

## STATE OF ALASKA DEPARTMENT OF HEALTH

House Finance Committee Budget Overview

Heidi Hedberg, Commissioner – Designee Emily Ricci, Deputy Commissioner Dr. Anne Zink, Chief Medical Officer Josephine Stern, Assistant Commissioner











- ✓ Commissioner's Office
- ✓ Finance & Management Services
- ✓ Health Care Services
- ✓ Behavioral Health
- ✓ Senior & Disabilities Services
- ✓ Public Assistance
- ✓ Public Health
- ✓ Commissioner's Office
- ✓ Finance & Management Services
- ✓ Alaska Psychiatric Institute
- ✓ Juvenile Justice
- ✓ Alaska Pioneer Homes
- ✓ Office of Children's Services



# Mission: To promote and protect the health and well-being of Alaskans.

- Positions: 1,453 full time
- 10 appropriations operating as 6 divisions and Medicaid
  - Medicaid
  - Division of Behavioral Health
  - Division of Health Care Services
  - Division of Senior and Disabilities Services
  - Division of Public Assistance (including Senior Benefits Payment Program)
  - Division of Public Health
  - Departmental Support Services (includes Human Services Community Matching Grant and Community Initiative Matching Grants)



#### Department of Health

#### Commissioner Heidi Hedberg

#### Chief Medical Officer Anne Zink M.D.

#### PUBLIC HEALTH Acting Director: Christy Lawton

- Chronic Disease Prevention & Health Promotion
- Epidemiology
- Health Analytics and Vital Records
- Office of Substance Misuse & Addiction Prevention
- Public Health Nursing
- Rural & Community Health Systems
- State Medical Examiner's Office
- State Public Health Laboratories
- Women's, Children's & Family Health
  - Alaska Council on Emergency Medical Services
  - · Alaska Vaccine Assessment Council
  - . Child Fatality Review Committee
  - Maternal and Child Death Review Committee
  - SHARP Advisory Council

#### Deputy Commissioner Emily Ricci

- Medicaid Director
- · Medicaid Program Integrity

#### BEHAVIORAL HEALTH Acting Director: Farina Brown

- BH Administration
- Prevention, Early Intervention, and Alcohol Safety Action Program
- · Treatment and Recovery
- Medicaid Provider Assistance Services
- AK AIMS, Risk and Research Management
- · Alaska Mental Health Board
- Advisory Board on Alcoholism and Drug Abuse

**HEALTH CARE SERVICES** 

Catastrophic and Chronic Illness

Health Facilities Licensing and

Medical Care Advisory Committee
 Pharmacy/Therapeutics Comm.

Director: Renee Gayhart

Residential Licensing

Medical Assistance

Administration

Assistance

Certification

Suicide Prevention Council

#### SENIOR & DISABILITIES SVC Acting Director: Tony Newman

- Senior and Disabilities
   Community Based Grants
- Early Intervention/ Infant Learning Programs
- Senior and Disabilities Services Administration
- General Relief/Temporary Assisted Living
  - Governor's Council on Disabilities and Special Education
  - Alaska Commission on Aging

#### Commissioner's Staff

- Legislative Liaison
- Medicaid State Plan
- Office of Rate Review
- Policy Advisors
- Public Information
- Regulations
- Department Reorganization Liaison
- Tribal Liaison

#### PUBLIC ASSISTANCE Director: Deb Etheridge

- Alaska Temporary Assistance Program
- Adult Public Assistance
- Child Care Benefits
- General Relief Assistance
- Tribal Assistance Programs
- Permanent Fund Dividend Hold Harmless
- . Energy Assistance Program
- Public Assistance Administration
- Public Assistance Field Services
- Fraud Investigation
- Quality Control
- Work Services
- · Women, Infants and Children
- Senior Benefits Payment Program

#### Assistant Commissioner FINANCE & MANAGEMENT SVC Josie Stern

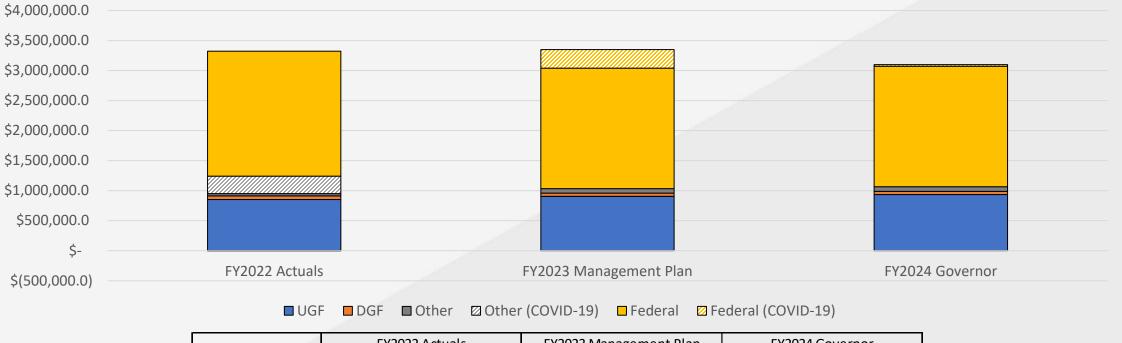
- Budget
- Revenue & Finance
- Human Resources
- Information Technology Services
- Grants & Contracts
- Medicaid, Allocations and Audit Services

#### Chief Data Officer Acting: David Levy

- Data Surveillance
- HIE
- Medicaid Systems Oversight and Management



## Department of Health\* Operating Budget Comparison FY2022-FY2024 (in thousands)



	FY2022 Actuals	FY2023 Management Plan	FY2024 Governor
UGF	\$ 853,200.4	\$ 906,446.1	\$ 935,486.2
DGF	\$ 61,756.6	\$ 53,549.4	\$ 53,665.0
Other	\$ 35,337.6	\$ 73,932.2	\$ 75,499.4
Other (COVID-19)	\$ 290,198.7	\$ -	\$ -
Federal	\$ 2,083,507.4	\$ 2,005,460.3	\$ 2,008,144.5
Federal (COVID-19)	\$ (3,822.5	) \$ 310,345.0	\$ 25,000.0
Total	\$ 3,320,178.2	\$ 3,349,733.0	\$ 3,097,795.1

<sup>\*</sup> Excludes Departmental Support Services, Human Services Community Matching Grant, and Community Initiative Matching Grants



### Medicaid Services

Mission: To provide health coverage to Alaskans in need

- Medicaid is an open-ended mandatory formula grant program the spending is controlled by eligibility and benefit criteria as outlined in state regulation and federally approved state Medicaid plan
- Unduplicated Enrollees: 262,114 as of January 2023
- Blended Federal Medical Assistance Percentage (FMAP): 72-73%



## Medicaid Services

#### **Cost Drivers**

- Federal regulation/encounter rates
- Inflationary adjustments
- Increased utilization rates
- Rate adjustments
- Suspended eligibility redeterminations
- Enrollment growth
- Reimbursement rate increases

#### **Cost Containment**

- Tribal reclaiming
- Pharmacy initiatives
- Subrogation
- Cost avoidance
- Medicaid Program Integrity efforts
- Case management programs



### Medicaid Services

FY2024 Governor (shown in thousands):

- \$2,600.0 UGF Extend Postpartum Medicaid Coverage
  - Extend coverage from 60-days to 12-months to address maternal morbidity and mortality. Improve health outcomes including chronic disease prevention, reduce maternal morbidity, improve maternal mental health, and other areas
- \$18,132.6 UGF Medicaid Utilization and Inflation
  - Increased utilization, inflation, and other Centers for Medicare and Medicaid (CMS) plan changes due to cost drivers



## Unwinding of Continuous Enrollment of Medicaid

- ✓ Beginning March 2020, states were required to maintain eligibility status for Medicaid beneficiaries
- ✓ Starting April 1,2023 Alaska will begin Medicaid eligibility redeterminations
- ✓ 12 months to complete redeterminations for all active Medicaid cases
- ✓ Redetermination Plans are submitted to CMS by February 15<sup>th</sup>
- ✓ DOH working with stakeholders to maximize public communication starting in February



Jan 1, 2023 - March 31, 2023: 6.2%

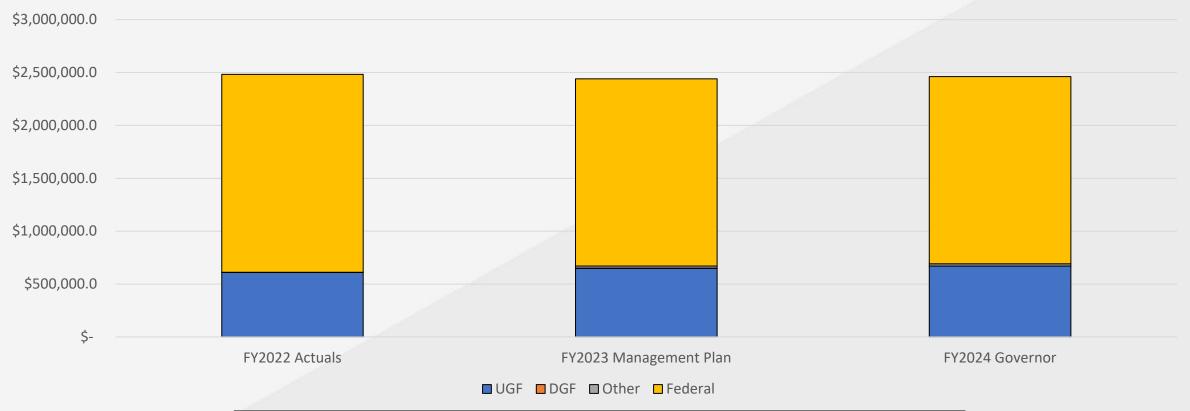
April 1, 2023 – June 30, 2023: 5.0%

July 1, 2023 – September 30, 2023: 2.5%

October 1 – December 31, 2023: 1.5%



## Medicaid Services Operating Budget Comparison FY2022-FY2024 (in thousands)



	FY2022 Actuals	FY	2023 Management Plan	FY2024 Governor
UGF	\$ 610,565.0	\$	649,867.4	\$ 670,600.0
DGF	\$ 97.5	\$	429.8	\$ 429.8
Other	\$ 1,591.2	\$	20,714.1	\$ 20,714.1
Federal	\$ 1,870,817.9	\$	1,769,063.4	\$ 1,769,213.4
Total	\$ 2,483,071.6	\$	2,440,074.7	\$ 2,460,957.3



### Division of Public Assistance

Mission: Promote self-sufficiency and provide for basic living expenses to Alaskans in need

- Positions: 459 full time
- Operates 18 public assistance programs including the following programs:
  - Adult Public Assistance
  - Child Care
  - Family Nutrition
  - SNAP Benefits
  - General Relief Assistance
  - Heating Assistance
  - Medicaid Eligibility
  - Senior Benefits
  - Temporary Assistance



## Division of Public Assistance: Backlog

#### **Causes:**

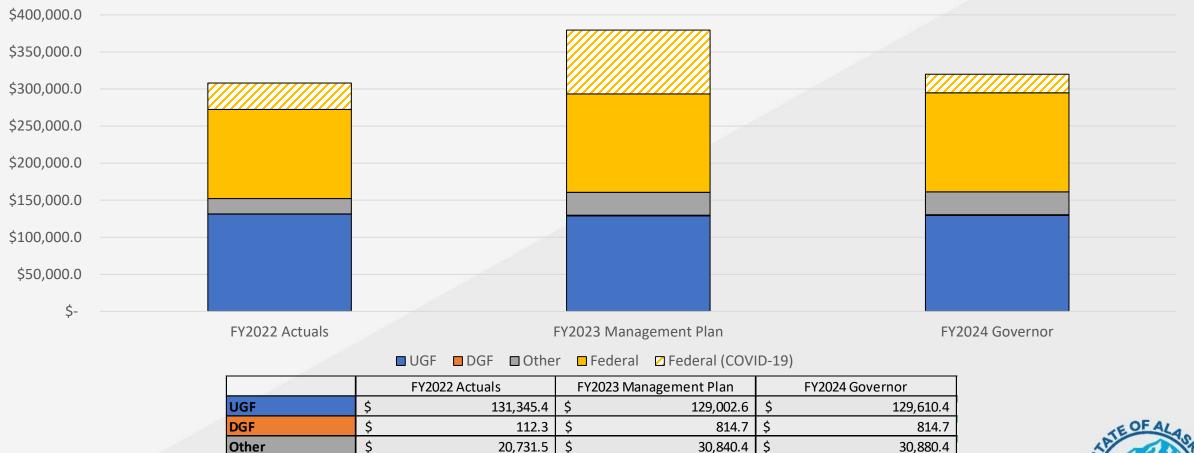
- IT systems 40-year legacy system
- Pandemic manual processing of benefits
- Cyber attack in May 2021
- Open enrollment for Federally Facilitated Marketplace

#### Mitigation:

- Recruiting and onboarding permanent eligibility technicians and long-term non-permanent positions
- Programmers for Eligibility Information System (EIS)
- Temporary staffing contract for the Virtual Call Center
- Crisis Communication
- Security evaluations and guards for DPA offices
- \$1,331.9 20 Long-term Non-Permanent Positions to Support Application Processing (FY23-FY24)
- \$1,560.5 10 Full-time Positions Invest in Line of Business Information Technology



## Division of Public Assistance\* Operating Budget Comparison FY2022-FY2024 (in thousands)



132,661.1

379,471.8

86,153.0 \$

133,631.4

25,000.0

319,936.9

**Federal** 

**Total** 

Federal (COVID-19)

120,325.9

308,068.1

35,553.0



<sup>\*</sup> Includes Senior Benefits Payment Program

## Division of Public Health

Mission: Protect and promote the health of Alaskans

- Positions: 430 full time
- Operating through nine units
  - Chronic Disease Prevention and Health Promotion
  - Epidemiology
  - Health Analytics and Vital Records
  - State Public Health Laboratories
  - Public Health Administrative Services
  - Public Health Nursing
  - Rural and Community Health Systems
  - State Medical Examiner
  - Women, Children, and Family Health



## Healthy Families Initiative

Strong families are the foundation of a healthy society and vibrant economy

- Four-year statewide investments in the health and well-being of Alaskan families
- Proposed \$9.9m (UGF) in the FY2024 operating budget for Health Families Initiative activities within DOH:
  - Postpartum Medicaid extension
  - Office of Health Savings
  - TB and Congenital Syphilis mitigation

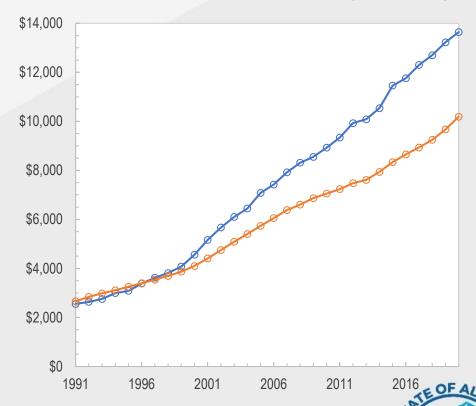


## Healthy Families Initiative: Office of Health Savings

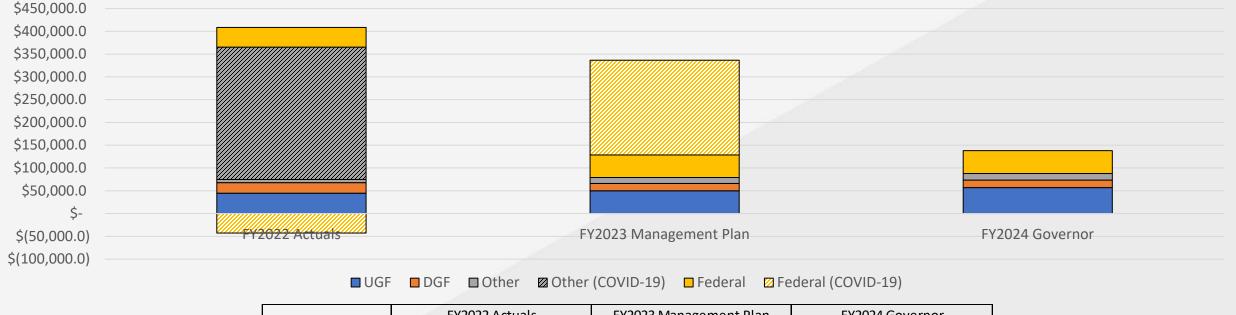
 Reducing health care costs while improving the health of Alaskans

- Positioned within Commissioner's Office
  - Initial savings focused on Medicaid program
  - Pharmacy costs and improved access to critical medications
  - Innovative payment models

Health Care Expenditures per Capita, Alaska vs. United States (1991-2020)



## Division of Public Health Operating Budget Comparison FY2022-FY2024 (in thousands)



	FY2022 Actuals	FY2023 Management Plan	FY2024 Governor
UGF	\$ 44,523.6	\$ 49,848.5	\$ 56,985.2
DGF	\$ 23,290.4	\$ 16,298.0	\$ 16,373.8
Other	\$ 7,110.4	\$ 13,042.1	\$ 14,329.8
Other (COVID-19)	\$ 290,198.7	\$ -	\$ -
Federal	\$ 43,336.5	\$ 49,542.0	\$ 50,286.3
Federal (COVID-19)	\$ (42,647.0)	\$ 207,674.5	\$ -
Total	\$ 365,812.6	\$ 336,405.1	\$ 137,975.1

- In FY2022, there was an adjustment for expenditures previously coded as Federal (COVID-19) to a reimbursable services agreement with the Department of Military and Veterans Affairs involving funds from the Federal Emergency Management Agency (FEMA) for the public health emergency.
- DGF reduction from FY2022 Actuals to FY2023 and FY2024 primarily relates to Vaccine Assessment Fund, which does not require further appropriation. See AS 18.09.230(b).



## **Contact Information**

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