

SB

254

SENATE COMMITTEE REPORT
First Committee of Referral

DATE: 1/28/08

FURTHER: Finance

Date of 5-Day Notice: _____
 (in accordance with Uniform Rule 23)

DATE TURNED
 IN TO OFFICE: Feb. 28 2008

Community and Regional Affairs Committee considered

SENATE BILL NO. 254

SB 254 AK REGIONAL ECONOMIC ASSISTANCE PROGRAM

"An Act extending the termination date of the Alaska regional economic assistance program; and providing for an effective date."

and recommends:

- be replaced with SCS or CS _____ (_____)
- adopt previous SCS or CS _____ (_____)
- attached amendment(s)
- adopt _____ Letter of Intent
- further referral to _____ Committee

SENATE BILL:	
<input type="checkbox"/>	Same Title
<input type="checkbox"/>	New Title
<hr/>	
HOUSE BILL:	
<input type="checkbox"/>	Same Title
<input type="checkbox"/>	Technical Title Change
<input type="checkbox"/>	New Title w/ SCR # _____

NEW FISCAL NOTE(S):

Department	Date	Fiscal	Indet.	Zero	FN#
LED	2/4/08	✓			
LED	2/4/08	✓			

PREVIOUS FISCAL NOTE(S):

Department	Date	Fiscal	Indet.	Zero	FN#

APPROPRIATION - no fiscal note

SIGNATURES AND RECOMMENDATIONS:	PRINTED LAST NAME	DO PASS	DO NOT PASS	NO REC	AMEND
	THOMAS	✓			
	WAGNER	✓			
	KOOKOSH	✓			
	STEVEN	✓			
	OLSON	✓			

ALASKA STATE LEGISLATURE

Senate District H
600 E. Railroad Avenue
Wasilla AK 99654
907-376-4866
907-373-4724 :Fax



State Capitol
Juneau AK 99801-1182
907-465-3878
Fax: 907-465-3265
800-862-3878

Charlie Huggins Senator

SPONSOR STATEMENT: SENATE BILL 254

"An Act extending the termination date of the Alaska regional economic assistance program; and providing for an effective date."

The Alaska Regional Economic Assistance Program was created by the Legislature in 1988 to promote the economic development of Alaska's urban and rural areas. This program enables the creation of Alaska Regional Development Organizations (ARDORs). Each ARDOR is guided and directed by a board of directors composed of the economic development interests in the region. To carry out their mission, the State provides funding in the form of grants for the ARDOR program. In turn, the ARDORs use that money to leverage, on average, eight times the State's investment in private, federal, and other funds.

Currently, there are 11 ARDORs across the state. These ARDORs:

- Enable local officials and businesses to pool their limited resources and work together on economic development;
- Develop partnerships among public, private and other organizations; and
- Provide technical assistance via direct links with local citizens.

SB 254 is a companion bill to House Bill 272, which is sponsored by Rep. Bill Stoltze.

The Alaska Regional Economic Assistance Program and its ARDORs are an important part of the economic development of their regions. I ask your support in extending this program to 2013.

Contact: Jody Simpson
907.465.2661
Version 25-LS1367 \ A
January 28, 2008

FISCAL NOTE

STATE OF ALASKA
2008 LEGISLATIVE SESSION

Fiscal Note Number: _____
 Bill Version: SB 254
 () Publish Date: _____

Identifier (file name): SB254-CED-AIDEA-02-04-08 Dept. Affected: DCCED
 Title: AK Regional Economic Assistance Program RDU: AIDEA (125)
 Sponsor: Huggins Component: AIDEA
 Requester: Senate Community & Regional Affairs Component Number: 1234

Expenditures/Revenues (Thousands of Dollars)

Note: Amounts do not include inflation unless otherwise noted below.

	Appropriation Required	Information						
		FY 2009	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014
OPERATING EXPENDITURES								
Personal Services								
Travel								
Contractual	13.1	650.0	663.1	663.1	663.1	663.1		
Supplies								
Equipment								
Land & Structures								
Grants & Claims								
Miscellaneous								
TOTAL OPERATING	13.1	650.0	663.1	663.1	663.1	663.1	663.1	0.0

CAPITAL EXPENDITURES								
-----------------------------	--	--	--	--	--	--	--	--

CHANGE IN REVENUES ()								
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FUND SOURCE (Thousands of Dollars)

1002 Federal Receipts								
1003 GF Match								
1004 GF								
1005 GF/Program Receipts								
1037 GF/Mental Health								
1102 AIDEA Receipts	13.1	650.0	663.1	663.1	663.1	663.1	663.1	
TOTAL	13.1	650.0	663.1	663.1	663.1	663.1	663.1	0.0

Estimate of any current year (FY2008) cost: 650.0

POSITIONS

Full-time							
Part-time							
Temporary							

ANALYSIS: (Attach a separate page if necessary)

This legislation extends the Alaska Regional Economic Development Organizations (ARDORS) through June 30, 2013. An additional \$13.1 of AIDEA Receipts is requested to keep the position 50% funded by AIDEA. ARDORS are not subject to AS 08.03.020, therefore, funding is not extended one year following the termination date.

Prepared by: Sara Fisher-Goad, Deputy Director - Operations
 Division: Alaska Industrial Development and Export Authority
 Approved by: Emil R. Notti, Commissioner
Commerce, Community, and Economic Development

Phone 907-771-3012
 Date/Time 2/4/08 8:07 PM
 Date 2/4/2008

PFD Appropriations in lieu of Dividends to Criminals (#1171)

	Final FY08	FY 08 %	FY09	FY 09 %	Increase over FY08
Amount Available for Appropriation	11,469.2		16,850.9		5,381.7
Appropriations:					
DOA - Violent Crimes Compensation Board	1,067.6	9.31%	1,568.5	9.31%	500.9
DOC - Information Technology MIS					
DOC - Offender Rehabilitative Programs					
DOC - Inmate Health Care	6,211.4	54.16%	9,126.0	54.16%	2,914.6
DOC- Existing CRC Facilities					
DPS - CDVSA	3,789.6	33.04%	5,567.8	33.04%	1,778.2
LEG - Office of Victims Rights (in Leg Council)	400.6	3.49%	588.6	3.49%	188.0
Total Appropriated	11,469.2	100.00%	16,850.9	100.00%	5,381.7

FISCAL NOTE

**STATE OF ALASKA
2008 LEGISLATIVE SESSION**

Fiscal Note Number: _____
 Bill Version: SB 254
 () Publish Date: _____

Identifier (file name): SB254-CED-AIDEA-02-04-08 Dept. Affected: DCCED
 Title: AK Regional Economic Assistance Program RDU: AIDEA (125)
 Component: AIDEA
 Sponsor: Huggins
 Requester: Senate Community & Regional Affairs Component Number: 1234

Expenditures/Revenues (Thousands of Dollars)

Note: Amounts do not include inflation unless otherwise noted below.

	Appropriation Required	Information						
		FY 2009	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014
OPERATING EXPENDITURES								
Personal Services								
Travel								
Contractual	13.1	650.0	663.1	663.1	663.1	663.1	663.1	
Su, plies								
Equipment								
Land & Structures								
Grants & Claims								
Miscellaneous								
TOTAL OPERATING	13.1	650.0	663.1	663.1	663.1	663.1	663.1	0.0

CAPITAL EXPENDITURES								
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CHANGE IN REVENUES ()								
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FUND SOURCE (Thousands of Dollars)

1002 Federal Receipts								
1003 GF Match								
1004 GF								
1005 GF/Program Receipts								
1037 GF/Mental Health								
1102 AIDEA Receipts	13.1	650.0	663.1	663.1	663.1	663.1	663.1	
TOTAL	13.1	650.0	663.1	663.1	663.1	663.1	663.1	0.0

Estimate of any current year (FY2008) cost: 650.0

POSITIONS

Full-time								
Part-time								
Temporary								

ANALYSIS: (Attach a separate page if necessary)

This legislation extends the Alaska Regional Economic Development Organizations (ARDORS) through June 30, 2013. An additional \$13.1 of AIDEA Receipts is requested to keep the position 50% funded by AIDEA. ARDORS are not subject to AS 08.03.020, therefore, funding is not extended one year following the termination date.

Prepared by: Sara Fisher-Goad, Deputy Director - Operations Phone 907-771-3012
 Division: Alaska Industrial Development and Export Authority Date/Time 2/4/08 8:07 PM
 Approved by: Emil R. Notti, Commissioner Date 2/4/2008
Commerce, Community, and Economic Development

FISCAL NOTE

STATE OF ALASKA
2008 LEGISLATIVE SESSION

Fiscal Note Number: _____
 Bill Version: SB 254
 () Publish Date: _____

Identifier (file name): SB254-CED-OED-02-04-08 Dept. Affected: DCCED
 Title: AK Regional Economic Assistance Program RDU: Comm Assiat & Ec Dev (405)
 Component: Office of Economic Development
 Sponsor: Huggins
 Requester: Senate Community & Regional Affairs Component Number: 2743

Expenditures/Revenues (Thousands of Dollars)

Note: Amounts do not include inflation unless otherwise noted below.

	Appropriation Required	Information						
		FY 2009	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014
OPERATING EXPENDITURES								
Personal Services	13.1	30.0	43.1	43.1	43.1	43.1		
Travel								
Contractual								
Supplies								
Equipment								
Land & Structures								
Grants & Claims	0.0	620.0	620.0	620.0	620.0	620.0		
Miscellaneous								
TOTAL OPERATING	13.1	650.0	663.1	663.1	663.1	663.1		0.0

CAPITAL EXPENDITURES								
-----------------------------	--	--	--	--	--	--	--	--

CHANGE IN REVENUES ()								
-------------------------------	--	--	--	--	--	--	--	--

FUND SOURCE (Thousands of Dollars)

1002 Federal Receipts								
1003 GF Match								
1004 GF								
1005 GF/Program Receipts								
1037 GF/Mental Health								
1007 Inter-agency Receipts	13.1	650.0	663.1	663.1	663.1	663.1		663.1
TOTAL	13.1	650.0	663.1	663.1	663.1	663.1		0.0

Estimate of any current year (FY2008) cost: 0.0

POSITIONS

Full-time		0.5	0.5	0.5	0.5	0.5	
Part-time							
Temporary							

ANALYSIS: (Attach a separate page if necessary)

This legislation extends the Alaska Regional Economic Development Organizations (ARDORS) through June 30, 2013. An additional \$13.1 of AIDEA receipts would be transferred to the Office of Economic Development via inter-agency receipts from AIDEA to keep the position 50% funded by AIDEA. ARDORS are not subject to AS 08.03.020, therefore, funding is not extended one year following the termination date of the program.

Prepared by: Joe Austerman, Manager
 Division: Office of Economic Development
 Approved by: Emil R. Notti, Commissioner
Commerce, Community, and Economic Development

Phone 907.269.4588
 Date/Time 2/4/08 8:05 PM
 Date 2/4/2008



RESOLUTION 2008-01

**ARDOR JOINT RESOLUTION
SUPPORTING STATE OF ALASKA ECONOMIC ASSISTANCE PROGRAM
REAUTHORIZATION**

WHEREAS, we are the recognized Alaska Regional Development Organizations (ARDORs) for the State of Alaska's Regional Economic Development Assistance Program; and

WHEREAS, the State's Regional Economic Development Assistance Program grant makes a significant portion of an ARDORs unencumbered budget available for ARDORs to use in pursuit of identified regional economic development goals; and

WHEREAS, this seed funding supplies an excellent source of match for grant funding from other sources and for projects that might not otherwise be undertaken, thus leveraging the state's investment; and

WHEREAS, the ARDORs in the state have made significant progress on economic development, as evidenced in annual reports summarizing cost effective achievement of regional economic development goals; and

WHEREAS, without this source of funding, ARDORs would have to divert their energies from economic development to finding other funds to maintain their level of development; and

WHEREAS, many of the smaller ARDORs could be impacted to the point where they might have to dissolve if the program is not renewed, putting further hardship on rural areas that most need economic development; and

WHEREAS, the ARDORs participate fully in developing and implementing a five-year regional Comprehensive Economic Development Strategies, (CEDs); and

WHEREAS, the ARDORS are a critical partner in developing regional economies to help offset declines in traditional industry and commerce. Further, recognizing that the ARDOR program returns eight dollars in economic development efforts for every one dollar invested by the State of Alaska, thus realizing its goal of cost effective statewide economic development

NOW THEREFORE BE IT RESOLVED that the ARDORS urge the Governor and the Alaska State Legislature to reauthorize the ARDOR program for an additional five (5) years in the interest of more effective planning for economic development for all Alaskans.

PASSED AND ADOPTED by a duly constituted quorum by the directors of the following ARDORS on January 21, 2008

Bob Tietels

Bering Strait Development Council

Halley ...

Fairbanks North Star Borough

[Signature]

Kenai Peninsula Economic Development District

[Signature]

Southwest AK Municipal Conference

[Signature]

Southeast Conference Development

Carl Bergeson

Lower Kuskokwim Economic Council

Sue Coyne

Prince William Sound Economic Development District

Clair Scribner

Copper Valley Development Association

[Signature]

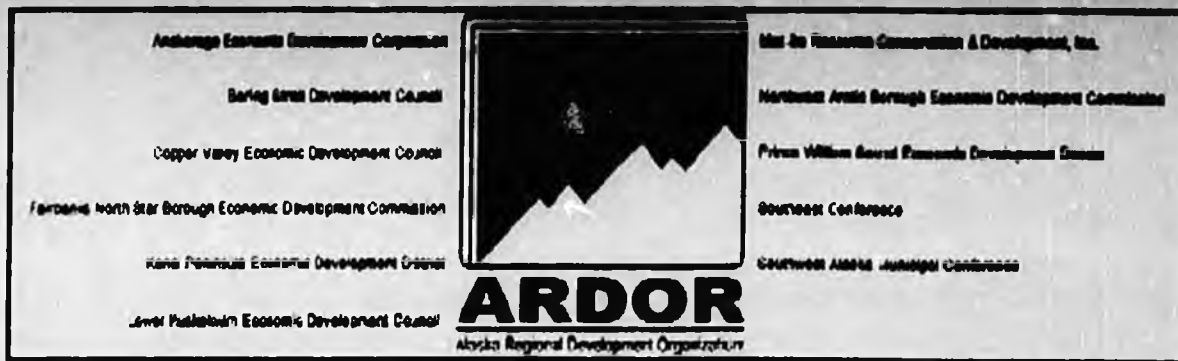
Anchorage Economic Dev. Corporation

[Signature]

Northwest Arctic Borough Economic Development Commission

Marty Motiva

Mat-Su Resource Conservation & Development, Inc



STATE OF ALASKA ARDOR PROGRAM - The Alaska Legislature established the Alaska Regional Development Organization (ARDOR) Program in 1988.

- The ARDOR program receives \$650,000 annually. The State receives \$30,000 of this for administrative costs and the remainder is split, awarding each organization \$56,363, pending the States approval via an application process.
- The 11 designated ARDORs create a network of regional economic development organizations, representing numerous local public and private interests to plan and implement economic development at the regional level for both urban and rural Alaska.
- This program continues to play an integral role in driving local initiatives and furthering economic diversification in partnership with the State and other entities.
- The ARDOR program is the State's contribution to economic development in Alaska's urban and rural regions.

ARDOR PROGRAM GOALS - Each ARDOR represents a unique region and develops an annual work plan. The ARDOR program goals continue to be in line with the original intent of the Legislature. Program goals:

- Facilitate development of a healthy economy that results in sustainable business growth, attraction of new business investment, and further economic diversification in the State.
- Identify and eliminate regional economic development barriers.
- Develop and implement a comprehensive economic development strategy.
- Coordinate regional planning efforts resulting in the creation of new business opportunities.
- Achieve goals identified through regional processes; enable communities to pool their limited resources.
- Develop partnerships among public, private and other organizations.
- Establish a Board of Directors with 10-20 professional members constituting 150+ representatives of the region's economic, political and social interests, partnering to achieve a stronger economic base in their region.
- Provide technical assistance via direct links with local citizens.

RETURN ON THE STATE'S INVESTMENT - The ARDOR Program provides a positive fiscal impact by leveraging the funds received for economic development throughout the state's regions. In FY 07 funds were leveraged by nearly 800%, turning \$620,000 into \$4,476,914.

→ State ARDOR Program Funds	\$ 620,000
→ Other State Funds	\$ 239,561
→ Total Non-State Funds	\$1,904,076
→ Federal Funds	\$ 904,667
→ Private Sector Funds	\$1,108,558
→ Other Non-Federal/Non State Funds	\$1,665,316
→ In-Kind Contributions	\$ 417,238
→ TOTAL ARDOR BUDGET	\$4,476,914

REAUTHORIZATION - The ARDOR Program is up for reauthorization by the Legislature July 1, 2008. The ARDOR Program has continuously been reauthorized by the Legislature for three year periods.

- THE ARDORs are recommending reauthorization for five years so that more effective long term planning can be accomplished.

PLEASE SUPPORT A 5 YEAR REAUTHORIZATION OF THE STATE'S ARDOR PROGRAM FOR MORE EFFECTIVE LONG TERM PLANNING

ARDOR PROGRAM ACCOMPLISHMENTS – The ARDOR Program is responsible for many accomplishments over the years. Here is a representation of accomplishments and on-going activities from the 11 designated Alaska Regional Development Organizations:

- ➔ Provides technical training, financial literacy, credit reform, business planning, marketing strategies, and business start-up opportunity workshops. Services have been delivered to more than 650 individuals across the State.
- ➔ Hosts the Annual Economic Forecast Luncheon in Anchorage which was attended by more than 1000 local business and community leaders.
- ➔ Monitors fisheries regulatory, management, and marketing issues that impact Alaska fisheries and influence policies, management, and marketing initiatives to create a more stable fisheries economy in the regions. Over 250 seasonal jobs resulted; more fisherman bonuses were obtained from processors and substantial revenue to airlines and other local service providers was obtained.
- ➔ Supports Economic Development Administration (EDA) funding for development of community based seafood processing facilities, multipurpose facilities, harbor infrastructure projects and municipal services for increased job creation.
- ➔ Supports and assists in the promotion of regional economic development projects, natural resource products (salmon, mining, etc.) and, supported and promoted regional infrastructure expansion efforts (transportation, housing, etc.)
- ➔ Establishes E-Commerce Centers in rural villages to enable Alaska Native artists to sell their art globally to increase cash income in predominantly subsistence based economy regions, resulting in more than 400 participants. Eight E-Commerce Centers and an artist carving center have been established
- ➔ Creates Small Business Incubators; over 70 new Alaska jobs were created in one year. Multiple other small businesses created through business planning assistance.
- ➔ Markets ongoing regional tourism efforts and has resulted in increased businesses and inquiries by consumers, travel trade and travel media.
- ➔ Coordinates regional efforts and partners with more than 500 local, regional, private, municipal and State bodies to pool resources, decrease duplication of efforts and create new business opportunities.

ALASKA REGIONAL DEVELOPMENT ORGANIZATIONS (ARDORS)

ANCH. ECONOMIC DEVELOPMENT CORPORATION
907/258-3700

BERING STRAIT DEVELOPMENT COUNCIL
907/443-4248

COPPER VALLEY DEVELOPMENT ASSOC.
907/822-5001

FAIRBANKS NORTH STAR BOROUGH ECONOMIC DEV. COMMISSION
907/459-1309

LOWER KUSKOKWIM ECONOMIC DEV. COUNCIL
907/543-5967

KENAI PENINSULA BOROUGH ECONOMIC DEV. DISTRICT
907/283-3335

MAT-SU RESOURCE CONSERVATION & DEVELOPMENT
907/373-1062

NORTHWEST ARCTIC BOROUGH ECONOMIC DEV. COMMISSION
907/442-2500

PRINCE WILLIAM SOUND ECONOMIC DEV. DISTRICT
907/222-2440

SOUTHEAST CONFERENCE
907/463-3445

SOUTHWEST ALASKA MUNICIPAL CONFERENCE
907/562-7380

STATE OF ALASKA DEPARTMENT OF COMMERCE, COMMUNITY AND ECONOMIC DEVELOPMENT
907/269-8104

ALASKA REGIONAL DEVELOPMENT ORGANIZATIONS (ARDOR)

A Network:

Regional economic development organizations

Plan and implement regional economic development

Represent both urban and rural Alaska

Partner with State and others

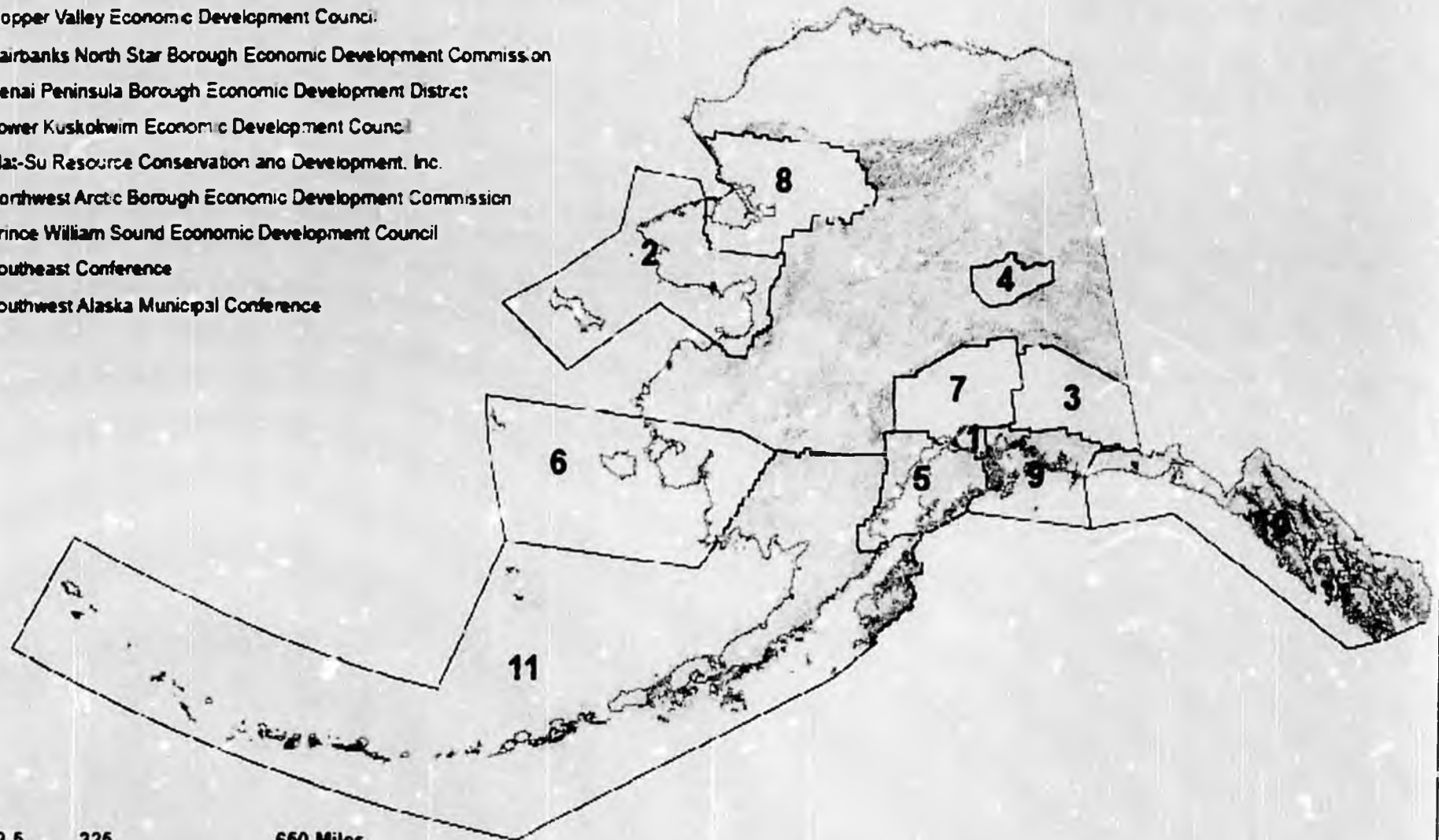
Alaska Regional Development Organizations (ARDORS)

Partners in developing our state and regional economies.

Legend

ARDORS

- 1** Anchorage Economic Development Corporation
- 2** Bering Straits Development Council
- 3** Copper Valley Economic Development Council
- 4** Fairbanks North Star Borough Economic Development Commission
- 5** Kenai Peninsula Borough Economic Development District
- 6** Lower Kuskokwim Economic Development Council
- 7** Mat-Su Resource Conservation and Development, Inc.
- 8** Northwest Arctic Borough Economic Development Commission
- 9** Prince William Sound Economic Development Council
- 10** Southeast Conference
- 11** Southwest Alaska Municipal Conference



0 162.5 325 650 Miles

ALASKA LEADERS

11 ARDORs

150 Board members

Experts in

- Health
- Transportation
- Tourism
- Chamber of Commerce
- Municipalities
- Natural resources
- Workforce development
- Education
- Fisheries
- Mining
- Native Corporations
- IRAs

ARDORs Partner to Develop Regional and State Economy

Alaska Manufacturing Extension Partnership

Denali Commission

Economic Development Administration

US Department of Agriculture

US Small Business Administration

UA Center for Economic Development

Coordinates regional efforts and

More than 500 local, regional, private,
municipal and State organizations

ARDOR Information

Established by Legislature in 1988

Organizations certified as ARDORs

11 ARDORs

Represent local and regional public & private organizations and interests

Reauthorized every three years

Funded through AIDEA Receives
\$650,000 annually

\$56,363/organization

\$30,000 /state for administration



Return on the State's Investment 8:1

State ARDOR Program Funds \$ 650,000

Other State Funds \$ 239,561

Total Non-State Funds \$1,904,076

Federal Funds \$ 904,667

Private Sector Funds \$1,108,558

Other Non-Federal

/Non State Funds \$1,665,316

In-Kind Contributions \$ 417,238

TOTAL ARDOR BUDGET

\$4,476,914



ARDOR REAUTHORIZATION REQUEST

Program up for Legislative reauthorization
July 1, 2008

Typical reauthorization:

- Three years
- \$650,000 (\$56,363/ARDOR, \$30,000 / State)

ARDORs and partners recommend:

- Five year reauthorization
- \$650,000 (\$56,363/ARDOR, \$30,000 / State)

ARDOR PROGRAM ACCOMPLISHMENTS

Provides training to 650 individuals statewide

- Financial literacy

- Business planning

- Marketing strategies

- Business start-up opportunity workshops

Hosts Annual Economic Development
luncheons/meetings


Works on fisheries regulatory, management, and
marketing issues – over 250 seasonal jobs created

Develop and market

- Regional tourism

- Locally created art

- Locally available natural resources



ARDOR PROGRAM ACCOMPLISHMENTS CONT.

Support and assist in promotion of:

Regional economic development projects

Natural resource products (salmon, mining, etc.)

Regional infrastructure expansion efforts (transportation, housing, etc.)

Worked with partners to develop

Community based seafood processing facilities

Multipurpose facilities

Harbor infrastructure projects

Municipal services for increased job creation

Establish E-Commerce Centers

- Developed 400 small business people

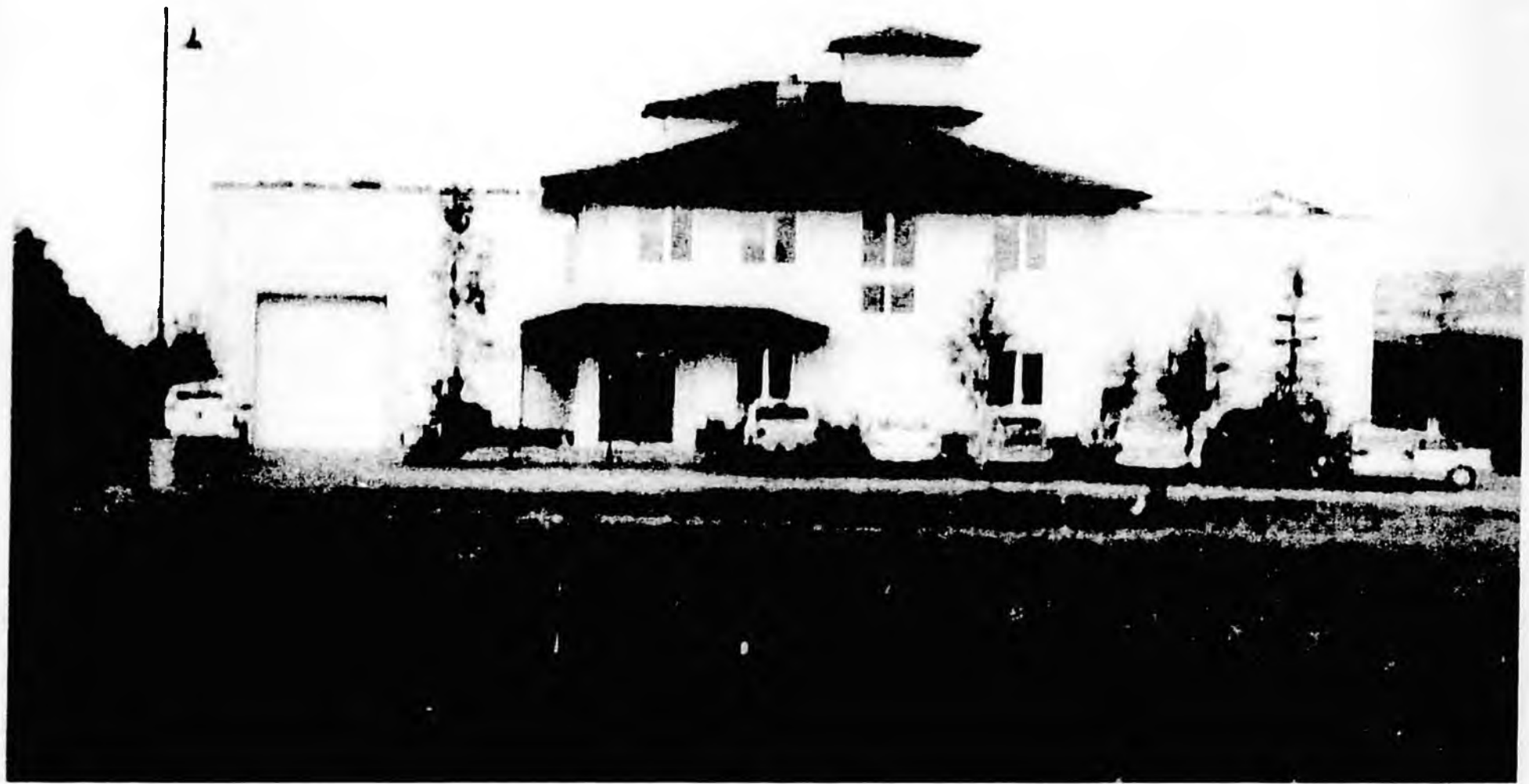
BERING STRAIT DEVELOPMENT COUNCIL: E-Commerce Centers



Copper Valley Development Association Arts & Agricultural Fair



FNSB Cold Climate Housing Research Center



Kenai Peninsula Economic Development District



Small Business Incubator created over 70 new
Alaska jobs in a year

Kenai Peninsula Economic Development District – Safety Classes



Lower Kuskokwim Economic Development Council: Planning

Committee



Constructed Carving Center in Kotzebue



NORTHWEST ARCTIC BOUROUGH: Sulianich Arts Center Opening



Prince William Sound Museum - Before



Prince William Sound Museum - After



Prince William Sound Museum

Current ARDOR Projects:

Copper Valley Development Association

Abandoned Vehicle and Scrap Metal Removal Project

Fairbanks North Star Borough

Sustainable Energy Center

Lower Kuskokwim: People's Learning Center

Vocational opportunities to residents

Prince William Sound EDD

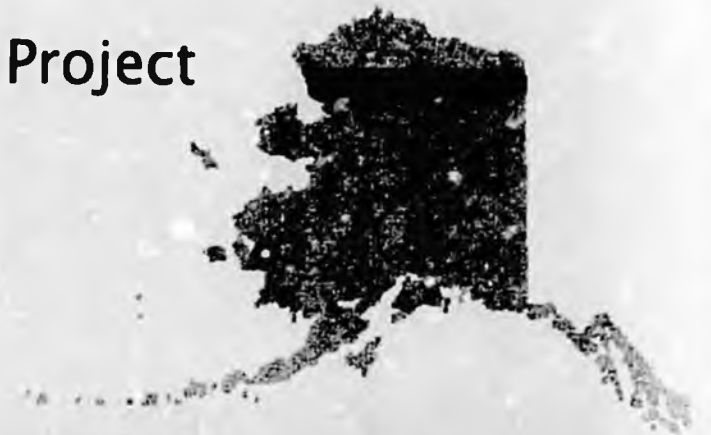
Valdez Fisheries cold storage plant using PetroStar waste heat

Southeast Conference

Funding for Transportation in Southeast Alaska

Southwest Municipal Conference

Seafood Harvesting Labor Data Collection Project



Abandoned Vehicle & Scrap Metal Removal Project



since 2004

1041 Vehicles

188 Tons of scrap metal

1522 Lead-acid batteries

420 Refrigerators

removed from the Copper Valley

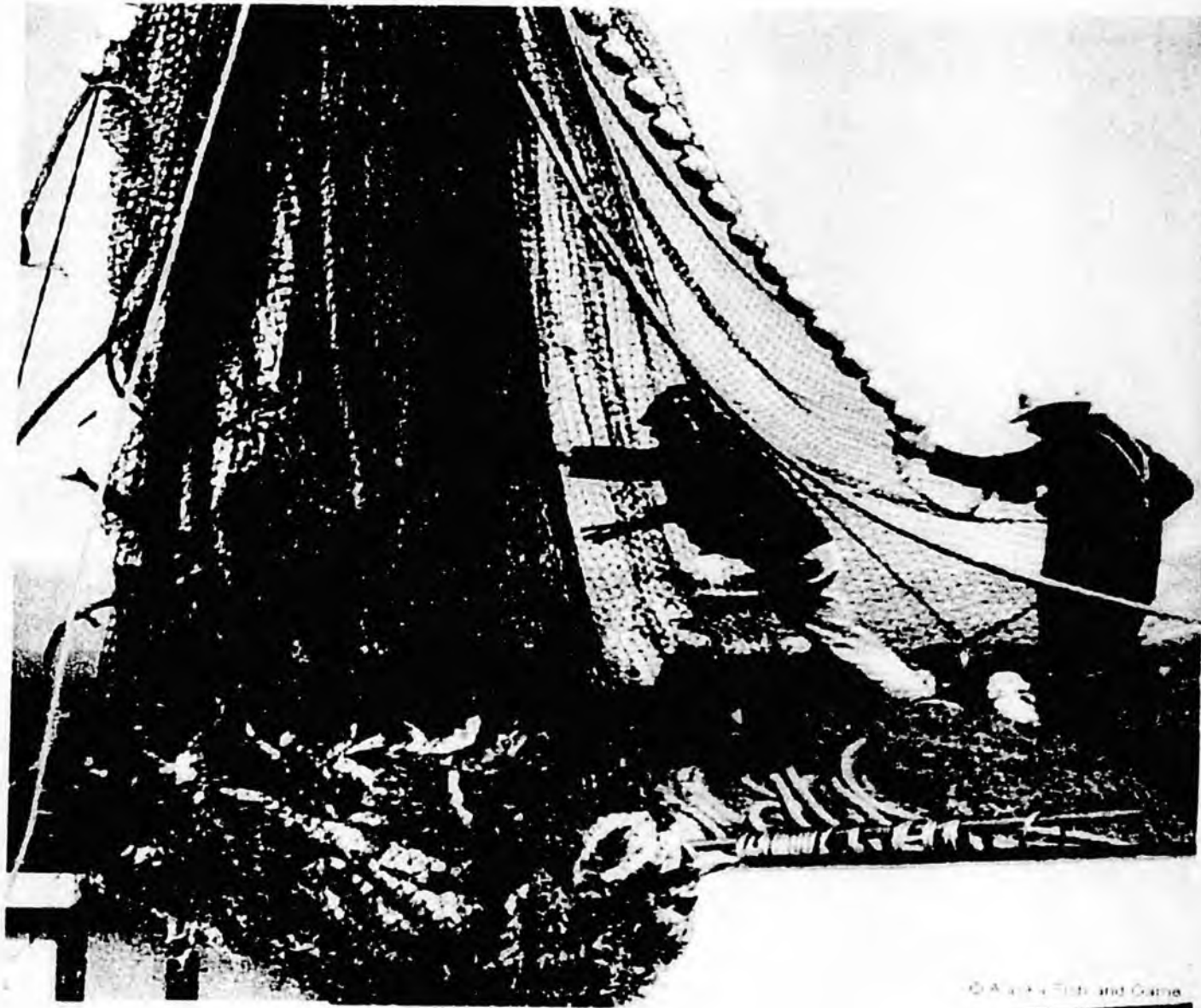


Copper Valley Development Association, Inc.

With support from:

*Environmental Protection Agency • State of Alaska • Chitina Traditional Indian Village Council
Bureau of Land Management • Natural Resources Conservation Service • Kenny Lake Soil &
Water Conservation District • National Park Service • ConocoPhillips Alaska • Local Landowners*

SWAMC Seafood Harvesting Labor Data Collection Project





STATE OF ALASKA
Sarah Palin, Governor

DEPARTMENT OF COMMERCE, COMMUNITY & ECONOMIC DEVELOPMENT
Emil Notti, Commissioner

OFFICE OF ECONOMIC DEVELOPMENT
Joseph M. Austerman, Acting Director

Acknowledgments

This annual report was produced by the Department of Commerce, Community, and Economic Development through a collaborative effort between the Office of Economic Development, the Division of Community and Regional Affairs, and the Alaska Regional Development ORganizations (ARDORs) Program. The contents of the report were provided by the ARDORs' executive directors.

Technical Support:

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Indra Arriaga, Research Analyst IV, Division of Community and Regional Affairs
Shannon Deike-Sims, Research Analyst II, Division of Community and Regional Affairs
Jennie Starkey, Publications Technician II, Division of Community and Regional Affairs

Executive Directors of the Alaska Regional Development Organizations

Bill Popp, Anchorage Economic Development Corporation
Barb Nickels, Bering Strait Development Council
Clair Heise-Scribner, Copper Valley Development Association
Kathryn Dodge, Fairbanks North Star Borough Economic Development Commission
John Parker, Kenai Peninsula Borough Economic Development District
Carl Berger, Lower Kuskokwim Economic Development Council
Marty Metiva, Mat-Su Resource Conservation and Development, Inc.
D'Anne Hamilton, Northwest Arctic Borough Economic Development Commission
Sue Cogswell, Prince William Sound Economic Development District
Shelly Wright, Southeast Conference
Michael Catsi, Southwest Alaska Municipal Conference

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KENAI PENINSULA ECONOMIC DEVELOPMENT DISTRICT (KPEDD)	ERROR! BOOKMARK NOT DEFINED.
LOWER KUSKOKWIM ECONOMIC DEVELOPMENT COUNCIL (LKEDC) ...	ERROR! BOOKMARK NOT DEFINED.
MAT-SU RESOURCE CONSERVATION AND DEVELOPMENT, INC. (MAT-SURC&D)	ERROR! BOOKMARK NOT DEFINED.
NORTHWEST ARCTIC BOROUGH ECONOMIC DEVELOPMENT COMMISSION (NWAB).....	ERROR! BOOKMARK NOT DEFINED.
PRINCE WILLIAM SOUND ECONOMIC DEVELOPMENT DISTRICT (PWSEDD) ..	ERROR! BOOKMARK NOT DEFINED.
SOUTHEAST CONFERENCE (SEC)	ERROR! BOOKMARK NOT DEFINED.
SOUTHWEST ALASKA MUNICIPAL CONFERENCE (SWAMC) .	ERROR! BOOKMARK NOT DEFINED.
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Introduction

This report contains the economic development successes and challenges of the grantees of the Alaska Regional Economic Assistance Program (Program) during fiscal year 2007. Created in 1988 by the Alaska Legislature, the Program will undergo sunset review this spring. This annual report is an integral part of the report to the Alaska Legislature, prepared by the Department of Commerce, Community, and Economic Development.

Alaska Regional Development Organizations (ARDORS)

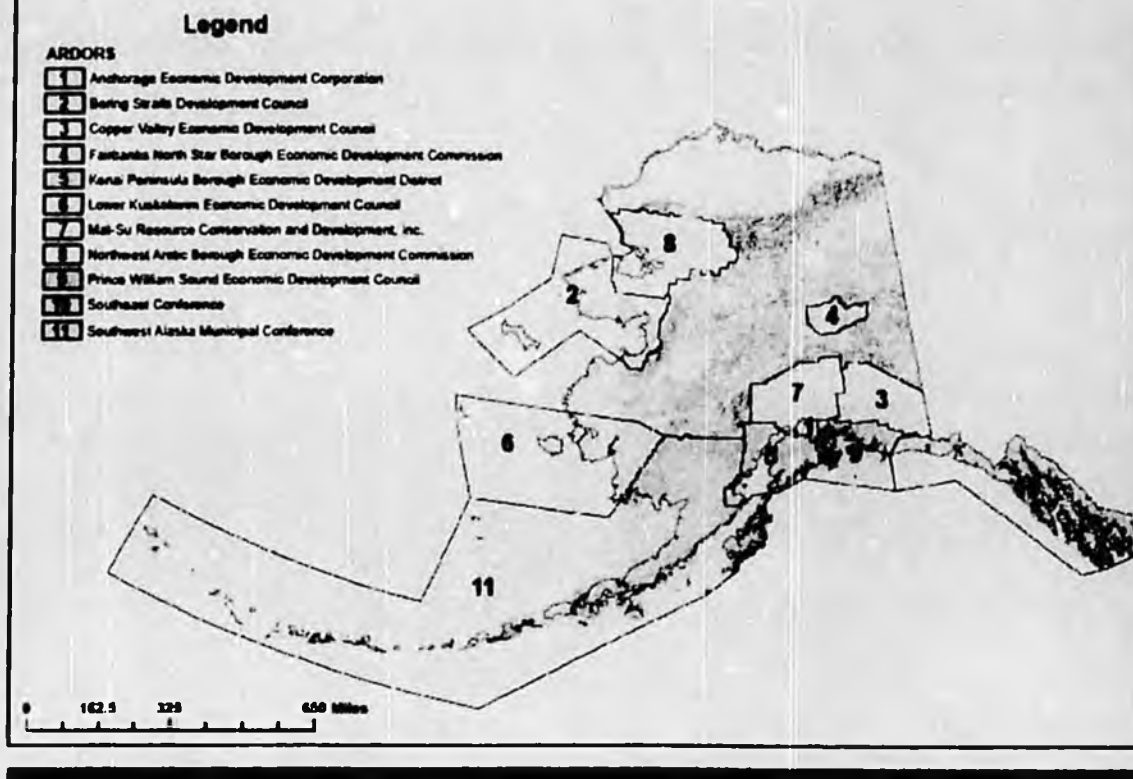


Figure 1 - An Alaska Regional Development Organization (ARDOR) covers a particular region within which it will collaborate with local organizations to plan to implement strategies and deliver services that result in sustainable economic development. The region boundaries are submitted to the Department with the first grant application. The region has to be large enough and contain adequate resources to support a regional economic development program, and be an economically viable unit with shared interests, resources, traditions, and goals. The State approves the region and agrees to make that Alaska regional development organization the sole grant recipient within that region. These regions do not necessarily correspond to other regional designations in Alaska.

Overview

The Alaska Regional Development Assistance program (Program) is a partnership between the State of Alaska and locally driven organizations intended to create more sustainable, stronger, and healthier economies throughout Alaska. The Program consists of a network of 11 in-state regional economic development organizations that plan and implement economic development efforts appropriate and beneficial to their respective regions. The ARDORs work in partnership with state, federal, municipal, regional, academic, Native Alaskan, and private businesses and organizations in their region to develop an Economic Development Strategy. They deliver technical and financial training and consultations to entrepreneurs, private businesses, schools, and individuals; host economic development conferences and summits that attract audiences from across the nation; engage in projects and efforts to create or refine local infrastructure; and develop innovative approaches to development in their own regions.

An ARDOR's board of directors represents the economic development interests in the region, and its role is to direct the development and implementation of their ARDOR's Comprehensive Economic Development Strategy (CEDS).

Each year the Department awards grants to ARDORs to assist them in their regional economic development efforts. In FY07, the grant amount averaged \$56,363.

The annual performance measures for the ARDORs are:

- 1) number of coordinated regional efforts that resulted in new business opportunities;
- 2) percentage of annual goals the ARDOR achieved; and
- 3) amount of non-State funds raised to leverage the State grant.

In FY07, the ARDORs:

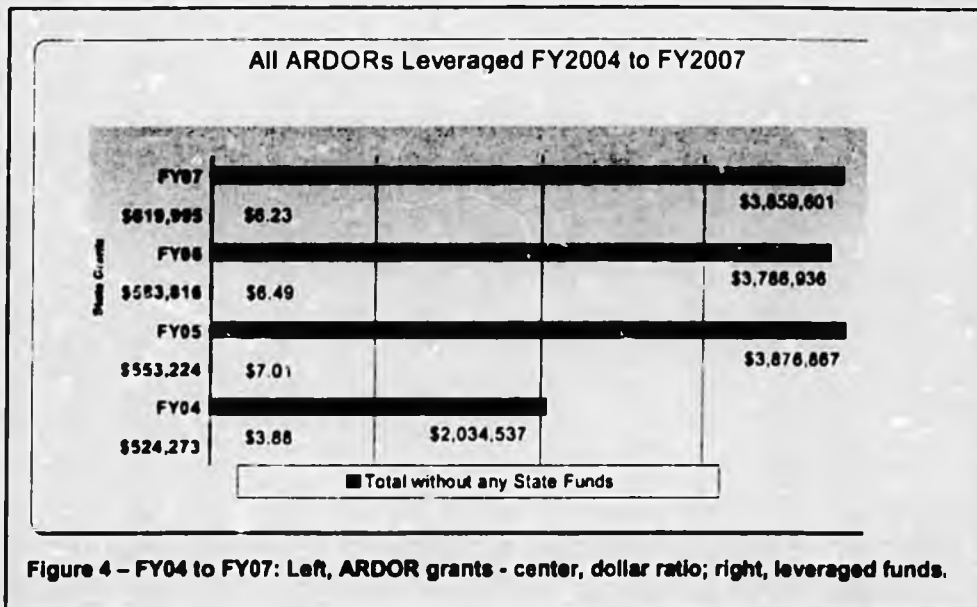
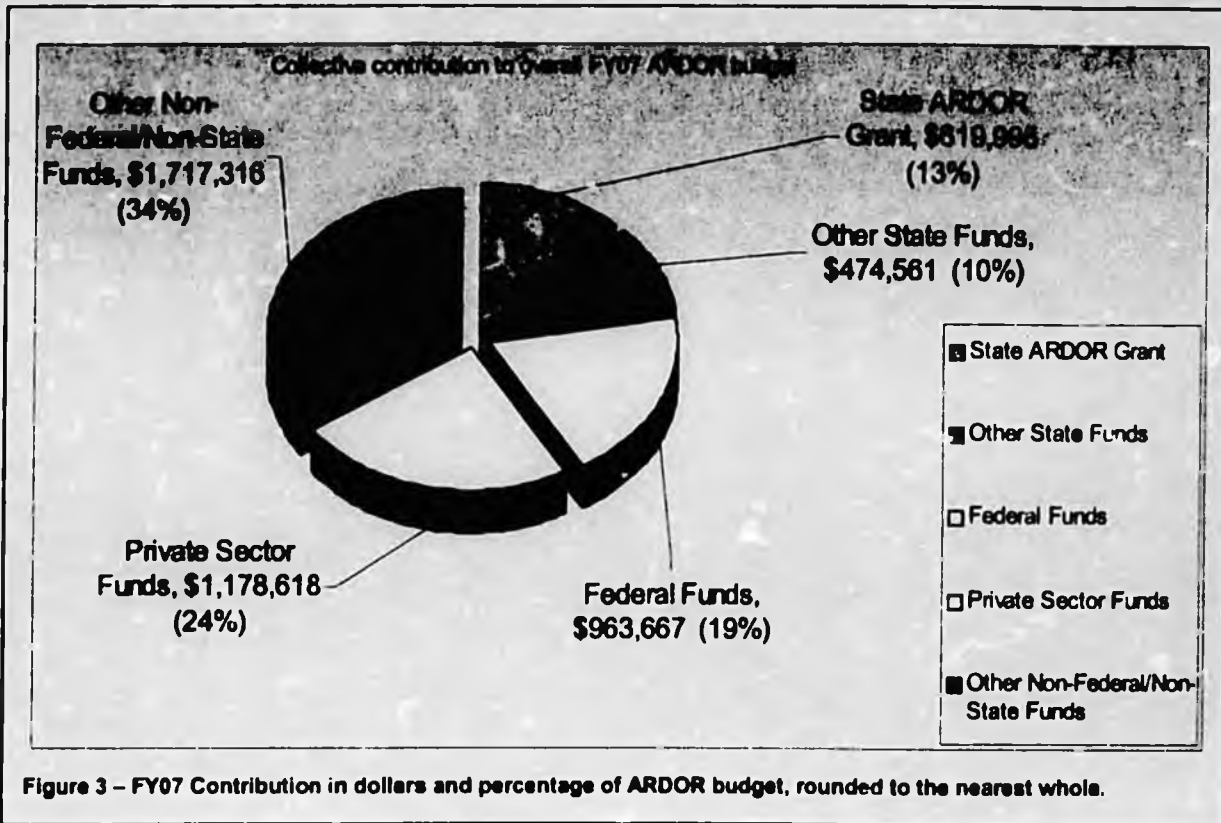
- 1) Collectively generated over 50 coordinated regional efforts that have or may have generated new business opportunities¹ such as:
 - a. identified workforce development opportunities throughout Alaska;
 - b. supported the Alaska Market Place competition that spurs entrepreneurship and business development;
 - c. sponsored entrepreneurial and business conferences and workshops; and
 - d. engaged in International Economic Development Council (IEDC) sanctioned economic development courses and conferences to increase Alaska's capacity to apply business practices and stimulate economic development.²
- 2) the ARDORs achieved an average of 84 percent of their collective goals for the fiscal year; and
- 3) when averaged, the 11 ARDORs raised \$6.23 from non-State sources for every \$1.00 of State grant money (see Figure 2). The Program's \$619,995 grant grew into \$4,954,157 cash funds, 23% of which were from the private sector (see Figure 3).

¹ This measure counts many ARDOR activities, and may not reflect the breadth and scope of the functions performed by an ARDOR in its region. For example, many ARDORs provided services that ranged from technical training on small business development and provided small business loans to grant writing.

² See Appendix A - This chart will represent just some of the additional support offered by the ARDORs in their region.

Source	FY07	\$ Leveraged
State Grant	\$619,995	
Other State Funds	\$474,561	
Total State Funds	\$1,094,556	
Federal Funds	\$963,667	\$01.55
Private Sector Funds	\$1,178,618	\$1.90
Other Non-Federal/Non-State Funds	\$1,717,316	\$2.77
Total Leveraged Funds	\$3,859,601	\$6.23
TOTAL BUDGET FOR ALL 11 ARDORS	\$4,954,157	
In-Kind Contributions	\$492,238	\$0.79

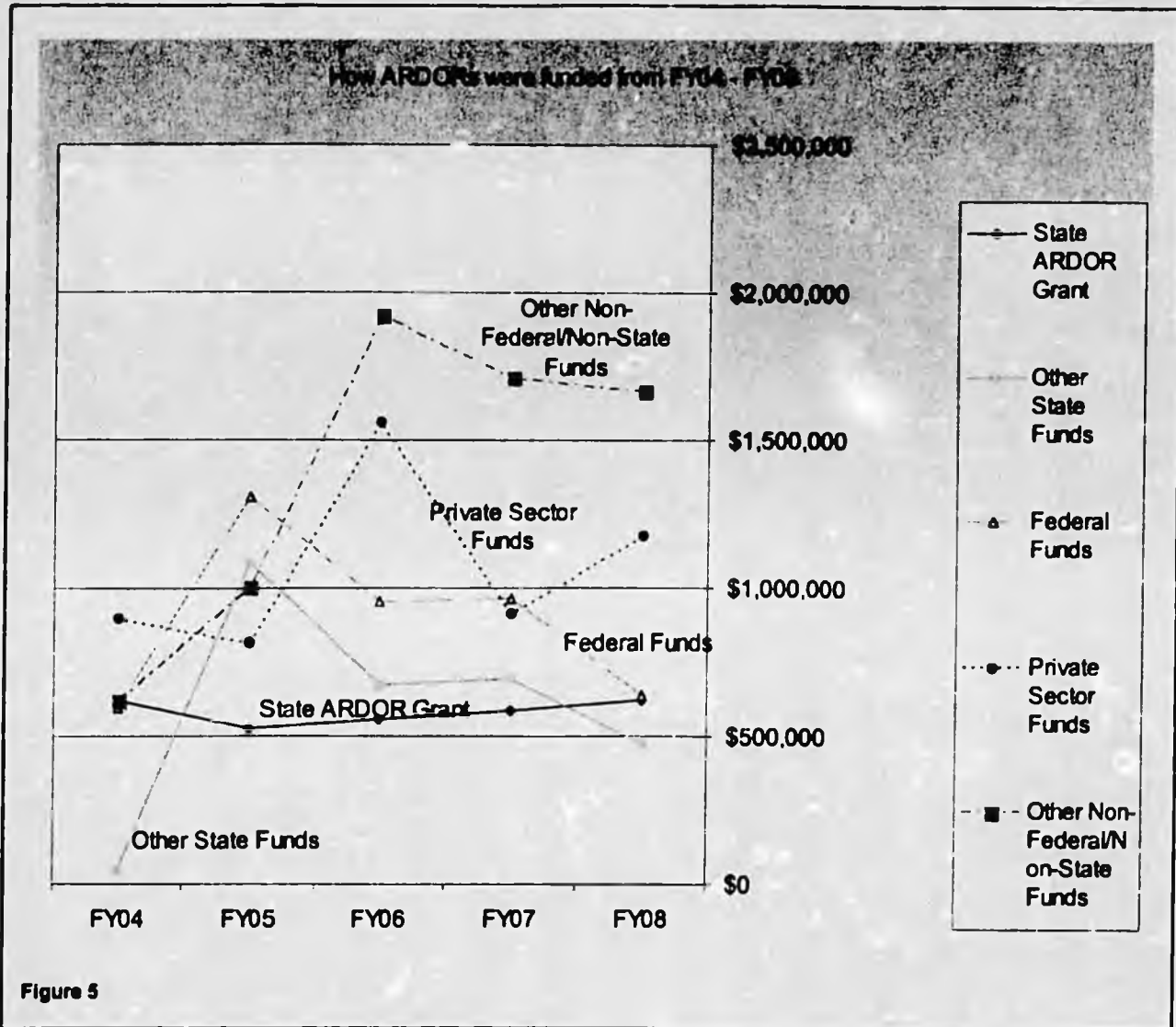
Figure 2 - In FY07 the 11 ARDORS raised total revenues of \$3,859,601 from non-State sources.



From the Program's last reauthorization in 2004, until the end of the fiscal year 2007, the ARDORs collectively leveraged an average of \$5.94 for every \$1.00 State grant, see Figure 4.³ The ARDORs have significantly increased their ROI since 2004.

³ Due to pending grant applications in FY08, some ARDOR money may not be reported at the time this report is published. Average of \$5.94, derived by dividing total ARDOR funds by total leveraged funds. Note: Funds withheld for ARDOR designation during FY04 and FY06 were awarded under a separate grant award to assure all ARDOR funds were used. These funds would be reported as other State Funds by the ARDORs.

Over all, the ARDORs have used the State's Program funds to generate and leverage funds from various sources. Collectively as the ARDORs have sought out and received funds from other Non-State/Non-Federal, Private, and Federal sources to help develop their regions' economies. Figure 5 represents how ARDORs were funded collectively from FY04 to FY07; FY08 does not reflect total funds reported.⁴



The following individual ARDOR reports will reflect FY04 to FY07 funding at the end of each report.

⁴ Not all ARDOR funding in FY08 has been reported collectively at the time this report was compiled and should not be considered as final.

Anchorage Economic Development Corporation (AEDC)



Mission Statement

The Anchorage Economic Development Corporation exists to encourage growth and diversity in the Anchorage economy, promote a favorable business climate, and improve the economic standard of living of Anchorage residents.

Information submitted by Erin Ealum, Program Director, AEDC

AEDC FY07 Goals Achieved *

- 1) Hosted Annual Economic Forecast Luncheon at which more than 1,000 community and business leaders from across the state gained vital data on business trends that will allow businesses to make informed decisions and maximize their chances for success in in-state and export business activity.
- 2) To address Anchorage's forecasted shortfall of workers in the near future⁶, hosted the one-day Workforce Development Conference, at which community and business leaders developed two action statements on labor and workforce in support of the Alaska State Chamber of Commerce's legislative priorities.
- 3) In response to the needs for transportation and logistics for handling perishables in Rural Alaska, brought Alaska closer to additional efficiency in national and international supply chain by awarding a \$150,000 grant to Commodity Forwarders, Inc., (customized temperature sensitive cargo services throughout the United States, Europe, Middle East, South Pacific and Asia) to develop the Anchorage Global Logistics Facility.

5 AEDC achieved 100% of their three categorized goals, seven out of the 12 goals 58% are the achievements reported on their FY2007 final report. These goals should not be used as a guide for a percentage of measurement but as a reference that represents a portion of the many things an ARDOR does.

6 New jobs forecasted for 2006 in Anchorage was 1,900, actual new jobs generated were 2,600.

- 4) Increased availability of current, reliable information for investors via the Quarterly Economic Forecasts for Investors.
- 5) Advocated for logistics business opportunities in Anchorage, by hosting Annual Investor Appreciation Luncheon with three renowned speakers in the logistics industry. Over 500 attendees gained ideas, best-practices, and opportunities on Anchorage's logistics needs.
- 6) Enhanced awareness of Anchorage as a viable, business-friendly city in at least 35 media pieces that featured AEDC on business development issues and innovations.
- 7) Hosted first Alaska Council of Supply Chain Management Professionals (CSCMP) Roundtable, a groundbreaking event with over 50 logistics professionals in attendance to hear senior CSCMP official discuss the benefits of having a local CSCMP Roundtable and the challenges his company overcame to streamline supply chain operations.

AEDC FY07 Coordinated Regional Efforts Resulting in New Business Opportunities

- 1) AEDC partnered with Anchorage Convention and Visitor's Bureau to submit a proposal for the Municipality Anchorage to host The International Air Cargo Association Executive Conference in 2008 and TIACA Air Cargo Forum in 2012. These are unparalleled conferences and tradeshows in the air cargo industry potentially drawing over 2,000 attendees.
- 2) AEDC facilitated meetings between Chinese trade representatives from Beijing China and Li Qiao Free Trade Center with Anchorage and Alaska-based companies to promote business and economic development in the fishing industry.
- 3) AEDC provided volunteer staff assistance to the Alaska Federation of Natives conference.
- 4) AEDC facilitated selection of business community representatives to the Mayor's Anti-Gang and Anti-Youth Policy Team.

AEDC FY04 to FY07 Funding

Revenue sources from FY04 to FY07, including the amount of non-State and other money leveraged for the ARDOR grant in Figure 6.

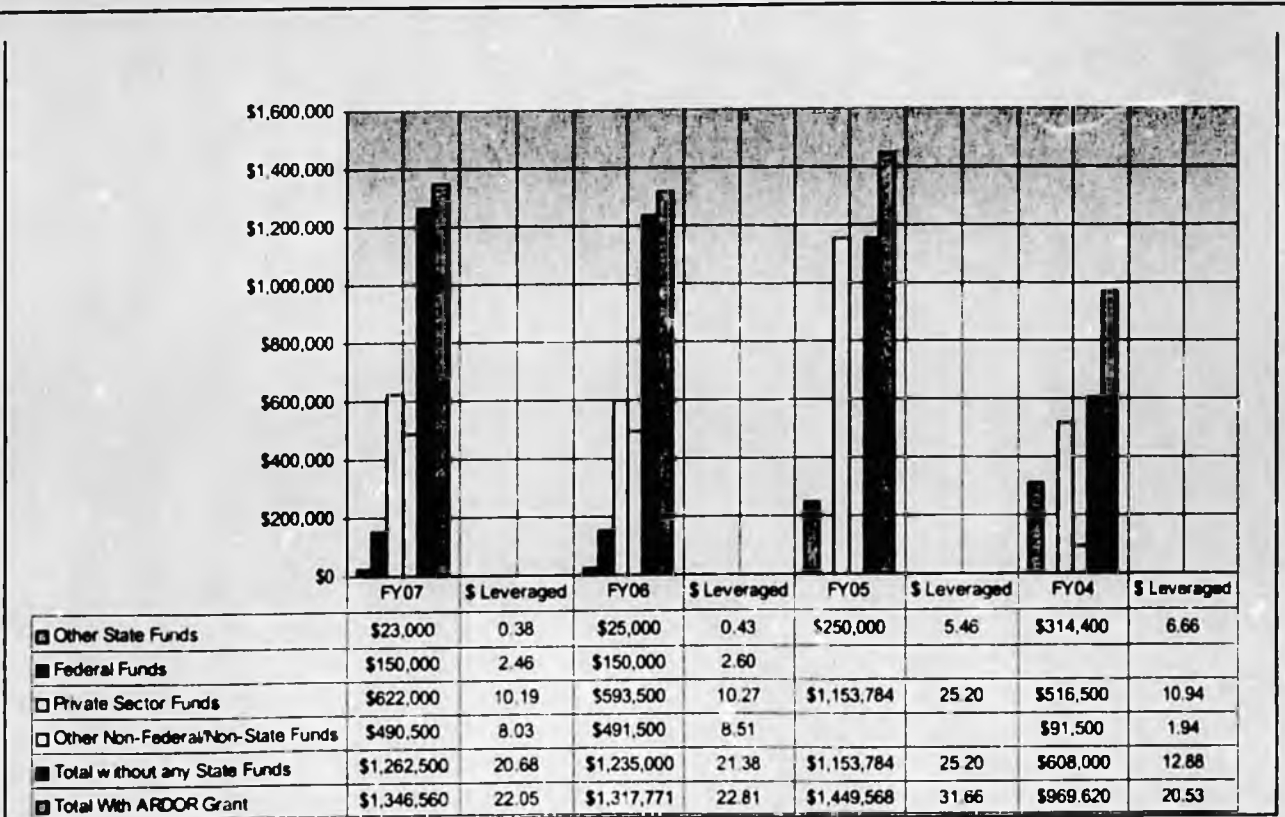


Figure 6

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Bering Strait Development Council (BSDC)



Mission Statement

The Bering Straits Development Council exists to strengthen and diversify the regional economy through training and technical assistance in community planning and business development.

Information submitted by Barb Nickels, Director Bering Strait Development Council

BSDC FY07 Goals Achieved ⁷

1. Updated four Local Economic Development Plans (LEDPs) with additional project implementation strategies. These LEDPs were uploaded to the Kawerak and the State of Alaska websites.
2. Hosted, planned, and coordinated the Alternative Energy Summit held in conjunction with the Kawerak Regional Conference.
3. Completed annual update of the Comprehensive Economic Development Strategy (CEDs).
4. Identified income generating businesses in Golovin, King Island, White Mountain and Solomon.
5. Provided technical assistance to Shaktoolik and Brevig Mission to obtain funding for construction of multi-purpose buildings.

⁷ BSDC set eight goals for FY07. BSDC achieved those goals and over 25 additional economic development activities, a total of 33 have been achieved, four times as many. These goals should not be used as a guide for a percentage of measurement but as a reference that represents a portion of the many things an ARDOR does. Some of these goals are on going and may have more of an indirect than a direct effect. Following page shows additional goals accomplished in FY07.

6. Hosted an American Association of Retired People (AARP) workshop on retirement financial education.
7. Two staff served as assessors in the Alaska Marketplace Competition.
8. Assisted Kawerak, Inc. with business and financial planning to create and launch Tumet, LLC.
9. Provided assistance to 24 individuals interested in starting a business. Tuition Assistance has been provided to two individuals for business related courses. One client has applied for a business license, tax EIN and is pursuing financing from a local bank.
10. After completing two on-site visits to the Shishmaref Tannery to review operations, provided assistance to EDA with an assistance proposal to aid the Shishmaref Tannery in revising their business plan, providing training opportunities, operational procedures, job descriptions, wage reviews, etc.
11. Traveled to Unalakleet, St. Michael and Stebbins to provide assistance to three Alaska Marketplace applicants. Assisted a total of 15 applicants in submitting their concept papers to the business plan competition.
12. Co-hosted a board training meeting with the Alaska State Council on the Arts (ASCA) and the Bering Strait Inuit Council (BSIC).
13. Assisted the BSIC to reincorporate as a non-profit corporation.
14. Attended a Buy Alaska workshop in Nome.
15. Promoted the Rasmusson Foundation Artist Award grants to all E-Commerce Center users. Nineteen (19) artist portfolios have been developed.
16. Established two new E-Commerce Centers; Gambell and Brevig Mission, and provided technical assistance to all eight E-Commerce Centers in the region.
17. Provided three, six-day intensive E-Commerce training to five volunteer representatives in the region and one staff.
18. Assisted more than 120 clients in using the E-Commerce Centers in the region.
19. Partnered via a contract with Alaska Manufacturing Extension Partnership to promote E-Commerce and provide professional business assistance to local manufacturers.

20. Partnered with Fairbanks North Star Borough and recruited a VISTA member to work on regional projects.
21. Compiled resources to develop an educational tourism video for the region.
22. Board Chair and one staff attended the Rural Conservation and Development Annual meeting.
23. Presented a workshop on Tools and Strategies for Successful E-Commerce Programs at Alaska Municipal League (AML).
24. Presented on various approaches to developing a CEDS at the EDA CEDS training.
25. Completed the Bering Strait Community Mapping Project.
26. Partnered with the Small Business Task Force.
27. Became a member of the Denali Commission Planning Committee.
28. Represented all the ARDORs for the Coalition for Economic Development in Alaska (CEDA) project portion to improve the State website's small business sections.
29. Awarded over \$140,000 in contracts to local grant writers to submit proposals for community priority projects.
30. Hosted the Annual Grant Writer Symposium and had two private facilitators, and six funding agencies present. Over 50 participants attended.

BSDC FY07 Coordinated Regional Efforts Resulting in New Business Opportunities

1. Partnered with Alaska Manufacturing Extension Partnership to promote E-Commerce and provide professional business assistance to local manufacturers.
2. Partnered with Fairbanks North Star Borough to recruit a VISTA position, housed in Nome, to identify and develop regional economic goals, implementation strategies and actions that will move our regions, collectively, toward mutual prosperity and poverty alleviation.

3. Partnered with EDA, the State of Alaska, and the University of Alaska Anchorage Coalition for Economic Development to launch the statewide Coalition for Economic Development in Alaska (CEDA).
4. Partnered with the Nome Chamber of Commerce, City of Nome, and Nome Visitor Association produce an educational tourism DVD for the region.
5. Partnered with Northwest Campus on shared interest/services.
6. Collaborated with the University of Alaska Cooperative Development Center (ACDP) to address critical education needs in Alaska and provide rural citizens with cooperative technical and organizational assistance. The goal is to foster a cash-based economy foster create by creating rural cooperatives.
7. Partnered with Alaska Municipal League to coordinate economic development sessions at their conference.
8. Maintained collaborative relationships with all IRA⁸ and Traditional Councils to implement priority projects.
9. Collaborated with the State of Alaska tourism program, DART.
10. Supported and collaborated with Bering Strait Native Corporation, Norton Sound Economic Development Corporation, City governments, US Department of Agriculture and the Natural Resource Conservation Service.

BSDC FY04 to FY07 Highlighted Coordinated Regional Efforts

Credit & Fraud Workshops:

1. Since 2005, in collaboration and partnerships with banks, BSDC has conducted credit and fraud for high school students and adults. The topics included analyzing credit reports and credit repair. Since, BSDC has presented to six communities, averaging 50 attendees per workshop; presented to over 100 high school students; and assisted 32 clients in reestablishing credit.

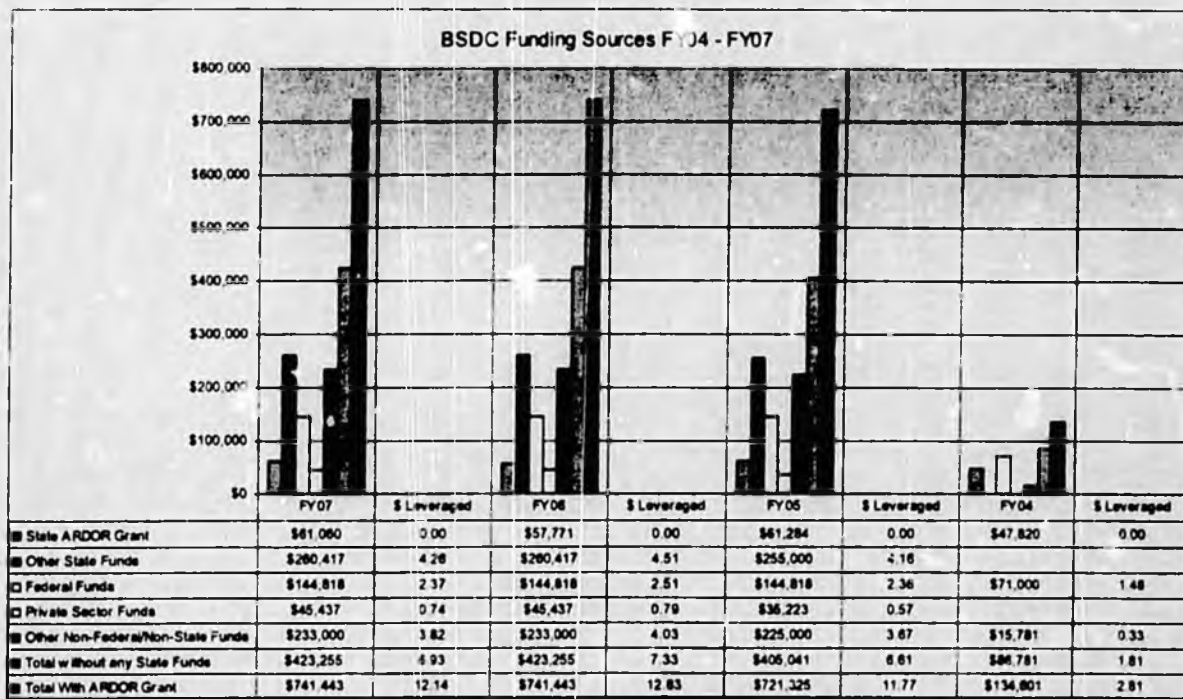
2007 Energy Summit

⁸ The parenthetical (IRA) by some Native villages means the village has organized itself under the 1934 Indian Reorganization Act.

The BSDC is working in collaboration with other regional organizations to study alternative energy resources. These resources have been studied over the past two years in the Bering Strait region. "Wind and Solar" seems to be the alternative energy of choice and is now being used more and more. Members of the community and the region are contributing their resources to develop these energy resources.

BSDC FY04 to FY07 Funding

Revenue sources from FY04 to FY07, including the amount of non-State and other money leveraged for the ARDOR grant in Figure 7.



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Copper Valley Development Association (CVDA)



Mission Statement

Perform as a public/private partnership to address the community, economic and natural resource opportunities, and the potential growth of the Copper Valley.

Information submitted by Clair Scribner, Program Manager Copper Valley Development Association

CVDA FY07 Goals Achieved ⁹

1. Facilitated three community fairs and farmers' markets in Kenny Lake, Glennallen, and Copper Center. Served over 1650 citizens and supported expansion of cottage-based industries.
2. The Glennallen Trail Ecosystem Signs, Aspen Interpretive Trail project improved 5,280 feet of recreational area and increased the number of visitor days by 100. The Kenny Lake School Interpretive Trail project improved 1,780 feet of recreational area and served 350 citizens. Fifteen environmental education training sessions were held with 83 participants.
3. Facilitated the Abandoned Vehicle Removal project which served 1,750 citizens and created 13 seasonal jobs. Two new businesses were created to serve the project; five businesses expanded as a result of the project. Seven environmental education training sessions were held with 190 participants. Two school curriculum and programs were created. Conservation plans were developed for 500 acres. Infrastructure for solid

⁹ Out of the ten goals reported in 2006 for 2007, the CVDA has completed 100% this does not include the additional projects underway or achieved during this period. These goals should not be used as a guide for a percentage of measurements but as a reference that represents a portion of the many things an ARDOR does.

waste collection was improved, and 630 tons of scrap metal was recycled. This improved both tourism and general community areas.

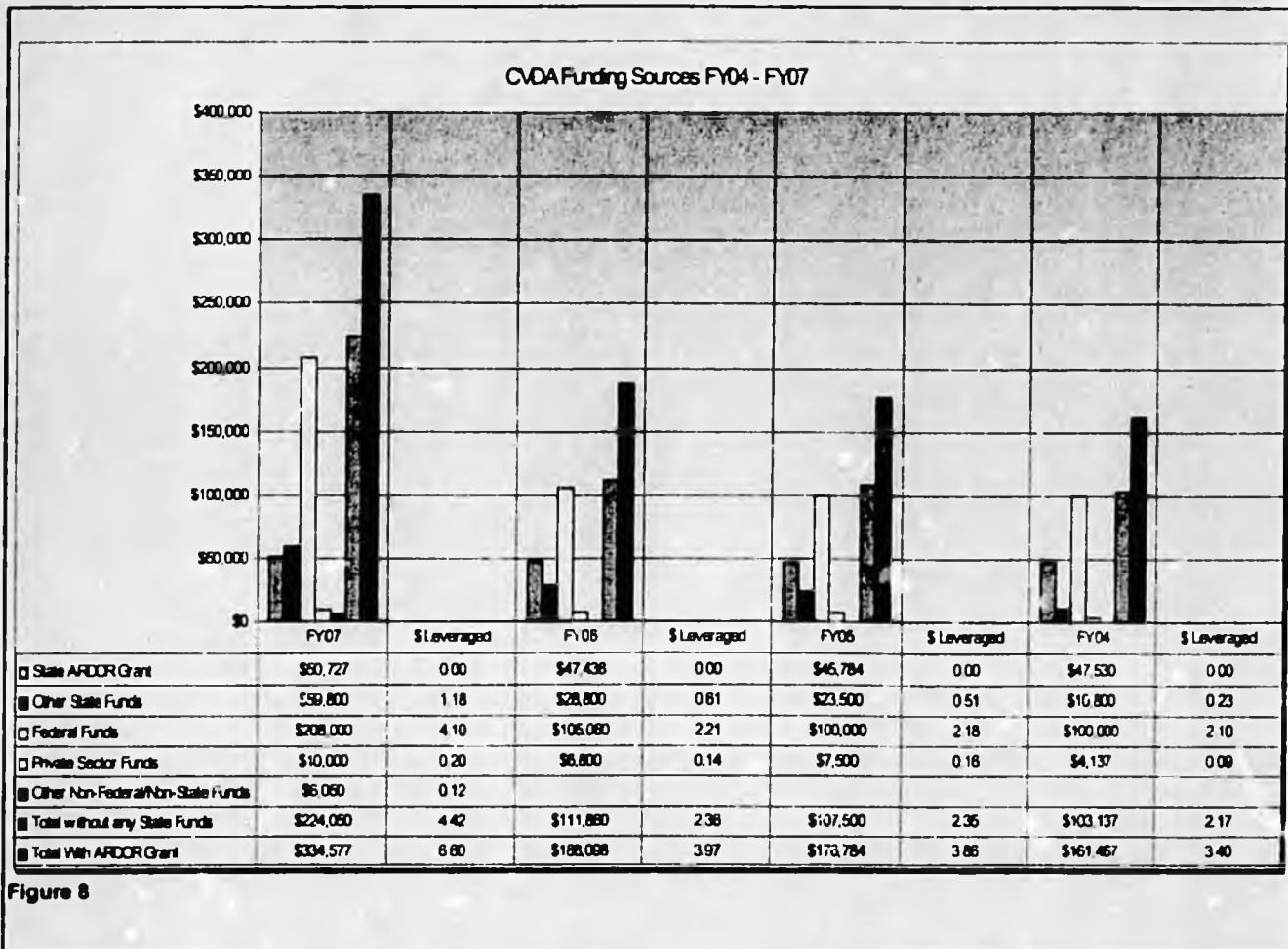
4. Coordinated the Recycling Transfer Site Upgrade project served 3,000 citizens, created one new seasonal job, and maintained the existing job. One ton of solid waste was reduced, and six tons of materials were recycled. An environmental education training session was held with 28 participants.
5. The Kenny Lake Community Planning project served 750 citizens, including 400 socially or economically disadvantaged persons. Grant administration assistance as well as planning facilitation was provided.
6. The Community Library Assistance project assisted the Copper Valley Community and Kenny Lake Community Libraries in securing additional funding. Two seasonal jobs were created, and 100 citizens were served. Three educational events were offered with 44 participants.
7. Coordinated the Copper Center Map project which served 17 businesses. Over 5,000 were distributed to primarily tourists in the first three months of publication.

CVDA FY07 Coordinated Regional Efforts Resulting in New Business Opportunities

1. Copper Valley Resource Conservation & Development partnered with CVDA to conduct the Abandoned Vehicle Project, Recycling Transfer Site Upgrade, community fairs, and trail projects.
2. University of Alaska Cooperative Extension Service and Prince William Sound Community College partnered with CVDA to offer small business and sustainable living skills workshops and seminars.
3. CVDA participated in the Copper River Native Association Vocational Education Advisory Committee, offering guidance to regional and statewide training needs.
4. A RurAL Cap AmeriCorps RAVEN volunteer was mentored by CVDA and involved in recycling and abandoned vehicle projects.

CVDA FY04 to FY07 Funding

Revenue sources from FY04 to FY07, including the amount of non-State and other money leveraged for the ARDOR grant in Figure 8.



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Fairbanks North Star Borough Economic Development Commission (FNSB)



Mission Statement

To improve the quality of life and the standard of living for the residents of the Fairbanks North Star Borough by developing goals, establishing objectives and implementing strategies that sustain, enhance, or increase economic and social opportunities for the individuals in the region.

Information submitted by Dr. Kathryn Dodge, Fairbanks North Star Borough

FNSB FY07 Goals Accomplished ¹⁰

1. Moved forward a project to develop low cost, renewable energy and power generation.
2. Developed business plan for Energy Center, identified partners, working to develop funding package.
3. Supported the development of an energy cost matrix.
4. Prepared for future military deployments.
5. Worked with Fairbanks Economic Development Council (FEDC) and Air Force to expand Red Flag Alaska trainings that maintain Eielson's strategic presence.
6. Worked with FEDC to develop 3-D Airspace model.
7. In partnership with University Alaska Fairbanks and Fairbanks Economic Development Corp. conducted diversification study and began implementing primary recommendation to develop Accelerator.
8. Worked with North Pole on their Theme City project, including placing VISTA with project.
9. Partnered with Downtown Association – Fairbanks on their Vision Fairbanks urban revitalization program. Placed VISTA with project, held four highly successful community visioning session, final implementation plan under development. Worked with DTA to identify possible funding mechanisms for projects.
10. Worked with Department of Commerce, Community and Economic Development, Economic Development Administration, University Alaska Anchorage, and other ARDORs partners to develop the Basic Economic Development Course to be presented in Fairbanks.

¹⁰ The FNSB completed more than 100% of their established goals. Has many different projects on-going around their region. This report reflects only a portion of the FNSB ARDOR's activities. The FNSB completed 20 goals, more than 150% greater than the 12 it established. These goals should be seen as representing the many things an ARDOR accomplishes with its regional partners.

11. In partnership with FEDC, founded a think tank in Fairbanks (Interior Issues Council).
12. Worked with local Senior Service Providers to help them find funding and develop RFP to conduct an assessment of senior needs, services currently provided, and what will keep them in our community.
13. Worked with Downtown Association, Energy Center, and Fairbanks Economic Development Corp. to help them identify funding mechanisms for their projects.
14. Published quarterly analysis of Fairbanks North Star Borough economy.
15. Successfully challenged State of Alaska Department of Labor's 2006 population estimate. Documented FNSB population, at 96,888, was 10.3% higher than DOL estimate.
16. Worked with FEDC and other community partners to strengthen Fairbanks' role as a Regional Hub by conducting trade missions and outreach to regional partners.
17. Worked with Nome ARDOR to develop Regional Partnership that will help Interior and Northern Regions work together.
18. Worked with FEDC and North Slope Borough to fight bypass mail change, documented impact of change.
19. As result of work done in partnership with City of Valdez, PWSEDD and Copper Valley EDD, cruise ships back in Valdez harbor in 2008.
20. Worked with State of Alaska's Department of Transportation (DOT) and FCVB to obtain scenic byway designation for the Northern Parks Highway. Working with City of Delta, State DOT, and FCVB to develop partnership plan for Northern Richardson Highway Scenic Byway.

FNSB FY 07 Coordinated Regional Efforts Resulting in New Business

Opportunities

1. Partnered with Nome ARDOR to develop Regional Partnership. Placed VISTA in Nome with partner.
2. FEDC and UAF in developing Accelerator in Fairbanks.
3. Chena Power & UTC to develop Energy Center.
4. Fairbanks Downtown Association, City of Fairbanks, community members to develop and implement "Vision Fairbanks."
5. Fairbanks Convention and Visitors Bureau to develop Scenic Byway designations and partnership plans.
6. FEDC, Northwestern Arctic Borough, and Fairbanks Chamber on regional hub program.
7. UAA, CED other ARDORs, EDA, DCCED developing Basic Economic Development Course in Alaska.
8. UAA, CED other ARDORs, EDA, DCCED developing Coalition for Economic Development in Alaska.
9. FEDC to bring in economic development presenters; and

10. The Fairbanks North Star Borough began publishing a quarterly analysis of the Fairbanks North Star Borough economy and current issues or opportunities facing the community.

FNSB FY04 to FY07 Funding

Revenue sources from FY04 to FY07, including the amount of non-State and other money leveraged for the ARDOR grant in Figure 9.

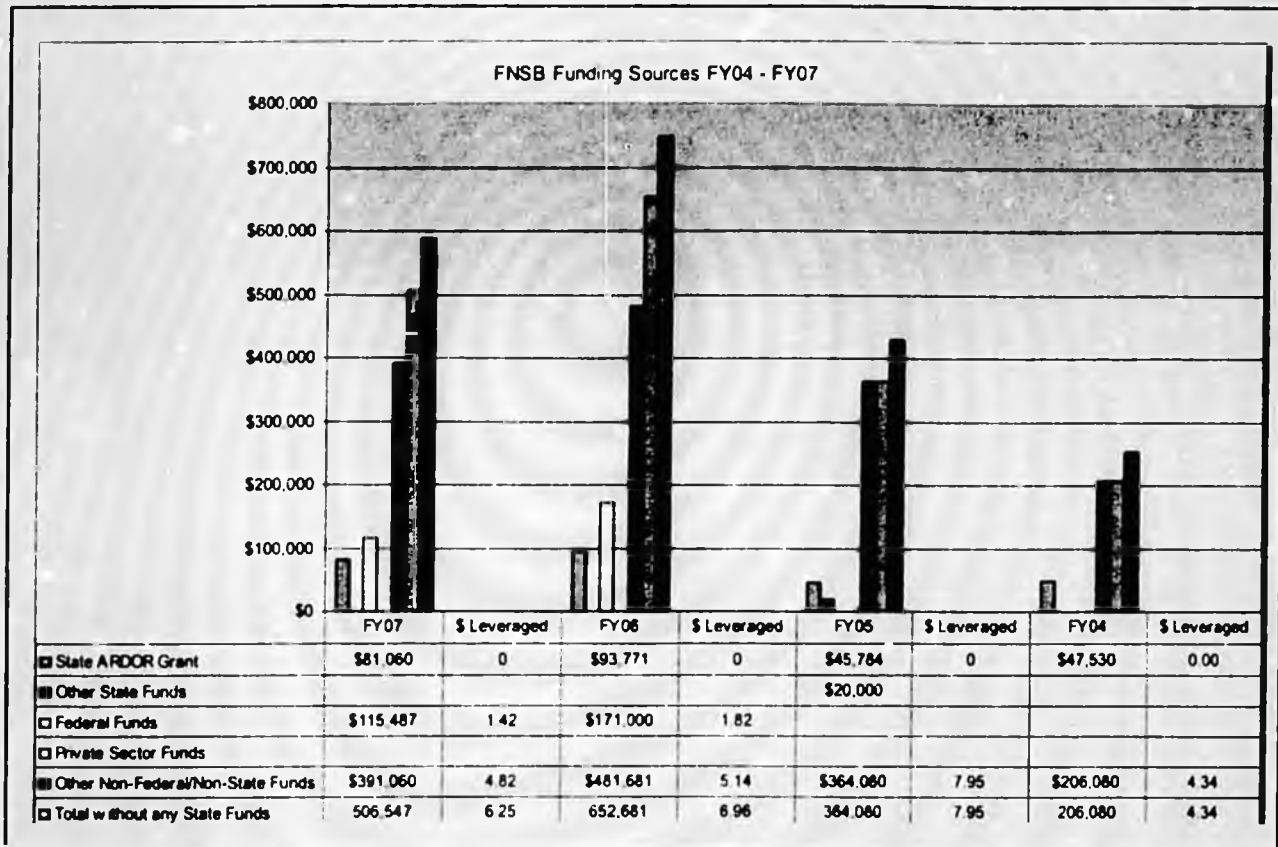


Figure 9

Contact

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(What services do you provide as an organization) >>>	Sounding Board & Referrals	Business Training	Develop Business plan	Manufacturing	Business Expansion	Business Credit Counseling	Personal Credit Counseling	Business Loans	Business Loan Guaranty	Market Strategies/Planning	Marketing Resource	Market Research	Information on Region	Retail Business	Hospitality Business	Health Care Business	Information on Licenses & Permits	Information on Nonprofits	Number of Staff	List a minimum of "Three" other services you might offer if any listed.
AEDC	X				X					X			X						7	1. Implement and sustain an external marketing program focused on attracting businesses. 2. Act as "clearinghouse" for business opportunities and generate as many viable ones as possible for investors. 3. Partner with local economic research firms and/or organizations. Respond to research inquiries and refer to appropriate data source.
BSDC	X	X	X	X	X	X	X			X	X		X	X	X	X	X		3	1) Regional Community Planning; 2) Small Business Development; 3) Rural Infrastructure and Economic Development; 4) E-Commerce and Manufacturing; 5) Artist Development.
CVDA	X	X	X		X					X	X		X				X	X	2	
FNSB	X					X							X				X		1	1) Research & analysis; 2) planning; 3) VISTA umbrella; 4) pilot projects with partners; 5) work econ dev projects with partners; 6) quarterly economic analysis 6; Partner with local economic research firms and/or organizations.
KPEDD	X			X	X	X		X		X			X	X	X		X		2	
LKEDC	X				X	X	X			X		X	X	X	X		X	X	1	1) Regional initiatives; 2) Legislative Advocacy
Mat-Su RC&D	X			X						X	X		X	X	X		X	X	1	
NWAB	X	X								X	X		X				X	X	1	1) Regional Planning; 2) Workforce Development; 3) Research and Analysis
PWSEDD	X			X	X			X		X			X	X	X	X	X	X	1	
SEC	X									X	X	X	X					X	2	1) EDD, RC&D, and Workforce Development. 2) Regional Planning for transportation, energy resources, solid waste, timber development, mining development, fisheries development, health care and education; 3) legislative Advocacy; 4) Regional Forum;
SWAMC	X	X											X		X				2 5	1) Regional Planning; 2) legislative Advocacy; 3) Regional Forum; 4) Workforce Development

APPENDIX A - ARDOR Resource Chart

(What services do you provide as an organization) >>>	Governing Board & Policies	Business Training	Develop Business plan	Manufacturing	Business Expansion	Business Credit Counseling	Personal Credit Counseling	Business Loans	Business Loan Guaranty	Market Strategies/Planning	Marketing Resources	Market Research	Information on Region	Retail Business	Identity Business	Health Care Business	Information on Licenses & Permits	Information on Nonprofits	Number of Staff	List a minimum of three other services you might offer not listed.
AEDIC	X				X					X			X						7	1. Implement and sustain an external marketing program focused on attracting businesses. 2. Act as "clearinghouse" for business opportunities and generate as many viable ones as possible for investors. 3. Partner with local economic research firms and/or organizations. Respond to research inquiries and refer to appropriate data source.
BSDC	X	X	X	X	X	X	X			X	X		X	X	X	X	X		3	1) Regional Community Planning; 2) Small Business Development; 3) Rural Infrastructure and Economic Development; 4) E-Commerce and Manufacturing; 5) Artist Development.
CVDA	X	X	X		X					X	X		X				X	X	2	
FMSB	X					X							X				X		1	1) Research & analysis; 2) planning; 3) VISTA umbrella; 4) pilot projects with partners; 5) work econ dev projects with partners; 6) quarterly economic analysis 6; Partner with local economic research firms and/or organizations.
EPEDD	X			X	X	X		X		X			X	X	X		X		2	
EKEDC	X				X	X	X			X		X	X	X	X		X	X	1	1) Regional initiatives; 2) Legislative Advocacy
MSU RC&D	X			X						X	X		X	X	X		X	X	1	
NIWAB	X	X								X	X		X				X	X	1	1) Regional Planning; 2) Workforce Development; 3) Research and Analysis
PWSEDD	X			X	X			X		X			X	X	X	X	X	X	1	
SEC	X									X	X	X	X					X	2	1) EDD, RC&D, and Workforce Development. 2) Regional Planning for transportation, energy resources, solid waste, timber development, mining development, fisheries development, health care and education; 3) legislative Advocacy; 4) Regional Forum.
SWAMC	X	X											X		X				2.5	1) Regional Planning; 2) legislative Advocacy; 3) Regional Forum; 4) Workforce Development

APPENDIX A - ARDOR Resource Chart

(What services do you provide as an organization) >>>	Sounding Board & Referrals	Business Training	Develop Business plan	Manufacturing	Business Expansion	Business Credit Counseling	Personal Credit Counseling	Business Loans	Business Loan Guaranty	Market Strategies/Planning	Marketing Resource	Market Research	Information on Region	Retail Business	Hospitality Business	Health Care Business	Information on Licenses & Permits	Information on Nonprofits	Number of Staff	List a minimum of "Three" other services you might offer not listed.
AEDC	X				X					X			X						7	1) Implement and sustain an external marketing program focused on attracting businesses 2) Act as "clearinghouse" for business opportunities and generate as many viable ones as possible for investors. 3) Partner with local economic research firms and/or organizations. Respond to research inquiries and refer to appropriate data source.
BSDC	X	X	X	X	X	X	X			X	X		X	X	X	X	X		3	1) Regional Community Planning; 2) Small Business Development; 3) Rural Infrastructure and Economic Development; 4) E-Commerce and Manufacturing; 5) Artist Development.
CVDA	X	X	X		X					X	X		X				X	X	2	
FNSB	X					X							X				X		1	1) Research & analysis; 2) planning; 3) VISTA umbrella, 4) pilot projects with partners; 5) work econ dev projects with partners; 6) quarterly economic analysis 6; Partner with local economic research firms and/or organizations.
KPEDD	X			X	X	X		X		X			X	X	X		X		2	
LKEDC	X				X	X	X			X		X	X	X	X		X	X	1	1) Regional initiatives; 2) Legislative Advocacy
Met-Su RC&D	X			X						X	X		X	X	X		X	X	1	
NWAB	X	X								X	X		X				X	X	1	1) Regional Planning; 2) Workforce Development; 3) Research and Analysis
PWSEDD	X			X	X			X		X			X	X	X	X	X	X	1	
SEC	X									X	X	X	X					X	2	1) EDD, RC&D, and Workforce Development. 2) Regional Planning for transportation, energy resources, solid waste, timber development, mining development, fisheries development, health care and education; 3) legislative Advocacy; 4) Regional Forum;
SWAMC	X	X											X		X				2. 5	1) Regional Planning; 2) legislative Advocacy; 3) Regional Forum; 4) Workforce Development

APPENDIX A - ARDOR Resource Chart

Alaska Regional Development Organizations Contacts

APPENDIX B - ARDOR Contacts

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