

From: Ames, David <[REDACTED]>
Sent: Thursday, April 27, 2023 8:37 AM
To: Emma Torkelson <[REDACTED]>
Cc: steve.ribuffo [REDACTED]
Subject: RE: 4/25 STRA Follow Up

Senate Transportation Committee,

Attached is the full PAMP Program Management Plan (PMP), which was updated in 2022 and describes the controls in place for the Program and its components.

Also attached is the PAMP overall organizational chart, which is presented and described in detail in Section 2 of the PMP. This chart includes the Jacobs/HDR team structure and the reporting lines to the MOA/POA oversight team, which is also shown on the chart. We understand that MOA/POA are in the process of expanding their oversight team to include a controls function and potentially other positions, which we greatly encourage as the PAMP accelerates. Once MOA/POA have their expanded oversight structure defined, it will be formalized in the PMP.

Finally, attached is the Change Management Process Flow Chart, which describes the process the PAMP must complete to consider, evaluate and approve any major changes to the scope of the Program components. The PAMP Change Management Board and other various committees/agencies involved are described in Section 2 of the PMP, and the PAMP Change Management Plan is described in Section 5.6 of the same document.

I believe this covers all items requested in Tuesday's hearing, but don't hesitate to contact me if further information is needed.

Kind Regards,

David Ames
Jacobs Engineering
Port of Alaska Modernization Project