

Confirmation:

APOC &

Personnel

Board



Official Business

# Alaska State Legislature

## House of Representatives

State Capitol  
Juneau, AK. 99801-1182

Date: 3/7/00

The Honorable Brian Porter  
Speaker of the House  
State Capitol  
Juneau, AK 99801

Dear Mr. Speaker:

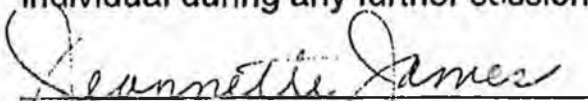
In accordance with AS 39.05.080, the State Affairs Committee has reviewed the qualifications of the following individual and recommends that the appointment be forwarded to a joint session for consideration:


**Alaska Public Offices Commission (APOC)**


Ms. Andrea Jacobson of Ketchikan

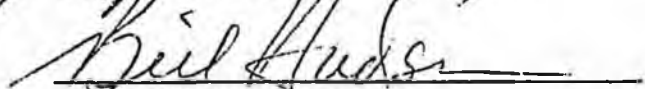
Appointed: 05/26/1999 Expires: 02/01/2004


This does not reflect an intent by any of the members to vote for or against this individual during any further sessions for the purposes of confirmation.


  
Rep. Jeannette James, Chair

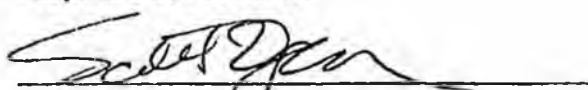
  
Rep. Joe Green

  
Rep. Jim Whitaker

  
Rep. Bill Hudson

  
Rep. Beth Kerttula

  
Rep. Harold Smalley

  
Rep. Scott Ogan



Official Business

# Alaska State Legislature

## House of Representatives

State Capitol  
Juneau, AK. 99801-1182

Date: 3/7/00

The Honorable Brian Porter  
Speaker of the House  
State Capitol  
Juneau, AK 99801

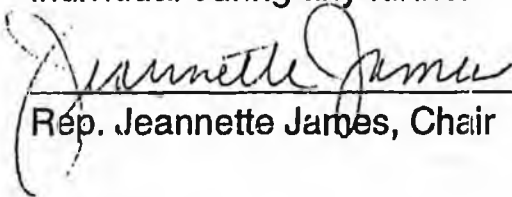
Dear Mr. Speaker:

In accordance with AS 39.05.080, the State Affairs Committee has reviewed the qualifications of the following individual and recommends that the appointment be forwarded to a joint session for consideration:


**Personnel Board**

Mr. Charles T. Borg of Anchorage  
Appointed: 06/29/1999 Expires: 06/20/2004

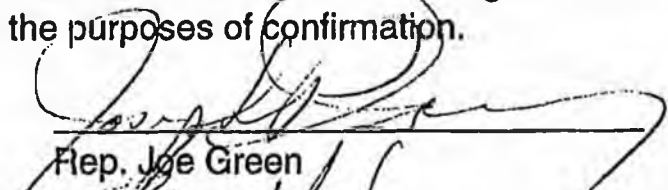
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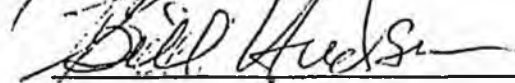
  
Rep. Jeannette James, Chair

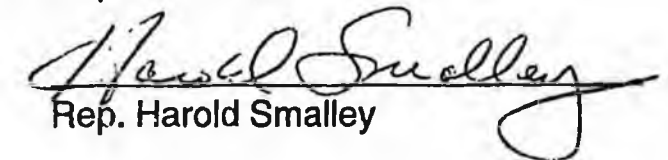
Rep. Jim Whitaker

  
Rep. Beth Kerttula

  
Rep. Scott Ogan

  
Rep. Joe Green

  
Rep. Bill Hudson

  
Rep. Harold Smalley



# Alaska State Legislature

## House of Representatives

State Capitol, Rm 216  
Juneau, AK 99801-1182  
(907) 465-3725  
Fax: (907) 465-5334

Official Business

Office of the Chief Clerk

### MEMORANDUM

Date: February 11, 2000  
TO: State Affairs Committee  
FROM: Suzi Lowell  
Chief Clerk  
SUBJECT: Governor's Appointment

Speaker Porter referred the following Governor's appointments to the State Affairs Committee:

#### Personnel Board

Mr. Charles T. Borg of Anchorage  
Appointed: 06/29/1999 Expires: 06/20/2004

#### Alaska Public Offices Commission (APOC)

Ms. Andrea Jacobson of Ketchikan  
Appointed: 05/26/1999 Expires: 02/01/2004

Attached are the resumes and committee reports for your use.

Attachments as noted.

ANDREA JACOBSON  
15 WOOD RD.  
KETCHIKAN, ALASKA 99901  
(907) 225-6631 work

### Current Position

I am currently a Corporal in the Investigations Division of the Ketchikan Police Department and have been active in the field of law enforcement for 18 years. I received a Basic Certificate from the Alaska Police Standards Council in 1984, an Intermediate Certificate in 1985, and an advanced certificate in 1989. I have been an Investigator for over 12 years with the predominant caseload being the investigation of child abuse, sexual assault, domestic violence, and white collar crimes.

I have taught classes for various groups including law enforcement which were related to the topics of sexual assault investigation, child abuse investigation, domestic violence, and drug investigation. I have trained staff, volunteers, and board members of the local women's shelter on these topics. I have also been asked to speak to community groups at events such as the Evening of Unity (honoring survivors of domestic violence), the Celebration of Women (sponsored by the Native community), and the Youth Peace Conference. I have also been a participant in sexual assault awareness classes being offered at the middle school and high school levels. I instituted the Officer Friendly program in elementary schools which educates primary students on the role of police officers in the community and about safety issues.

### Educational Background

I attended the University of Dallas for two years including one semester at the campus in Rome, Italy. I then transferred to the San Francisco Art Institute for three years where I received a Bachelors of Fine Arts degree in photography in 1979. I received a Masters of Art in Teaching from the University of Alaska Southeast in 1992. I also hold a teaching certificate for Alaska for Elementary Education.

### Training

I completed the 21st Municipal Police Academy in Sitka in 1982 which included specific training in the investigation of sexual assault and domestic violence. I have over 1200 hours of training in law enforcement topics.

### Memberships

- Alaska Peace Officers Association
- International Association of Women Police
- American Professional Society on the Abuse of Children
- Served 4 years (3 as chair) on the Board of Directors for Women In Safe Homes, a shelter dedicated to help victims of domestic violence, sexual assault, and child abuse.
- Served 5 years (2 as chair) on the Board of Directors for the Ketchikan Area Arts and Humanities Council

333 - 1146

PERSONNEL BOARD

*Charles T. Borg*  
10231 Middlerock Rd.  
Anchorage, AK 99507

### **HIGHLIGHTS OF QUALIFICATIONS/EXPERIENCE**

- Eight years of comprehensive health care program development/management.
- Twenty five years planning and managing programs affecting many areas of Alaska, including stationing of Alaska National Guard units, and the development of far reaching health care programs affecting all federal health care beneficiaries in the state.

### **PROFESSIONAL ACCOMPLISHMENTS**

- 1991-1999 **MANAGED HEALTH CARE DIRECTOR**, Elemendorf Hospital/Dept. of Veterans Affairs, Anchorage, AK. Mission to develop, coordinate and provide comprehensive health care services including education, mental health, health maintenance, and health restoration programs for 240,000 beneficiaries throughout Alaska. Combining federal health care resources resulted in savings of \$10 million. Recognized by President's Commission on Reinvention Government.
- 1982 - 1991 **DEPUTY COMMISSIONER/DIRECTOR**, Dept. of Military and Veterans Affairs, Anchorage, AK. Planned and coordinated veterans service programs with state and federal agencies which focused on health care, employment information, programs for the homeless, and substance abuse recovery. Efforts helped lead to development of federal VA comprehensive program for the homeless.
- 1976 - 1980 **MOBILIZATION PLANNER**, The Pentagon, Washington, D.C. Developed plans for resourcing and deployment of U.S. Army units to NATO/Warsaw Pact contingency. Testified before US Senate on findings, resulting in Presidential directive to restore peacetime draft registration.
- 1970 - 1976 **DEPUTY STATE DIRECTOR/STATE DIRECTOR**, Selective Service System, Anchorage, AK. Responsible for all Selective Service operations in Alaska, including reorganization and training of local board membership to provide equitable call-up procedures. Selected to close out operations in Alaska; selected to serve on national level planning staff in Washington, D.C.
- 1960-1970 **UNIT COMMANDER/STAFF OFFICER**, US ARMY. Served with Infantry units in Europe, CONUS, Vietnam. Assignments including planning and execution of ground and airmobile combat operations. This period included two tours in Vietnam as a military advisor, and operations officer of an Infantry Brigade.

### **EDUCATION**

- Eastern Washington State University - BA
- Military Service schools/Continuing Education - Courses and subjects including personnel management, program management, and managed health care.

### **PROFESSIONAL AND COMMUNITY ACTIVITIES**

- American College of Health Care Executives - member
- Strategic Planning Committee - member (Alaska Federal Health Care Partnership)
- Alaska Health Summit - member steering and program committees, chair evaluation committee.
- Alaska State Hospital and Nursing Home Association - member

Confirmation:

Ruth Benson,

Human Rights

Commission



Official Business

Date:

3/30/99

The Honorable Brian Porter  
Speaker of the House  
State Capitol  
Juneau, AK 99801

Dear Mr. Speaker:

In accordance with AS 39.05.080, the State Affairs Committee has reviewed the qualifications of the following and recommends that the appointment be forwarded to a joint session for consideration:

State Commission for Human Rights

Ruth G. Benson - Fairbanks

Appointed: 11/26/97 Reappointed: 02/19/99 Expires: 01/31/04

This does not reflect an intent by any of the members to vote for or against this individual during any further sessions for the purposes of confirmation.

Jeannette James  
Rep. Jeannette James, Chair

Scott Ogan  
Rep. Scott Ogan

Bill Hudson  
Rep. Bill Hudson

Harold Smalley  
Rep. Harold Smalley

Jack Coghill  
Rep. Jack Coghill

Jim Whitaker  
Rep. Jim Whitaker

Beth Kerttula  
Rep. Beth Kerttula

## PROFESSIONAL BIOGRAPHY

Ruth Gronlid Benson  
Fairbanks, Alaska

### Education:

Northwestern University, BS in Nursing, 1955  
Evanston Hospital School of Nursing, Diploma  
St. Olaf College, Northfield, Minnesota, 1949-1952

### Continuing Education:

As required to maintain licensure during employment

### Certificates:

RN License, Alaska (AA1831) October, 1960 - November 1992  
Licensed 1955-62 in Illinois, 1956-62 in California  
Lifetime licensure (SRN) by Nurses Registration Board of England and Wales,  
1968  
Nurse Practitioner Authorization, Alaska Board of Nursing, July 1981-92  
(0039-02)  
Alaska Business License BL085301  
IRS Employer ID 92-0123255

### Employment:

Pasadena, California, Visiting Nurse Association [VNA] 1956-57; staff nurse  
Part time staff nurse and charge nurse, Huntington Memorial Hospital,  
Pasadena, California 1958-59  
Part time and substitute positions with Fairbanks North Star Borough School  
District, Fairbanks Pioneer Home, St. Joseph and Fairbanks  
Community Hospitals [Labor and Delivery, Newborn Nursery]  
1961-71  
College Health Nurse/Nurse Practitioner, University of Alaska Fairbanks  
Center for Health and Counseling, 1972-86  
Independent Nurse Practitioner Contractor, 1986-92 (Fairbanks Health Center)  
Retired November, 1992

### Professional Activities and Offices:

Committees, State Convention Delegate (Public Health Section), California  
State Nurses Association, 1956-59  
Various offices and committees, District 4 Nurses Association (AaNA),  
Fairbanks, including President and Treasurer, 1962 - present.  
(Treasurer 1995--)  
Secretary, 2 terms; President and ANA Delegate, 2 terms, Alaska Nurses  
Association, 1967 - 76  
Advisor (Nursing) Comprehensive Health Advisory Committee, State of  
Alaska, 1971-74  
Director, American Nurses Association, 1976-80. Member of ANA  
Committee on Finance

Trustee, Aleyene (Dixie) Orsini Nursing Education Fund, Fairbanks, 1985 - present (District Nurses Association awards annual scholarships to qualified students in basic and graduate Nursing programs)

Member, Commission on Economic and General Welfare, Alaska Nurses Association, 1996-1998, re-elected 1998-2000.

#### Volunteer activities

Organizing Group, Fairbanks Family Planning, 1970-72

Fairbanks Family Planning Volunteer [Client interviewing and instruction] 1973-76

University Community Presbyterian Church, Bingle Camp Program, Camp Nurse and/or Co-Director, 1969-84. Program Committee and Camping Committee, Bingle Camping Ministries, 1984-95.

Synod of Northwest and Alaska, Presbyterian Church USA, Division of Higher Education, Member, 1984-86; Life and Mission Unit, 1992-93

Member, Presbytery of the Yukon Christian Education Committee, 1985-89

Elder, University Community Presbyterian Church, Fairbanks: ordained 1986; on Session, UCPC, 1986-90, 1995-1998

Area Elder Representative, Yukon Presbytery Council, 1990-96. Moderator, Committee on Representation, 1997-99.

Commissioner to Assembly, Synod of Alaska-Northwest, Presbyterian Church (U.S.A.), 1993-96, 1996-99 (Moderator, Ecumenical Relations and Higher Education Mission Unit, 1993-96)

Moderator, Synod of Alaska Northwest, 1997-99

United Campus Ministry, UAF, Board member 1980-1998, President 1982-83, Vice President 1983-84, President 1984-85, Secretary 1994-97, Treasurer 1997-98.

League of Women Voters, Tanana Valley League and LWVAlaska, Member, 1967 to present. President-Elect and President, TVLWV, 1986-88, 1989-91. Director, various terms to 1999.

Alaska State Commission on Human Rights, Appointed 11/1997, confirmed 1998, for term expiring in 1999.

#### Publications:

Quarterly President's Message, The Alaska Nurse, 1969-73; Occasional articles and letters, Ibid., 1965-68.

Editor, The Alaska Nurse, 1981-84; Quarterly editorials.



# Alaska State Legislature

House of Representatives

State Capitol, Rm 216  
Juneau, AK 99801-1182  
(907) 465-3725  
Fax: (907) 465-5334

Official Business

Office of the Chief Clerk

## MEMORANDUM

Date: February 24, 1999

TO: State Affairs Committee

FROM: Suzi Lowell *RL*  
Chief Clerk

SUBJECT: Governor's Appointment

Speaker Porter referred the following Governor's appointment to the State Affairs Committee:

State Commission for Human Rights

Ruth G. Benson - Fairbanks

Appointed: 11/26/97 Reappointed: 02/19/99 Expires: 01/31/04

Attached is her resume and a committee report for your use.

Attachments as noted.

Confirmation:

Fitzpatrick,

Human Rights

Commission



Official Business

# Alaska State Legislature

## House of Representatives

State Capitol  
Juneau, AK. 99801-1182

Date: 4/4/00

The Honorable Brian Porter  
Speaker of the House  
State Capitol  
Juneau, AK 99801

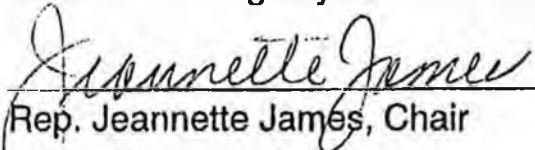
Dear Mr. Speaker:


In accordance with AS 39.05.080, the State Affairs Committee has reviewed the qualifications of the following individual and recommends that the appointment be forwarded to a joint session for consideration:


**State Commission for Human Rights**

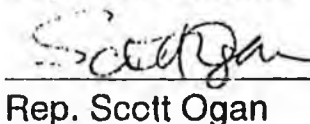
Ms. Lisa M. Fitzpatrick - Anchorage  
Appointed: 03/21/00 Expires: 01/31/05

This does not reflect an intent by any of the members to vote for or against this individual during any further sessions for the purposes of confirmation.

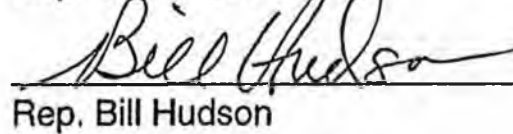
  
Rep. Jeannette James, Chair

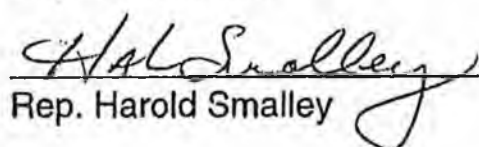
  
Rep. Jim Whitaker

  
Rep. Beth Kerttula

  
Rep. Scott Ogan

Rep. Joe Green

  
Rep. Bill Hudson

  
Rep. Harold Smalley



Official Business

# Alaska State Legislature

House of Representatives

Office of the Chief Clerk

State Capitol, Rm 216  
Juneau, AK 99801-1182  
(907) 465-3725  
Fax: (907) 465-5334

## MEMORANDUM

Date: March 27, 2000

TO: State Affairs Committee

FROM: Suzi Lowell *SL*  
Chief Clerk

SUBJECT: Governor's Appointment

Speaker Porter referred the attached Governor's appointment to the State Affairs Committee.

### State Commission for Human Rights

Ms. Lisa M. Fitzpatrick - Anchorage  
Appointed: 03/21/00 Expires: 01/31/05

Attached is the resume and a committee report for your use.

Attachment as noted.

**Lisa M. Fitzpatrick**  
2822 Iliamna Avenue  
Anchorage, Alaska 99517

BOARDS & COMMISSIONS  
FEB 15 2000

## **EDUCATION**

**NORTHEASTERN UNIVERSITY SCHOOL OF LAW** - Juris Doctor degree, 1983.

**UNIVERSITY OF VERMONT** - Bachelor of Arts in Political Economic Studies, 1979.

## **LEGAL EXPERIENCE**

**CRIMINAL JUSTICE ASSESSMENT COMMISSION - CONTRACT ATTORNEY** (3/99 - present).

As staff to Criminal Justice Assessment Commission, provided legal advice and, in conjunction with the Alaska Judicial Council, drafted the Commission's final report.

**HEARING OFFICER** (6/92 - 3/99).

Served as an administrative hearing officer for the Alaska Coastal Policy Council, the Alcoholic Beverage Control Board, the Alaska Police Standards Council, the Professional Teaching Practices Commission, the President of the University of Alaska, the Commissioner of the Department of Health and Human Services, and the Commissioner of the Department of Administration.

**OFFICE OF THE ATTORNEY GENERAL** (3/89 - 4/92).

Assistant Attorney General assigned to provide legal services to the Department of Labor.

**ALASKA PUBLIC DEFENDER AGENCY** (9/85 - 3/89).

Served as an assistant public defender in Anchorage, Juneau and Kotzebue. Responsibilities included trial and appellate work and, while in Kotzebue, supervising staff.

**GILMORE & FELDMAN** (6/85 - 9/85 and 3/83 - 6/83).

Associate in small firm specializing in criminal and civil litigation.

**THE HONORABLE RENE GONZALEZ** (1/85 - 6/85).

Judicial Clerkship.

**THE HONORABLE BRIAN C. SHORTELL** (8/83 - 9/84).

Judicial Clerkship.

Lisa M. Fitzpatrick  
Resume

Page 2

### **OTHER/CURRENT ACTIVITIES**

Member of the Alaska Bar Association since 1984;  
Government Hill Elementary School, PTA President;  
Alaska Bar Association, Law Examiner's Committee, Drafter;  
Municipality of Anchorage, 1% for Arts Committee.

### **REFERENCES**

The Honorable Dana Fabe  
Alaska Supreme Court  
303 K Street  
Anchorage, Alaska 99501  
(907) 264-0622

The Honorable Brian Shortell  
Courtroom K  
303 K Street  
Anchorage, Alaska 99501  
(907) 264-0430

Stephanie Cole  
Administrative Director  
Alaska Court System  
303 K Street  
Anchorage, Alaska 99501  
(907) 264-0547

Teri Carns  
Senior Staff Associate  
Alaska Judicial Council  
1029 W. 3<sup>rd</sup> Avenue, Suite 201  
Anchorage, Alaska 99501  
(907) 279-2526

Confirmation:

Cannelos

AK Air Nat'l

Guard



Official Business

# Alaska State Legislature

## House of Representatives

State Capitol  
Juneau, AK. 99801-1182

Date: 3/9/99

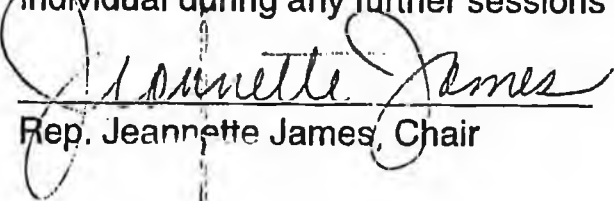
The Honorable Brian Porter  
Speaker of the House  
State Capitol  
Juneau, AK 99801

Dear Mr. Speaker:

In accordance with AS 39.05.080, the State Affairs Committee has reviewed the qualifications of the following and recommends that the appointment be forwarded to a joint session for consideration:

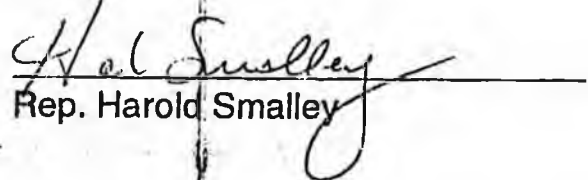
Brigadier General - Alaska Air National Guard  
Colonel George Canelos - Anchorage  
Appointed: 01/19/99

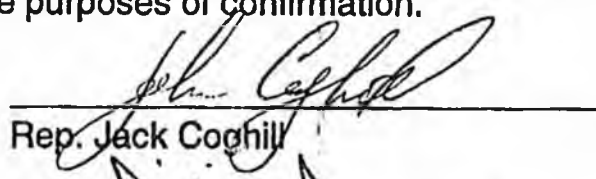
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Rep. Jeannette James, Chair

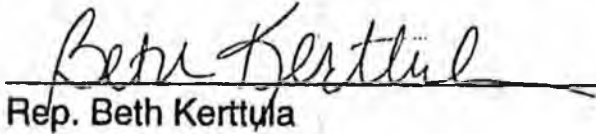
Rep. Scott Ogan

Rep. Bill Hudson

  
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Rep. Jack Coghill

  
Rep. Jim Whitaker

  
Rep. Beth Kerttula



Official Business

# Alaska State Legislature

House of Representatives

Office of the Chief Clerk

State Capitol, Rm 216  
Juneau, AK 99801-1182  
(907) 465-3725  
Fax: (907) 465-5334

## MEMORANDUM

Date: February 24, 1999

TO: State Affairs Committee

FROM: Suzi Lowell *sl*  
Chief Clerk

SUBJECT: Governor's Appointment

Speaker Porter referred the following Governor's appointment to the State Affairs Committee:

Brigadier General - Alaska Air National Guard  
Colonel George Cannelos - Anchorage  
Appointed: 01/19/99

This appointment was also referred to the Special Committee on Military & Veterans' Affairs.

Attached is his resume and a committee report for your use.

Attachments as noted.



Official Business

# Alaska State Legislature

## House of Representatives

State Capitol  
Juneau, AK. 99801-1182

Date: \_\_\_\_\_

The Honorable Brian Porter  
Speaker of the House  
State Capitol  
Juneau, AK 99801

Dear Mr. Speaker:

In accordance with AS 39.05.080, the State Affairs Committee has reviewed the qualifications of the following and recommends that the appointment be forwarded to a joint session for consideration:

Brigadier General - Alaska Air National Guard  
Colonel George Cannelos - Anchorage  
Appointed: 01/19/99

This does not reflect an intent by any of the members to vote for or against this individual during any further sessions for the purposes of confirmation.

\_\_\_\_\_  
Rep. Jeannette James, Chair

\_\_\_\_\_  
Rep. Jack Coghill

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Rep. Scott Ogan

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Rep. Jim Whitaker

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Rep. Bill Hudson

\_\_\_\_\_  
Rep. Beth Kerttula

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Rep. Harold Smalley

# BIOGRAPHY

## ALASKA AIR NATIONAL GUARD

### COLONEL GEORGE J. CANNELOS

Colonel George J. Canelos is Chief of Staff and Executive Support Staff Officer, Alaska ANG. He works closely with the Adjutant General and the Commander ANG on a wide variety of operational, support, personnel and logistic issues, plans and policies affecting the state's airlift, rescue, air refueling and combat communications missions.

He was commissioned in the U.S. Navy in 1969, and flew as a Naval Flight Officer in the RA-5C "Vigilante". Colonel Canelos deployed aboard USS America (CVA-66) in 1972, flying more than 75 reconnaissance missions over North Vietnam and Laos.

Colonel Canelos began his Air National Guard career with the 144<sup>th</sup> Tactical Airlift Squadron, Alaska Air National Guard (AKANG) in 1978. From 1980 to 1982 he served as Plans Officer for the 176<sup>th</sup> Group. In 1983, he became a Navigator Supervisor. During the 1987 Airlift Rodeo, his crew placed 4<sup>th</sup> out of 27 international crews for tactical airdrops. In 1988, he became an Operations Management Officer for Headquarters, AKANG, which included several short tours in the Pentagon working on the first Long Range Plan for the Air National Guard.

He returned to the 144<sup>th</sup> Tactical Airlift Squadron in 1989 as Chief Navigator. He has flown throughout Alaska, the Pacific, and around the world on squadron missions and deployments, including Panama, Red Flag, Thailand, the North Pole, and several missions for the U.S. Naval Oceanographic Office. In December 1992, he was Mission Commander for 16 Alaskan aircrew and maintenance personnel deployed as part of Operation Provide Relief, into the famine zones of Somalia from Mombasa, Kenya.

Colonel Canelos commanded the 144<sup>th</sup> Airlift Squadron during 1993-1994, leading the squadron through an Outstanding rating on a Operational Readiness Exercise, and an Excellent rating from the first Operational Readiness Inspection from PACAF. He became state Director of Operations in 1994 and joined the full-time staff in 1996 as Executive Support Staff Officer and Chief of Staff after serving 18 years as a traditional guardsman. His briefings to demonstrate the Guard's economic and social contributions to the state and community have received national attention.

Colonel Canelos and his wife Mary Lu have five children: Russell, Jason, Kristie, Adrian and Bobby.

#### EDUCATION:

1998 Naval War College – National Security Decision Making, Strategy and Policy  
1990 Air War College  
1987 Air Command and Staff College  
1975 Master of Regional Planning, University of Pennsylvania  
1969 Bachelor of Arts, Economics, Lewis & Clark College

**ASSIGNMENTS:**

Jun 96 Chief of Staff; Executive Support Staff Officer, HQ, Alaska Air National Guard  
Oct 94 Director of Operations, HQ, Alaska Air National Guard  
Jun 93 Commander, 144<sup>th</sup> Airlift Squadron, Alaska Air National Guard  
Oct 89 Chief Navigator, 144<sup>th</sup> Airlift Squadron, Alaska Air National Guard  
Sep 88 Operations Management Officer, HQ, Alaska Air National Guard  
May 82 Navigator Supervisor, 144<sup>th</sup> Airlift Squadron, Alaska Air National Guard  
Jan 80 Operational Plans Officer, 176<sup>th</sup> Group, Alaska Air National Guard  
Oct 78 Tactical Navigator, C-130 "Hercules", 144<sup>th</sup> Airlift Squadron, Alaska Air National Guard  
Jul 75 Intelligence Officer, Naval Air Station Sand Point, U.S. Navy  
Aug 73 Naval Flight Officer, P-3 "Orion" patrol aircraft, Naval Air Station Willow Grove  
Aug 70 Naval Flight Officer, RA-5C "Vigilante", Maintenance Avionics Officer, Personnel Officer,  
Public Affairs Officer, RVAH-6, Albany, Georgia and USS America (CVA-66)  
Jul 69 Commissioning and flight training, Pensacola, Florida

**MAJOR AWARDS AND DECORATIONS:**

Meritorious Service Medal	Armed Forces Expeditionary Medal
Air Medal with 6 devices	Vietnam Service Medal with 1 device
Aerial Achievement Medal	Humanitarian Service Medal
Air Force Commendation Medal	AF Longevity Service Award with 4 devices
Navy Commendation Medal with Combat "V"	Armed Forces Reserve Medal
Air Force Achievement Medal with 2 devices	AF Small Arms Expert Marksmanship Ribbon
Air Force Outstanding Unit Award	Navy Expert Pistol Medal (with E)
Navy Unit Commendation	Air Force Training Ribbon
AF Combat Readiness Medal with 3 devices	Republic of Vietnam Campaign Medal, 1 device
National Defense Service Medal with 1 device	

**FLIGHT INFORMATION:**

Rating:	Master Navigator
Flight Hours:	More than 3,600
Aircraft Flown:	A-3D, RA-5C, P-3, C-130
Additional Rating:	FAA Flight Navigator

**PUBLISHED:**

*Joint Operations in Somalia, an Operator's Perspective* in Proceedings, the journal of the U.S. Naval Institute, July 1993.

**EFFECTIVE DATES OF PROMOTION:**

Colonel	8 Jun 1995
Lieutenant Colonel	5 Nov 1988
Major	14 Nov 1983
Captain	25 Aug 1973
LT(jg)	14 Nov 1970
Ensign	14 Nov 1969

**George J. Cannelos**  
**3120 West 79<sup>th</sup> Avenue, Anchorage, Alaska 99502**  
**907 248-4571, 75721.115 @compuserve.com**

George Cannelos has extensive experience in preparing comprehensive development plans, economic development studies, land use plans, capital improvement and public facilities plans, environmental analyses, transportation and aviation plans, recreation and visitor industry studies, socio-economic and human resource investigations, federal installation master plans, coastal management plans, ANCSA Sec. 14(c) plans and village-level plans.

Mr. Cannelos has an excellent track record working with local governments on community development, site location, facility planning and public involvement. He is a skilled trainer and facilitator, working in cross-cultural environments and conducting public participation programs. Clients include federal, state and local governments, utilities, Native corporations, non-profit organizations and private industry. He has worked with agencies, communities and organizations throughout Alaska since 1975.

**Alaskan Professional Experience:**

1990-present	Owner/Principal, The Cannelos Group
1994-1996	Senior Planner, USKH
1994-1996	Disaster Reservist, Federal Emergency Management Agency
1987-1990	Senior Planner, Environmental Science & Engineering
1985-1987	Owner/Principal, The Cannelos Group
1983-1985	Chief Operating Officer, Chugach Alaska Corporation
1981-1983	General Manager, Bethel Native Corporation
1979-1981	Senior Planner, Darbyshire & Associates
1975-1979	Senior Planner, Department of Community & Regional Affairs, and Principal Planner, New Capital Site Planning Commission

**Representative Projects:**

Mr. Cannelos has completed over 100 planning, public involvement and training projects in over 50 Alaskan communities. Here are nine examples to illustrate the breadth and depth of experience:

- Project Manager, Planning Commission Training, City of Unalaska. Mr. Cannelos trained the planning staff and Planning Commission on roles & responsibilities, conducting public meetings and contemporary land use & public policy issues. 1997.
- Project Manager, Capital City Visioning Project. Led focus groups and public forums in crafting a 20-year vision for the future development of downtown Juneau. 1996

- Principal Planner, Huslia Relocation Study. Prepared land use plans and a process to relocate an Athabaskan village away from the eroding Koyukuk River. For FEMA, 1996.
- Project Manager, Federal Scout Armory Environmental Assessment, Marshall, Alaska. Prepared EA for proposed armory in remote Western Alaska Community. Finding of No Significant Impact issued. For Army National Guard, 1995.
- Project Manager, Alpenglow Area Land Status and Development Process. Researched and recommended a public-private venture development process that would apply to Fort Richardson lands in Arctic Valley. He worked to establish a joint task force to evaluate the potential for developing a multi-faceted resort on military lands next to urban Anchorage. Anchorage Economic Development Corporation, 1994.
- Transportation Planner, Denali Borough Comprehensive Plan. Researched and prepared recommendations to Borough Assembly regarding surface transportation improvements, RS 2477 strategy, airports and aviation improvements, and a proposed road to Kantishna and McGrath. 1994.
- Project Manager, Master Plan, Seward Recreation Camps. Innovative and market-oriented plan recommending consolidation and redesign of two Army and Air Force recreation centers in Seward, Alaska. Major components: Market study, survey, demand analysis, alternative design concepts, management plan and capital improvement program. USAF and US Army, 1992.
- Project Manger, Elmendorf AFB Housing Community Plan (HCP). Led inter-disciplinary team examining upgrades to 1,700 units of family housing with emphasis on transportation improvements, exterior and interior redesign and aesthetics. 1992.
- Project Manager, Base Comprehensive Plan, Elmendorf AFB. Led inter-disciplinary team which prepared 20-year development plan with budget of \$1.3 million. Major components were land use, transportation, community center, facilities planning, architectural guidelines, landscape plans and digitized base mapping. Extensive public contact and coordination with senior commanders, and sub-contractors. 1990.

#### **Public Service and Awards:**

- Member, Platting Board, Municipality of Anchorage, 1994-1998.
- Winner of a 1995 national planning award from the American Planning Association for participation in the Soldotna Mainstreet project.

#### **Affiliations:**

- American Institute of Certified Planners, 1996-present.
- Vice President, Alaska Chapter, American Planning Association, 1994-present.

### Some References:

- MG Gordon Stump, TAG, Michigan; President, NGAUS, DSN, 312 623-0507
- BG (ret) Sig Murphy, 264-0655
- BG (ret) Kenneth M. Taylor, Jr., (520) 625-4234; [k\\_taylor@sprynet.com](mailto:k_taylor@sprynet.com)
- BG Ron Sealy, Assistant Adjutant General, Michigan ANG, DSN 312 623-0503
- BG William F. Doctor, Assistant Adjutant General, Oregon ANG, DSN 312 355-3992
- BG Jon C. Heaton, Assistant Adjutant General, Utah ANG, DSN 924-9298
- Julie Kitka, President, Alaska Federation of Natives, 274-3611
- John Guinn – Governor's Board of Inquiry member, 543-6300
- Gene Peltola – Governor's Board of Inquiry member, Yukon-Kuskokwim Health Corporation, 543-6300
- Tom Morgan, Executive Director, Armed Services YMCA, 552-9622

CITATION TO ACCOMPANY THE AWARD OF  
THE MERITORIOUS SERVICE MEDAL

TO

GEORGE J. CANNELOS, 535-48-9758FG

Lieutenant Colonel George J. Canelos distinguished himself in the performance of outstanding service to the United States as Chief Navigator and as Commander, 144th Airlift Squadron, Kulis Air National Guard Base, Alaska from 1 December 1989 to 7 August 1994. In these extremely challenging and significant positions, Colonel Canelos consistently delivered exemplary performance. As Chief Navigator, he supervised and guided the careers and professional progress of the navigator section. He was the first navigator qualified in the Self Contained Navigation System and oversaw the conversion of unit navigators. He gave extensive instruction in low level combat air training, celestial navigation and grid procedures. Colonel Canelos served as Mission Commander for the squadron's historic first deployment around the world in 1992, when the 144th delivered over 1 million pounds of famine relief to villages in Somalia and Kenya during Operations Provide Relief/Restore Hope. As Commander, Colonel Canelos led 94 personnel, consisting of 14 C-130 aircrews, and support specialists. He successfully motivated his people, greatly improving morale and esprit de corps. His exceptional leadership helped prepare the squadron for an Operational Readiness Exercise, and the first Operational Readiness Inspection in eight years. The 144th performed in an outstanding manner during both inspections. He was among the first aircrew members to qualify in the recent addition of the Station-Keeping tactical mission. He left the squadron in superb standing. The singularly distinctive accomplishments of Colonel Canelos reflect great credit upon himself, the Air National Guard, and the United States Air Force.

CITATION TO ACCOMPANY THE AWARD OF

THE AERIAL ACHIEVEMENT MEDAL

TO

GEORGE J. CANNELOS 535-48-9758FG

Lieutenant Colonel George J. Canelos distinguished himself by meritorious achievement while participating in sustained aerial flight as Mission Commander, Joint Task Force PROVIDE RELIEF and Joint Task Force Somalia, Operation RESTORE HOPE, Mombasa, Kenya, from 2 December 1992 to 20 December 1992. During this period, he flew long missions in very hot, tropical weather with heavy gross weight aircraft into short, unimproved, and sometimes hostile airfields. His determination to overcome severe obstacles to deliver much needed food to the starving people in the region really made the difference between life and death for thousands of Somalians. The professional ability and outstanding aerial accomplishments of Colonel Canelos reflect great credit upon himself, the Air National Guard, and the United States Air Force.

MensJournal

# RESCUE FORCE

BY BOB DRURY 

**A**s experienced as the mountain climber was, he must have been crazy, Master Sergeant Mike Wayt remembers thinking. Not insane crazy. Hubris crazy. Begging-for-pulmonary-edema crazy. "Summit crazy." Wayt says, in a tone implying he's seen it before. For starters, Kim Hongbin broke the first rule of climbing: When in doubt, step back and take a deep breath. Literally. Human organs are not built

to withstand sudden ascents to high altitudes. But Kim ignored this truism. Which proved to be a problem as he raced up the West Buttress route to the 20,320-foot peak of Mount McKinley, the tallest point in North America.

"The West Buttress is deceiving," says Wayt, who risked his own life to save Kim's. "It's easy in the sense that you can make it to the summit in a day from high camp. But that's after your body has acclimated to elevation. This guy didn't acclimate. He went up too fast and hung around too long."

Which is how Kim Hongbin, a 30-year-old South Korean, came to be discovered lying semiconscious in a snowbank at 18,200 feet on May 22, 1991, by a group of five other Korean climbers, in a cut in the mountain called Denali Pass. Kim had been sick, at altitude, for at least three days. He showed signs of hypoxia and frost-bite, plus his pulse and breathing were weak. He indicated extreme pain in his chest, and he vomited as he asked for water. When handed a canteen, he didn't have the strength to lift it to his mouth.

With several other civilians, including two Americans who were on their way down from the South Summit, the Koreans formed an ad hoc rescue team. Dismantling an abandoned tent to construct a crude litter, they placed Kim on the contraption, secured him with a fixed line, and lowered him down the slope to the high camp at 17,200 feet. They gave him oxygen and waited out the night.

By early morning Kim was in dire need of medical attention. Says Wayt evenly, "So we had to go get him."

**M**IKE WAYT, a wiry, compact 35-year-old father of two, is being goaded into telling this story by his boss, Senior Master Sergeant Garth Lenz, the team leader of the Alaska Air National Guard's 210th Rescue Squadron's pararescue jumpers — PJs, in the jargon of the

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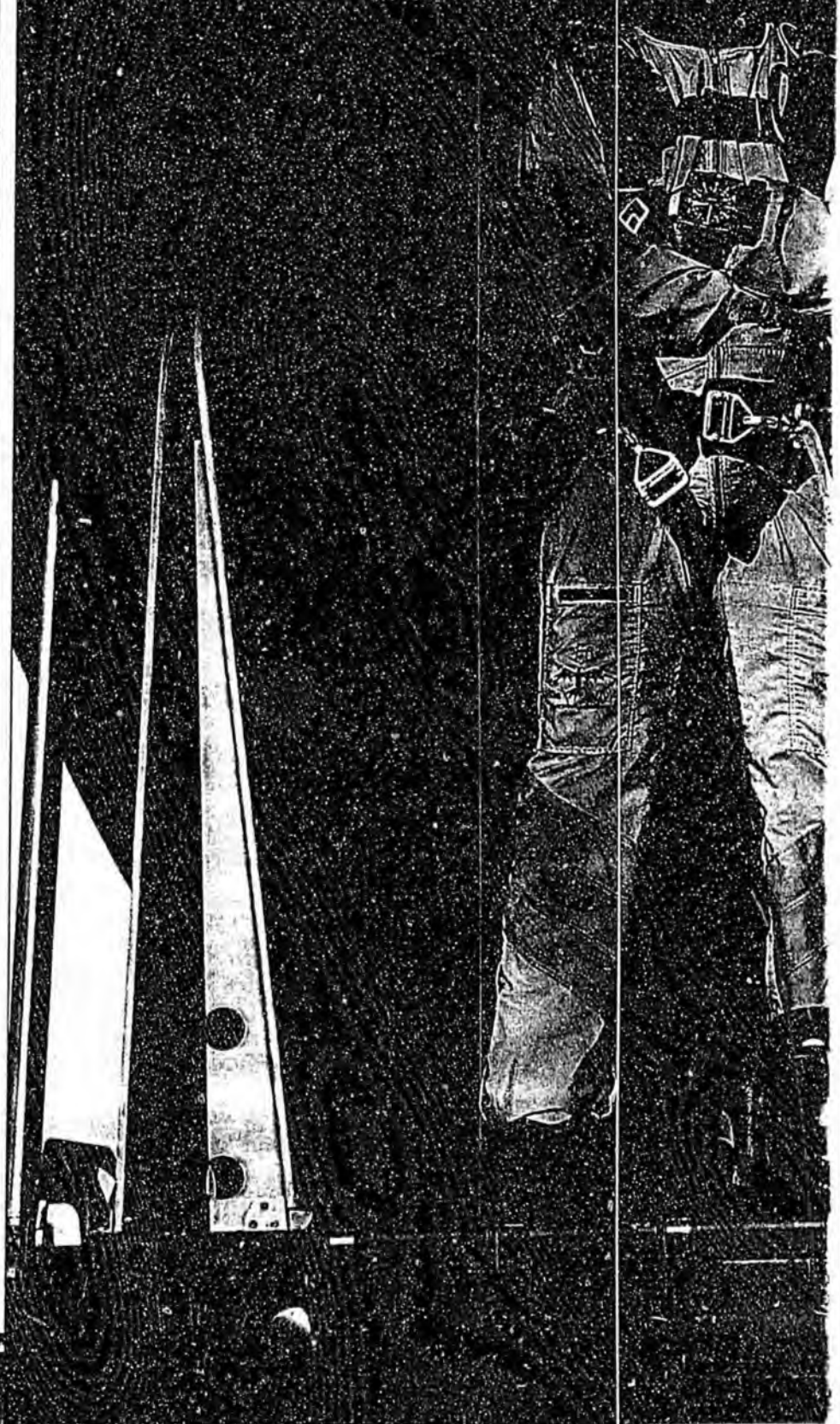
"WHEN WE GET THE CALL, WE DON'T SIT THERE AND DEBATE IT. WE START HUNTING."

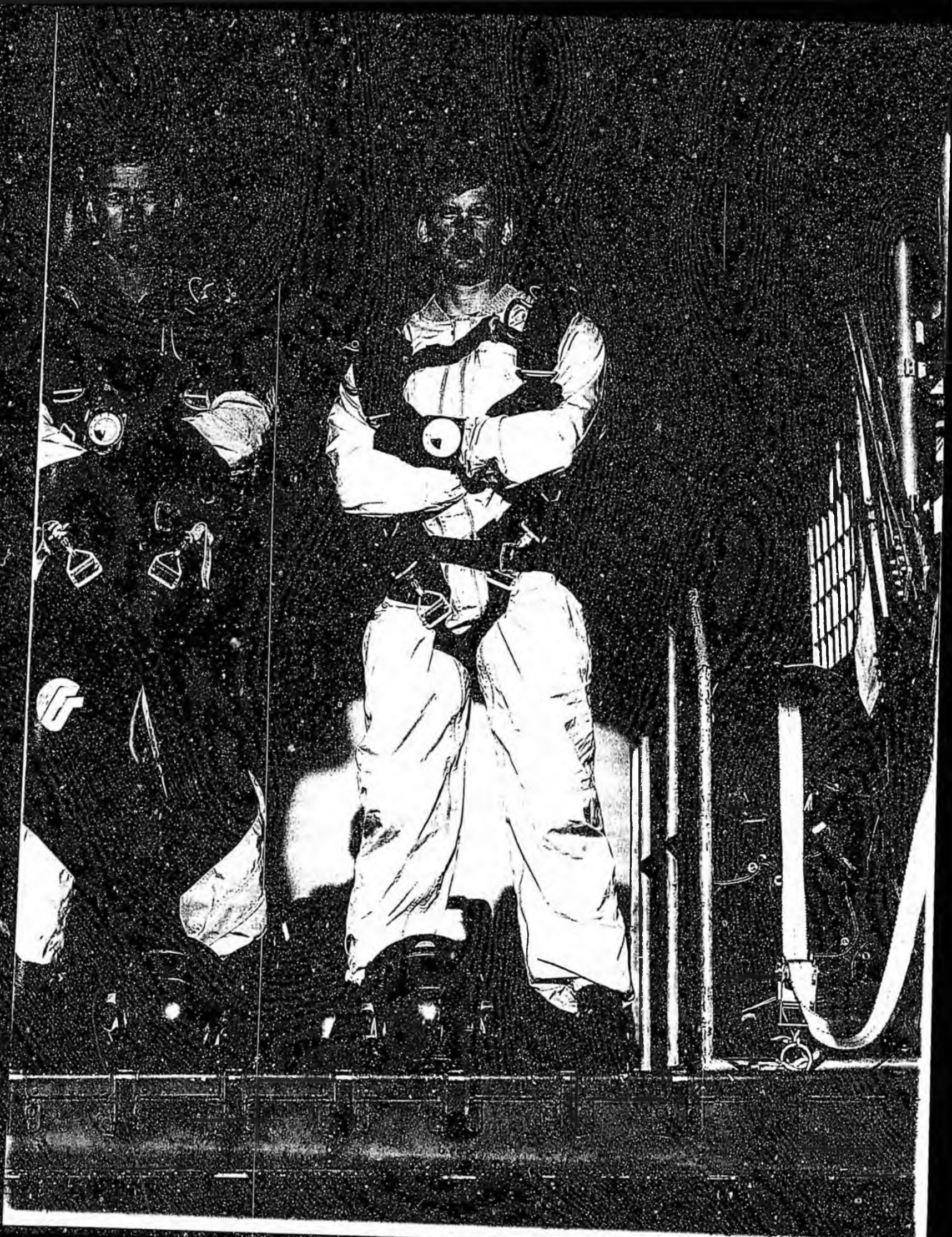
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military. Lenz and Wayt are members of arguably the most elite, and certainly the busiest, rescue team in the country. Patrolling a frontier roughly one quarter the size of the continental United States will, in Lenz's words, "tend to humble a man." Especially when the man's job consists of jumping from bulky HC-130 Hercules rescue tankers or rappelling out of

BOB DRURY is writing a book about the PJs for Simon & Schuster.

Ready for anything: Master Sergeant Mike Wayt (center) with Staff Sergeants Mario Romera (left) and Karl Grugel, in the bay of an HC-130 Hercules rescue tanker





MH-60 Pavehawk helicopters to face grizzly bears, ice floes, avalanches, and rogue waves.

During their 4-year tour of duty, the 30 PJs of the 210th may at any moment find themselves parachuting out of aircraft packing hundreds of pounds of scuba gear, medical supplies, Zodiac boats, arctic-survival equipment, or a combination thereof, depending upon the emergency. There's no end, Wayt says, to the challenges that arise from "foolish humans who don't understand that the outdoors is harsh, that nature happens."

And as the number of climbers on Mount McKinley — especially foreigners — has surged over the past decade, the rescue challenges for the PJs have become more intense. Representing only 35 percent of all climbers on the peak since statistics were first kept in 1932, foreigners nonetheless account for 59 percent of the 91 climbers who have died trying to reach the summit. Moreover, 88 percent of all accidents on McKinley occur above 14,000 feet. In response, the air national guard assigns two PJs, in monthlong rotations, to live at the park service's 14,200-foot relay camp and assist park-service rescue rangers. This spring, the PJs will watch about 1,200 climbers attempt to summit McKinley.

But the amount of danger experienced by the 210th evokes only jealousy among fellow air-force pararescuemen stationed around the globe. "Alaska-envy," one Okinawa-based PJ calls it. Another, stationed on the East Coast, adds wistfully, "If you're gonna get real-world, Alaska's the place." He ticks off the rescue opportunities: lost hunters wandering an endless tundra; hikers stranded in blinding arctic snow squalls; sailors, fishermen, and kayakers adrift in leaky or disabled craft along thousands of miles of coastline. Or mountain climbers reeling in the thin air from altitude sickness.

It is the 210th's job, as Wayt laconically puts it, to go and get them.



**THE MORNING AFTER** *Kim was discovered, a squad of 10 PJs was already on the mountain, Senior Master Sergeant Skip Kula, a dark, ruggedly handsome noncom, was leading a training mission up the West Buttress of McKinley. Among his men was rookie Mike Wayt, as well as Master Sergeant Garth Lenz. Kula's patrol — one of the first PJ forays onto the mountain since the unit's formation two years earlier — was, in fact, not far from the park-service relay camp when the Air Force Rescue Coordination Center (RCC) radioed about Kim. "The incident caught the park-service rangers between a line change," Wayt says. "We were right there, they asked for our help. But since we were on an exercise, we didn't have a lot of rescue or medical gear with us."*

*Says Denali park-service ranger Roger Robinson, "They might not have been that experienced at mountain rescue, but there was no one else to get him out of there. I was at least a day away — another 24 hours on that mountain and he would have died."*

*When the PJs reached Kim (it took the patrol five hours to climb 3,000 feet), Kula suspected high-altitude pulmonary edema, advanced aspiration, and possible cerebral edema. "We had to get him off the summit to an elevation where a chopper could airlift him out," Kula recalls. "Immediately."*



**I** SUPPOSE THE 210TH has sort of become the apex of pararescue," Garth Lenz shouts over the wood-chipper-like whine of the HC-130 Hercules rescue tanker's four Allison aircraft engines. "For one, there's a lot less interagency red tape to cut through in Alaska. Plus," he says, motioning toward a small porthole, "it's still pretty wide open out there." Six hundred feet below, the jagged summit of Mount McKinley rises like a ghost ship through a vaporous cloud cover. The Hercules shudders forward in a gray September sky as Lenz makes a "milk run," delivering parachutes from PJ headquarters at Anchorage's Kulis Air National Guard Base to a pair of pararescuemen pulling temporary duty at Eielson Air Base in Fairbanks.

Lenz is a long, lean 41-year-old with a shock of wispy blond hair falling



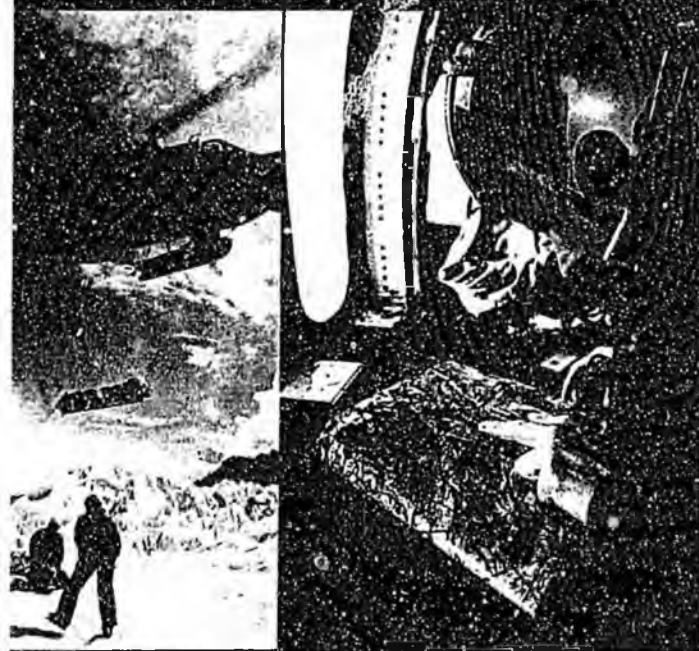
**On the job (clockwise from above):** Kim Hongbin being lowered down the West Buttress of McKinley in 1991; Kim in May 1998; PJs performing a practice litter rescue; Master Sergeant Brent Widenhouse in a Pavehawk; and the headwall of the West Buttress route

across a broad forehead. Through the aircraft's intercom, Lenz parses the PJs' directive. His Anchorage-based squad, he says, is one of three air national guard units stationed permanently on U.S. soil. Unlike the 210th, the other teams — operating out of Westhampton Beach, New York, and Moffit, California — rarely receive the kind of rescue call that make the evening news. Most of the Alaskan PJs, part of a tightly knit worldwide rescue community, have worked alongside their colleagues from the lower 48. Says Lenz, "They're on standby, hardly ever involved in anything other than C-SAR [Combat-Search and Rescue] training. But in Alaska, we're always fully cocked. The civilian authorities — state troopers, the fire department, park-service rangers, the civil air patrol — they can use all the help they can get."

Lenz grew up scaling the peaks behind his home in Lake Tahoe, Nevada and honed his alpine skills as a teenage volunteer on the local rescue squad. Later he joined the coast guard in San Francisco, where for eight years he ran "surf boats," tug-like craft built to roll through and under high seas. Then in 1989, after reading about the pararescue team being assembled by the Alaska Air National Guard, he drove to Anchorage, enlisted, and became one of the unit's founding members. A licensed commercial pilot whose "hobbies" include competing in Klondike Relay races (snowbound Ironman-like events conducted on a 100-mile course from Skagway to Whitehorse), he plans to retire in seven or eight years. "Your body can take only so much of this job," he says, stretching to work out some kinks.

Lenz turns animated as he speaks of "mission opportunities." "When we get the call, we don't sit and debate it. We start hunting for people like sled dogs ready to start the Iditarod. Look at what we bring to the table: We climb. We dive. We fly at night, and these Hercs can stay in the air forever. We don't cost the locals anything. And we're trained to think for ourselves, on the fly, with no direction from above." A low, edgy chuckle. "That in itself is a very unmilitary concept."

There are no more than 400 PJs scattered about the world. They are a team of both regular air-force enlistees and air national guardsmen that cull members from all branches of the military as well as from civilian life. Wayt, a 15-year resident of Alaska, was previously an air-force survival-school instructor, and his squadron mates include an ex-gold miner from Pennsylvania; an army Ranger born in Bogotá, Colombia; a onetime Florida car-parts salesman; and a former police-dog handler from Missouri. PJs endure 17 months of grueling physical and medical training after their enlistment, and, civilian rescues notwithstanding, their raison d'être is the recovery of downed aircrews. Since the Pentagon counts them as front-line personnel, there are no pararescue women.



PJs have run combat rescue missions into Panama, Kuwait, Kurdistan, and Bosnia, and they stand on global alert each time a NASA mission is launched. A squad of PJs from Mofit Air Base volunteered to crawl into the mangled ruins of a collapsed highway overpass to rescue civilians buried by the 1989 San Francisco earthquake. And in 1993, two PJs were awarded the Air Force Cross, a decoration of valor second only to the Congressional Medal of Honor, for their participation in the bloody Mogadishu firefight that followed the attempt to capture the lieutenants of Somali warlord Mohammed Farah Aidid.

American military pararescues date to World War II, when 21 men bailed out of a

"They deserve it." Thus the PJ motto: "That others may live."

After the war, the U.S. Forest Service started beefing up smoke-jumping training programs begun in the late 1930s. As graduates of these schools drifted northwest, some saw service with the 210th Squadron's precursor, the Alaska Air National Guard's 10th Rescue Group (the "Sourdough Savers"). Then, as now, their tactical expertise and medical training made them uniquely suited to the Alaskan frontier, where there is one plane for every three people. A fair amount of these aircraft, in the description of Major Mike Haller, the Alaska Air National Guard's public-affairs officer, are "held together with chicken wire and duct tape." In 1997 the PJs ran 65 rescue missions, more than one a week — an average year. "Alaskans use their planes like people in the lower 48 use their cars," Lenz says as the HC-130 banks toward the Eielson Air Base runway. "They'll fly out into the bush to hunt, to camp, to fish, and 70 percent of them never file flight plans. Then they're reported overdue, nobody knows where they are, and we have to go find them."

Lenz's delivery could not be more deadpan. Yet, says Craig Medred, the outdoor editor of the *Anchorage Daily News*, "the things the PJs do — they're almost as crazy as the people they end up rescuing. There's no doubt they save lives. But when you combine what pretty much looks like the most dangerous job in the world with the fact that people can be really, really stupid about nature, you get some wild-ass stories."

Perhaps the wildest took place in June 1997 on Ptarmigan Peak, a stubby mountain in the Chugach Range just 15 miles east of Anchorage. A group of 12 students and 2 instructors from the beginner's mountaineering program at the University of Alaska had begun a descent of the mountain's 4,880-foot north face. The class was roped together in four teams along a snow chute not much steeper than an expert ski trail. Yet when one novice climber in the uppermost team lost his ax-hold and began to tumble, he initiated a chain reaction that continued 1,000 feet down the ravine. The climbers fell one by one, tangled in ropes and climbing equipment, bouncing from exposed boulder to exposed boulder. Two students, 40-year-old Mary Ellen Fogarty and 23-year-old Steven Brown, were killed instantly. The rest, one survivor recalls, "landed in a big dog pile on a large rock."

The disaster was phoned in by nearby hikers, and within an hour a squad of nine PJs arrived, followed by two paramedics from the Anchorage Fire Department and eight volunteers from the Alaskan Mountain Rescue Group. The injured were packed so tightly along the unstable ledge that it was hard to work without stepping on them. Lashing survivors to the airliftable Miller-board litters proved even more difficult, as almost any movement eroded the rubble slope. Furthermore, the rotor downwash from the rescue helicopter's two giant propellers combined with the cooling night air coming off the snowfield to put the victims at risk of hypothermia. But with

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HAUSTED AND FREEZING, WAYT OFFERED A SILENT PRAYER THAT THE DESCENT WAS NEARLY OVER. THEN THE ROPE STOPPED PAYING OUT.

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C-46 transport plane during a 1943 flight over uncharted jungle in the China-Burma border. The crash site was so remote that a jeep was the only way to get to the survivors. An air-force lieutenant colonel and two medical corpsmen volunteered for the assignment and for nearly a month the three tended to the injured until the party could be evacuated. Among the survivors was the young war correspondent Eric Sevareid, whose subsequent validation of the pararescue unit prompted, in part, the Pentagon's institutionalization of the unit within the air force. "Gallant is a precious word," wrote Sevareid.

the helicopter in a dangerous hover just 40 feet from the side of the mountain, the rescue hoists went off quickly. All 12 survivors recovered.

Now on the tarmac at Eielson, Lenz considers how crazy his job really is. He has recently returned from a memorial service for two PJs killed during a training flight over the Nevada desert. "Well, you learn fast on this job . . . at least you better," he says with a grim smile. "In a way, we're like the Eskimos: Each veteran PJ passes knowledge along to the new recruits. The Eskimos learn from their elders that in order to survive, you have to take this country seriously. If you do stupid

things . . . let's just say there are no stupid elders in Alaska."

Lenz watches as a bank of clouds rolls in from the north. He heaves the last parachute onto the truck. "But if there's one difference between us and the Eskimos, it's that we're more mountain-oriented. The Eskimos know better than to be larking about these hills in bad weather."



### KIM, NOW COMPLETELY IMMOBILE,

*appeared to be getting worse. At the bottom of a glacial couloir snaked a ridgeline from which Kim could be evacuated to the 14,200-foot relay camp. There, if the weather held, a helicopter could land. The high camp was fogged in, but at the relay camp the sky was merely overcast, with light winds gusting out of the northwest. The temperature was well below zero, but the forecast called for continued calm. The most direct route was straight down the couloir — perhaps an 1,800-foot drop down the mountain's west face. "It was dicey," Wayt says. "That's about the exact length of rope we were carrying. And we had only one radio."*

*The PJs carefully removed Kim from the makeshift sled, swathed him in a sleeping bag, and lashed him into a new litter. Kula directed Wayt and another PJ, Technical Sergeant Steve Lepenski, to secure themselves to the "patient package." Kula's party would lower Kim from above while the two PJs and a Korean climber who volunteered to interpret for the Americans muscled the litter down the near-vertical ice gully. Kula also decided to keep the radio in order to coordinate with a team of park-service rangers who were by now approaching the ridgeline from the relay camp below. It was a critical decision.*

*At 4 p.m., after a day of climbing at high altitude, Wayt, Lepenski, and the Korean interpreter nudged Kim's litter over the cliff and began inching down the couloir. An hour later, the weather turned snotty. Ninety minutes after dropping over the cliff face, Wayt, Lepenski, and the interpreter found themselves swaying wildly across the black ice in 80-knot gusts, grappling with Kim's litter, engulfed in the numbing cold of an arctic whiteout. Roger Robinson recalls "an overwhelming blizzard. It just blew in out of nowhere." A tent from the high camp ripped off its moorings and flew past them. They tried to signal the lowering party. "We wanted to stop, but up above they kept paying out the rope," Wayt recalls. "They couldn't hear us yelling, and we didn't have that radio."*

*With no choice but to go on, the trio fought through the blizzard. Kim was 160 pounds of dead weight, unconscious, only the tip of his nose visible through the ice and snow that encrusted his body. It took the three rescuers five hours to pick their way down 1,200 feet. With less than 600 feet to go, the ridgeline became visible through the scudding storm clouds. Exhausted and freezing, Wayt peered through the whipping snow and offered a silent prayer that the descent was nearly over. Then the rope stopped paying out.*



**I**T IS CALLED, simply, "the Pipeline."

After 6 weeks of basic training, potential pararescuemen enter the Pipeline at Lackland Air Force Base in San Antonio, Texas, for a 10-week pararescue and combat-control course. Seventeen months later, perhaps 10 percent of them will graduate from the 20-week Pararescue Recovery Specialist Course on New Mexico's Kirtland Air Base. In the interim, each recruit must pass muster at Army Airborne School at Fort Benning, Georgia; Army Combat Divers School in Key West, Florida; Navy Underwater Egress Training in Pensacola; Air Force Basic Survival School at Fairchild Air Force Base in Spokane, Washington; Army Military Freefall Parachutist School at the Yuma Proving Grounds, Arizona; and the Special Operations Combat Medic course at Fort Bragg in North Carolina. During downtimes between courses and training, recruits are sent to Anchorage to learn mountain

and glacier climbing. Additionally, each air-force PJ must become certified as an emergency medical technician-3 — in essence, a fully trained corpsman capable of diagnosing medical crises and, in extreme situations, of performing surgeries such as tracheotomies and amputations in the field. After graduation, each pararescueman owes the government four years of active service, though the few who graduate tend to re-up at least once after that.

The Pipeline is a process, says Technical Sergeant Mark Glatt, "where some of the junkyard dogs get through while a lot of the pure-breds get weeded out."

Glatt is a stout 37-year-old Pennsylvanian with deep-set blue eyes and a studied, almost academic, mien. "Mark's our intellectual," jokes a fellow PJ, who then adds soberly, "but let me tell you, there's no one you'd rather team up with to prosecute a mission."

It is early evening, quitting time for all but the pair of PJs on 24-hour alert. Glatt and several members of the unit are relaxing in the day room at PJ headquarters. Inevitably, the conversation turns to torture tales from the Pipeline. "The worst? HALO, for sure," says one, describing the spine-numbing sensation of free-falling 40,000 feet through the troposphere during "high-altitude, low-opening" training jumps.

"I'll take HALO any day over the crossovers," says another of an exercise that entails sitting at the bottom of the deep end of a swimming pool with twin 80-pound scuba tanks strapped to your back, no air regulator, and a drill instructor trying to prevent you from surfacing. "I'd guess 90 percent of the trainees are washed out doing crossovers."

"Nuh-uh," counters a third PJ. "Surfing the cones. Surfing the cones was the bitch." The room echoes with murmurs of assent. Surfing the cones involves swimming 15 underwater laps while a drill instructor rides your back using any means possible to keep you from finishing the course. "They'll hit you so hard they'll crack your mask," says Technical Sergeant Eric Taylor, the squad's communications officer. "[Then they'll] push you back down under when you reach the pool wall. Man, they just want you to quit so bad they're basically trying to drown you."

"Ah, they don't allow that shit anymore," says another veteran. "The Pentagon calls it harassment now. But if you can't handle that, how do you expect to operate out in the dark, in the cold, floating alone somewhere in the Bering Sea?" This last comment elicits much boy-was-it-tougher-in-the-good-old-days bonhomie.

Off in a corner of the day room, Glatt explains that aside from washing out misfits, the directive of the 17-month training regimen is to instill an absolute sense of teamwork in every PJ. "You've got to realize that at every minute your partner's life is in your hands," he says. "And vice versa."

Glatt relates how, for instance, if one PJ recruit stationed on an army installation is "dropped" by a drill instructor and ordered to do push-ups, any pararescueman in sight will drop to match his teammate push-up for push-up. A wicked grin creases Glatt's face. "Guys three fields away will see a PJ get dropped and they'll drop, too. It drives the army DIs nuts."

By the time a PJ is assigned a military post, the teamwork concept is second nature. As Darryl Miller, a Mount McKinley rescue ranger, pointedly comments, "I was a marine in Vietnam. I've been in some hairy situations. And I've never seen a tighter group than the PJs. They may look like the most unassuming guys in the world, but get in a fight with one and you might as well hit them all."

Two summers ago, Glatt was on alert one night with [Cont. on 146]

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"AT EVERY MINUTE YOUR PARTNER'S LIFE IS IN YOUR HANDS," SAYS ONE PJ.

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"AND VICE VERSA."

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## RESCUE FORCE

[Cont. from 78] Master Sergeant Brent Widenhouse when a rescue call from RCC lit up PJ headquarters. Three fishermen, including two army reservists, were reported adrift in a disabled Zodiac out on the Cook Inlet, southwest of Anchorage. The tide, the RCC dispatcher told the PJs, was sweeping them toward Turnagain Arm.

When the tide retreats in Turnagain Arm, one of the world's largest and most dangerous tidal bores, it exposes quicksand-like mud flats that trap any man or beast that tries to cross them. There they remain, stuck thigh-deep in the mucky glacial silt, until they're drowned by the 30-foot wall of water that

roars back with the high tide. "I'd rather die that way," says a stone-faced fisherman.

Moments after the emergency call, Widenhouse and his crew were peering from a spotter's window as their Paveh 6000 hovered 100 feet over the 10-foot Turnagain's high tide was due in seconds. The guys were on their way back to haul salmon nets when their engine quit. "I spotted by a plane coming into the bay. By the time we arrived, the seas were rough, with six- to eight-foot swells. It was a sporty," he adds, employing a PJ's slang for a dangerous mission.

Through a howling wind, the rescue crew crept down out of the cabin door

On your tour of



Mother Nature's health club.

...make sure you

...stop by the snack bar.

**NATURE VALLEY**

HONEY

The energy bar nature intended.

frigid water. Widenhouse, meanwhile, prepared to drop the Pavhawk's quarter-inch tensile-steel-wire hoist, nicknamed the Penetrator. "They dropped me up-current, and I finned to the Zodiac," Glatt says. "None of these guys had dry suits, and I was afraid that if I got into the boat it would be too much weight. They'd already off-loaded all their salmon catch, and the Zodiac was taking on water. So I hung on to the side while I harnessed the first guy into the Penetrator's basket."

Midway through rigging the man into the harness, Glatt remembers, "we were blind-sided by this huge 10-foot wave. It hit us broadside and swamped us." It was the beginning of the bore tide.

Glatt and the half-harnessed fisherman were swept off. Glatt followed the man's cries, secured him, and maneuvered him to be lifted. But, he says, "now weather's coming out of nowhere. Waves are rolling over us, and I'm real close to having three hypothermic patients on my hands. It was worrisome."

With Widenhouse hanging precariously from the door of the Pavhawk to position the Penetrator, Glatt managed to hoist one, and then a second, fisherman. After each lift, the Pavhawk, unable to buck the winds for more than one airlift at a time, was forced to break off its hover and circle back around. "Between the aircrew, the flight engineer, Brent up above, and me in the water, everything had to be perfect," Glatt says. "Particularly the tension on the hoist. If there's too much slack around the basket at the crest of a wave, a stray wire loop could squeeze somebody's arm or leg off."

With one fisherman left to evacuate, Glatt was fighting to keep the Zodiac from being swept downcurrent. He gripped the gunwales of the craft while digging his feet into a submerged sandbar he had drifted upon. Just as he harnessed the third fisherman into the Penetrator and gave Widenhouse the signal, the tidal bore hit full force. "The guy wasn't lifted more than a couple feet when the boat just disappeared, like it was shot out of a cannon," he says. "At first I was afraid it caught him. But when I surfaced I could see Brent hauling him into the helicopter."

By now, the rest of the PJs have gathered around to hear Glatt's story, mesmerized by a drama that's become part of the unit's lore. "It wasn't terribly hard getting me out," Glatt says. "The tide had me, but I'm a good swimmer. I had fins and a dry suit. But the point is, every man's effort had to be spot-on to save those guys. And it was. Because that's how we'd been trained."

As the group breaks for the night, Glatt adds a final thought. "Funny thing in this business," he says. "It's rare when we hear from any of the people we help out. But a week later, those guys stopped by to say thanks, you know, tell us how much they appreciated our being there. That made us feel damn good."

**SO I'M THINKING** *we've run out of rope, that we've misjudged the distance to the ridge, but we have to get down another 500 feet," says Mike Wayt quietly, now shuffling through his walk-in locker searching for a parachute to pack, some scuba gear to stow. "I have no idea what we're gonna do. The Korean is gonna die, and I'm not feeling too good myself."*

*But the PJs had not miscalculated the length of their line. The anchored rope had tangled just below the edge of the cliff in a wind-carved snow outcrop that climbers call by its ominous-sounding Russian name, sustrugi. By now, Lenz, unknown to Wayt and Lepenski, had shimmied over the cliff and followed their trail down through the sustrugi, notoriously hard*

climbing. Probing the line, Lenz spotted the snarl. He used his ice ax to free the frozen coil. An instant later, Wayt was free-falling down the west face of McKinley. Or, as the former survival-school instructor notes dryly, "I took a rapid descent with the litter about 100, 150 feet before I could dig my crampons into the ice."

What neither PJ noticed in the maelstrom of snow and ice was that Kim's hands had slipped out from under the sleeping bag (he would ultimately lose both to frostbite). And there was another problem: The storm had thrown the litter party off-course. Directly below them yawned a glacial crevasse bisecting the ridgeline. The park-service rescue patrol, with blankets, down coats, oxygen, and medical supplies, was waiting on the south side of the chasm. Wayt, Lepenski, and the Koreans were suspended on its north shoulder. To bypass the crevasse, Kim's rescuers would have to maneuver his litter 600 feet across a traverse in the raging blizzard. Wayt didn't think anyone had the strength. The Korean interpreter looked ready to be fitted for a chalk outline. And after so many hours at altitude, Wayt and Lepenski were also ill to the point of nausea. "We were spent," says Wayt. "Totally wiped."

After Lenz freed the tangled line, he continued down the gully. It took him two hours to reach the ragged litter party. He arrived almost simultaneously with Roger Robinson, who had roped in and climbed up from the ridge. Buoyed by new blood, the men began to cautiously belay the litter across the traverse, using a pendulum technique to move Kim two to three feet at a time.

At one point, Lepenski lost his footing and cheated death only when the litter broke his fall. The Korean interpreter slipped, too, Lenz lunged across the ice and grabbed his arm

just a few yards from the edge of the crevasse. Finally back on-course, the haggard rescuers succeeded in lowering Kim the final 1,000 feet, the steepness of the slope forcing them to zigzag their way to the south side of the crevasse. Eleven hours after he'd been dragged over a cliff and hauled down McKinley's mountainside, Kim was wrapped in blankets as the park-service rangers made frantic calls for an evacuation. The Korean interpreter cried when he got his first good look at his countryman's frozen black hands.

Nearby, Wayt collapsed in the snow. He watched as a gutsy Pavement pilot from the 210th took advantage of a brief lull in the storm to airlift Kim to an Anchorage hospital. At the time, it was the highest elevation at which a Pavement had ever landed, about 14,200 feet. Wayt didn't care. He felt like he wanted to die. "By this time, Steve Lepenski and I were just a couple of punch-drunk zombies," he says. "We weaved our way to the tent camp at 14,200 feet. I remember they gave us hot chocolate. Steve fell asleep sitting up. It spilled down his chest and froze there. I fell asleep, too, but my stomach hurt."

Over the next five days, the PJs continued their training mission as if nothing had happened, and they attempted to summit the mountain. Wayt's belly felt as if it were on fire, but he assumed it was a symptom of altitude sickness. At 10,000 feet, weather hit the mountain, stalling the mission, so the crew hiked back down to the 7,200-foot base camp, where a Pavement was waiting to airlift them out. Walking to the landing zone, Wayt collapsed in the snow and had to be helped to the chopper. He was flown to Anchorage General Hospital, where he was diagnosed with a perforated ulcer. Mike Wayt had literally busted a gut saving Kim Hongbin.

**I**N THE ALMOST EIGHT YEARS since that day on the West Buttress, Mike Wayt has learned something about himself: He's discovered, like each member of the 210th, that he's got this rescue thing in his blood. His brown eyes turn languid at the memory of the 9-year-old boy, lost on a camping trip, whom the PJs reunited with his frantic parents. And he takes special pride in the 210th's mission last year to an isolated Siberian hamlet, where they saved the life of a Russian stabbing victim — the Alaska Air National Guard's first rescue foray into Russian Federation territory.

Wayt laughs uproariously recalling the time Brent Widenhouse found himself alone and unarmed, confronting a cantankerous grizzly bear on an air-drop training mission at the base of Mount Susitna. ("There was still snow on the ground, for cripe's sake. Who expected a griz to be up and about at that time of year!" counters Widenhouse.)

But Wayt hasn't seen anything like his rookie run up McKinley. The memory of Kim's rescue will always burn brightest for him. Last summer, while Wayt was upstate on the tundra combing the bush for stranded hikers, Kim returned to Alaska. With the aid of his prosthetic hands, the South Korean again took on Mount McKinley. He summited without incident.

"A story like that makes all this worthwhile," says Wayt, extending an arm to encompass the 210th Squadron's headquarters. "It's why we exist. All of us, when we heard Kim came back and made it to the summit, man, it was music to our ears." ●

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Confirmation:

Oates,

Commissioner/  
Adjutant Gen.

Dept. Military  
& Vets. Affrs.



Official Business

Date: 3/9/99

The Honorable Brian Porter  
Speaker of the House  
State Capitol  
Juneau, AK 99801

Dear Mr. Speaker:

In accordance with AS 39.05.080, the State Affairs Committee has reviewed the qualifications of the following and recommends that the appointment be forwarded to a joint session for consideration:

Commissioner - Department of Military and Veterans Affairs/Adjutant General -  
Alaska National Guard  
Colonel Phillip E. Oates - Anchorage  
Appointed: 01/08/99

This does not reflect an intent by any of the members to vote for or against this individual during any further sessions for the purposes of confirmation.

Jeannette James  
Rep. Jeannette James, Chair

Scott Ogan  
Rep. Scott Ogan

Bill Hudson  
Rep. Bill Hudson

Harold Smalley  
Rep. Harold Smalley

Jack Coghill  
Rep. Jack Coghill

Jim Whitaker  
Rep. Jim Whitaker

Beth Kerttula  
Rep. Beth Kerttula



# Alaska State Legislature

## House of Representatives

State Capitol, Rm 216  
Juneau, AK 99801-1182  
(907) 465-3725  
Fax: (907) 465-5334

Official Business

Office of the Chief Clerk

### MEMORANDUM

Date: February 9, 1999

TO: State Affairs Committee *BL*

FROM: Suzi Lowell  
Chief Clerk

SUBJECT: Governor's Appointment

Speaker Porter referred the following Governor's appointment to the State Affairs Committee:

Commissioner - Department of Military and Veterans Affairs/Adjutant General -  
Alaska National Guard  
Colonel Phillip E. Oates - Anchorage  
Appointed: 01/08/99

This appointment was also referred to the Special Committee on Military & Veterans' Affairs.

Attached is his resume and a committee report for your use.

Attachments as noted.



Official Business

Date: \_\_\_\_\_

The Honorable Brian Porter  
Speaker of the House  
State Capitol  
Juneau, AK 99801

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In accordance with AS 39.05.080, the State Affairs Committee has reviewed the qualifications of the following and recommends that the appointment be forwarded to a joint session for consideration:

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Colonel Phillip E. Oates - Anchorage  
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\_\_\_\_\_  
Rep. Jeannette James, Chair

\_\_\_\_\_  
Rep. Jack Coghill

\_\_\_\_\_  
Rep. Scott Ogan

\_\_\_\_\_  
Rep. Jim Whitaker

\_\_\_\_\_  
Rep. Bill Hudson

\_\_\_\_\_  
Rep. Beth Kerttula

\_\_\_\_\_  
Rep. Harold Smalley

# BIOGRAPHY

## ALASKAN COMMAND

### COLONEL PHILLIP E. OATES, U. S. ARMY

Colonel Phillip E. Oates, is Chief of Staff, Alaskan Command, Elmendorf Air Force Base, Alaska. Alaskan Command is a subordinate unified command of U.S. Pacific Command responsible for theater force deployments from and through Alaska; military support to civilian authorities; support to Department of Defense and other government agencies; joint and combined training of military forces; defense of critical sites in Alaska; operations as a joint task force headquarters; and support of the engagement strategy with nations of the Pacific region.

Colonel Oates, was commissioned as an infantry officer in the U.S. Army from Infantry Officer Candidate School in February 1970. Assignments in command include Company C, 2nd Battalion, 3rd Basic Combat Training Brigade; Company B, 1st Battalion, 325th Infantry, 82<sup>nd</sup> Airborne Division; 3rd Battalion, 28th Infantry Regiment; and, Dragon Brigade, XVIII Airborne Corps. As a staff officer, Colonel Oates, has had numerous assignments within infantry divisions as battalion S-3, battalion executive officer, brigade S-1, brigade S-3, brigade S-5, secretary of a general staff, and aide-de-camp. Within Alaska, he served earlier as the G-3 and then as Chief of Staff, 6th Infantry Division (Light) at Fort Wainwright. With XVIII Airborne Corps, he also served as Chief of Staff, CJTF 180-Bragg, Operation Restore Democracy.



Colonel Oates and his wife, Karla, are residents of Alaska. They have three children: Stacey, Shannon, and Ronald.

#### EDUCATION:

- 1991 Harvard University Fellowship—JFK School of Government and Harvard Business School  
U.S. Army War College
- 1990 U.S. Army Management Staff College
- 1982 Master of Arts Degree in Public Administration, University of Missouri at Kansas City
- 1982 Command and General Staff College
- 1968 Bachelor of Science Degree in Psychology, Louisiana College

#### ASSIGNMENTS:

- Aug 96 Chief of Staff, Alaskan Command, Elmendorf Air Force Base, Alaska.
- Jun 94 Commander, Dragon Brigade, XVIII Airborne Corps, Fort Bragg, North Carolina.
- May 92 Chief of Staff, 6th Infantry Division (Light), Fort Wainwright, Alaska.
- Jul 91 Division G-3, 6th Infantry Division (Light), Fort Wainwright, Alaska.
- Feb 88 Battalion Commander, 3<sup>rd</sup> Battalion, 28<sup>th</sup> Infantry Regiment, Fort Jackson, South Carolina.
- Oct 86 Directing Staff Member, Australian Army Command and Staff College, Fort Queenscliff, Australia.
- May 85 Secretary of the General Staff, 101st Airborne Division (Air Assault), Fort Campbell, Kentucky.
- Jul 84 Battalion Executive Officer, 101st Airborne Division (Air Assault), Fort Campbell, Kentucky.
- Dec 82 Brigade S-3, 101st Airborne Division (Air Assault), Fort Campbell, Kentucky.
- Oct 80 Brigade S-1, 82nd Airborne Division, Fort Bragg, North Carolina.
- Oct 79 Company Commander, 82nd Airborne Division, Fort Bragg, North Carolina
- Sep 78 Battalion Assistant S-3, 82nd Airborne Division, Fort Bragg, North Carolina.
- May 77 Aide-de-camp to Commander U.S. Army Readiness Region II, Fort Dix, New Jersey.
- Aug 75 Company Commander, 3rd Basic Combat Training Brigade, Fort Dix, New Jersey.

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OFFICE OF THE GOVERNOR

Confirmation:

Poe,

Commissioner,

Dept. of Admin.



Official Business

Date: 2/25/99

The Honorable Brian Porter  
Speaker of the House  
State Capitol  
Juneau, AK 99801

Dear Mr. Speaker:

In accordance with AS 39.05.080, the State Affairs Committee has reviewed the qualifications of the following and recommends that the appointment be forwarded to a joint session for consideration:

Commissioner - Department of Administration  
Robert Poe - Anchorage  
Appointed: 12/16/98

This does not reflect an intent by any of the members to vote for or against this individual during any further sessions for the purposes of confirmation.

Jeannette James  
Rep. Jeannette James, Chair

Scott Ogan  
Rep. Scott Ogan

Bill Hudson  
Rep. Bill Hudson

Harold Smalley  
Rep. Harold Smalley

Jack Coghill  
Rep. Jack Coghill

Jim Whitaker  
Rep. Jim Whitaker

Beth Kerttula  
Rep. Beth Kerttula



Official Business

# Alaska State Legislature

House of Representatives

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## MEMORANDUM

Date: February 9, 1999  
TO: State Affairs Committee  
FROM: Suzi Lowell *SL*  
Chief Clerk  
SUBJECT: Governor's Appointment

Speaker Porter referred the following Governor's appointment to the State Affairs Committee:

Commissioner - Department of Administration  
Robert Poe - Anchorage  
Appointed: 12/16/98

Attached is his resume and a committee report for your use.

Attachments as noted.

## ROBERT POE

---

### Key Strengths

*Administrative and Operational Management Turnaround  
Strategic Planning  
Oral and Written Communication  
Marketing and Promotion  
Negotiations  
Operations Management  
Legislative Relations*

---

### Professional Accomplishments

*Managed the clean up of the Department of Environmental Conservation's administrative functions and revamped the management and operation of Alaska's Oil and Hazardous Substance Release Response Fund.*

*Directed clean-up of all Alaska DOT/PAF accounting systems freeing up \$130 million in 12 months. A total of \$240 million was released by the conclusion of the project.*

*Directed Alaska's export marketing program for three years. During this period Alaska's exports increased from \$1.2 billion to \$3.6 billion.*

*Led Alaska's team to attract Federal Express to build its world cargo hub and UPS to develop its Asian hub at the Anchorage International Airport. Led negotiation team for Federal Express deal. Resulted in Anchorage becoming one of the busiest cargo airports in the world.*

*Coordinated and directed the Third Northern Regions Conference held in Anchorage which included over 600 participants from 11 countries.*

*Presided over two Korea/Alaska Trade Fairs involving up to 70 Alaskans, traveling to Seoul, Korea complete with booths and display material for 3 day trade show.*

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### Public Sector Experience

*1997                      Business Development Manager  
Alaska Industrial Development and Export Authority  
Responsible for the management and development of AIDEA's large economic development projects.*

*1993-1995              Director of Administrative Services  
Department of Environmental Conservation  
Responsible for all administrative functions, budget-related contacts, media contacts, and public relations for DEC.*

- 1993 **Senior Budget Staff - Capital Budget**  
**Senate Finance Committee**  
*Responsible for the FY94 Capital Budget and other key appropriation bills for the 18th Alaska State Senate. Served as senior staff to Co-Chair of the Senate Finance Committee.*
- 1988 - 1991 **Director**  
**Office of International Trade**  
*Responsible for all international trade promotion activities for State of Alaska, including management of offices in Tokyo, Seoul and Taipei.*
- 1987 - 1988 **Deputy Commissioner**  
**Department of Transportation and Public Facilities**  
*Responsible for the clean up and operation of all financial, budgetary and planning functions within this 3,400 employee department. Also responsible for operation and development of the Alaska International Airport System which included the Anchorage and Fairbanks International Airports.*
- 1983 - 1984 **Manager**  
**Office of Management and Budget**

**Private Sector Experience**

- 1995 - 1997 **Owner**  
**Robert Poe & Associates**  
*Independent consulting practice directed toward the formation, management and on-going assistance of medical groups and other similar organizations. Clients include the following:*
- ALASKA CARDIOVASCULAR CONSULTANTS  
 ANCHORAGE WOMEN'S CLINIC AT PROVIDENCE  
 ALASKA NEUROLOGICAL CONSULTANTS  
 ALASKA MARINE PILOTS  
 DENALI ANESTHESIA  
 ALLIED PHYSICAL THERAPY  
 ANCHORAGE COMMUNITY INTERNISTS  
 DENALI EMERGENCY MEDICINE  
 ALASKA WOMEN'S HEALTH SERVICES
- 1991 - 1993 **General Partner**  
**Tradelink Alaska**  
*International trade consulting practice. Projects ranged from assisting large Midwestern pork producer to market their innovative pork products in Japan, to locating development capital for a 1,000,000 sq. ft. shopping center to be developed in Seattle area.*
- 1985 - 1987 **Manager**  
**Coopers & Lybrand**  
*Responsible for management of Coopers & Lybrand Anchorage consulting practice. A broad range of projects were completed for both private and public sector clients ranging from the sale of a large hydroelectric project to complete redesign of all financial systems for the Anchorage School District.*
- 1984 - 1985 **Consultant**  
**Independent Consulting Practice**  
*Projects ranged from the clean up of all of Alaska's State-loan programs to revamping the process for developing new computer systems.*

1979 - 1983

**Senior Consultant**  
**Price Waterhouse**

*Specialist in financial planning, control and data processing. Co-designer of the Alaska Statewide Accounting System (AKSAS), the system used today as the accounting system for all state agencies.*

---

**Education**

1979

**Master of Business Administration**  
**University of Missouri**

1977

**B. S. Business Administration**  
**University of Missouri**