

CONFIR- MATIONS 2011

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**SENATE
CONFIRMATION COMMITTEE REPORT**



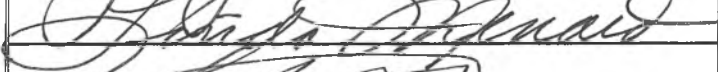
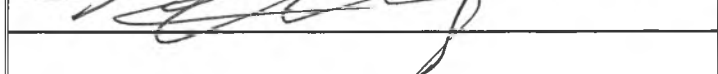

Date: MARCH 11, 2011

In accordance with AS 39.05.080, the Transportation Committee reviewed the following and recommends the appointment be forwarded to a joint session for consideration:

Commissioner – Department of Transportation and Public Facilities

Marc Luiken

This does not reflect an intent by any of the members to vote for or against the confirmation of the individual during any further sessions.

Signature:	Printed Last Name
	EGAN
	THOMAS
	Menard
	Huggins
Chair: 	KOOKRESH

Please return to the Senate Secretary's Office (Room 211).



Alaska State Legislature

Senate

Office of the Secretary

State Capitol, Room 211
Juneau, Alaska 99801-1182
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Official Business

Memorandum

TO: Senator Kookesh, Chair
Transportation Committee

FROM: Kirsten Waid
Secretary of the Senate

DATE: February 2, 2011

SUBJECT: Confirmation of Governor's Appointment

Pursuant to AS 39.05.080, the President has referred the following name for legislative confirmation to your committee for a hearing, recommendation and report:

Commissioner – Department of Transportation and Public Facilities

Marc Luiken

Appointed: 11/18/2010

Resume(s) will be transmitted electronically.

KW:jcs

gl #2

COLONEL MARC A. LUIKEN, USAF (retired)

Executive Summary

A proven executive director, military commander, and senior state employee who has demonstrated creativity, results-oriented large organization leadership, project management, joint and interagency communications, and multi-agency large scale execution. Unique capabilities to think creatively, communicate a vision, build a coalition of disparate stakeholders, and lead his team to accomplish relevant successes. Thirty years of experience in training units and leaders, identifying new opportunities, and transforming organizations to compete more effectively. Documented success in positions of increasing responsibility, to include fighter support squadron command, deputy operations group command, mission support group command and numbered Air Force and major command senior leadership positions and the public sector.

Professional Background

Deputy Commissioner – Aviation, State of Alaska Department of Transportation and Public Facilities, Anchorage, Alaska.
Jun 10 to present (State of Alaska Employee)

Responsible for overall management of the 255 state-owned and operated airports. Executive Director of the Alaska International Airport System made up of Ted Stevens Anchorage International Airport and Fairbanks International Airport. Oversees Statewide Aviation and Leasing Section preparing policies, procedures, and programs to develop, construct, and operate the rural public airports. Provides oversight in the development of the Capital Improvement Program, property management and leasing policy, and aviation engineering standardization. The State's primary contact with the Federal Aviation Administration.

Vice Commander, 11th Air Force, Elmendorf AFB, Alaska
Oct 08 – May 10 (Active duty Air Force Colonel)

Handpicked by the Commander, Pacific Air Forces to be the principal advisor to the Commander, 11th Air Force. Oversaw mission execution for two primary flying wings and 17 additional sites. Implemented a \$118 million dollar Headquarters 11 AF annual budget. Chief executive for the command, implementing commander decisions, plans, and policies. Alaska Civil Military Airspace Committee Chairman; resolved civilian and military airspace and aviation issues across Alaska. Served as an Alaska NORTH AMERICAN AIR DEFENSE COMMAND Region Battle Commander ensuring the sovereignty of North America. Ensured \$138 million in Military construction projects were put back on track for on time completion. Current and qualified as a C-12F first pilot. (Beechcraft BA200)

Director of Staff, Headquarters Pacific Air Forces, Hickam AFB, Hawaii
May 07 – Oct 08 (Active duty Air Force Colonel)

Selected by the Commander, Pacific Air Forces to serve as his personal Director of Staff. Coordinated, integrated and directed staff functions within the Headquarters Pacific Air Forces. Coordinated daily with HQ PACAF Directors, Staff, other major Air Force Command staffs and Hawaii state and local leaders as executive agent for the Commander. Advised COMPACAF on daily activities and operations of HQ PACAF Staff and insured policies were implemented. Developed plans, policies, procedures & directives insuring smooth daily ops of HQ Staff and subordinate agencies. Provided staff support to four Numbered Air Force's and nine Air Force wings across the Pacific Ocean from Alaska to Korea.

Commander, 325th Mission Support Group, Tyndall Air Force Base, Florida
July 05 – May 07 (Active duty Air Force Colonel)

Commanded the support group for the U.S. Air Force's only F-22 training wing. A 1,750 person organization consisting of 6 squadrons and one detachment. Responsible for daily security, communication, contracting, civil engineering, logistics and readiness, personnel support and quality of life programs serving a base population of more than 21,000 personnel. Executed an annual budget of \$42 million to support a 29,000 acre installation with \$4.1 billion in assets. Oversaw \$51 million in military construction projects throughout the base.

Deputy Commander, 374th Mission Support Group, Yokota Air Base, Japan
July 04 - Jun 06 (Active duty Air Force Colonel)

Provided daily senior leadership to an organization consisting of 6 squadrons with 2,900 military and US/Japanese civilians. Responsible for daily communications, civil engineering, logistics, readiness, resource/force protection and quality of life for a base population of 11,000 and over \$2 billion in assets.

Student, Air War College, Maxwell Air Force Base, Alabama
Jun 97 to July 99 (Active duty Air Force Colonel)

Deputy Commander, 47 Operations Group, Laughlin Air Force Base, Texas
Dec 95 to Jun 97 (Active duty Air Force Lt Colonel)

Deputy Commander of a largest Flying Training Operations Group in the Air Force consisting of over 1500 military and civilian personnel assigned to four squadrons. Oversaw the flying operations and maintenance at the busiest airfield in the Air Force. Responsible for daily integrated operations of four different airframes (T-37B, T-6, T-38A, T-1A) flying from three runways averaging approximately 1000 traffic movements per day. Led the introduction of the AF's newest training system, the T-6 Texan into the 47 OG training program. Oversaw the installation and operational test and evaluation of the Air Force's first Digital Approach Surveillance Radar - Standard Terminal Automation Replacement System air traffic system.

Commander, 48 Operations Support Squadron, RAF Lakenheath, United Kingdom
Jan 98 - Mar 01 (Active Duty Air Force Lt Colonel)

Commanded and led the most diverse squadron in 48 Fighter Wing. Responsible for all facets of operations providing daily Wing Weapons, Intelligence, Training, Scheduling, Air Field Management and Air Traffic Control services to the only F-15E and F-15C fighter wing in US Air Forces Europe. Set policies and guidelines while leading over 250 officer and enlisted personnel.

Additional Experience

U.S. Air Force

Distinguished service at squadron, group, and wing level, as operational fighter pilot, instructor pilot and leader. Combat experience in Operation DESERT STORM as ground liaison to US ARMY Seventh Corps Commanding General. Fighter Combat experience in Operations SOUTHERN WATCH and ALLIED FORCE. Additional combat support experience in Operation ENDURING FREEDOM as Air Component Coordination Element to the Commander, Joint Task Force Horn of Africa.

Formal Education

Baccalaureate Degree: US Air Force Academy, 1981, Bachelor of Science in Human Factors Engineering
Postgraduate Degrees: Troy State University, 1994, Master of Science, Management Science
Air University, 2004, Master of Science, National Security and Strategic Studies

Professional Military Education

Squadron Officer School, 1985 (Distinguished Graduate)
Air Command and Staff College, 1994
Armed Forces Staff College, 1996
Air War College, 2004

Affiliations

Air Force Association	Member
USAFA Association of Graduates	Lifetime Member
Rotary International - Anchorage Downtown	Member
Change Point Church of Anchorage	Deacon (Core Leadership Development Team)
Alaska Young Life	Board Member

Awards and Additional Information

Legion of Merit (1 oak leaf cluster)
Defense Meritorious Service Medal (1 oak leaf cluster)
Air Force Meritorious Service Medal (5 oak leaf clusters)
Air Medal (1 oak leaf cluster)
Aerial Achievement Medal (2 oak leaf clusters)
Air Force Commendation Medal
Southwest Asia Service Medal (3 bronze stars)
Kuwait Liberation Medal
Defense of Saudi Arabia Medal

Highly proficient in the use of Microsoft Office software suite to include Microsoft Project

References

Colonel Houston Waring	Alaskan Command	Director of Operations, J3
Phone Number:	907-552-2280	
Email Address:	houstoun.waring@elmendorf.af.mil	
Reference Type:	Professional	
Dr. Eric Ash	Wayland University	Dean
Phone Number:	(907) 552-1910	
Email Address:	ash@wbu.edu	
Reference Type:	Personal	
Lt Gen Dana T. Atkins	U.S. Air Force	Commander, Alaskan Command
Phone Number:	(907) 552-3100	
Email Address:	Dana.atkins@elmendorf.af.mil	
Reference Type:	Professional	

COL MARC A. LUIKEN (Retired)
Deputy Commissioner – Aviation
Alaska Department of Transportation and Public Facilities



Marc Luiken currently serves as the Deputy Commissioner – Aviation for the Alaska DOT&PF. He joined the Alaska DOT in June 2010 following retirement from the U.S. Air Force after 29 years of service. In this capacity he is responsible for management and operations of the State's 253 rural airports and also serves as Executive Director of the Alaska International Airport System comprised of Ted Stevens Anchorage International Airport and Fairbanks International Airport.

Mr. Luiken previously served as Vice Commander of 11 Air Force at Elmendorf Air Force Base, Alaska, overseeing the mission execution for two flying wings, 15 long-range radars and two additional facilities. 11 AF is also charged with ensuring North American air sovereignty through coordination with the Alaska North American Air Defense Region.

After graduating from the United States Air Force Academy in 1981, Mr. Luiken was commissioned in the United States Air Force. He has held a variety of command and staff assignments world wide including A-10 Functional Check Pilot and Chief of Quality Assurance, RAF Bentwaters, United Kingdom; F-15E Assistant Director of Operations, Seymour Johnson AFB, N.C.; Composite Air Planner, 4 Air Operations Center, NATO, Messtetten, Germany; 48th Operations Support Squadron Commander, RAF Lakenheath, United Kingdom; Deputy Operations Group Commander, Laughlin AFB, TX; and Deputy Mission Support Group Commander, Yokota AB, Japan, Mission Support Group Commander, Tyndall AFB, FL and Director of Staff for the Commander Pacific Air Forces, Hickam AFB, Hawaii.

During Operation DESERT STORM, Mr. Luiken served as the Director of Operations for the 8th Air Support Operations Center Squadron providing close air support to U.S. VII Corps units. He has also deployed twice to Saudi Arabia flying in support of Operation SOUTHERN WATCH. As Director of Operations for the 48th Operations Support Squadron, he oversaw mission planning and flew combat missions supporting Operation ALLIED FORCE in the Balkans. In 2006 Marc deployed to Djibouti where he led the Air Component Coordination Element, representing the Commander Air Force Central Command to the Commander, Joint Task Force-Horn of Africa providing air employment expertise and tactical airlift to throughout the Horn of Africa. While there he also coordinated airlift for humanitarian relief efforts in both Ethiopia and Kenya, providing needed supplies and support to flood victims.

Mr. Luiken has led several organizations in the Air Force focused on supporting flying operations and base infrastructure. As the 48 Operations Support Squadron Commander, Mr. Luiken led the most diverse organization in his flying wing, which included airfield operations and Air Traffic Control, both tower and RAPCON. He oversaw the installation and operational fielding of the first Digital Air Surveillance Radar – Standard Terminal Automation Replacement System (DASR-STARS) in the Air Force at Laughlin AFB, Texas. As the 325 Mission Support Group Commander, Mr. Luiken was responsible for the 29,000 acre Tyndall Air Force Base near Panama City, FL with over \$4.1 billion in assets. He commanded security, fire, construction, facilities, services, contracting, personnel, communications, and logistics organizations. He managed a \$42M annual operating budget and a \$51 million annual construction budget, including a major runway renovation project.

Mr. Luiken earned his bachelor's degree in Human Factors Engineering from the United States Air Force Academy in Colorado Springs, CO. He earned a Master's Degree in Management from Troy State University in Alabama and a second Master's Degree in Strategic Studies from Air University in Alabama. He is a Distinguished Graduate from Squadron Officer's School, a graduate of Air Command and Staff College, Armed Forces Staff College, and Air War College. He is a command pilot with 4000 flying hours; he has experience as an instructor pilot, a fighter pilot, a maintenance test pilot and most recently as a light transport pilot, flying the Beechcraft King Air.

Mr. Luiken's awards and decorations include the Legion of Merit (2), Defense Meritorious Service Medal (2), Meritorious Service Medal (6), Air Medal (2), Air Force Commendation Medal (2), Aerial Achievement Medal (2), Armed Forces Expeditionary Medal, and over 15 campaign and service medals. He is a member of the Air Force Association and Rotary International.