions.

Sincerely,

Julianne Curry
Executive Director

Verne E. Rupright, Esq.

Executive Profile

Chief Executive Officer and Manager of the City of Wasilla with complete oversight, committed to cost-effective management of resources and quality performance. Visionary Operations Executive with solid experience managing all levels of multiple projects, including budgeting and administration. Accomplished Executive with demonstrated ability to deliver mission-critical results. Hands-on approach to management, with high motivation, performance innovation, mature, multi-task-orientated and hardworking. Directly responsible for developing programs and overseeing the City Directors of Public Works, Finance, Public Safety, Cultural and Recreation Services. Additionally supervised and directed the Deputy Administrator. As Mayor was director of Human Resources Director per Wasilla City Code. Responsible for overall supervision of 142 personnel. As a licensed and practiced attorney, utilized this knowledge and experience in risk management on behalf of the city. Prior to being CEO of Wasilla, engaged in the private practice of law, owning and operating a law office business.

Skill Highlight

- Project planning and management
- Leadership/communication skills
- Business operations organization
- Budgeting expertise
- Negotiations
- Employee relations
- Risk Management
- Strategic planning
- Team Building/Leadership
- Interpersonal Skills
- Organizational Restructure and change
- Organizational Skills
- Critical thinking and research skills
- Developed regulatory needs for city management
- Human Resources Management
- Fast learner

Core Accomplishments

Operations Management: Managed and balanced the city enterprise on a base two cent sales tax on the first 500 dollars of sales and charging no city property tax. Innovatively increased the sales tax one cent to forward fund a new library complex for the city without bonded debt. Cut 19% of the overall operations costs to the city without layoffs or diminishment of services.

Projects Management: Added 91 acres of new parks to the city, developed a connecting roadway with water service to the city airport and brought GPS navigation to the enterprise to enhance safety and commercialization. Planned and developed a 24,000 sq. ft., library complex. Reconfigured downtown Wasilla, removing a junk yard, acquiring key property for the couplet roadway development with completion of a Comprehensive Plan and Downtown Plan going forward. Lobbied for and added new roadways and resurfacing projects on existing roads. Expanded the city by annexation of additional area.

Staff Development: Instituted weekly staff meetings to ensure communication to all personnel. Provided sufficient time and funding for staff development. Instituted policy of inner departmental accountability in order to avoid a need for crisis of management intervention.

Human Resources: As Director and CEO, achieved successful negotiation twice in a six year period with three unions within the city and ensured parity for non-represented personnel. I reviewed all hiring and discharges in the city government and performed the task of hearing officer in disciplinary actions. Analyzed and advised Human Resources personnel on legal accountability and procedure in employment law principles.

Professional Experience

2008-2014 CEO of the City of Wasilla Initiated a new way of doing the public's business by instituting open communication and sharing of ideas between key and subordinate staff and public input. Reduced the operations budget without sacrifice to negotiated contracts with personnel or loss of service. Introduced the concept of forward funding the cities projects without debt service. Paid off debt of the city and managed to accumulate approximately 20 million in overall reserves. Developed plans and projects to move the city and the greater area forward.

1992-2008 Law Practice full-time, servicing client base in the areas of personal injury, criminal defense, contract and employment matters. Began working in the legal profession in 1992 and remained engaged in aspects of the practice throughout the 6 years as full-time CEO of the City of Wasilla. Legal experience with the law firm of Stepovich, Kennelly and Stepovich, LLC. in Anchorage, having been a partner culminating with the opening of personal offices in Wasilla, Alaska. Appeared before every level of court within the State of Alaska system. In addition the U.S. District Court, 9th Circuit Court of Appeals and the U.S. Supreme Court.

1982-1988 Alaska Department of Adult Corrections Institutional Probation/Parole Officer and Corrections Officer Corrections experience was post education at University of Alaska, Glennwood Halfway House in Anchorage, as a program officer, supervising Federal and State pre-released offenders.

Military

1995-2004 Alaska State Defense Force as a Military Police Officer and Trainer at the rank of Major for 9 years and was awarded the Alaska Homeland Defense Medal for active security service at Valdez, AK.

1977-1980 Employed on a full-time basis with the Alaska Department of Military and Veterans Affairs in Operations, Training and Readiness as a Lieutenant in the U.S. Army National Guard and Reserve.

1970-1992 Served 4 years in the U.S Air Force with one year service in the Vietnam War and U.S. Army Reserve obtaining status as a Army Reserve Commissioned Officer in this period, leaving service as a Captain.

Education

Negotiations, 2013

Harvard University - Cambridge, Massachusetts

Thirty hour in classroom training seminar on negotiations with over 200 national and international attendees. Conducted by the Harvard Law Center on National and International Negotiations.

J.D. : Law, 1992

Creighton University School of Law Omaha, Nebraska

US Army Armor Officer Advanced Course 1989 Ft Knox Kentucky

Bachelor of Arts : Justice, 1981 University of Alaska-Anchorage - Anchorage, Alaska

US Army, Amor Officer Basic Courses 1978 Ft Knox Kentucky

US Army Officer Candidate School 1978 Ft Richardson Alaska

US Army, Commissioned 1977

Verne E. Rupright, Esq.

Daniel George

From: Kenneth Ray <nln2012@me.com>
Sent: Thursday, February 26, 2015 5:18 PM
To: Sen. Bill Stoltze; Sen. Lesil McGuire; Sen. Click Bishop; Sen. John Coghill; Sen. Mia Costello; Sen. Mike Dunleavy; Sen. Dennis Egan; Sen. Johnny Ellis; Sen. Berta Gardner; Sen. Cathy Giessel; Sen. Lyman Hoffman; Sen. Charlie Huggins; Sen. Pete Kelly; Sen. Anna MacKinnon; Sen. Kevin Meyer; Sen. Peter Micciche; Sen. Donny Olson; Sen. Bert Stedman; Sen. Gary Stevens; Sen. Bill Wielechowski
Subject: Confirmation of Governor's Appointments

Follow Up Flag: Follow up
Flag Status: Completed

Categories: Notable

Please raise the question in Senate Confirmation of any Appointment:

Behavior: A person sitting in judgement or authority cursing and threatening directed at the public?

Please consider the following reports and audio
Our Local newspaper:

Wasilla council torn over executive sessions Jun 14 2012

http://www.frontiersman.com/news/wasilla-council-torn-over-executive-sessions/article_fce25ef0-b69b-11e1-97fe-0019bb2963f4.html

REDDI to be mayor? Dec 9 2011

http://www.frontiersman.com/news/reddi-to-be-mayor/article_8b823850-b8b3-5f84-8a0b-cabd6a520c71.html

REDDI call not focus of state probe Oct 12 2012

http://www.frontiersman.com/news/reddi-call-not-focus-of-state-probe/article_1fd0a28b-5c4f-53ad-a898-2a9b8f8700af.html

A really cool quote:

“there is no room, no place for vulgarity, threats, libel and defamation from elected officials.” *Fri Oct 12, 2012*

respectfully
Ken Ray
Wasilla AK
907-373-2397

Wasilla council torn over executive sessions

Story Comments (1)

Print Font Size:

Posted: Thursday, June 14, 2012 7:41 pm | Updated: 5:05 pm, Fri Oct 12, 2012.

By GREG JOHNSON Frontiersman.com | 1 comment

Related Audio Clips

April 23, 2012 wasilla Council meeting Bill Bruu Testimony



April 23, 2012 Wasilla Council meeting mayor's comment



WASILLA — For the third time in less than nine months, city council members were at odds Monday about how to address ethical concerns involving city officials or

employees.

The dustup occurred after local resident Bill Bruu accused mayor Veme Rupright of working on behalf of a developer with regard to the Parks Highway upgrade.

After Bruu's remarks, Rupright can be heard on the official recording of the meeting uttering an expletive and "I'll kill you." But Rupright has denied that his remarks were directed at Bruu.

*Kenneth Ray
Week 14*

*News paper
cut out.*

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1001 00:01am 1001



Alaska State Legislature

Senate

Office of the Secretary

State Capitol, Room 211
Juneau, Alaska 99801-1182
Phone: (907) 465-3701
Fax: (907) 465-2832
Email: senate.secretary@akleg.gov

Official Business

Memorandum

TO: Senator Stoltze, Chair
State Affairs Committee

FROM: Liz Clark 
Secretary of the Senate

DATE: March 11, 2015

SUBJECT: Confirmation of Governor's Appointment

The following appointment, which had been referred to your committee on February 4, has been withdrawn by the Governor:

Alaska Public Offices Commission
William McCord – Haines

and the following appointment has been referred to your committee for a hearing, recommendation and report:

Alaska Public Offices Commission
Mark Fish – Big Lake
Appointed: 3/6/2015

Term Expires: 3/1/2020

Resume will be transmitted electronically.

LC:bbr
gl #7

Public Offices CommissionFish, Mark
Alaska Public Offices
Commission**General Information**Board/Commission and seat you are seeking:
Public Offices Commission

Additional Boards/Commissions of interest:

Preference Order Board

2) Public Offices Commission

State Boards/Commissions on which you have served:
CACFA, ASCHR

First Name mark	Middle Name steven	Last Name fish
Mailing Address [REDACTED]	City [REDACTED]	State & Zip [REDACTED]
Home/Message Phone [REDACTED]	Business Phone	Cell Phone [REDACTED]
Email Address [REDACTED]	Are you a registered voter? Yes	
Date of Birth [REDACTED]	Gender	Ethnicity [REDACTED]
Military Service Alaska Army National Guard 1984 -2003		

Conflict of Interest

Certain boards and commissions require full disclosure of personal financial data under AS39.50.010. If required for the board or commission for which you are applying, are you willing to do so?

Yes

Could you or any member of you family be affected financially by decisions to be made by the board or commission for which you are applying?

Yes

Please explain the potential financial benefit

No |

Employment History

Employment work history including paid, unpaid, or voluntary.

1984 - 2003 Alaska Army National Guard 1/207th Aviation Regiment, 1987- 2003 Army Aviation Support Facility AKARNG, 2006 Volunteer Coordinator, Palin for Governor, 2010 Volunteer Coordinator Miller for Senate

Education, Training, Experience & Qualifications

List both formal and informal education and training experiences:

Completed many Military resident courses including but not limited to Aviation Maintenance Management and Leadership Development. Political training with American Majority and the Leadership Institute

List any professional licenses, certifications, or registrations and dates obtained that may be used as qualifying criteria:
registered voter, Former Chair of Libertarian Party, former candidate for local, state and national office.

List any community service, municipal government, and state positions held, and any awards received.

20 years Alaska army National Guard, Airport heights community council president, Alaska State Commission on Human Rights, Citizens Advisory Commission on Federal Areas

Conviction RecordHave you ever been convicted of a misdemeanor within the past five years or a felony within the past ten years?

No

Conviction Circumstances

Certification of Accuracy & Completeness

By submitting this online application, I swear the information I have entered on this form is true to the best of my knowledge. I understand that if I deliberately conceal or enter false information on the form my application may be rejected, I may be removed from the list of eligible candidates, or I may be removed from the position. I agree that the Office of the Governor may contact present or former employees or other persons who know me to obtain an additional information about my skills and abilities. I understand that the information on this application is public information and may be released through a legal request for such information.

Type "I certify"
"I certify"

Resume Addendum:

Press Release Wording

Mark Fish, 57 of Big Lake, is retired Military holds a SOA Distinguished Service Medal.

Submitted: 12/8/2014 3:46:48 PM

● **Mark S Fish**

Profile:

- I have the ability to work as part of a diverse team of individuals or as an independent agent. I am reliable, trustworthy and intellectually curious. I require few benefits.
- **Major Achievements:**
 - Implemented Alaska Army National Guard (AKARNG) Aviation's first official Non Rated Crew member training program. This resulted in a deployable, night vision goggle trained, UH60 helicopter unit.
 - Supervised components of AKARNG Aviation in their first ever out of state deployment in support of Joint Task Force 6 (California border detail). This deployment resulted in the 1/207th Aviation Regiment being awarded Alaska's Distinguished Unit Citation.
 - Twenty years of service in the Alaska Army National Guard. Resulting in many Awards culminating with The Alaska Distinguished Service Medal.

Experience:

1984 - 2003 **Alaska Army National Guard 1/207th Aviation Regiment**

- 1984 -1987 **Utility Helicopter Repairman**
- Performed all aspect of helicopter maintenance and repair. Ensured Aircraft availability and airworthiness.

1988 -1993 **Tactical Transport Helicopter (Black hawk) Crew Chief**

- Operated as part of a coordinated flight crew during a multitude of mission profiles.
- Performed duties as flight instructor and unit trainer for other non- rated crew members.

1993-2003 **Aircraft technical Inspector**

- Ensured all safety of flight maintenance was performed to established standards and was properly documented using computer based flight logs.
- Assessed maintenance trends and implemented control measures to minimize risk and provide a safe operating environment.

1987- 2003 **Army Aviation Support Facility AKARNG**

1987- 1991 **Aircraft Mechanic (WG 5-10)**

- Responsible for performing operational and phase

maintenance on assigned aircraft.

- Performed assigned duty as bench stock supply parts manager
- 1991 -2003 **Aircraft Mechanic (WG11)**
 - Supervised a team of up to five mechanics in the inspection and reconstruction of assigned aircraft.
 - Initiated parts request, prioritized and tracked parts throughout the procurement process. Coordinated the performance of specialized work orders with allied shops.
- Provided daily status reports and projected Phase completion dates to assist unit commanders in assessing unit needs and readiness.

Aug 2006-Nov 2006 **Volunteer Coordinator, Palin for Governor**

- Directed volunteers to scheduled and unscheduled tasks.
- Provided material support and a point of contact for statewide volunteers
- 2003-2006 **Public Service**
 - Currently serving as President of Airport Heights Community Council and the Federation of Community Councils executive board.
 - Served as a non-voting member of a Anchorage School District, Boundary Task Force.
 - Served on nominating committee for the Federation of Community Councils
- **Training:**
 - Completed many Military resident courses including but not limited to Aviation Maintenance Management and Leadership Development.
- **Qualifications :**
 - Life long Alaskan hunter and fisher with an intimate knowledge of customary and traditional use of game resources. Traveled extensively across Alaska very familiar with rural and urban Alaskan lifestyles.

Personal Details:

I pursue many different interests including hunting, fishing, building black powder rifles, history and current events

RECE

Luiken, Marc
Commissioner - Department
of Transportation

MARC A. LUIKEN, Colonel, USAF (Retired)

To Whom It May Concern:

I am sending this cover letter and attaching my resume with the desire to offer myself as a candidate for The Adjutant General of the Alaska National Guard.

I am currently employed as a leadership and performance coach with RLG International working for BP Alaska supporting their Exemplar project. I have proven senior executive experience in both the Department of Defense and in the Alaska State Government. I believe my experience and skill set as a leader will positively impact the Alaska National Guard at a time when they need strong servant leadership. I have a proven track record as an executive director, military commander, and senior state employee who demonstrates creative, results-oriented organizational leadership, joint and interagency communications, and multi-agency execution. I have led organizations of increasing size since 2000 ranging from 250 personnel to 3200. I have over thirty years of experience in training units and leaders, identifying new opportunities, and transforming organizations to compete more efficiently and effectively. I have documented success in positions of increasing responsibility, to include fighter squadron command, deputy operations group command, mission support group command, and numbered Air Force and major command senior leadership positions in addition to cabinet leadership positions in the State of Alaska.

I look forward discussing this opportunity with you and appreciate your consideration of my resume and my experience in relation to this position.



Marc A. Luiken

Marc A. Luiken, Colonel, USAF(Retired)

PROFILE:

- Proven executive director, military commander, and senior state employee who demonstrates creative, results-oriented organizational leadership, project management, joint and interagency communications, and multi-agency execution.
- Unique capabilities to think creatively, communicate vision, build a coalition of disparate stakeholders, and lead the team to accomplish tangible successes.
- Over 30 years' experience training units and leaders, identifying new opportunities, and transforming organizations to compete more efficiently and effectively.
- Documented success in positions of increasing responsibility to include fighter squadron command, mission support group command, major AF command executive leadership and cabinet leadership positions in the State of Alaska.

EXPERIENCE:

Leadership and Performance Coach

November 2012 to present

RLG International, Vancouver, BC

Partner with client leaders to provide quantifiable business results and visible leadership behavior change. Directly supported the project manager for the Conoco Phillips Alaska (CPAI) CD5 project, the largest infrastructure project CPAI has undertaken in a decade and the first oil production in the National Petroleum Reserve Alaska. Currently working with the BP Alaska (BPXA) Exemplar program, supporting the VP Operations Control of Work Project.

Accomplishments:

- All CD5 season one construction, safety and logistic goals were accomplished
- Facilitated the CD5 2013 logistics after action review, resulting process improvements ensured 100% of 2014 equipment and material were delivered accurately and on time.

Commissioner

December 2010 to October 2012

Alaska Department of Transportation and Public Facilities(DOT&PF), Anchorage, Alaska

Direct advisor to the Governor, State of Alaska for state transportation issues. Leads the second largest state agency with over 3200 personnel. Manage all state owned and operated transportation and public facilities valued at over \$6 billion; the Alaska International Airport System, 254 state owned and operated rural airports, over 5600 miles of highway, 11 sea-going ferries serving 35 communities and 720 public buildings. Oversees and manages an annual budget over \$1.4 billion in state general funds and federal aid program funding. Serves on the Board of Directors for the Alaska Railroad Corporation, The Knik Arm Bridge and Toll Authority, American Association of State Highway Officials and Western Association of State Highway Officials.

Accomplishments:

- Personally coordinated with the Civil Aviation Administration of China to generate improved relationships between the State of Alaska International Airport System and commercial air carriers of China.
- Successfully reorganized the DOT&PF from a disparate and dysfunctional agency to an effective centrally controlled organization focused on project obligation and completion, system preservation and sustainment.
- Created a collaborative environment that mended strained relationships with Alaska's General Contractors, the Alaska Railroad Corporation and Alaska's air carriers resulting in highly effective partnerships with each entity.
- Created an organizational environment that encouraged department personnel to generate record obligations of aviation, marine, road and facility projects throughout the state of Alaska in 2011 and 2012 with a value of well over \$800M per year.

Deputy Commissioner – Aviation

June 2010 to December 2010

Alaska DOT&PF, Anchorage, Alaska

Responsible for management and sustainment of 254 state-owned and operated rural airports. Executive Director of the Alaska International Airport System made up of Ted Stevens Anchorage International Airport(TSAIA) and Fairbanks International Airport.

Accomplishments:

- Reorganized Alaska's two International Airports located in Anchorage and Fairbanks into a fully functioning Alaska International Airport System (AIAS), a system responsible for 82% of all air cargo moving from Asia to North America
- Created and led a highly successful International Air Cargo Summit bringing together 18 international air cargo carriers to learn about Alaska's unique cargo transfer rights and generate more international business for the AIAS

- Led the Alaska Statewide Digital Mapping Initiative; brought together a coalition of federal and state agencies to advance the first update of Alaska's base map in over 50 years, aligning with National Mapping Standards for the first time.
- Coordinated with the Alaska Fuel Supply Consortium to build four new fuel storage tanks at TSAIA, adding 20 million gallons of fuel storage capacity and creating greater fuel security for consortium members

Vice Commander

October 2008 – May 2010

11th Air Force, Elmendorf AFB, Alaska

Principal advisor to the Commander, 11th Air Force. Oversaw mission execution for two primary flying wings and 17 additional sites. Served as an Alaska NORTH AMERICAN AIR DEFENSE COMMAND Region Battle Commander ensuring the sovereignty of North America.

Accomplishments:

- Responsibly managed and executed the \$118 million dollar HQ 11 AF annual budget.
- Guided completion of the \$120 million C-17 beddown at Elmendorf AFB, Alaska, completing the first-ever organic strategic airlift capability in the Pacific theater.
- Directed efforts to ensure the completion of initial operational capability of the first operational F-22A squadron's in the Pacific Air Forces.
- Re-energized \$138 million in stalled Military construction projects, ensured on time completion and the success of the 3rd Wing's F-22 and C-17 missions.

Director of Staff

May 2007 – October 2008

Headquarters Pacific Air Forces, Hickam AFB, Hawaii

Director of Staff for the Commander, Pacific Air Forces. Coordinated, integrated and directed staff functions within the Headquarters Pacific Air Forces. Provided staff support to four Numbered Air Force's and nine Air Force wings across the Pacific Ocean from Alaska to Korea.

Accomplishments:

- Led a difficult headquarters reorganization that included manpower cuts. Led HQ staff to streamline management processes to gain valuable efficiencies via reachback and created new efficient organizational structures.
- Coordinated daily with HQ PACAF Directors, Staff, other major Air Force Command staffs and Hawaii state and local leaders as the executive agent for the Commander.
- Advised COMPACAF on daily activities and operations of HQ PACAF Staff and insured policies were implemented.

Commander

July 2005 – May 2007

325th Mission Support Group, Tyndall Air Force Base, Florida

Commanded the Mission Support Group for the U.S. Air Force's only F-22 training wing, a 1,750 person organization consisting of 6 squadrons and one detachment. Responsible for daily security, communication, contracting, civil engineering, logistics and readiness, personnel support and quality of life programs serving a base population of more than 21,000 personnel.

Accomplishments:

- Executed an annual budget of \$42 million to support a 29,000 acre installation with \$4.1 billion in assets.
- Oversaw \$51 million in military construction projects throughout the base; 3000' runway extension, new 1st Air Force Headquarters building and new Air Operations Center, new base fitness facility.
- Led base preparation for Hurricane's Dennis and Katrina. Thorough, detailed groundwork ensured minimal damage to base facilities and no loss of life. Key member of base executive team; coordinated with county and Panama City officials to prepare evacuation routes and shelter locations for base and civilian populations.
- Deployed support personnel to Keeslar AFB, MS within 24 hours of "all clear" declaration following Hurricane Katrina. 1st team to reach devastated coast to mobilize recovery operations.

Deputy Commander

July 2004 - June 2005

374th Mission Support Group, Yokota Air Base, Japan

Responsible to the 374th Wing Commander for command, control and direction of support activities for 374 Air Wing and 32 tenant units to include HQ US Forces Japan and 5th Air Force.

Accomplishments:

- Led wing preparation for major Environmental and Occupational Health compliance inspection. Personal involvement at all leadership levels resulted in 29% reduction in findings.
- Led wing facility panel; prioritized construction of 92 projects, ensured \$11.5 million was applied correctly in lean year.
- Coordinated with wing and numbered Air Force executive crisis management team to provide USAF response to the 2003 SE Asia tsunami. Led rapid deployment of logistic and medical response units to minimize loss of life, speed recovery.

EDUCATION:

Master of Science, Management Science, Troy State University, Troy Alabama
Master of Science, National Security and Strategic Studies, Air University, Maxwell AFB, Alabama
Bachelor of Science in Human Factors Engineering, US Air Force Academy, Colorado Springs, Colorado

PROFESSIONAL MILITARY EDUCATION:

Squadron Officer School, 1985 (Distinguished Graduate)
Air Command and Staff College, 1994
Armed Forces Staff College, 1996
Air War College, 2004

PROFESSIONAL DEVELOPMENT:

American Association of Airport Executives	Certified Member
Federal Aviation Administration	Commercial Pilot, Multi-Engine Land, Instrument
Air Force Association	Life Member

Qualified to hold Top Secret, Federal Security Clearance

AWARDS:

Legion of Merit (1 oak leaf cluster)
Defense Meritorious Service Medal (1 oak leaf cluster)
Air Force Meritorious Service Medal (5 oak leaf clusters)
Air Medal (1 oak leaf cluster)
Aerial Achievement Medal (2 oak leaf clusters)
Air Force Commendation Medal
Southwest Asia Service Medal (3 bronze stars)
Kuwait Liberation Medal
Defense of Saudi Arabia Medal

ADDITIONAL EXPERIENCE:

U.S. Air Force

May 1981 – June 2001

Distinguished service at squadron, group, and wing level, as operational fighter pilot, instructor pilot and leader. Combat experience in Operation DESERT STORM as ground liaison to US ARMY Seventh Corps Commanding General. Fighter Combat experience in Operations SOUTHERN WATCH and ALLIED FORCE. Additional combat support experience in Operation ENDURING FREEDOM as Air Component Coordination Element to the Commander, Joint Task Force Horn of Africa.

REFERENCES ON REQUEST.

Personal/Background

- Born in Anchorage, raised in Fort Yukon, resides in Anchorage
- Party Affiliation: Undeclared
- Family: Married to Uliana and they have baby daughter Sophia. Daughters Rebecca (25), Rachel (23), Rachelle (21), and son Craig II (18). His mother Betty Itta lives in Fairbanks and Grandmother Doris Ward lives in Ft. Yukon
- Graduated high school in Osterholz-Scharmbeck, Germany

Post-Secondary Education

- 2007-2013 MA Intelligence Studies: (honors) American Public University Charles Town, WV
- 1991-2001 (Substantial Work) MSc. Resources & Environment Program University of Calgary Alberta, Canada
- 1993-1999 BSc. Natural Resources Management: (honors) University of Alaska, Fairbanks

Public and Community Services

- 2001-Current: IUCN Bison Subcommittee, Board Member
- 2013-Current: School of Natural Resources & Agricultural Sciences, Advisory Committee Member
- 2006-Current: U.S. Public Policy Committee (Arctic Research), member
- 2007-Current: Circumpolar Biodiversity Monitoring Plan, Board member
- 2009-2012: Co-Chair, Yukon River Panel
- 2008-2013: State of Alaska Multi-Agency Committee Member
- 2008-2013: State Emergency Response Commission
- 2008-2010: Chancellor's Transition Team, University of Alaska, Fairbanks
- 2003-2008: Gwich'in Council International Chairman/Member, Arctic Council
- 2003-2008: Arctic Biodiversity Assessment Steering Committee member
- 2004-2007: Alaska Native Health Board member
- 2008-2009: Alaska Board of Game Board member
- 2007-2008: UAF Campus Sustainability Project Committee member
- Chairman, Eastern Interior Federal Subsistence RAC
- 2006-2007 National Academy of Sciences; Western Alaska Salmon Research and Restoration Committee member

Deputy Mayor, Fort Yukon

Gwizhyaa Zhee Tribal Council member

Military Service Training

- 2012 Intelligence Master Skills Course, Goodfellow AFB, TX
- 2010 Intelligence Master Skills Course, Fairchild AFB, WA
- 2008 Anti-Terrorism Force Protection Level II, Eielson AFB, AK
- 2008 Squadron Officer's School, Maxwell AFB, AL
- 2007 Mobility Air Forces Intelligence Formal Training Unit, McGuire AFB, NJ
- 2007 Intelligence Officer's Course, Goodfellow AFB, TX
- 2001 Aircraft Maintenance Officer Course, Sheppard AFB, TX
- 2001 Academy of Military Science, McGhee Tyson ANGB, TX
- 1999 NCO Academy, Air University, AL
- 1992 Airman Leadership School, McGhee Tyson ANGB, TX
- 1992 Strategic Aircraft Maintenance Specialist Training, Carswell AFB, TX
- 1991 Apprentice Strategic Aircraft Maintenance Specialist Training, Sheppard AFB, TX

Special Military Recognition

- 2004 Meritorious Service Medal, Outstanding Achievement
- 2003 Officer of the Year, Leadership Award
- 1999 Distinguished Graduate, Superior Academic Achievement
- 1991 Honor Graduate, Superior Academic Achievement
- 1986 Meritorious Promotion, Leadership Public and Community Service

Work Experience

- 2010-2013 Alaska Department of Fish & Game - Anchorage, Alaska
Deputy Commissioner - Game, Subsistence & Habitat
- 2008-2010 Alaska Department of Fish & Game - Anchorage Alaska
Director - Game, Subsistence & Habitat
- 1991-2007 Council of Athabascan Tribal Governments (CATG) - Fort Yukon, Alaska
Project Coordinator, Environmental Manager, Wildlife Biologist, Natural Resources Director, and Executive Director
- 2005-Current US Air Force Alaska Air National Guard, Eielson AFB & Kulis ANGB, Ak.
Chief of Rescue Intelligence; Rank: Major
- 2001-2005 US Air Force Alaska Air National Guard Eielson AFB, Ak.
Maintenance Officer; Rank: Lieutenant
- 1995-2001 US Air Force Alaska National Guard, Eielson AFB, Ak.
Maintenance Controller; Rank Master Sergeant
- 1991-1994 US Air Force Alaska Air National Guard, Eielson AFB, Alaska
KC-135 Aerial Refueler Crew Chief; Rank: Staff Sergeant
- 1986-1990 US Marine Corps, Camp Lejeune, N.C., Kaneohe, HI
Supply Warehouseman
Supply Manager
.50 Caliber Machine Gunner; Rank: Corporal

**SENATE
CONFIRMATION COMMITTEE REPORT**

Date: 2/17/2015

In accordance with AS 39.05.080, the State Affairs Committee reviewed the following and recommends the appointments be forwarded to a joint session for consideration:

Commissioner – Department of Corrections

Ronald Taylor

Appointed: 1/20/2015

Board of Game

Kip Fanning – Yakutat

Appointed: 3/1/2015

Term Expires: 6/30/2018

Teresa Sager Albaugh – Tok

Appointed: 7/1/2012

Reappointed: 3/1/2015

Term Expires: 6/30/2018




Alaska Public Offices Commission

William McCord – Haines

Appointed: 3/1/2015

Term Expires: 3/1/2020

This does not reflect an intent by any of the members to vote for or against the confirmation of the individuals during any further sessions.

Signature:	Printed Last Name
	Coghill
	Wielechowski
Chair: 	Stoltze

Please return to the Senate Secretary's Office (Room 211).

**SENATE
CONFIRMATION COMMITTEE REPORT**

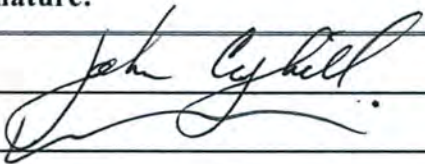
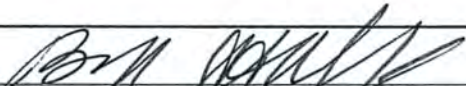
Date: 2/17/2015

In accordance with AS 24.60.130, the State Affairs Committee reviewed the following and recommends the appointments be forwarded to the Senate floor for consideration:

Select Committee on Legislative Ethics

Dennis "Skip" Cook
Herman G. Walker, Jr.

This does not reflect an intent by any of the members to vote for or against the confirmation of the individuals during any further sessions.

Signature:	Printed Last Name
	Coghill
	Wielechowski
Chair: 	Stoltze

Please return to the Senate Secretary's Office (Room 211).



Alaska State Legislature

Senate

Office of the Secretary

State Capitol, Room 211
Juneau, Alaska 99801-1182
Phone: (907) 465-3701
Fax: (907) 465-2832
Email: senate.secretary@akleg.gov

Official Business

Memorandum

TO: Senator Stoltze, Chair
State Affairs Committee

FROM: Liz Clark 
Secretary of the Senate

DATE: January 30, 2015

SUBJECT: Confirmation of Chief Justice's Nominations
Public Members to the
Select Committee on Legislative Ethics

Pursuant to AS 24.60.130, the President has referred the following names for legislative confirmation to your committee for a hearing, recommendation and report:

Select Committee on Legislative Ethics
Dennis "Skip" Cook
Herman G. Walker, Jr.

Letter from the Chief Justice is attached.

LC:bbr

Ronald F. Taylor

Taylor, Ronald
Commissioner -
Department of
Corrections

Profile

- Over 19 years of executive and senior management experience – Deputy Commissioner of the Alaska Department of Corrections; Director of the Alaska Division of Probation & Parole; Executive Director of the Alaska Board of Parole and Program Director of the Alaska ASAP Misdemeanor Services.
- Ability to direct complex projects from concept to fully operational status.
- Outcome-oriented individual with strong leadership capabilities.
- Organized, highly motivated, and detail-directed problem solver.
- Proven ability to work with the legislature, criminal justice agencies, federal and state governmental agencies, faith based organizations, reentry coalitions, Alaskan Native organizations, and other community stakeholders
- Technical resource provider and trainer for correctional agencies throughout the nation.

Education

University of Alaska Anchorage (2000)

- Pursuing Interdisciplinary M.A. Degree - Sociology & Justice
- Completed the coursework, and only the Thesis remains

University of Florida (1986)

- B.A. Degree – Criminal Justice

Experience

Alaska Department of Corrections
550 West 7th Avenue, Suite #1800
Anchorage, Alaska 99501

Deputy Commissioner
12/1/2012 – present

- Develops policies, practices, and procedures that result in an organizational structure that promotes the coordination, cooperation, and integration between divisions and units needed to achieve desired outcomes.
- Confers with the Commissioner and division directors to formulate and put into effect procedures and policies related to these areas; carries out difficult and controversial assignments in administrative services functions.
- Develops short and long-range plans that meet the correctional organization's goals.
- Establishes goals and objectives to ensure the alignment and/or development of the organizational and administrative systems to support the department's mission.
- Communicates the vision, mission, and goals of the correctional agency to a broad range of audiences.
- Influences and develops public policy that supports the department's mission, utilizing the most current and accurate research to support policy direction.
- Identifies future trends in the field and/or in the external environment that might affect the correctional organization.
- Develops systems for monitoring and evaluating outcomes provide feedback regarding progress toward goal attainment and ways to improve systems.

Ronald F. Taylor



- Builds a culture that ensures that the correctional organization's mission and values drive the organization.
- Creates a culture that facilitates the adoption of strategies and practices that continuously respond to changes in policy and legislative mandates, available resources, and environment.
- Creates a culture that identifies and responds to the needs of those whom the correctional organization serves (e.g., prisoners, victims, and their families; local community members; elected officials and legislators; and the general public).
- Ensures that staff, prisoners, probationers, parolees, and community members are treated with fairness, dignity and respect in all interactions.
- Develops recommendations for improving and/or refining administrative aspects of departmental programs, particularly those affecting budgeting, accounting, auditing, supply, staffing, and training.
- Directs the formulation of budget estimates and the preparation of the annual budget; assists the Commissioner in presenting and interpreting the departmental budget.
- Secures the resources needed for successful implementation of the department's mission and ensure that those resources are managed effectively and efficiently.
- Understands the resources needed for operating and capital expenses and communicate possible options for securing funding for these needs.
- Develops the relationships needed to engender trust and confidence in both the estimate of need and the use of resources.
- Demonstrates accountability with funding sources.
- Manages the external environment, including relations with other departments, agencies, and organizations; the community; and other stakeholders.
- Maintains internal and external communication systems that foster clarity and develop supportive relationships.
- Establishes organization policy regarding public and media relations.
- Develops and maintains effective legislative/political relationships.
- Plans, directs, organizes and coordinates staff services of the department; confers with personnel in charge of the various divisions, advising them on problems relating to departmental activities.
- Assists the Commissioner in preparing and presenting recommendations for changes in legislation, regulations and policy deemed necessary to enable the department to function effectively.
- Resolves special problems on an individual basis when assigned by the Commissioner.
- Acts for the Commissioner and exercises full authority in his/her absence.

Alaska Division of Probation & Parole
550 West 7th Avenue, Suite #601
Anchorage, Alaska 99501

Division Director
9/1/2011 – 11/30/2012

- Served as the final division authority, and was responsible for all of the activities and decisions of the division.

Ronald F. Taylor



- Oversaw the management of delegated areas through chief probation officers. Provided guidance and instruction on policy, goals, use of division resources, process coordination, and quality control.
- Developed short and long-range plans that met the goals of the division.
- Established goals and objectives to align and/or develop the organizational and administrative systems to support the division's mission.
- Communicated the vision, mission, and goals of the division to a broad range of audiences.
- Influenced and developed public policy that supported the division's mission, utilizing the most current and accurate research to support policy direction.
- Identified future trends in the field and/or in the external environment that might affect the organization.
- Developed systems for monitoring and evaluating outcomes that led to the improvement of the probation & parole systems.
- Created a culture that allowed the division to continuously respond to changes in policy and legislative mandates, available resources, and environment.
- Created a culture that identified and responded to the needs of those whom the division served (e.g., prisoners, victims, and their families; local community members; elected officials and legislators; and the general public).
- Ensured that staff, prisoners, probationers, parolees, and community members were treated with fairness, dignity and respect in all interactions.
- Adjudicated subordinates' grievances and approved the appropriate disciplinary action; appointed, promoted and transferred subordinates as needed to achieve program goals; assigned and reviewed work, approved leave and prepared performance evaluations.
- Directed the preparation, development and implementation of revisions to legislation, rules, regulations, policies and procedures.
- Coordinated the division's activities with other divisions within the department, outside agencies and federal, state and local governments as necessary.
- Represented the division at legislative hearings and meetings, explained and justified the division's programs and budget; represented the division at various meetings and conferences with State and federal officials, members of the public and the media;
- Responded to inquiries concerning policy matters, program operations, legislative proposals, administrative reviews and quality control.
- Provided periodic reports required by the Commissioner, Governor, other jurisdictions and the public.

Alaska Board of Parole
550 West 7th Avenue, Suite #601
Anchorage, Alaska 99501

Executive Director
10/16/2008 – 8/31/2011

- Served as Alaska's expert on parole, and was responsible for the implementation of Board policies, advised Board members on parole related matters and represented the Board to the Legislature, organizations and agencies.

Ronald F. Taylor



- Provided daily management of the Board to include development of goals and objectives, policies and procedures, regulations and statutes; maintained computerized statistical data concerning Board activities; and administered the Board's budget.
- Supervised, trained and evaluated staff. Interviewed candidates for Board staff positions, appointed, promoted, transferred and initiated disciplinary actions in accordance with personnel rules and collective bargaining agreements.
- Reviewed file information to determine eligibility for parole of all adult inmates confined in both State and contractual institutions.
- Scheduled parole hearings and handled the mechanics of the hearings (location, recording and transcription of proceedings, etc.). Conducted all parole release, parole rescission and final parole revocation hearings.
- Advised Board members, parole applicants, attorneys, witnesses and victims on applicable parole guidelines, policies, regulations and laws; and determined admissibility of evidence.
- Trained new Board members, institutional and field parole officers, and other Department of Corrections employees in all aspects of parole.
- Informed Board members of current community resources available to parolees. Provided interpretation of mental health and other technical reports to Board members in lay terms.
- Represented the Board on criminal justice matters to other agencies, the public, the media and by serving on special task forces; testified before the Legislature and provided interpretation of complex policy, legal and casework matters referred by the courts, attorneys, Governor's office, Commissioner's office, and law enforcement and corrections personnel.
- Reviewed lawsuits against the Board and Department of Corrections, and provided information to the Attorney General's office for possible resolution of lawsuits.
- Presented all executive clemency cases to the Executive Clemency Advisory Committee or directly to the Governor and/or his staff.
- Prepared and submitted a variety of reports concerning Board activities required by the Department of Corrections, Legislature and Alaska statutes.

Alaska ASAP Misdemeanor Services
303 K Street, Basement
Anchorage, Alaska 99501

Alaska ASAP Program Manager
8/1/1995 – 10/15/2008

- Supervised, planned, directed and implemented the program direction, policies and procedures for the statewide ASAP network.
- Functions as the Chief Probation Officer and Program Administrator.
- Oversaw the statewide misdemeanor probation, tobacco enforcement, substance abuse program approval, and the various drug court probation monitoring units (Wellness court, Mental Health Court, Felony DUI Court, Felony Drug Court, etc.).
- Assessed policy and procedure changes to achieve the most effective, positive impact on the program administration, and recommended any revised legislation, policies and procedures to the Division Director.



- Collaborated with Division staff in the development of the operating and capital budgets, and monitored the financial performance of the program to ensure that work was completed within the budget framework.
- Monitored staff performance, allocated manpower, established job priorities and prepared staff evaluations for supervisors and program staff.
- Provided statewide quality control and accountability of all ASAP program services by conducting and overseeing site reviews, as well as preparing and reviewing written evaluations and/or technical assistance plans.
- Developed requests for proposal for the section, as needed. Reviewed grantee applications, and provided guidance to members of the PEC (Performance Evaluation Committee) on their award recommendations.
- Oversaw the development and implementation of the client and program tracking systems designed to evaluate statewide statistical output and program outcome data.
- Represented ASAP and/or the Division in the coordination of services, meetings, presentations and legislative testimonies regarding the role and function of Alaska ASAP.
- Planned and delivered statewide workshops and training conferences regarding alcohol, drugs and the criminal justice system.
- Responded to complaints and inquiries made regarding the Division's programs.
- Served as the DUI Program Administrator for the State of Alaska. Past President of the National Organization of State Impaired-Driving Programs.

Alaska ASAP Misdemeanor Services
303 K Street, Basement
Anchorage, Alaska 99501

Adult Probation Officer II - ASAP
9/17/1990 – 7/31/1995

- Reviewed defendant files to assess and identify the status of a court-ordered misdemeanor case.
- Exercised independent judgments and decisions regarding the type and manner of ASAP requirements that will be imposed.
- Administered the screening and drinker classification procedure for early identification of problem drinkers.
- Referred to education or treatment programs for mental health counseling, domestic violence intervention and/or substance abuse treatment.
- Prepared progress reports based on defendant's criminal and treatment history, prognosis, and recommendations for treatment.
- Conducted case reviews with education and treatment providers to assist clients in their involvement with behavioral health programs.
- Provided court testimony, correspondence, special assistance and reports on the status or progress of defendants while on misdemeanor probation.
- Developed alternative resources and sentencing treatment options for defendants who live in remote areas, as well as conducted case conferences with parents of minors to assess treatment options.



- Traveled to statewide communities to evaluate the effectiveness and efficiency of local grantee programs, and provided technical assistance with detailed recommendations on the probation and case management processes.
- Supervised the ASAP office in the absence of the Program Manager, as well as conducted statewide training and/or on the job training for new personnel.
- Recommended the hiring of new personnel, rated the work performance and assigned job duties for ASAP grantee personnel, as well as the Anchorage probation staff.
- Monitored and provided reports to federal grant reviewers regarding the status and ongoing development of the ASAP client tracking software.

Professional Membership/Community Involvement

- Disabled American Veterans Association (DAV), *Life Member*
- University of Florida Alumni Association, *Charter Life Member*
- Alaska Association of Chiefs of Police, *Member*
- Alaska Peace Officer Association, *Member*
- Alaska Police Standards Council, *Member*
- National Institute of Corrections, *Technical Resource Provider*
- Criminal Justice Work Group, *Member*
- Alaska Prisoner Re-Entry Taskforce, *Co-Chair*
- Multi-Agency Justice Integration Consortium (MAJIC), *Member*
- Alpha Kappa Delta Honor Society, *Past Member*
- National Organization of State Impaired Driving Program (NOSIP), *Past President*
- Community Based Action for a Safer Society (CBASS), *Founding Member*
- Criminal Justice Assessment Committee (CJAC), *Past Member*
- Supreme Court Domestic Violence Committee, *Past Member*
- Underage Drinking Coalition, *Past Member*
- Alaska Traffic Records Committee, *Past Member*
- Alaska Co-Occurring State Incentive Grant Project, *Past Member*
- Alaska Native Justice Center, *Past Re-Entry Mentor*
- National Association of Probation/Parole Executives, *Past Member*
- American Probation & Parole Association, *Past Member* Association of Paroling Authorities International, *Past Member*
- Interstate Compact Administrator, *Past Member*

Professional Development

- Justice Reinvestment National Summit, 11/14, PEW Center for States and Council of State Government
- The Evidence Behind Swift and Certain Sanctions in Community Supervision, 11/14, National Criminal Justice Association



- Executive and Supervisory Academy, 10/14, Alaska Department of Corrections
- Incident Command Training for Corrections, 10/14, National Institute of Corrections
- Executive Forum for Deputy Directors, 4/14, National Institute of Corrections
- Desistance – Next Generation of Supervision (Training for Trainers), 1/14, National Institute of Corrections
- Managing the Paroling Authority – Executive Director Orientation (Training for Trainers), 1/12, National Institute of Corrections
- State Leaders' Forum on Reentry and Recidivism, 12/11, Council of State Government
- Introduction to Continuity of Operations, 11/11, Alaska Division of Homeland Security & Emergency Management
- Basic Public Information Officer, 7/11 Alaska Division of Homeland Security & Emergency Management
- Association of Paroling Authorities International – Annual Training Conference, 5/11
- Executive Excellence, 1/11, National Institute of Corrections
- American Probation & Parole Association – Annual Training Institute, 8/09 & 8/10
- Correctional Leadership Development, 5/10, National Institute of Corrections
- Basic Time Accounting Training, 3/09, Alaska Department of Corrections
- Orientation for New Probation & Parole Chief Executive Officers, 2/09, National Institute of Corrections
- Annual Drug Court Training, 6/05-6/08, National Association of Drug Court Professionals
- Annual School on Addictions, 5/05, Substance Abuse Directors Association
- National GAINS Conference on Co-Occurring Disorders, 5/05 -3/08, GAINS Center
- Community Supervision, 12/04, National Drug Court Institute
- Confidentiality, Privacy & Ethics, 8/04, Center for Substance Abuse Treatment (CSAT)
- Confidentiality & Privacy: Creating Awareness in Drug Court Operations, 8/04, Center for Substance Abuse Treatment (CSAT)
- A Guide to Problem Analysis and Problem Solving, 4/04, University of Alaska Anchorage
- Effective Writing, 3/04, University of Alaska Anchorage
- Choosing to Lead, 2/04, University of Alaska Anchorage
- Persuasive Presentations, 11/03, University of Alaska Anchorage
- Managing for Employee Performance, 10/03, University of Alaska Anchorage
- Key Issues in Employee Relations Law, 10/03, University of Alaska Anchorage
- Performance Appraisal Process, 10/03, University of Alaska Anchorage
- Developing a Strategic Plan for Your Organization, 5/03, University of Alaska Anchorage
- A Manager's Tool for Setting Program Goals & Evaluating Programs, 5/03, University of Alaska Anchorage
- Personnel Management, 5/03, University of Alaska Anchorage
- Co-Occurring Disorders Institute, 4/03, Co-Occurring Disorders Institute, Inc.
- Domestic Violence Training, 4/03, Department of Defense
- HIPAA & Federal Confidentiality, 3/03, Alaska Department of Health and Social Services
- Proposal Evaluation Training, 3/03, Alaska Department of Health and Social Services
- Personnel & Administrative Law for Managers Training, 3/03, University of Alaska Anchorage



- The New Public Manager, 3/03, University of Alaska Anchorage
- Discipline: Progressive and Constructive, 1/03, University of Alaska Anchorage
- Roles Supervisors Play, 1/03, University of Alaska Anchorage
- A Manager's Tool for Researching Public Issues, 2/03, University of Alaska Anchorage
- Community Readiness, 1/03, Akeela, Inc.
- Media Literacy, 9/02, Akeela, Inc.
- Addressing the Substance Abuse Barriers to Employment for TANF Families, 9/02, Alaska Division of Alcoholism & Drug Abuse
- Microsoft ACCESS, 4/02
- Non-Violence Crisis Intervention, 9/01, Alaska Department of Health and Social Services
- Family Medical Leave Act, 7/01, Alaska Department of Health and Social Services
- Workforce Development, 5/01, Alaska Department of Health and Social Services
- Community Justice, 10/00, Alaska Department of Corrections
- Ethics, Leadership & Organizational Change, 7/00, Western Community Policing Center
- Developing Problem Solving Teams, 5/00, Western Community Policing Center
- Community Mobilization, 4/00, Western Community Policing Center
- Contracts and Grants Management, 2/00, Alaska Department of Health and Social Services
- Dealing With Employee Discipline & Performance Problems, 6/98, Fred Pryor
- 4-Dimensional Leadership, 6/98, Career Track
- Making Managers into Leaders, 6/98, Enlightened Leadership International
- National GAINS Center Regional Forum on Co-Occurring Disorders, 5/98, National Institute of Corrections
- How to Deal With Difficult People, 5/98, Skillpath
- How to Delegate Work, 5/98, Career Track
- Federal Confidentiality Regulations, 5/98, Legal Action Center
- Time Management, 10/97, Franklin Quest
- Criticism and Discipline Skills for Managers, 10/97, Career Track
- Basic Ergonomics, 1/97, Alaska Department of Health and Social Services
- Supervisory Training- Labor Relations Series, 12/96, Alaska Department of Health and Social Services
- Southeastern DUI Offender Systems Training, 10/96
- ASAP Administration Training, 3/91, Alaska Department of Health and Social Services
- Combat Lifesavers Course, 1/88, Department of the Army
- Field Sanitation Team Training, 7/87, Department of the Army
- Certificate of Achievement for Exceptional Meritorious Achievement on 7/87, Department of the Army

References

1. L. Diane Casto, Former Supervisor
Alaska Division of Behavioral Health, Prevention & Early Intervention Manager
[REDACTED]



2. Emily McKenzie, Former Supervisor
Formerly of Alaska Division of Alcoholism & Drug Abuse
[REDACTED]
3. Robert Brown
National Institute of Corrections, Deputy Director and Acting Director
[REDACTED]
4. Robbye Braxton
National Institute of Corrections, Correctional Program Specialist
[REDACTED]

Game

Kip Jason Fanning

General Information

Board/Commission and seat you are seeking:
Game, Public seat

Additional Boards/Commissions of interest:
1) Aviation Advisory Board
2) Game
3) AK Permanent Fund Corporation

State Boards/Commissions on which you have served
None

First
Kip Jason

Middlename

Last Name
Fanning

Mailing Address

City

State & ZIP

Home/Message Phone

Business Phone

Cell Phone

Email Address

Are you a registered voter?
Yes

Date of Birth

Ethnicity

Gender

Male

Military Service

Conflict of Interest

Certain boards and commissions require full disclosure of personal financial data under AS 39.50.010. If required for the board or commission for which you are applying, are you willing to do so?
Yes

Could you or any member of your family be affected financially by decisions to be made by the board or commission for which you are applying?
No

Please explain the potential financial benefit

Employment History

Employment work history including paid, unpaid or voluntary.
Yakutat Lodge, City and Borough of Yakutat (snow removal), Situk Leasing

Education, Training, Experience & Qualifications

List both formal and informal education and training experiences:

Elementary school /jr high (Fairbanks) , Jr High, High School (Yakutat) ,North Aire, (pilots license), Raised in a hunting and fishing lodge and still have an active role.

List any professional licenses, certifications, or registrations and dates obtained that may be used as qualifying criteria:

Fishing Guide, pilot

List any community service, municipal government, and state positions held, and any awards received.

Volunteer Fire Fighter

Conviction Record

Have you ever been convicted of a misdemeanor within the past five years or a felony within the past ten years?

No

Conviction Circumstances

Certification of Accuracy & Completeness

By submitting this online application, I swear the information I have entered on this form is true to the best of my knowledge. I understand that if I deliberately conceal or enter false information on the form my application may be rejected, I may be removed from the list of eligible candidates, or I may be removed from the position. I agree that the Office of the Governor may contact present or former employees or other persons who know me to obtain an additional information about my skills and abilities. I understand that the information on this application is public information and may be released through a legal request for such information.

Type "I certify"

"I certify"

Resumé Addendum

Press Release Wording

Kip Fanning ,Yakutat , 37 owns and operates Situk Leasing, born and raised Alaskan in the hunting and fishing industry.

Submitted: 02/19/14 at 4:04 pm from 65.74.120.96

Teresa Sager Albaugh

I am a lifelong Alaskan, raised in Fairbanks, and a 23 year resident of the Tok / Mentasta area. I have a strong personal interest and family background in hunting, fishing and trapping, and support sound scientific, sustained yield management of Alaska's renewable resources. I also support the tenets of our state constitution guaranteeing all residents equal access to fish and game.

WORK HISTORY

1996 – Present

Summit Consulting Services, Inc., Tok, Alaska

(Remote Project Construction Management & Design Services)

Personnel Management • Proposal Development • Internal Operations Management

1983 – 1995

Alaska State Legislature

- o 1995: Senate Rules Committee Aide • Senator Mike Miller, Chair
- o 1993 – 1994: Senate Resources Committee Aide • Senator Mike Miller, Chair
- o 1985 – 1992: Legislative Aide • Representative / Senator Steve Frank
- o 1984: Interim Legislative Aide • Representative Dick Shultz
- o 1984: House C&RA Committee Secretary • Representative Mike Miller, Chair
- o 1983: Legislative Secretary • Representative John Ringstad

1981 – 1982

Fairbanks North Star Borough Transit System

Clerk / Revenue Collections

EDUCATION

Graduate, Monroe Catholic High School • Fairbanks

VOLUNTEER / NON-PROFIT POSITIONS

Alaska Outdoor Council

- President (2005 – 2007)
- Board Member (1986 – 1990 and 2004 – 2007)

Alaska Division of Elections • District R / 36 – Mentasta Precinct

- Chair / Volunteer Poll Worker Coordinator (1998 – Present)

Slana Alaskans Unite • Secretary (1998 – Present)

MEMBERSHIPS

Alaska Outdoor Council

Slana Alaskans Unite

National Rifle Association

Focus on the Family

PERSONAL BACKGROUND

I grew up in a family where being outdoors - well out of town and away from the crowds - was considered a great thing. As a child, my five siblings and I spent summers with our mother, father, aunt, uncle and grandparents at the family cabin, where we literally got our feet wet, our faces dirty, and our hearts and minds filled with a deep appreciation for "the woods." We learned to fish with a rod and reel, handle firearms, and to clean and eat what we killed. As adults, we have continued these traditions and we have the pleasure of now passing them on to our children, nieces and nephews.

I personally have had the good fortune of many wonderful hunting opportunities for moose, caribou, sheep, bear, and deer, as well as ducks, ptarmigan and grouse. My husband, Bill, runs a trapline in the winter and as often as possible I join him to learn from and share the experience. We live in a log home, haul water, run a propane cook stove and lights, and provide our own part-time power system. Much of our diet comes from the wild food we harvest and each year's bounty from the garden.

I have no formal or professional training in wildlife management. My experience comes from a combination of personal field observation spending time in the natural environment, and a layman's study of applicable state and federal fish and game laws.

In part because of my personal interest in the outdoors, my work as a legislative aide often involved resource issues, which allowed me to hear many hours of testimony from Alaskans who expressed their perspectives and strong opinions on a wide range of fish and wildlife issues. I was also fortunate to have worked toward the passage of laws that have benefited hunters and trappers. My service on the board of directors of the Alaska Outdoor Council, including two years as president, has further broadened my understanding and appreciation of how important wildlife and the outdoors are to the people of the state. I have attended local Advisory Committee meetings, offered testimony to the Game Board, and provided public comments to the National Park Service on proposals of impact to the people, land, fish and game of my area.

Enabling present and future Alaskans to be responsible stewards of the resource, and to continue building and strengthening our outdoor heritage by assuring opportunity, are objectives I consider very meaningful and important. I believe they are goals that can be pursued and achieved through the efforts of the Board of Game, and I would be grateful for the opportunity to serve in that capacity.

On behalf of the nearly 900 members of the Alaska Trappers Association, I would like to express our support for the reappointment of Teresa Sager Albaugh to the Board of Game. Teresa has been a voice for the average person on the Board. She listens carefully to public testimony and brings those comments to the discussion with her peers on the Board. Teresa is a hunter and trapper. Thus, she understands the problems and needs of other people who pursue those activities. As a woman and a rural resident, Teresa brings a unique perspective to the Board. Her past performance clearly indicates her effectiveness on the Board. Once again, we support her reappointment to the Board of Game.

General Information

Board/Commission and seat you are seeking:
Public Offices Commission, Libertarian Party seat

Additional Boards/Commissions of interest:

Preference Order Board

2) Professional Teaching Practices

State Boards/Commissions on which you have served:

Special Levy Study Commission [Wa.State]; Gov's Dept.EcologyDirectorSelectionComm. [Wa.State]

First Name William Lee	Middle Name	Last Name McCord
Mailing Address [REDACTED]	City [REDACTED]	State & Zip [REDACTED]
Home/Message Phone [REDACTED]	Business Phone	Cell Phone
Email Address [REDACTED]	Are you a registered voter? Yes	
Date of Birth [REDACTED]	Gender	Ethnicity [REDACTED]
Military Service n/a		

Conflict of Interest

Certain boards and commissions require full disclosure of personal financial data under AS39.50.010. If required for the board or commission for which you are applying, are you willing to do so?

Yes

Would you or any member of you family be affected financially by decisions to be made by the board or commission for which you are applying?

Yes

Please explain the potential financial benefit

No |

Employment History

Employment work history including paid, unpaid, or voluntary.

2003-2014, semi-retired substitute teacher, Mt.Vernon,Sedro-Woolley,Arlington,GraniteFalls S.D., WA

1993-2003, full-time certified teacher, Sequoia H.S., Everett, WA

1987-2003, teacher-counselor, various schools & agencies, WA & HI

1985-1987, coordinator, Environmental Ed. & Social Issues, Associated Students, West.Wa.University

Education, Training, Experience & Qualifications

List both formal and informal education and training experiences:

B.A., Biology/English, Hastings College, NE, 1966

Trainer Cert., Career Development, Higher Ed. Personnel Brd., WA, 1968

U.W.Marine Biology Intensive, WA, 1978

Bering Sea Observer Training, WA, 1985

Teach. Cert., Science/English-L.A., West.Wa.Univ., 1987

List any professional licenses, certifications, or registrations and dates obtained that may be used as qualifying criteria:

Libertarian Party member since 1972

Alaska Voter ID #12868130

Alaska Driv.Lic.#7551511

Substitute Teacher Cert.[lifetime], #279939C, Wa.State

List any community service, municipal government, and state positions held, and any awards received.

Wash. District Community Council, Seattle, co-founder & officer, ca.1970-73

REI-Inc. Cooperative Board, 1979-82

Sno-Isle Natural Foods Cooperative, Everett, WA, co-founder & officer, 1996-2000

Conviction Record

Have you ever been convicted of a misdemeanor within the past five years or a felony within the past ten years?

Conviction Circumstances

Certification of Accuracy & Completeness

By submitting this online application, I swear the information I have entered on this form is true to the best of my knowledge. I understand that if I deliberately conceal or enter false information on the form my application may be rejected, I may be removed from the list of eligible candidates, or I may be removed from the position. I agree that the Office of the Governor may contact present or former employees or other persons who know me to obtain an additional information about my skills and abilities. I understand that the information on this application is public information and may be released through a legal request for such information.

Type "I certify"

"I certify"

Resume Addendum:

Press Release Wording

{William L. McCord}, 72, of Haines, AK, is a retired teacher, holds a B.A. in biology/English from Hastings College and Teacher Certification in science/English from Western Washington University. In addition to pursuits in field and laboratory biology, McCord has served several years with grass roots organizations. He's contributed to the Libertarian Party's development since 1972, when it first appeared on the Presidential ballot.

Submitted: 12/29/2014 1:46:14 AM

Dennis E. "Skip" Cook



EDUCATION

- Admitted to practice law in the State of Alaska; 1970
- J.D., Willamette University College of Law, Salem, OR; 1967-70
- M.A., Political Science, Northwestern University, Evanston, IL; 1962
- B.S., Economics, Politics & Engineering, Massachusetts Institute of Technology, Cambridge, MA; 1958-62

EMPLOYMENT

Retired Attorney; 2013-present

Partner/Shareholder, Cook Schuhmann & Groseclose, Inc., Fairbanks, AK; 1972-present

- Expertise in workers' compensation, commercial law and domestic law. Started as associate in 1970

Distribution Representative, Alaskan Adventures, Inc., Fairbanks, AK; 1969-70

Registered Representative, Horton, Geib & O'Rourke, Inc., Salem, OR; 1968-69

Clerk, Oregon State Police, Salem, OR; 1967-68

General Manager, Alaska 67 Centennial Exposition, Fairbanks, AK; 1965-67

Acting Director, Alaska Local Affairs Agency, State of Alaska, Juneau, AK- 1963-65

Election Supervisor, Alaska Division of Elections, Fairbanks, AK; 1963

PROFESSIONAL ASSOCIATIONS

- Tanana Valley Bar Association
- Alaska Bar Association
- American Bar Association

AWARDS & ACHIEVEMENTS

- Fairbanks Distinguished Citizen Award; December, 2003
- Vigil Honor, Order of the Arrow, Boy Scouts of America; 2003
- Outstanding Service Award, Alaska Bar Association Pro Bono Program; 1998
- Silver Beaver Award, Midnight Sun Council, Boy Scouts of America; 1997
- Blue Ribbon Volunteer Service Award – Tanana Valley State Fair Association; 1989
- Rotarian of the Year, Fairbanks Rotary Club; 1985
- Distinguished Service Award, Jaycees of Fairbanks; 1967

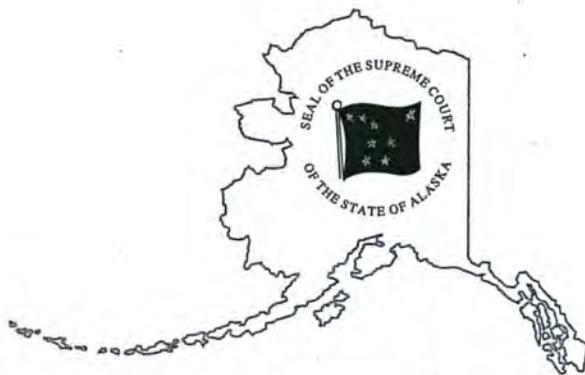
Dennis E. "Skip" Cook

Page 2 of 2

- Valedictorian, Fairbanks High School; 1958

CIVIC & COMMUNITY ACTIVITIES

- Member, Select Committee on Legislative Ethics, State of Alaska; *1998-present*
- Fairbanks Representative, MIT Educational Council; *1971-present*
- The Church of Jesus Christ of Latter-day Saints; *Various positions held*
- Boy Scouts of America-Scoutmaster, *Council Board and Executive Committee Member; (President 1998-2000), Merit Badge Counselor*
- Rotary Club of Fairbanks; *1977-present*
- Rotary International District 5010; *District Governor 2005-2006*
- Tanana Valley State Fair Association; *1970-1984*
- Interior Alaska Adoptive Parents, Western Association of Concerned Adoptive Parents; *Founding Member*
- Blood Donor; *1960-present*



Chambers of
Dana Fabe
Chief Justice

Supreme Court
State of Alaska

303 K Street
Anchorage, Alaska
99501-2013

(907) 264-0622
FAX (907) 264-0554

January 21, 2015

The Honorable Kevin Meyer
Senate President
State Capitol
Juneau, Alaska 99801-1182

The Honorable Mike Chenault
Speaker of the House
State Capitol
Juneau, Alaska 99801-1182

Dear President Meyer and Speaker Chenault:

Alaska Statute 24.60.130(b) designates the Chief Justice of the Alaska Supreme Court to nominate the five public members who sit on the Select Committee on Legislative Ethics. The terms of two current public members will expire in 2015.

In my capacity as Chief Justice, and pursuant to AS 24.60.131(b)(3), I am nominating for an additional term the two incumbents whose terms are expiring, Dennis "Skip" Cook and Herman G. Walker, Jr. The contact information for these nominees is as follows:

(1) Dennis "Skip" Cook is a retired attorney in Fairbanks and can be reached at (907) 452-1855. His mailing address is P.O. Box 70810, Fairbanks, Alaska 99707. For purposes of determining compliance with AS 24.60.130(c), Mr. Cook is non-partisan.

(2) Herman G. Walker, Jr., is an attorney and business owner in Anchorage and can be reached at (907) 279-2889. His mailing address is 606 E Street, Suite 203, Anchorage, Alaska 99501. For purposes of determining compliance with AS 24.60.130(c), Mr. Walker is non-partisan.

The Honorable Kevin Meyer
The Honorable Mike Chenault
January 21, 2015
Page Two

Please let me know if I can provide you with any other information.

Sincerely,

A handwritten signature in cursive script, appearing to read "Dana Fabe".

Dana Fabe
Chief Justice

DF:da

cc: H. Conner Thomas, Committee Chair
Jerry Anderson, Administrator, Select Committee on Legislative Ethics
Herman G. Walker, Jr.
Dennis "Skip" Cook

HERMAN GENE WALKER, JR.

EDUCATION

- University of Wyoming Laramie, Wyoming. May 1992
J.D. Degree
- Arizona State University Tempe, Arizona. May 1988
B.S. Political Science Degree

LAW EXPERIENCE

- Limon & Walker, LLC. Anchorage AK 2006 to Present
Attorney
- Lynda Limon Law Offices Anchorage AK 2000 to 2005
Attorney
- Koval & Featherly Law Offices Anchorage AK 1998 to 2000
Attorney
- Public Defender Agency Anchorage AK 1995 to 1996
Attorney
- Rex Lamont Butler & Associates Anchorage AK 1993 to 1995
Associate Attorney
- Law Office of Rex Lamont Butler Anchorage AK 1993 to 1993
Law Clerk
- Office of Public Advocacy Anchorage AK 1992 to 1993
Legal Intern
- Defender Association of Philadelphia PA 1991
Legal Intern
- Maricopa County Superior Court Phoenix AZ 1989
Pre-Trial Services Officer

MEMBERSHIPS AND AFFILIATIONS

Alaska Bar Association, United States District Court of Alaska, Anchorage Bar Association, American Bar Association, Alaskan Association for Justice, American Association for Justice, Sigma Pi Phi Fraternity,

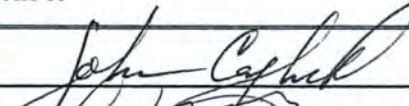

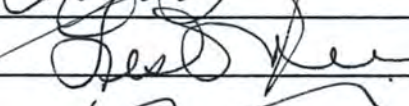
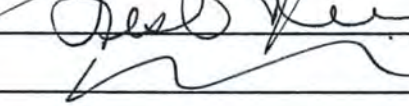

**SENATE
CONFIRMATION COMMITTEE REPORT**

Date: 2/26/2015

In accordance with AS 39.05.080, the State Affairs Committee reviewed the following and recommends the appointments be forwarded to a joint session for consideration:

Commissioner – Department of Administration
Sheldon Fisher
Appointed: 12/29/2014

This does not reflect an intent by any of the members to vote for or against the confirmation of the individuals during any further sessions.

Signature:	Printed Last Name
	Coghill
	Huggins
	McGuire
	Wielechowski
Chair: 	Stoltze

Please return to the Senate Secretary's Office (Room 211).

**SENATE
CONFIRMATION COMMITTEE REPORT**

Date: 3/5/2015

In accordance with AS 39.05.080, the State Affairs Committee reviewed the following and recommends the appointments be forwarded to a joint session for consideration:

Alaska Police Standards Council

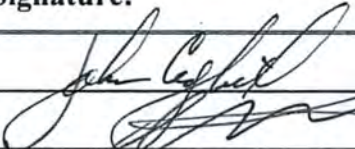
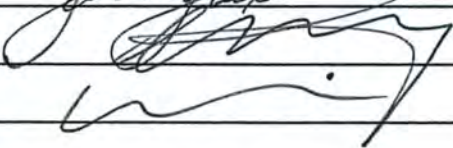

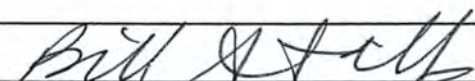
Gustaf Sandahl – Kenai

Appointed: 6/20/2011

Reappointed: 3/1/2015

Term Expires: 3/1/2019

This does not reflect an intent by any of the members to vote for or against the confirmation of the individuals during any further sessions.

Signature:	Printed Last Name
	Coghil
	Huggins
	Wielechowski
Chair: 	Stoltz

Please return to the Senate Secretary's Office (Room 211).

**SENATE
CONFIRMATION COMMITTEE REPORT**

Date: 3/5/2015

In accordance with AS 39.05.080, the State Affairs Committee reviewed the following and recommends the appointments be forwarded to a joint session for consideration:

Alaska Police Standards Council

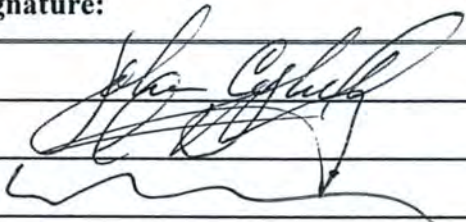

Rebecca Hamon – King Salmon

Appointed: 3/1/2011

Reappointed: 3/1/2015

Term Expires: 3/1/2019

This does not reflect an intent by any of the members to vote for or against the confirmation of the individuals during any further sessions.

Signature:	Printed Last Name
	Coghill
	Huggins
	Wielechowski
Chair: 	Stoltze

Please return to the Senate Secretary's Office (Room 211).



Official Business

Alaska State Legislature


Senate

Office of the Secretary

State Capitol, Room 211
Juneau, Alaska 99801-1182
Phone: (907) 465-3701
Fax: (907) 465-2832
Email: senate.secretary@akleg.gov

Memorandum

TO: Senator Stoltze, Chair
State Affairs Committee

FROM: Liz Clark 
Secretary of the Senate

DATE: February 13, 2015

SUBJECT: Confirmation of Governor's Appointments

Pursuant to AS 39.05.080, the President has referred the following names for legislative confirmation to your committee for a hearing, recommendation and report:

Lieutenant Governor Successor
Craig Fleener

Commissioner – Department of Administration
Sheldon Fisher
Appointed: 12/29/2014

Commissioner – Department of Corrections
Ronald Taylor
Appointed: 1/20/2015

Commissioner - Department of Military and Veteran's Affairs/Adjutant General of the Alaska National Guard
Laurel Hummel
Appointed: 1/30/2015

Commissioner – Department of Transportation
Marc Luiken
Appointed: 1/23/2015

Alaska Commercial Fisheries Entry Commission

Benjamin Brown – Juneau

Appointed: 3/1/2011

Reappointed: 3/1/2015

Term Expires: 3/1/2019

Board of Game

Kip Fanning – Yakutat

Appointed: 3/1/2015

Term Expires: 6/30/2018

Teresa Sager Albaugh – Tok

Appointed: 7/1/2012

Reappointed: 3/1/2015

Term Expires: 6/30/2018

Alaska Police Standards Council

Rebecca Hamon – King Salmon

Appointed: 3/1/2011

Reappointed: 3/1/2015

Term Expires: 3/1/2019

Gustaf Sandahl – Kenai

Appointed: 6/20/2011

Reappointed: 3/1/2015

Term Expires: 3/1/2019

Alaska Public Offices Commission

Mark Fish – Big Lake

Appointed: 3/1/2015

Term Expires: 3/1/2020

William McCord – Haines

Appointed: 3/1/2015

Term Expires: 3/1/2020

Resumes will be transmitted electronically.

LC:bbr
gl #3

Rebecca Hamon

Professional Experience

2008 – Present Safe and Fear Free Environment, Inc., Dillingham AK
Village/Legal Advocate: direct advocacy to victims of domestic violence and sexual assault within the Naknek court district, legal advocacy to victim witnesses and assistance to Assistant District Attorney during criminal trial proceedings, partnership with Bristol Bay Borough Police Department, Alaska State Troopers, Office of Children's Services and other agencies and organizations to provide assistance to victims, management of local shelter in King Salmon, and facilitation of support groups and activities to promote wellness in the communities of King Salmon, Naknek and South Naknek.

2004 – 2008 Lake & Peninsula Business Development Center dba Biz Solutions, King Salmon AK
Contract work: website design, graphic design, technical writing, document production assistance.

1993 – 1998 Hart Crowser, Seattle, WA
Environment engineering project management, database creation and maintenance.

1991 – 1993 Northwest Eye Center, Seattle WA
Records manager.

1990 – 1991 Mutual of Enumclaw, Enumclaw WA
Word processing, filing.

1989 – 1990 House of Fabrics, Burien WA
Store Manager.

1985 – 1989 House of Fabrics, Camarillo CA
Craft Department Manager, Assistant Manager.

Community Efforts

2008 - Present Bristol Bay Borough Chamber of Commerce, Secretary

2008 – Present Sockeye Swim League, Naknek AK, Treasurer

2006 – Present Volunteer teacher of art in the Bristol Bay Borough School, Naknek, Alaska.

2005 – Present Naknek River Community Choir, Naknek, AK, Secretary

Education

2006 Scottsdale Artists School, Scottsdale AZ

2004 Seattle Academy of Fine Art, Seattle WA

1992 Seattle Art Institute, Seattle WA

1989 Ventura County Community College, Ventura CA

1988 Graduate of Rio Mesa High School, Oxnard CA

Creative Interests

Fine arts, graphic design, fiber arts and traditional handwork, music.

Goals

I intend to grasp every opportunity for learning, growth and creativity, while continuing to fulfill my commitments to my family, friends and community.

Gustaf A. Sandahl



Summary: I am interested in continuing to serve on the Alaska Police Standards Council. I have served on the Council since June of 2011, and appreciate any consideration that is given to reappointing me.

Employment History (most recent):

1995 to present: Police officer at the Kenai Police Department. Police Chief since 2008. Various Assignments include: Patrol Sergeant, Investigations Sergeant, Crime Stoppers Coordinator, Youth Services Officer, Investigator, Polygraph Examiner.

Education and Professional Training:

Bachelor of Science in Criminal Justice Administration – Boise State University 1994.

January 2006 to March 2006, Attended FBI National Academy (10 week command school for law enforcement managers/supervisors).

Professional Affiliations:

Alaska Peace Officers Association (APOA)
FBI National Academy Associates
Alaska Association of Chiefs of Police (AACOP)
International Association of Chiefs of Police (IACP)

Community Involvement:

Past coach of Pop Warner football, Little League baseball, Boys and Girls Club basketball.

Police Athletic League – Was a past coordinator for planning/facilitating youth sports activities.

Current team manager for a youth competitive soccer team.

Served on the Leeshore women's shelter board, Care Center Board, and Little League Board.

SHELDON FISHER

CAREER HIGHLIGHTS

- ✓ Tripled revenue (to \$180M) while cutting cost.
- ✓ Led the transformation of a failed division and saved a \$1.7 billion investment. Successfully reconceived business model to leverage our competitive advantage. Reduced risk through strategic alliances.
- ✓ Negotiated strategic joint ventures, project financings, and mergers and acquisitions. At one point, I acquired 4 companies in 4 months with total consideration of \$1.3 billion.
- ✓ Recruited, mentored, and promoted top talent. My success has been a function of the teams I build. Those I mentor have consistently been tapped when looking to fill the next leadership tier.

PROFESSIONAL EXPERIENCE

Chief Operating Officer McKinley Capital Management 2011 – current

Responsible for most of the day-to-day administrative and general business operations, including Information Systems, Portfolio Operations, Marketing, and Performance Evaluation at McKinley Capital Management, LLC, a \$7.5 billion asset management firm in Anchorage, Alaska.

- ✓ Streamlined processes and refocused effort to enhance core competencies, resulting in improved service delivery while reducing cost.

**Senior Vice President,
Sales and Product Marketing** Alaska Communications 2004 – 2010

After years of lackluster revenue growth and declining market share, my team achieved a compound annual growth rate (CAGR) of 20% in wireless revenue and 21% in enterprise revenue. (Wireless revenue grew from \$46M to \$141M. Enterprise Revenue grew from \$17M to \$45M.).

- ✓ Built a top management team. Four years later, when we identified the next generation of company leaders for development, a majority of the target-leaders came from my team.
- ✓ Negotiated strategic roaming relationships with Lower-48 carriers, including Verizon. Provided a quick boost of >\$15M of revenue with little cost ... immediately increasing EBITDA by more than 10%.
- ✓ Built strategic relationships with lower-48 carriers to leverage new opportunities we could not pursue independently – growing this category from <5% to ~25% of new sales revenue.

Senior Vice President – Alaska Communications Cont.

- ✓ Launched updated marketing campaign, emphasizing ACS improved quality and promoting ACS's Alaskan roots. At the time, we won 2 out of 3 customers switching between carriers.
- ✓ Implemented an innovative retail sales management program and updated retail stores to attract target customers – while improving functionality, and streamlining processes. Increased sales per rep per hour by 24% and cut the time to complete a sale or service transaction by 50%.
- ✓ Rebuilt our internal sales capabilities ... increased reps by 3x, increased sales by 10x, all while reducing cost of sales. Improved training, built engineering and sales administrative support capabilities, restructured commissions, and created a rewards program.
- ✓ Standardized products across all regions and streamlined service delivery methods and procedures. Reduced order-to-delivery interval by 60% while improving efficiency – contributing to a reduction in headcount (via attrition), as revenue grew.

**Vice President,
General Manager**

Sprint

1999 – 2004

I thrived at Sprint, and was promoted regularly growing from a Senior Director in 1999 to the Vice President and General Manager of the Broadband Wireless business unit in 2002.

- ✓ Acquired 4 companies in 4 months with total consideration of \$1.3 billion. Managed technology selection and vendor relationships in support of aggressive network build-out.
- ✓ Created strategic partnership with Intel, Samsung and NexTel to establish the WiMAX wireless standard – this became the center-piece of Sprint's wireless strategy.
- ✓ Held P&L responsibility for operations encompassing 300 employees supporting >40,000 customers in multiple states. I was responsible for end-to-end operations including customer care and technical support centers, a field service organization, a Network Operations Center, and IT and billing organizations.
- ✓ Streamlined operations, cut costs and carefully managed our customers to reduce churn rate from a high of over 3½% to less than 2% (an industry low), and improved earnings by \$30M/yr.

**Senior Director
Business Development**Hughes Network Systems
(Hughes Electronics)

1995 – 1999

Responsible for strategic alliances. At the time, I was the only non-engineer to have ever been designated as a "fast track" employee – a Hughes Network Systems development program:

- ✓ Originated opportunity and led all negotiations of \$50 million equity investment and \$245 million vendor financing facility for a wireless key customer.
- ✓ Coordinated due diligence, structuring and negotiating of various domestic and international debt and equity investments, including a \$300 million vendor financing facility for a wireless CLEC.
- ✓ Led negotiations of a \$20M Technology Transfer Agreement and Patent License Agreement with Qualcomm, Inc. for CDMA wireless telecommunications equipment.
- ✓ Negotiated and managed joint strategic marketing relationships.

Associate Attorney

Latham & Watkins

1990 – 1994

Assignments included project finance, merger and acquisition, and general corporate representation.

- ✓ Represented The Carlyle Group, L.P. in a private equity acquisition of shares of Transit Communications Corporation, an ESMR telecommunications provider. Drafted and negotiated the stock purchase agreement, the shareholders agreement, the registration rights agreement and collateral documentation. Negotiated the warrant purchase agreement. Performed FCC and corporate due diligence. Following the investment, represented Carlyle in subsequent merger negotiations.
- ✓ Represented Comsat Investments, Inc. in connection with a joint venture with Belcom, Inc., a Russian long distance telephone service provider. Negotiated all key documents, including subscription and shareholders agreement and the registration rights agreement. Represented Comsat in two rounds of additional equity infusions into the joint venture.
- ✓ Advised Sithe Energies in connection with a joint venture to construct a 300 Megawatt Build-Own-Transfer electric generating facility in the Hainan Province of China. Drafted power purchase agreement and project financing of documentation.
- ✓ Advised the Government of Nicaragua in the privatization of Telcor, the Nicaraguan local and long distance telephone service provider. Assisted in the preparation of privatization structure and strategy, and the preparation of the bid and transfer documentation. Reviewed project contracts and other operating agreements of Telcor and organized the documents for review by potential bidders. Coordinated with local counsel in transforming Telcor from a government agency into a stock company.

EDUCATION

- **Yale Law School**, J.D., June, 1990.
- **Brigham Young University**, B.A., *magna cum laude*, Economics, 1987.
- **The Wharton School**, Finance and Accounting for Managers, Executive Education, 2002.

ADDITIONAL EXPERIENCE

- **Proficient in Spanish.** Lived, worked, and studied throughout much of Latin America.

**SENATE
CONFIRMATION COMMITTEE REPORT**

Date: 3/12/2015

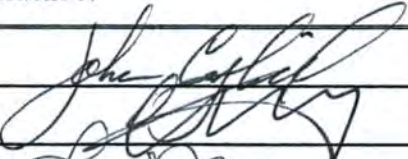

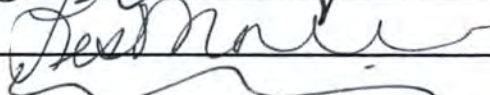

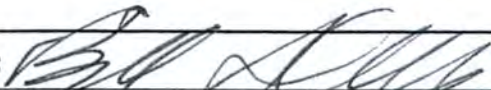
In accordance with AS 39.05.080, the State Affairs Committee reviewed the following and recommends the appointments be forwarded to a joint session for consideration:

Commissioner - Department of Military and Veteran's Affairs/Adjutant General of the Alaska National Guard

Laurel Hummel

Appointed: 1/30/2015

This does not reflect an intent by any of the members to vote for or against the confirmation of the individuals during any further sessions.

Signature:	Printed Last Name
	Coghill
	Huggins
	McGuire
	Wielechowski
Chair: 	Stoltze

Please return to the Senate Secretary's Office (Room 211).

EXECUTIVE SUMMARY

Broad, multi-faceted, long-term experience in executive management of public sector organizations

Strengths include:

- Leadership in multi-cultural environments and in changing and austere conditions
- Expertise in environmental and human security issues and their policy implications
- Persuasive communications: interagency, legislative advocacy, external representation
- Organizational management: program development, execution, evaluation, accountability
- Coalition building: working with constituent groups and stakeholders including governing boards, committees, volunteers, donors, customers, and other partners
- Building and retaining exceptional staff and creating supportive and high-functioning work environments

EDUCATION

University of Colorado Boulder, CO

Ph.D., Geography 2002

Dissertation: *Alaska's Militarized Landscape: The Unwritten Legacy of the Cold War*
(Boulder: University of Colorado)

U.S. Army War College Carlisle, PA

M.S.S., Strategy 2006

Strategy Research Project: *Lowering Total Fertility Rates in Developing States: Security and Policy Implications for Sub-Saharan Africa.* (Carlisle, PA: U.S. Army War College)

University of Alaska Anchorage Anchorage, AK

M.Ed., Educational Leadership 1999

Educational Administration Concentration

Pennsylvania State University University Park, PA

M.S., Geography 1991

Thesis: *Clearfield, Pennsylvania: Paradigm of a Declining Small Town.* (University Park: Pennsylvania State University)

U.S. Military Academy, West Point NY

B.S., Geography Concentration 1982

Thesis: *Codependency and Collateral Damage: Leadville, Colorado and the Climax Mine*

MILITARY EDUCATION/TRAINING

School for Command Preparation, Command Team Training

Military Education Level 1 – Senior Service College (U.S. Army War College)

Joint Professional Military Education Phases 1 & 2 (Joint Service Officer Qualification)


Command & General Staff College

Combined Armed Services Staff School

Military Intelligence Officer Advanced Course

Tactical Surveillance Officer Course

Laurel J. Hummel



Electronic Warfare Staff Officer Course
Imagery Intelligence Officer Course
Tactical Exploitation of National Capabilities (TENCAP) Course
Military Intelligence Officer Basic Course
Airborne
Northern Warfare Course

Decorations, Medals, Badges, Awards

Legion of Merit
Defense Meritorious Service Medal
Meritorious Service Medal (3rd award)
Army Commendation Medal (3rd award)
Joint Service Achievement Medal
Army Achievement Medal
Afghanistan Campaign Medal w/ 2 campaign stars
National Defense Service Medal (2nd award)
Joint Meritorious Unit Award (2nd award)
Army Superior Unit Award (3rd award)
Global War on Terrorism Service Medal
Korean Defense Service Medal
Army Service Ribbon
Overseas Service Ribbon (2nd award)
NATO Medal
Parachutist Badge
Knowlton Award

Department of the Army Centralized Board Selections

Battalion Command
Professor of Military Science

Security Clearance

Top Secret w/ access to Special Compartmented Information (TS/SCI)

PROFESSIONAL EXPERIENCE

2012-present

CL-Homes

Anchorage, Alaska

Small business owner

Co-owner and manager of residential rental properties

2011-2012

National Military Academy of Afghanistan (NMAA)

Kabul, Afghanistan

Senior Advisor

Developed senior Afghan leaders' executive level leadership and management skills to include identifying key issues, setting priorities and establishing strategies for long term success while managing uncertainty and chaos

- Designed, guided and mentored development programs in strategic planning; results-driven program development; budgeting; performance measures; external communications
- Conducted outreach and represented NMAA across government of Afghanistan, public and private associations and 49 member nations of NATO International Security Assistance Force
- Supervised multi-disciplinary multi-national team members
- Guided programs leading to entry of first women, in an extremely contentious environment
- Provided oversight of contracts and Purchase Request and Commitment processes
- Operated in volatile, complex, rapidly changing conditions with shifting priorities and deadlines
 - Highly proficient in risk management, making timely decisions in uncertain environments

2010-2011

US Military Academy

West Point, NY

Researcher, Analyst, Writer, Editor

On sabbatical status taught, researched, developed scholarly manuscripts, edited, provided service and leadership to national and regional professional organizations

- Co-edited a scholarly book on Pakistan's natural and cultural resources now in use to inform US operational and strategic policymaking, by guiding a distinguished and multi-disciplinary group of researchers and authors
- Taught Geography of Global Cultures to 30 undergraduate students and provided oversight and guidance on student research

2010

National Military Academy of Afghanistan (NMAA)

Kabul, Afghanistan

Academic Advisor

On special assignment provided leadership and guidance in program development, emphasizing incorporation of original research into curriculum; budget and contract cycles; program execution; program and resource accountability; human resources management skills

- Introduced original research components into senior-level undergraduate courses
- Established NMAA's academic advising program
- Co-chaired committee to revamp a marginally functioning recruitment and admissions program
- Provided education and training in course development, pedagogical skills (curriculum, instruction,

Laurel J. Hummel

- assessment), learning theories, and research methodologies to 18 Afghan faculty
- Emphasized interdisciplinary and collaborative approaches
- Developed performance standards and assessment devices
- Strategic planner for 2012 inclusion of women into NMAA student body
- Presented graduate level seminars in environmental and human systems to 40 instructors
- Worked intimately with peoples of diverse cultures—3 nationalities, 8 ethnic groups—in an environment of respect, professionalism, trust

2006-2010

Department of Geography & Environmental Engineering, US Military Academy

West Point, NY

Program Director

Directed a complex division with 17 staff/faculty, 2 undergraduate degree programs, \$4.2 million annual budget, 19 academic courses with total enrollment of 1600+

- Designed and executed innovative outreach and research programs: research collaborations, scholarly presentations, visiting scholar residencies, guest lecture series; cadet clubs and honor societies; cultural immersion experiences; summer internships to government agencies, businesses, and NGOs
 - Directed honors research program; taught courses in research methodologies; approved research plans and thesis proposals; guided 38 theses from initial research design through publication and presentation
 - Advised and approved post-graduate research plans for faculty; assisted faculty in applying for research grants; obtained programmatic funding for faculty research from government agencies and private sources
 - Oversaw research in socio-cultural data collection and analysis for Network Science Center's counterterrorism work in support of 2012 Summer Olympics and for Threat Reduction Agency's homeland security integrated database
 - Oversaw research program of cooperating faculty and undergraduate scholars to increase operational capacity of the Environmental Analysis Division, Defense Intelligence Agency
 - Faculty publications and scholarly presentations increased by 35% and student participation in regional and national meetings increased by 200% as a result
 - USMA chapter of international geography honor society, two time winner National Chapter of the Year
- Consultant in environmental security, human security and public policy to:
 - Environmental Analysis Division, Defense Intelligence Agency
 - Defense Threat Reduction Agency
 - Environmental Change and Security Program, Woodrow Wilson International Center for Scholars
 - U.S. Training and Doctrine Command Culture Center Interagency Working Group
 - U.S. African Command (AFRICOM) Working Group, Center for Strategic Leadership
 - Assistant Secretary of Defense for Operational Energy
 - *Los Angeles Times*
- Designed programs for and led organizational self-assessment, improvement and change
 - Created, implemented and reviewed first internal program objectives and activity goals
- Supervised a geographically dispersed organization as faculty and students operated abroad
- Developed and managed multi-year budgets, continually rebalancing and reprioritizing
 - Expert in resource constrained operations: developing funding streams, streamlining processes,

renegotiating suboptimal contracts, eliminating unnecessary spending

- Peer reviewer, *Journal of Cultural Geography*

2008

US Army Human Terrain System

Baghdad, Iraq

External Program Evaluator

On special assignment as part of an inter-disciplinary team, investigated and evaluated the Human Terrain System, a \$20+ million program leveraging social and environmental science and field research to provide military commanders in Iraq and Afghanistan an understanding of local ethnographic and environmental conditions

- Consultant to operational leaders on using human and environmental understanding to achieve just and insightful decisions in the field
- Collaborated with officials within Department of the Army and other Federal agencies
 - Offered specific proposals for programmatic modification to lead, leverage, adjust, promote, and reform the program given changing conditions
 - Recommended systematic improvements leading to increased emphasis on human and environmental security
 - Ensured dissemination of final products among stakeholders and emplaced methods within social media for discussion, opinion sharing, and suggestions for further study

2005-2006

US Army War College

Carlisle, PA

West Point Fellow

Performed research and analysis on demographic security, exploring U.S. policy toward decreasing fertility rates in Sub-Saharan Africa and links among high birth rates, environmental and human insecurity, and state instability

- Established collaborative research partnerships with U.S. Agency on International Development; Population Reference Bureau; Population Action International; Environmental Change and Security Program, Woodrow Wilson International Center for Scholars; National Security Issues Branch, Center for Strategic Leadership, U.S. Army War College
- Honed expertise in knowledge directly related to leading complex ecological organizations
 - strategic leadership; policymaking and politics; human relations; environmental security (environmental viability for stability and human development); geography and U.S. national security (role of energy, water, minerals, rare earth elements, agriculture and land use, petroleum, carrying capacity on U.S. strength and vulnerability)

2003-2005

Department of Geography & Environmental Engineering, US Military Academy

West Point, NY

Deputy Program Director

Director of the Physical Geography core course and Deputy Director of the Geography Program

- Provided professional and academic leadership and guidance in training and program development to 13 diverse faculty
- Implemented a core course for 1,200 students per year; introduced study of climate variability and change, enhanced study of cultural ecology

Laurel J. Hummel

- Attained Master Teacher certification from USMA Center for Teaching Excellence
- Professional Military Ethic Education group leader and advisor
- Set laboratory budget and provided quality control of the budgeting cycle to the Director
- Planned and led orientation workshop for all new employees each year: developed leadership and professional skills, identified developmental and training needs, increased team buy in

2000-2002

Department of Geography, University of Colorado

Boulder, CO

Doctoral Candidate/Researcher

Explored the cultural, economic, and environmental legacy of U.S. military's investment in Alaska

- Indicated the importance of the military influence during the Cold War as a culturally dominant and economically hegemonic agent of Alaska's landscape development, with enduring implications and effects to Native communities
- Developed "*Illitqisat: Indigenizing Alaskan Public Education*" in alignment with Alaska Rural Systemic Initiative to recognize infusion of culturally meaningful practices into traditional educational curricula
- Guest lecturer to The War Environment course

1996-2000

Alaskan Command (ALCOM)

Elmendorf Air Force Base, AK

Operations Intelligence Division Chief and Joint Intelligence Support Element (JISE) Director

Managed production of operational intelligence for ALCOM in support of air sovereignty, joint training, rapid deployment of global contingency forces, assisting authorities during civil emergencies

- Planned and directed large scale intelligence analysis studies and projects
- Oversaw counterintelligence program, conducted counterintelligence analysis
- Conducted strategic and operational analysis of field intelligence
- Reviewed, approved and disseminated finished intelligence products
- Established and supervised 6 x 50 member ad hoc organizations from scratch in support of crisis operations/exercises providing intelligence reporting and predictive analysis
 - Developed and delivered promotional media to attract highly qualified personnel
 - Rapidly integrated and trained hand-picked augmentees from all military services
 - Led JISE during 24/7 operations under continual stress of providing actionable intelligence
- Produced critical improvements including first near-real-time nationally-derived imagery to field ground forces and elimination of redundant operations, speeding the joint crisis action process
- Led intelligence division for one of the military's first Consequence Management Exercises
 - Supported action plan and execution to protect public health and safety, restore essential services, and provide emergency relief to those affected by chemical, biological, nuclear conditions
 - Successfully operated in a new mission area without clear guidelines or established processes
 - Recommended doctrinal changes to joint intelligence operations for Consequence Management
- Liaised with other federal, state, and local agencies and other stakeholders to provide timely effective response during all types of civil emergencies within Alaska
 - Controlled Joint Crisis Action Team intelligence arm in 3 exercise scenarios, 2 real-world emergencies
 - Extensive forest fire and volcanic eruption

Laurel J. Hummel

- First observation of the need for resource protection in ALCOM exercises
- ALCOM-led ground, sea, and airborne forces provided emergency support and rescue

1995-1996

102nd Military Intelligence Battalion

Camp Essayons, Republic of Korea

Operations Director

Director of all operations, training, armistice and wartime planning for a 600 member organization; Commander's primary reviewer of organizational management

1991-1994

Department of Geography & Environmental Engineering, US Military Academy

West Point, NY

Instructor/Assistant Professor

Designed, directed and taught undergraduate courses within the Geography program; as department Equal Opportunity (EO) program manager, conducted EO training and investigated complaints; as volunteer Cadet Glee Club officer advisor, directed publicity, conducted fundraising campaigns, planned and executed transportation and logistics for 17 domestic and international tours

1986-1989

224th Military Intelligence Battalion

Hunter Army Airfield, GA

1988-1989

Company Commander

Responsible for safety, welfare, morale, discipline, training, operations, maintenance, accountability, security, emergency operations, and fiscal stability of 190 people in 22 diverse occupational specialties engaged in a three way split-based intelligence mission in the U.S. and Central America

1987-1988

Human Resources Director

Chief of Human Resources for a 650 person organization; responsibility for eight separate human resources and associated programs, as well as external affairs, outreach, and marketing; oversaw subordinate unit Equal Opportunity programs

1986-1987

Intelligence and Security Director

Directed personnel security investigations, counterterrorism and counterintelligence operations, security education and physical security for a 650 person, 80 vehicle, 23 aircraft organization with \$1 billion of sensitive equipment in three locations, one in Central America

1983-1986

24th Infantry Division

Fort Stewart, GA

1985-1986

Division Chief, Intelligence Plans and Production

Directed a 13 member section producing division-level operational intelligence and intelligence plans; developed current intelligence analysis, intelligence products for contingency battle plans and exercises,

threat evaluation, environmental/weather effects analysis, identification/evaluation of collection targets

1983-1984

Communications Platoon Leader

Responsible for safety, welfare, morale, discipline, training, operations, maintenance, accountability, security, emergency operations, and fiscal stability for 31 people in 5 occupational specialties and \$3 million of communications and other sensitive equipment; simultaneously managed a dining facility with 37 personnel and a \$2 million budget, and supervised repair and maintenance programs for 51 vehicles, 27 generators, 16 classified communications systems

ADDITIONAL EXPERIENCE

2009-2012

Association of American Geographers

National Councilor

Elected member of the national council (board of directors) of the Association of American Geographers (AAG), 10,000+ member flagship professional organization of the discipline; Officer of the Middle States Division, AAG

- Determined Association policies and procedures, provided governance of organization
- Reviewed, evaluated and confirmed or disapproved proposals from subordinate bodies
- Oversight of budget, appointment of committees and staff
- Evaluated program performance, built strategic coalitions
- As an officer of Middle States Division, AAG, helped plan and execute all aspects of three regional multi-day scholarly conferences with attendance of 100+
- Assisted development of outreach programs to benefit developing regions and underserved ethnic groups
 - Emplaced Developing Regions Membership Program to offer AAG member benefits and gateways to new global cohort of colleagues
 - Assisted in reconstitution of Haiti's National Center for Geospatial Information after the 2010 earthquake
- Assisted in developing consensus of support for regulatory proposals to the U.S. Department of Education and Congress regarding programmatic standards and quality of K-12 geography education in the US

2009-2012

Association of American Geographers

Member, Committee on Scientific Freedom and Responsibility

Analyzed cases of alleged infringement of scientific freedom affecting research and publication

- Liaised with Department of Education, National Academy of Sciences, teachers and professors unions, American Civil Liberties Union
- Conducted interviews, collected evidence, analyzed data, and negotiated committee opinions
- Evaluated solutions to ensure all issues were identified and considered and law/policies satisfied
- Proposed adoption of updated and clarified professional guidelines; accepted ensuing controversies

Laurel J. Hummel

2009-2012 and 2004-2007

Association of American Geographers

Member, Committee on the Status of Women in Geography

Consulted with U.S. government and non-governmental organization officials and other stakeholders to address women's participation in the discipline and representation in leadership positions

- Proposed regulatory changes to AAG policy concerning the status of women in geography
- Developed industry and government partnerships with AAG toward support of women geographers

2007-2010

Chair, US Military Academy Cultural Perspective Goal Team

Chaired a multi-disciplinary group of 12 senior faculty and staff in developing successful methodologies for graduates to achieve USMA's Cultural Perspective Developmental Goal: clear goal standards; metrics for success; assessment devices; reliable evaluations; appropriate placements; strategies driving improvement

- Devised and executed research as part of this institutional self-review committee
- Evaluated proposals to adjust goal framework, recommended re-engineering if suitable and feasible
- Supported expansion of USMA's international programs and intercultural initiatives

2007-2009

Co-Chair, US Military Academy Admissions and Retention Self-Study Committee

Co-led a group of 10 senior faculty and staff on an institutional self-review in preparation for Middle States Commission on Higher Education's (MSCHE) decennial accreditation of USMA

- Developed and executed a complex methodology for institutional self-assessment of policies and performance in admissions, transition, and retention; applied research methods and assessment protocols to analyze the institution's conditions in these areas; based on research results, recommended reinforcing strategies to address weaknesses in access and outreach programs, transition programs, advising, counseling, and other student services
- Addressed extremely contentious issues regarding racial, ethnic, and other key types of diversity
 - Laid bare institutional rationale and methods for determining Class Composition Goals which guide USMA in shaping its incoming classes
 - Liaised with partners and stakeholders to research laws, regulations, and culture driving admissions, support, and retention policies
 - Gathered and analyzed applicable data and relevant research on race, ethnicity, and gender
 - Initiated actions to address differences and resolve conflicts regarding the constitution of an inclusive and diverse Corps of Cadets
 - Evaluated all inputs and developed sweeping recommendations to resolve longstanding issues impacting USMA and the Army that were suitable, feasible, supportable, and executable
- Addressed high visibility issues within a political and contentious environment

2005

Founder, USMA Chapter, American Association of University Women

Addressed officership, leadership, and gender issues in the Corps of Cadets and the Army

- Built a coalition with leaders of USMA's Margaret Corbin Forum

- Developed programs educating, empowering, mentoring, and inspiring female leadership

PROFESSIONAL AFFILIATIONS, SERVICE and MEMBERSHIP

Joint Base Elmendorf-Richardson (JBER) Retiree Council
JBER Joint Family Action Plan Working Group
Disabled American Veterans
American Legion Post 29
Veterans of Foreign Wars
Alaska Veterans Organization for Women (AVOW)
National Coalition for Homeless Veterans
Anchorage East Rotary Club
Mission Readiness
US Military Academy Admissions Field Force
Association of American Geographers (AAG)
Gamma Theta Upsilon, International Geographical Honor Society
Honor Society of Phi Kappa Phi

UNDERGRADUATE COURSES TAUGHT AND DIRECTED

1991-1994; 2003-2005; 2006-2010; 2011

Physical Geography
Geomorphology
Cultural and Political Geography
Geography of Global Cultures
Geography of North America
Population Geography and Global Development
Honors Research Methods
Honors Thesis

SELECTED PUBLICATIONS AND PRESENTATIONS

Entries Pertaining to Alaska in Bold Font

Edited Books

Hummel, Laurel J. and Richard L. Wolfel. 2011. *Understanding Pakistan Through Human and Environmental Systems* (Carlisle, PA: Center for Strategic Leadership). 438 pp.

Krakovka, Amy R. and Laurel J. Hummel. 2009. *Understanding Africa: A Geographic Approach* (Carlisle, PA: Center for Strategic Leadership). 408 pp.

Book Chapters

Hummel, Laurel J. 2011. Pakistan, Regional Synthesis, and the Geographer's Art. In *Understanding Pakistan Through Human and Environmental Systems*, Laurel J. Hummel and Richard L. Wolfel, eds. (Carlisle, PA: Center for Strategic Leadership). pp. 7-17.

Cincotta, Richard P. and Laurel J. Hummel. 2009. Africa's Youthful Population Structures and Its Security Prospectus. In *Understanding Africa: A Geographic Approach*, Amy R. Krakovka and Laurel J. Hummel,

eds. (Carlisle, PA: Center for Strategic Leadership). pp. 257-283.

Hummel, Laurel J. 2009. The Imperative of Understanding Africa. In *Understanding Africa: A Geographic Approach*, Amy R. Krakowka and Laurel J. Hummel, eds. (Carlisle, PA: Center for Strategic Leadership). pp. xiii-xxii.

Jebb, Cindy R., Laurel J. Hummel, Luis Rios, and Madelfia A. Abb. 2009. On the Margins: Insecurities in Niger and Chad. In *African Environmental and Human Security in the 21st Century*, Helen E. Purkitt, ed. (Amherst: Cambria Press). pp. 3-56.

Jebb, Cindy R., Laurel J. Hummel, Luis Rios, and Madelfia A. Abb. 2008. Human and Environmental Security in the Sahel: A Modest Strategy for Success. In *Environmental Change and Human Security: Recognizing and Acting on Hazard Impacts*. (Dordrecht, The Netherlands: Springer). pp. 341-392.

Peer-Reviewed Journals and Proceedings

Siska, Peter P. and Laurel J. Hummel. 2012. The Regional Knowledge System: A Complex Response to Complex Conflicts. *American Intelligence Journal*. Vol. 29, No. 2, pp. 107-115.

Hummel, Laurel J. 2005. The Military as Geographical Agent: The Case of Cold War Alaska. *Geographical Review*. Vol. 95, pp. 47-72.

Hummel, Laurel J. 2004. Anchorage, Alaska's Cold War Sentinel as Contested Space. In *Proceedings of Urban Narratives as Public Secrets*. (New York: Pace Institute for Environmental and Regional Studies). pp. 91-103.

Technical Report

Jebb, Cindy R., Laurel J. Hummel, and Tania M. Chacho. 2008. *Human Terrain Team Study: A Team of Teams*, by USMA's Interdisciplinary Team in Iraq.

Unpublished Papers

Hummel, Laurel J. 2001. "*Illitquisat: Indigenizing Alaskan Public Education.*"

Special Conference Sessions Organized

Demography as a Dynamic Predictor of Political, Developmental and Security Outcomes. Annual Meeting of Association of American Geographers, Washington DC, 18 April 2010.

Conference Presentations

Hummel, Laurel J. 2011. "Custer's Last Stand at West Point and The Cultural Landscape of Commemoration," Annual Meeting of Middle States Division, Association of American Geographers, Union NJ, 12 November.

Hummel, Laurel J. 2010. "Spring Semester in the Graveyard: Necrogeography as High School Curriculum," Annual Meeting of Association of American Geographers, Washington DC, 16 April.

Hummel, Laurel J. 2009. "Necrogeography in the Hudson Valley: The West Point Cemetery Through a Geographer's Lens," Annual Meeting of Middle States Division, Association of American Geographers, New Paltz NY, 6 November.

Hummel, Laurel J. 2009. "The Geography of Martyrdom: Darnah, Libya as Flashpoint City," Annual Meeting of Association of American Geographers, Las Vegas NV, 27 March.

Cincotta, Richard and Laurel J. Hummel. 2008. "Youthful Age Structures, Economic Development, and Stability: Studies in Contrast," Annual Meeting of Middle States Division, Association of American Geographers, Millersville PA, 7 November.

Hummel, Laurel J. 2008. "Remaking a Military Place: Adak, Alaska as Cold War White Elephant," Annual Meeting of Association of American Geographers, Boston MA, 17 April.

Hummel, Laurel J. 2007. "Use and/or Abuse? The US Military's Relationship with Alaska Natives During the Cold War," Annual Meeting of Association of American Geographers, San Francisco CA, 17 April.

Hummel, Laurel J. 2005. "The US Military as Geographical Agent: The Cold War Cultural Landscape in Alaska." Annual Meeting of Association of American Geographers, Denver CO, 8 April.

Hummel, Laurel J. 2004. "Anchorage, Alaska's Cold War Sentinel as Contested Space," Senses of Place: Urban Narratives as Public Secrets Conference, Pace Institute for Environmental and Regional Studies, New York NY, 15 April.

Hummel, Laurel J. 2003. "Geography and Environmental Education at West Point: Leading the Army's New Focus on Environmental Security and Environmental Stewardship," Geo-Nexus Conference on Research in Geography Education, Southwest Texas State University, San Marcos TX, 23 May.

Hummel, Laurel J. 1992. "Clearfield Pennsylvania: Paradigm of a Declining Small Town," Annual Convention of the Association of American Geographers, San Diego CA, 19 March.

Invited Lectures

Hummel, Laurel J. 2009. "Youthful Population Structures: Demographic Bonus or Demographic Scourge." Invited lecture to Environmental Analysis Division, Defense Intelligence Agency, Bolling AFB MD. 15 July.

Hummel, Laurel J. 2009. "The Making of Martyrdom: Why Libya?" Invited lecture to Environmental Analysis Division, Defense Intelligence Agency, Bolling AFB MD. 15 July.

Hummel, Laurel J. 2007. "HIV/AIDS as a Socio-Political Destabilizer." Invited lecture to Environmental Analysis Division, Defense Intelligence Agency, Bolling AFB MD. 28 September.

Hummel, Laurel J. 2007. "Population Geography and Instability in Sub-Saharan Africa." Invited lecture to Environmental Analysis Division, Defense Intelligence Agency, Bolling AFB MD. 28 September.

Hummel, Laurel J. 2007. "Environmental Geography as a Framework for Intelligence Analysis." Environmental Analysis Division, Defense Intelligence Agency Workshop, West Point NY. 12 September.

Daniel George

From: Alex Gimarc <agimarc@ak.net>
Sent: Thursday, March 12, 2015 6:57 AM
To: Rep. Bob Lynn; Rep. Liz Vazquez; Rep. Jonathan Kreiss-Tomkins; Rep. Max Gruenberg; Rep. Louise Stutes; Rep. David Talerico; Rep. Wes Keller
Cc: Sen. Mia Costello; Sen. Kevin Meyer; Sen. Lesil McGuire; Sen. Bill Stoltze; Sen. Anna MacKinnon; Sen. Charlie Huggins; Sen. John Coghil; Sen. Cathy Giessel; Sen. Mike Dunleavy; Sen. Peter Micciche; Rep. Dan Saddler; Rep. Craig Johnson; Rep. Charisse Millett; Rep. Mike Hawker; Rep. Gabrielle LeDoux; Rep. Lance Pruitt; Rep. Mark Neuman; Representative.Lindsey.Holmes@akleg.gov
Subject: Testimony on Laurie Hummel's Appointment as Alaska Adjutant General

I am retired Air Force. Served from 1974 – 1997. Rose to the rank of LtCol.

I view Colonel Hummel as an affirmative action hire. I believe that she is far more interested in making things easier for women in the military than in leading a combat ready force.

For proof, I point to the Feb. 15, 2015 article extensively quoting her about her experiences as one of the first women at West Point. You can find the article at the following link: <http://www.adn.com/article/20150215/cultivating-women-military-alaskas-commander-takes-stand>

Her expertise in the combat arms is as an intel officer. One of the great problems we have in our current conflict with the Islamists is the lack of actionable intelligence. While in the article she could have focused on that problem, she instead focused almost exclusively on how difficult it is for women at West Point.

Here's a small point: Service Academies are hard for everyone. They are supposed to be hard. They are designed and operated to be difficult to enter, attend, survive and prevail. They are there to create and grow combat and support officers for the military. If you can't hack it at the school, you will not be much good against an enemy in combat.

If Governor Walker wants a woman in charge who is more interested in the plight of women in the Alaska National Guard than in combat readiness, he has selected the right officer. If he wants to clean up the problems of the Guard and create a combat ready force, he can do better, much better.

Colonel Hummel should be rejected as his nominee for Adjutant General of the Alaska National Guard. She is far too interested in things other than successfully executing the assigned mission. Thank you for listening -

- AG
Alex Gimarc
Anchorage
907-441-5343

