

Introduced: 2/9/72
Referred: Health, Welfare &
Education and Finance

1 IN THE HOUSE BY THE RULES COMMITTEE BY REQUEST
OF THE LEGISLATIVE COUNCIL

2 HOUSE CONCURRENT RESOLUTION NO. 19

3 IN THE LEGISLATURE OF THE STATE OF ALASKA

4 SEVENTH LEGISLATURE - SECOND SESSION

5 Relating to budgeting procedures of
6 the University of Alaska.

7 BE IT RESOLVED BY THE LEGISLATURE OF THE STATE OF ALASKA:

8 WHEREAS the University of Alaska is a complex and widely dispersed
9 statewide operation with many and diverse parts; and

10 WHEREAS the two university campuses in Fairbanks and Anchorage and
11 the community colleges have certain common characteristics as well as
12 certain recognizable differences; and

13 WHEREAS the present system of budgeting is not always clearly understood
14 especially in the community college system where many community college
15 directors report dissatisfaction and feelings that the basis for determining
16 each community college budget is not known; and

17 WHEREAS there is apprehension whenever the Board of Regents approves
18 an adjustment in allocations after the appropriations are made by the
19 legislature; and

20 WHEREAS a formula can be developed so that each campus of the university
21 and each community college can employ the same basic assumptions as to
22 teaching loads, student-faculty ratios, salaries, library costs, mainten-
23 ance allowances, etc., while at the same time reserving the possibility of
24 input into the budget due to unusual circumstances, institutional uniqueness,
25 and unforeseen emergencies; and

26 WHEREAS examples of these budgetary formulas are available from other
27 institutions of higher education across the nation that have found a more
28 specific line item budget affords more information than a single line ap-
29 propriation about the budget to all of those concerned; and

1 WHEREAS community college administrators should themselves be able to
2 employ formulas and guidelines to prepare their own preliminary budgets and
3 subsequently know the basis upon which their appropriations are made and how
4 allocations by the Board of Regents are made; and

5 WHEREAS the legislature can better review the entire budget request
6 if the budget shows how much is proposed for expenditure at each university
7 campus, each community college and each other major division of the uni-
8 versity as a separate line item; and

9 WHEREAS this budgeting procedure would permit each university campus,
10 community college or other major division of the university system to have
11 a vital part in the preparation of the budget and allows each president,
12 dean or director to understand his own allocation and, if he has objections
13 or complaints, he can seek improvements in the formula, or present his
14 individual case to the Board of Regents for adjustment prior to the next
15 fiscal year's budget preparation; and

16 WHEREAS once the budget has been approved by the board there would be
17 no arbitrary transfers of funds, or even the suspicion that there has been
18 arbitrariness, thus making it easier for administrators to plan and adminis-
19 ter programs during the ensuing fiscal year; and

20 WHEREAS the University of Alaska already has made changes in budget-
21 ing procedures for the 1971-72 fiscal year and would expect to begin planning
22 the 1972-73 fiscal year budget by mid-1972; and

23 WHEREAS an appropriate formula for determining the most suitable basis
24 for budgeting for the various major budget categories in the University of
25 Alaska can best be determined by those familiar with the problems involved;
26 and

27 WHEREAS the need for determination of basic guidelines for the 1972-73
28 fiscal year is urgent;

29 BE IT RESOLVED by the Alaska Legislature that the Board of Regents of

1 the University of Alaska is urgently requested to appoint a study commission
2 composed of persons recommended by the President of the University with
3 instructions from the Board of Regents to propose an appropriate formula
4 for determining the amounts to be included in the university's appropriations
5 request to the Governor and to the Legislature for each community college
6 and for the campuses at Anchorage and Fairbanks; and be it

7 FURTHER RESOLVED that the members of the study commission should
8 include the chief budget and planning officers of the central university
9 government, the regional provosts and a representative from the community
10 colleges in each region; and be it

11 FURTHER RESOLVED that the basic guidelines considered by the study
12 commission should include: definition of full-time equivalent (FTE) student
13 for community colleges, university undergraduate and graduate students,
14 student-faculty ratio for lower-, upper- and graduate-level courses, the
15 method of arriving at an average salary for instructors in lower-, upper- and
16 graduate-level courses, a method for determining other educational expendi-
17 tures, allocation of maintenance costs and prescription of a procedure for
18 inclusion of necessary exceptional, unusual or emergency expenditures
19 anticipated by each institution for the fiscal year; and be it

20 FURTHER RESOLVED that the Board of Regents is requested to submit
21 its future budget requests, for 1972-73 and thereafter, broken down, as at
22 present, by major college unit and other university divisions, but achieved
23 in such a way as to assure the fairest and wisest budgeting of limited
24 funds, in substantially the following manner:

25 Sitka Community College
26 Ketchikan Community College
27 Juneau-Douglas Community College
28 Juneau Senior College
29 Southeast Regional Center

1 Matanuska-Susitna Community College
2 Kodiak Community College
3 Kenai Peninsula Community College
4 Anchorage Community College
5 Anchorage Senior College
6 Southcentral Regional Center
7 Fairbanks - Instruction and Departmental Research
8 Fairbanks - Academic Support
9 Fairbanks - Student Services and Aids
10 Fairbanks - Independent Operations
11 Fairbanks - Institutional Support
12 Fairbanks - Organized Research
13 Fairbanks - Public Service
14 Fairbanks - Central Governance; and be it

15 FURTHER RESOLVED that the Board of Regents is requested to involve
16 legislators and other state officials in a review of the 1972-73 budget
17 for the university prior to its submission to the Governor and to the
18 Legislature for final approval and legislative action; and be it

19 FURTHER RESOLVED that the study commission is directed to report
20 its recommendations to the Board of Regents not later than June 30, 1972.

21 COPIES of this resolution shall be sent to Dr. William R. Wood, Presi-
22 dent of the University of Alaska, and to Mr. William A. O'Neil, President,
23 and all other members of the Board of Regents of the University of Alaska.
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