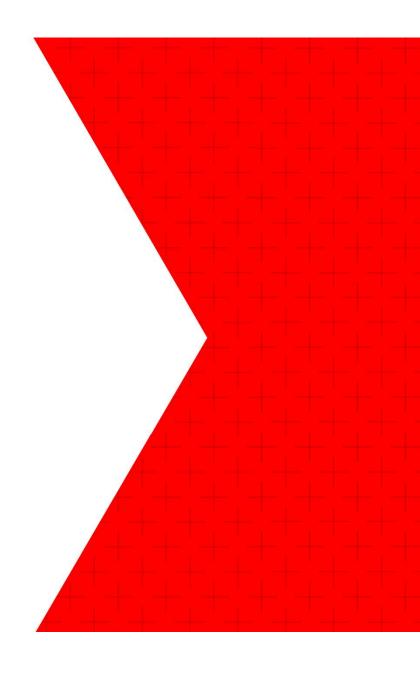


Senate Finance SB114

Barry Romberg – VP, Commercial & Alaska Midstream Walt Bass – VP, Finance & IT

May 5, 2023



Cautionary Statement

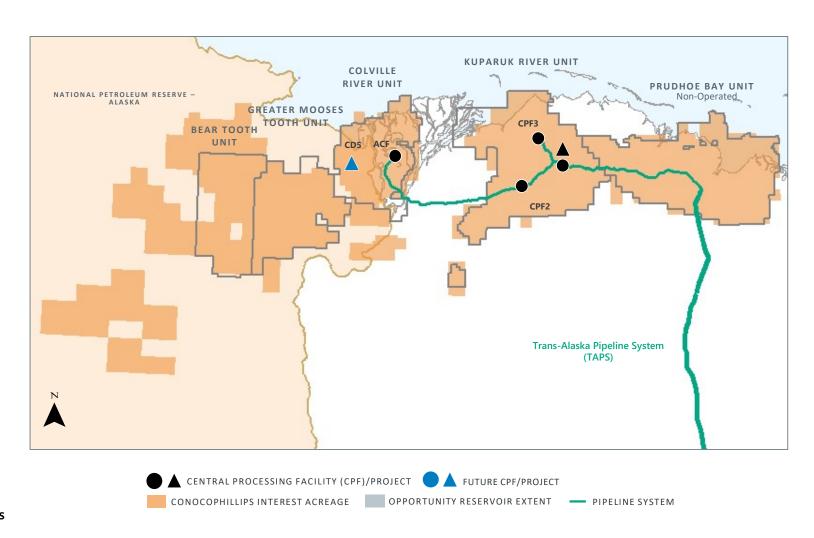
This presentation contains forward-looking statements as defined under the federal securities laws. Forward-looking statements relate to future events, plans and anticipated results of operations, business strategies, and other aspects of our operations or operating results. Words and phrases such as "anticipate," "estimate," "believe," "budget," "continue," "could," "intend," "may," "plan," "potential," "predict," "seek," "should," "will," "would," "expect," "objective," "projection," "forecast," "goal," "guidance," "outlook," "effort," "target" and other similar words can be used to identify forward-looking statements. However, the absence of these words does not mean that the statements are not forward-looking. Where, in any forward-looking statement, the company expresses an expectation or belief as to future results, such expectation or belief is expressed in good faith and believed to be reasonable at the time such forward-looking statement is made. However, these statements are not guarantees of future performance and involve certain risks, uncertainties and other factors beyond our control. Therefore, actual outcomes and results may differ materially from what is expressed or forecast in the forward-looking statements. Factors that could cause actual results or events to differ materially from what is presented include changes in commodity prices, including a prolonged decline in these prices relative to historical or future expected levels; global and regional changes in the demand, supply, prices, differentials or other market conditions affecting oil and gas, including changes resulting from any ongoing military conflict, including the conflict between Russia and Ukraine, and the global response to such conflict, security threats on facilities and infrastructure, or from a public health crisis or from the imposition or lifting of crude oil production guotas or other actions that might be imposed by OPEC and other producing countries and the resulting company or third-party actions in response to such changes; insufficient liquidity or other factors, such as those listed herein, that could impact our ability to repurchase shares and declare and pay dividends such that we suspend our share repurchase program and reduce, suspend, or totally eliminate dividend payments in the future, whether variable or fixed; changes in expected levels of oil and gas reserves or production; potential failures or delays in achieving expected reserve or production levels from existing and future oil and gas developments, including due to operating hazards, drilling risks or unsuccessful exploratory activities; unexpected cost increases, inflationary pressures or technical difficulties in constructing, maintaining or modifying company facilities; legislative and regulatory initiatives addressing global climate change or other environmental concerns; public health crises, including pandemics (such as COVID-19) and epidemics and any impacts or related company or government policies or actions; investment in and development of competing or alternative energy sources; potential failures or delays in delivering on our current or future low-carbon strategy, including our inability to develop new technologies; disruptions or interruptions impacting the transportation for our oil and gas production; international monetary conditions and exchange rate fluctuations; changes in international trade relationships or governmental policies, including the imposition of price caps, or the imposition of trade restrictions or tariffs on any materials or products (such as aluminum and steel) used in the operation of our business, including any sanctions imposed as a result of any ongoing military conflict, including the conflict between Russia and Ukraine; our ability to collect payments when due, including our ability to collect payments from the government of Venezuela or PDVSA; our ability to complete any announced or any future dispositions or acquisitions on time, if at all: the possibility that regulatory approvals for any announced or any future dispositions or acquisitions will not be received on a timely basis, if at all, or that such approvals may require modification to the terms of the transactions or our remaining business; business disruptions following any announced or future dispositions or acquisitions, including the diversion of management time and attention; the ability to deploy net proceeds from our announced or any future dispositions in the manner and timeframe we anticipate, if at all; potential liability for remedial actions under existing or future environmental regulations; potential liability resulting from pending or future litigation, including litigation related directly or indirectly to our transaction with Concho Resources Inc.; the impact of competition and consolidation in the oil and gas industry; limited access to capital or insurance or significantly higher cost of capital or insurance related to illiquidity or uncertainty in the domestic or international financial markets or investor sentiment; general domestic and international economic and political conditions or developments, including as a result of any ongoing military conflict. including the conflict between Russia and Ukraine; changes in fiscal regime or tax, environmental and other laws applicable to our business; and disruptions resulting from accidents, extraordinary weather events, civil unrest, political events, war, terrorism, cybersecurity threats or information technology failures, constraints or disruptions; and other economic, business, competitive and/or regulatory factors affecting our business generally as set forth in our filings with the Securities and Exchange Commission. 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Cautionary Note to U.S. Investors – The SEC permits oil and gas companies, in their filings with the SEC, to disclose only proved, probable and possible reserves. We may use the term "resource" in this presentation that the SEC's guidelines prohibit us from including in filings with the SEC. U.S. investors are urged to consider closely the oil and gas disclosures in our Form 10-K and other reports and filings with the SEC. Copies are available from the SEC and from the ConocoPhillips website.

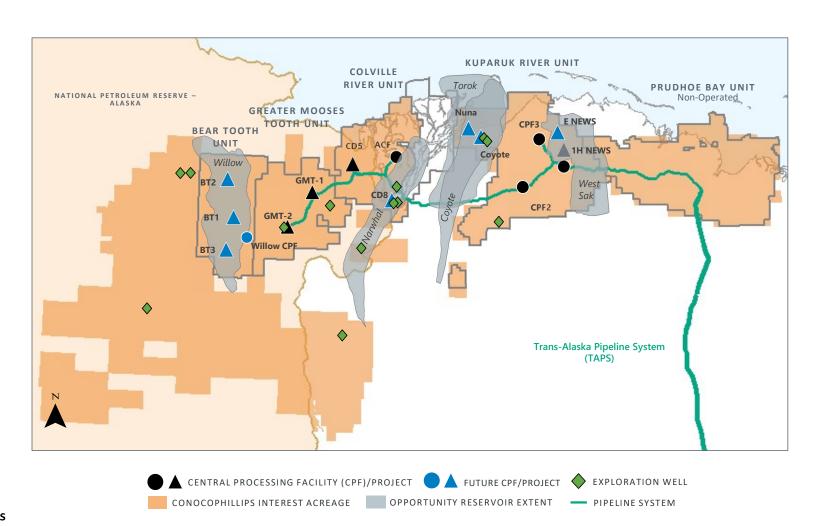


ConocoPhillips in Alaska (2013)





ConocoPhillips in Alaska (2023)

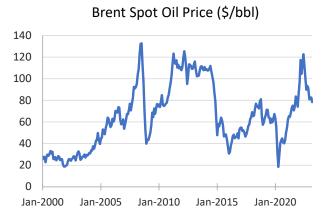




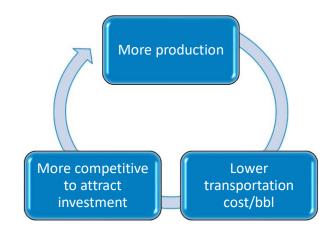
SB21 is Working

Industry Activity Since SB21 Passed in 2013

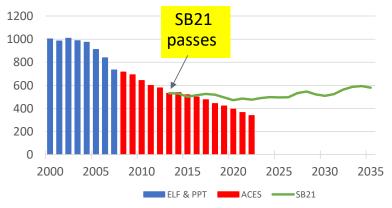
- First oil at GMT1 (2018) and GMT2 (2021)
- Fiord West Kuparuk: drilled record setting well (35,526-ft) with new ERD rig
- ConocoPhillips progressing Nuna and Coyote
- Hilcorp increasing Prudhoe Bay and Milne Point production
- Pikka FID and potential Willow FID
- 71 industry exploration wells drilled since 2013



ConocoPhillips Source: U.S. Energy Information Administration.

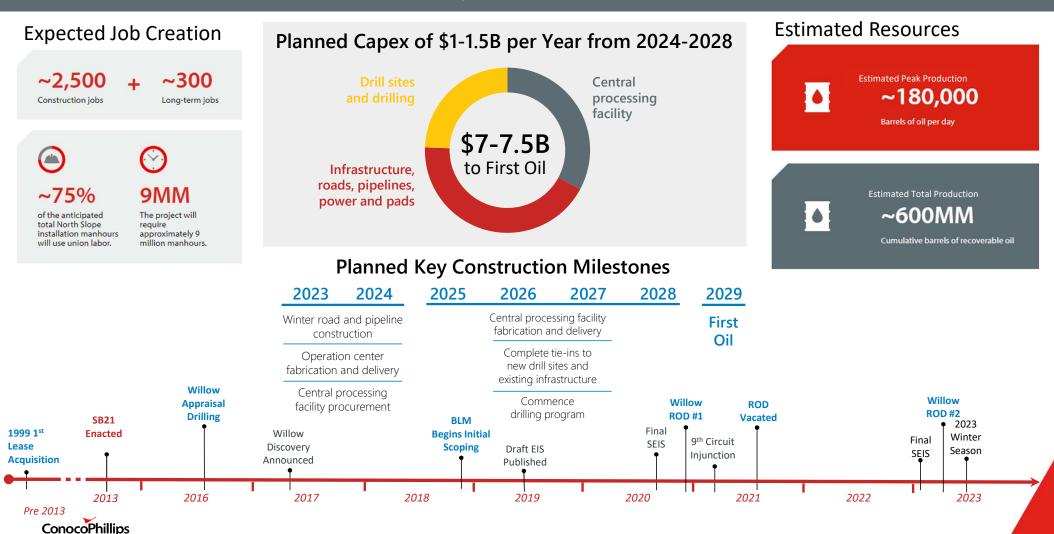


North Slope Production (mbbls/day)



Source: Dept. of Revenue Fall 2012 and Spring 2023 Long-term Production Forecasts

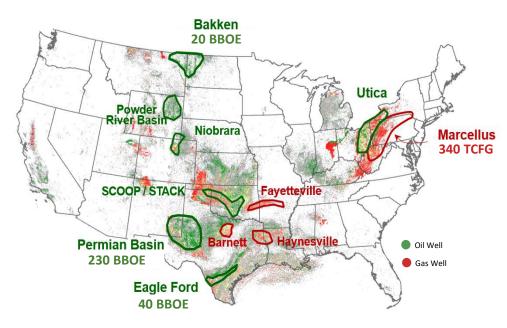
Willow is an SB21 Success Story



Timeline Not To Scale

Unconventional North American Fields are Alaska's Competition

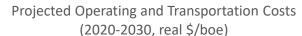
- Enormous resource potential
- Tens of thousands of drilling opportunities
- Lower cost
- Closer to market
- Easier to permit
- Stable, competitive fiscal policies



Map shows wells drilled in U.S. Lower 48 states; well locations from U.S. Geological Survey.

Unproved technically recoverable resource estimates from the US Energy Information Agency, March 2022.







Source: Lens™ a product of Wood Mackenzie

U.S. Field Production of Crude Oil (mmbbls/day)



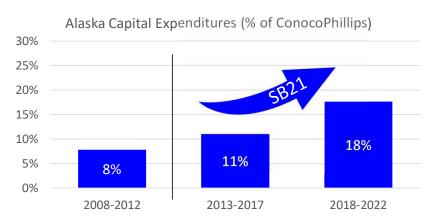
Source: U.S. Energy Information Administration.

SB114 – A Significant Increase in the Cost of Doing Business

- Alaska is already an expensive place to operate
- A \$3 per barrel tax credit reduction, without reducing the 35% base rate, amounts to a significant tax increase
- Ringfencing credits will discourage spending in new fields compared to SB21
- As drafted, the State Income Tax would double tax any flow through partnership
- Fiscal stability is a critical part of the decision process when long-term investment decisions are made
- Alaska must remain competitive as the world moves toward energy transition (cost, fiscals and cycle time)

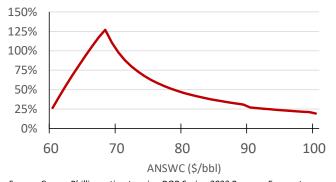
Increasing taxes makes Alaska less competitive





Source: COP 10-Ks

Increase in FY24 Production Taxes from capping credits at \$5/bbl (excludes ringfencing)



 $Source: ConocoPhillips\ estimate\ using\ DOR\ Spring\ 2023\ Revenue\ Forecast.$