

# WHERE WE GO



Cross-Gul









**MV Lituya | Awaiting Repairs** Click here to learn more about this vessel (+)



MV Aurora | Currently in Service Click here to learn more about this vessel (+)



MV LeConte | Currently in Overhaul Click here to learn more about this vessel (+)



MV Tazlina | Currently in Service Click here to learn more about this vessel (+)



MV Kennicott | Currently in Overhaul Click here to learn more about this vessel (+)



MV Hubbard | Currently in Overhaul Click here to learn more about this vessel (+)



MV Tustumena | Currently in Overhaul Click here to learn more about this vessel (+)



MV Columbia | Currently in Overhaul



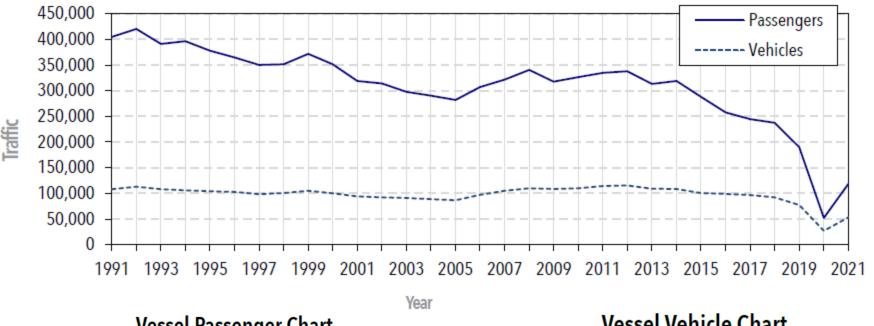
MV Matanuska | Currently in Layup

Click here to learn more about this vessel (+)

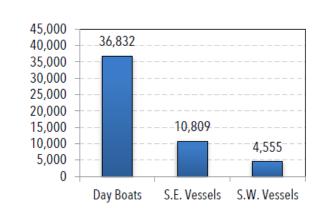
Click here to learn more about this vessel (+)



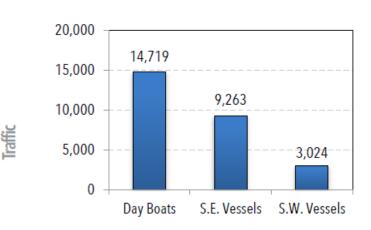
# STATISTICAL INFORMATION: **PASSENGERS**



## **Vessel Passenger Chart**



### Vessel Vehicle Chart



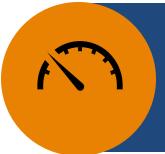


**Iraffic** 









## STABILIZATION | All Hands On Deck!

GOAL: provide stable service with increased reliability.

**PHASE1** 



## RECOVERY | Batten Down the Hatches!

GOAL: Add service while monitoring reliability.

PHASE?



## FULL STEAM AHEAD | Ship Shape!

**GOAL:** Restored access, consistent service, and high employee morale.

PHASE3





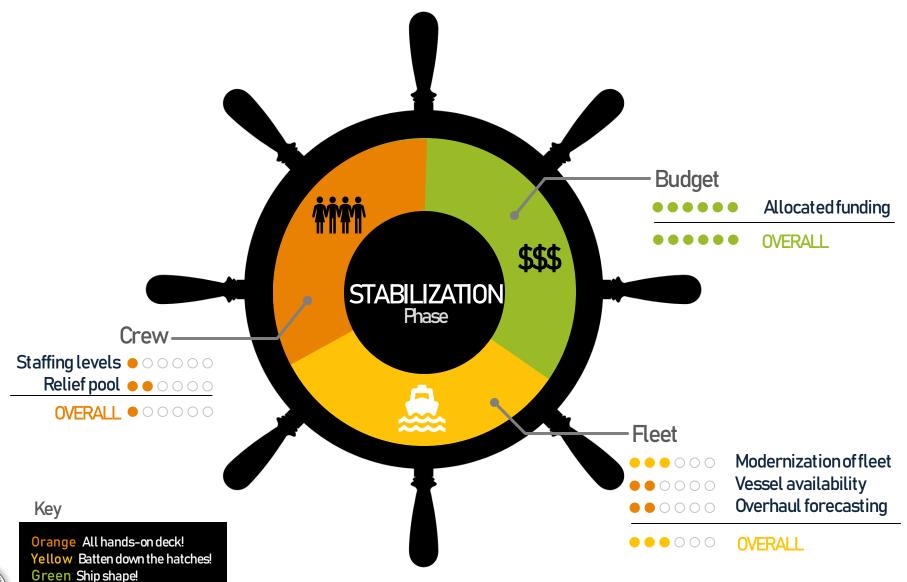
## CHARTING THE COURSE TOWARDS THRIVING COMMUNITIES

Reimagining AMHS











## CHARTING THE COURSE TOWARDS THRIVING COMMUNITIES

Reimagining AMHS •









# Budget Health Check •••••

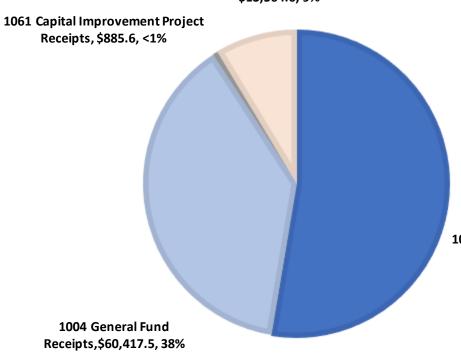
Allocated Funding: The state has allocated sufficient funds to provide current service levels and to meet the 2022-2023 Winter Operating Plan. Providing service to meet budgeted levels is currently not possible due to crew and vessels



## **CY24 AMHS FUNDING**

### CY2024 Funding

1076 Marine Highway System Fund, \$13,564.6, 9%



1002 Federal Receipts	\$ 83,240.1
1004 General Fund Receipts	\$ 60,417.5
1061 Capital Improvement Project Receipts	\$ 885.6
1076 Marine Highway System Fund	\$ 13,564.6
CY2024 Total	\$ 158,107.8

### **Previous Federal Funding**

1002 Federal Receipts, \$83,240.1, 53%

	CY2023
	(12 months)
FED	\$ 83,240.1
UGF	\$ 60,150.6
CIP & OTHER	\$ 870.1
Totals	\$ 144,260.8

	FY2022 "BRIDGE"	CY2022
	(6 months)	(12 months)
FTA	\$ 26,196.0	\$ 21,804.2
FHWA	\$ 33,393.7	\$ 31,374.1
CIP & OTHER	\$ 1,099.3	\$ 872.1
MFT	\$ 1,808.6	\$ 3,617.1
UGF	\$ 1,738.5	\$ 61,000.0
Totals	\$ 64,236.1	\$ 118,667.5



(in thousands unless noted otherwise)

## 2024 GOVERNOR'S PROPOSED OPERATING BUDGET

	2020 Final Ithorized		2021 Final uthorized	(Incl	CY2022 udes 6 Month ge Authority)	CY2023	G	CY2024 overnor's roposed	Δ	Δ%
<b>Total Planned Weeks of Service</b>	254.3		286.7		221.9	362.7		336.0	(27)	-7%
Planned Port Calls	4,399		4,959		3,794	6,238		5,813	(425)	-7%
Projected Revenue	\$ 48,070.2	\$	51,779.1	\$	53,365.1	\$ 53,314.8	\$	51,859.1	(1,456)	-3%
Actual Revenue	\$ 28,257.0	\$	27,862.0	\$	39,623.0					
Planned Fare Box Recovery	44%		47%		33%	38%		34%		
Actual Fare Box Recovery	29%	·	29%		33%					

#### **Fund Source**

Unrestricted General Funds (UGF)	\$ 46,002.2	\$ 54,011.0	\$ 62,738.6	\$ 60,063.0	\$ 60,417.5	\$ 354.5	1%
Designated General Funds (DGF)	\$ 55,492.6	\$ 53,151.4	\$ 5,425.7	\$ -	\$ 13,564.6	\$ 13,564.6	0%
Other	\$ 8,071.3	\$ 2,150.0	\$ 1,308.3	\$ 868.7	\$ 885.6	\$ 16.9	2%
Federal- Relief Funding	\$ -	\$ 1,122.4	\$ 112,673.1	\$ -	\$ -	\$ -	0%
Federal Funds (Including IIJA/BIL)	\$ -	\$ -	\$ -	\$ 82,899.5	\$ 83,240.1	\$ 340.6	0%

Operating Total \$ 109,566.1 \$ 110,434.8 \$ 182,145.6 \$ 143,831.2 \$ 158,107.8 \$ 14,276.6 10%

AMHS less Forward Funding \$ 118,667.5

## OPERATING EXPENDITURES

For the fiscal year ended June 30, 2022

\$106.4 MILLION





(in thousands unless noted otherwise)

## **RURAL FERRY SERVICE GRANT & TIMELINE**

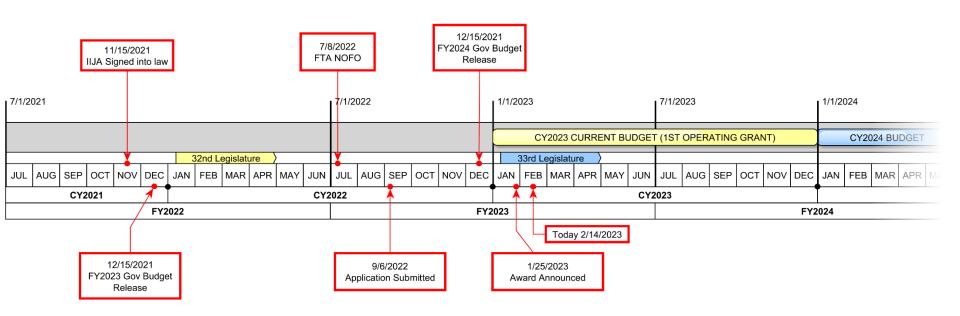
# July 8, 2022 Notice of Funding Opportunity (NOFO)

"The maximum Federal share for operating projects selected under the Rural Ferry Program is 50 percent."

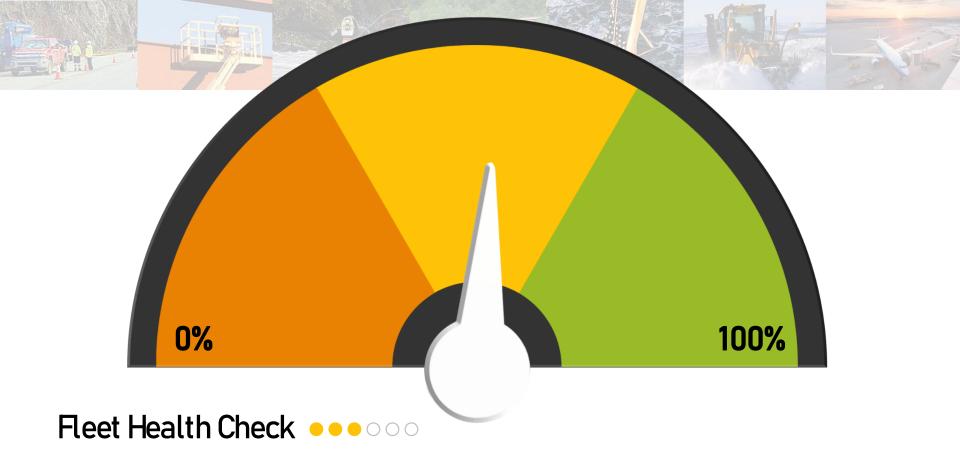
"Only net operating expenses are eligible for assistance."

# January 25, 2023 Awarded \$285 Million in Infrastructure Funding

\$44.8M Operating / \$240.8M Capital







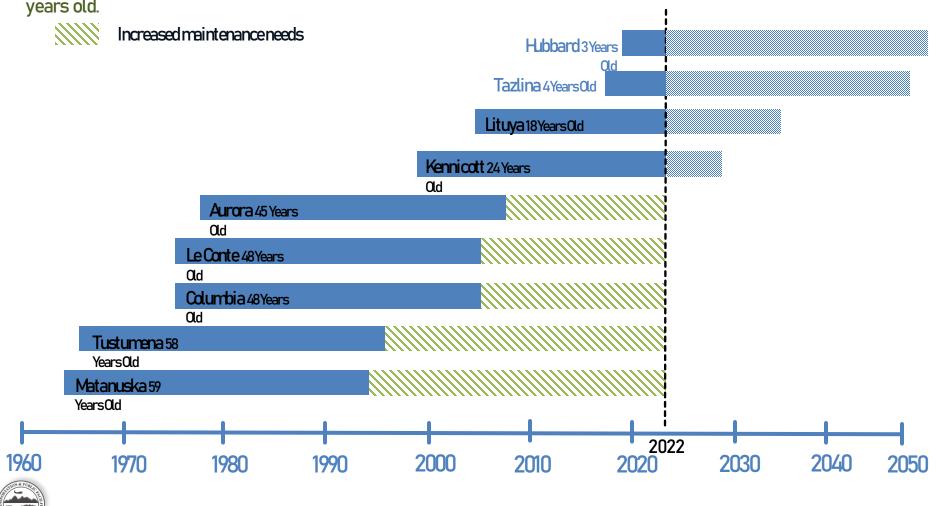
••••• Modernization of Fleet: As a vessel ages, reliability risks increase. The average age of a vessel in the current fleet ins 34.1 years old, which means that the fleet's overall reliability risk is medium.

Vessel Availability: Some of the vessels in the fleet will be unavailable at times for routine overhauls. This is to be expected as we invest in maintaining our fleet, periods of unavailability are planned with the intent of minimizing overall impact on the system. However, if overhaul periods extend beyond plan or unplanned and urgent maintenance needs manifest, the ability to maintain schedule may be impacted.



# AGING FLEET

Assumes 30 years to be end of "prime" vessel lifespan and thus more likely to require additional maintenance. The average vessel age is 34.1 years old.



2023

# **AMHS RELIABILITY: NEXT STEPS**



**Solutions:** Capital investment; IIJA; Discretionary Grants

- Charting the Course Initiative
- Operational Audit
- Review of maintenance and overhaul practices
- Leverage younger ships in the fleet
- Pursue capital program for vessel replacement via IIJA funding, discretionary grants

## **FTA AWARDS: VESSELS**

### Vessel Modernization—\$72 million award

- Columbia modernization
- Matanuska—modernization
- Tazlina—increased route options
- Kennicott—improved environmental considerations

## Vessel Replacement — Tustumena Replacement Vessel — \$68.5 million award

 Includes design updates of propulsion system, for safer, more efficient, public transportation

# Design of a New Alaska Mainliner--\$8.5 million award

Supports the early steps for capital replacement of a mainliner for continued service to SE Alaska

# Climate Responsive Ferry Vessel Options — \$46 million award

Increase service, efficiency, and sustainability of Alaska Ferry System for rural port communities.





## FTA AWARDS: DOCKS

## Ferry Dock Infrastructure in Five Rural Alaska Communities— \$45.5 million award

Increase the sustainability of five current rural AMHS port operations, project will upgrade dock infrastructure in Juneau and Cordova, and replace current docks in Pelican, Tatitlek, and Chenega.

- Prince William Sound Dock Modifications—\$29.3 million award
- Prince William Sound Economic Development District is primary, DOT&PF assisted in partnerships
- Tatitlek \$10.5m
- Chenega \$12.6m
- Cordova \$6.2 million

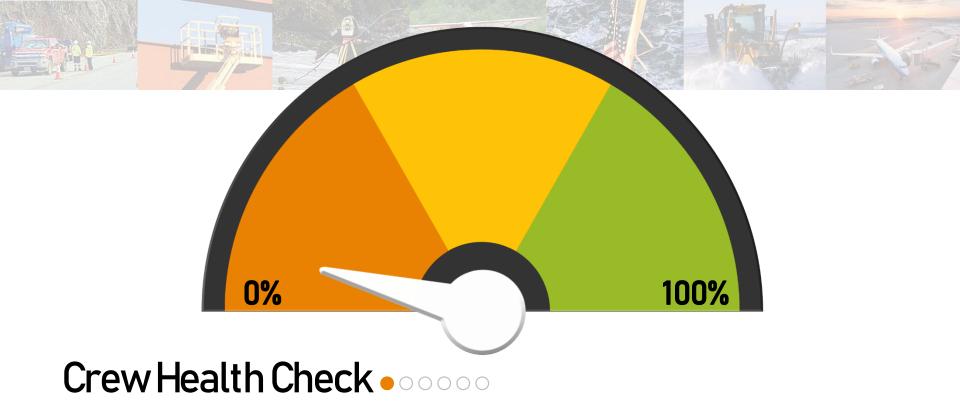












- ••••• Relief Pool: Relief crewfill in when a regularly-scheduled crew member calls in sick or takes vacation. Having enough relief crew is vital to preventing service disruptions. Currently, relief crew is only available for 1 of the 5 types of crew positions.





Fleetwide Staffing Levels

2023 Winter Operating Schedule

## **CREW METRICS**



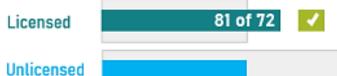
### **MV AURORA**



The bars represent available crew of minimum crew required for service. Please note, required crew accounts for 2 full crews per vessel plus relief

### 2023 Summer Operating Staffing Levels \*Accounts for one full crew per vessel

### DECK

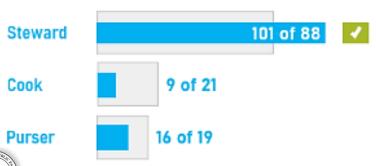




#### ENGINE



#### PASSENGER SERVICES



#### DECK

Licensed			-
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#### **ENGINE**

Licensed

Unlicensed







### **PASSENGER** SERVICES

Steward 💄 💄 💍











Purser



# THE LAST "FUNtier"



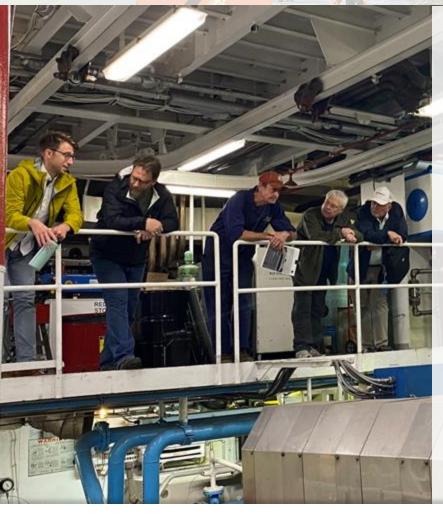








# AMHS COMPREHENSIVE EVALUATION



**Task 1:** Preliminary Survey and Project Work Plan

**Task 2:** Operational Resiliency and Efficiency Analysis

**Task 3:** Information Technology Analysis

Task 4: Fleet Maintenance Evaluation

**Task 5:** Financial Vitality and Resiliency Analysis











# 50+ INTERVIEWS, 100+ DOCUMENTS REVIEWED



# THANK YOU.

## Katherine Keith, PMP, PMI-ACP Deputy Commissioner

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