



Alaska Department of Health & Social Services

Executive Order 119
DHSS Reorganization

Commissioner Adam Crum

Senate Finance Committee – February 18, 2021



Alaska Department of Health and Social Services

Adam Crum, Commissioner

Chief Medical Officer Anne Zink M.D.

PUBLIC HEALTH

Director: Heidi Hedberg

- Chronic Disease Prevention & Health Promotion
- Epidemiology
- Health Analytics and Vital Records
- Office of Substance Misuse & Addiction Prevention
- Public Health Nursing
- Rural & Community Health Systems
- State Medical Examiner's Office
- State Public Health Laboratories
- Women's, Children's & Family Health

- Alaska Council on Emergency Medical Services
- Alaska Vaccine Assessment Council
- Child Fatality Review Committee
- Maternal and Child Death Review Committee
- SHARP Advisory Council

Deputy Commissioner Medicaid & Health Care Policy Albert E. Wall

- Medicaid Director
- Rate Review
- Medicaid Program Integrity

BEHAVIORAL HEALTH

Director: Gennifer Moreau

- Alaska Mental Health Board
- Advisory Board on Alcoholism and Drug Abuse
- Suicide Prevention Council

HEALTH CARE SERVICES

Director: Renee Gayhart

- Accounting Recovery
- Background Check
- Certification & Licensing
- Health Facility Survey
- Medicaid Management Information System (MMIS)
- Quality Assurance
- Tribal Health
- Medical Care Advisory Committee
- Pharmacy/Therapeutics Comm.

PUBLIC ASSISTANCE

Director: Shawnda O'Brien

SENIOR & DISABILITIES SVCS

Director: John Lee

- Governor's Council on Disabilities and Special Education
- Alaska Commission on Aging

Chief Data Officer Heidi Lengdorfer

Public Information Clinton Bennett Communications Director

Legislative Relations Suzanne Cunningham

Health Care Policy Advisor Heather Carpenter

Policy Advisor Laura Russell

Regulations

Deputy Commissioner Family, Community & Integrated Services Clinton Lasley

ALASKA PIONEER HOMES

Director:
Heidi Hamilton

- Alaska Pioneer Homes Advisory

ALASKA PSYCHIATRIC INSTITUTE

Chief Executive Officer:
Scott York

CHILDREN'S SERVICES

Acting Director: Kim Guay

JUVENILE JUSTICE

Director: Tracy Dompeling

- Juvenile Justice Advisory Committee

Assistant Commissioner Finance & Management Services Sylvan Robb

- Administrative Services
- Human Resources
- Budget
- Finance
- Grant, Contracts and Facilities
- Information Technology Services
- Medicaid, Allocations and Audit Services

How DHSS Exists Today

FY2021 Budget (Including Supplementals): \$3,483,908.6

Positions: 3401

Programs/Services

- Over 100 programs that serve Alaskans directly
- **How Alaskan are served:** birth certificates, death certificates, licensed medical facilities, licensed assisted living/skilled nursing facilities, eligibility for assistance programs, foster care services, family preservation services, preventative health, adult protective services, tobacco prevention programs, marijuana education and prevention programs, comprehensive community and mental health services, payments to support Alaskans, payments for providers, complex case management services, transportation services, home and community-based waivers, juvenile detention services, chronic disease and health promotion, preventative health, childcare facility licensing and safety, early intervention and learning programs, public health nurses, substance misuse and addiction prevention, newborn hearing and screening programs.

Major Categories of Services

- Regulatory/Claims Processing/Eligibility for Services
- Public Health Services
- Protecting Vulnerable Alaskans, Children, Families (Service/Provider/Provider Based)



Challenges

- Division of Public Assistance Backlog
- Alaska Psychiatric Institute
- Office of Children's Services
- COVID-19 Public Health Emergency
- IT/Network Systems

Opportunities

- Tribal Child Welfare Compact
- 1115 Waiver
- Tribal Claiming
- Care Management Programs

For Comparison

**Dept. of Health & Social
Services**

\$3,407,847,800 FY2022 Governor

3263 Total PCNs

Dept. of Transportation & Public Facilities
Dept. of Corrections
Dept. of Revenue
Dept. of Administration
Dept. of Public Safety
Dept. of Fish & Game

Dept. of Labor & Workforce Development
Dept. of Natural Resources
Dept. of Law
Dept. of Commerce, Community & Economic
Development
Dept. of Environmental Conservation
Dept. of Military and Veterans Affairs
Office of the Governor

Judiciary
Legislature

\$3,110,833,400 FY2022 Governor

Executive Order 119 Vision

The Reorganization of DHSS

Goal: Provide proactive, efficient leadership and management of programs to achieve better outcomes for Alaskans

Align Current Functions & Programs

1. Direct Care and Services to Alaskans in State Administered Programs
2. Eligibility for Alaskans & Payment to Providers

Focus Management to Improve Outcomes

1. Innovation
2. Work Processes

Dept. of Health and Social Services
FY2021 Management Plan + Supplementals
UGF \$1,124,967.4
Total \$3,483,908.6
Full Time Positions 3401

Dept. of Family and Community Services

FY2022 Governor's Amended
UGF \$213,447.1
Total \$413,419.6
Full Time Positions 1823

Difference FY2021
Management Plan +
Supplementals to
FY2022 Governor's
Amended
UGF (\$12,571.6)
Total (\$32,470.4)
Full Time Positions
(139)

Dept. of Health

FY2022 Governor's Amended
UGF \$898,948.7
Total \$3,038,018.6
Full Time Positions 1439

** All dollars in thousands*

Department of Family & Community Services

Commissioner

Deputy Commissioner

ALASKA PIONEER HOMES

- Alaska Pioneer Homes Payment Assistance
- Alaska Pioneer Homes Management
- Pioneer Homes
 - ♦ *Alaska Pioneer Homes Advisory Board*

OFFICE OF CHILDREN'S SERVICES

- Children's Services Management
- Children's Services Training
- Front Line Social Workers
- Family Preservation
- Foster Care Base Rate
- Foster Care Augmented Rate
- Foster Care Special Need
- Foster Care Licensing
- Subsidized Adoptions & Guardianship
- Tribal Child Welfare Compact
- Indian Child Welfare (ICWA) & Tribal Partnerships

JUVENILE JUSTICE

- Long-Term Treatment
- Detention
- Probation Services
- Delinquency Prevention
- Youth Courts
- Juvenile Justice Health Care
 - ♦ *Juvenile Justice Advisory Committee*

ALASKA PSYCHIATRIC INSTITUTE

- Acute, Inpatient Psychiatric Treatment
- Forensic Restorative Treatment
- Governing Body

Assistant Commissioner FINANCE & MANAGEMENT SERVICES

- Budget
- Grants, Contracts and Facilities
- Human Resources
- Information Technology Services
- Revenue, Finance and Allocation

Commissioner's Staff

- Policy Advisors
- Legislative Liaison
- Regulations
- DES/DET Coordination
- Public Information
- Tribal Child Welfare Compact

Department of Health

Commissioner

Chief Medical Officer

PUBLIC HEALTH

- Chronic Disease Prevention & Health Promotion
- Epidemiology
- Health Analytics and Vital Records
- Office of Substance Misuse & Addiction Prevention
- Public Health Nursing
- Rural & Community Health Systems
- State Medical Examiner's Office
- State Public Health Laboratories
- Women's, Children's & Family Health
 - ♦ Alaska Council on Emergency Medical Services
 - ♦ Alaska Vaccine Assessment Council
 - ♦ Child Fatality Review Committee
 - ♦ Maternal and Child Death Review Committee
 - ♦ SHARP Advisory Council

Deputy Commissioner

- Medicaid Director
- Medicaid Program Integrity

BEHAVIORAL HEALTH

- Behavioral Health Treatment and Recovery Grants
- Alcohol Safety Action Program
- Behavioral Health Administration
- Behavioral Health Prevention and Early Intervention
- Residential Child Care
 - ♦ Alaska Mental Health Board
 - ♦ Advisory Board on Alcoholism and Drug Abuse
 - ♦ Suicide Prevention Council

HEALTH CARE SERVICES

- Catastrophic and Chronic Illness Assistance
- Health Facilities Licensing and Certification
- Residential Licensing
- Medical Assistance Administration
 - ♦ Medical Care Advisory Committee
 - ♦ Pharmacy/Therapeutics Comm.

SENIOR & DISABILITIES SVC

- Senior and Disabilities Community Based Grants
- Early Intervention/ Infant Learning Programs
- Senior and Disabilities Services Administration
- General Relief/Temporary Assisted Living
 - ♦ Governor's Council on Disabilities and Special Education
 - ♦ Alaska Commission on Aging

Commissioner's Staff

- Legislative Liaison
- Medicaid State Plan
- Office of Rate Review
- Policy Advisors
- Public Information
- Regulations

PUBLIC ASSISTANCE

- Alaska Temporary Assistance Program
- Adult Public Assistance
- Child Care Benefits
- General Relief Assistance
- Tribal Assistance Programs
- Permanent Fund Dividend Hold Harmless
- Energy Assistance Program
- Public Assistance Administration
- Public Assistance Field Services
- Fraud Investigation
- Quality Control
- Work Services
- Women, Infants and Children
- Senior Benefits Payment Program

Assistant Commissioner FINANCE & MANAGEMENT SVC

- Budget
- Revenue & Finance
- Human Resources
- Information Technology Services
- Grants & Contracts
- Medicaid, Allocations and Audit Services

Chief Data Officer

- Data Surveillance
- HIE
- Medicaid Systems Oversight and Management

Increments for Commissioner's Office and Department Support Services

Dept. of Family & Community Services		Federal	GF Match	I/A	Total	New PCNs
Personal Services NEW		227.7	349.8	470.5	1,048.0	7
Personal Services Reclass		85.8	123.4	71.4	280.6	
Services New DTO and ASD		82.0	118.0		200.0	
Services Inter and Intra Departmental Chargeback Projected Increases			1,336.0		1,336.0	
Construction & Equipment		61.0	181.5		242.5	
DFCS Total		456.5	2,108.7	541.9	3,107.1	7
Dept. of Health		Federal	GF Match	I/A	Total	New PCNs
Personal Services NEW		108.6	100.2	551.3	760.1	6
Personal Services Reclass		43.6	40.2	14.2	98.0	
Services New DTO and ASD		104.0	96.0		200.0	
Services Inter and Intra Departmental Chargeback Projected Increases		610.7	646.4		1,257.1	
Construction & Equipment		133.7	123.8		257.5	
DOH Total		1,000.6	1,006.6	565.5	2,572.7	6
		Federal	GF Match	I/A	Total	New PCNs
	Grand Total	1,457.1	3,115.3	1,107.4	5,679.8	13
Ongoing costs		1,262.4	2,810.0	1,107.4	5,179.8	
One-time costs		194.7	305.3	-	500.0	
<i>All dollars in thousands</i>						
Two new positions (ASD & DTO) are being added in other departments.						
A portion of the year one DFCS DSS UGF increment is for chargeback services - out years that portion of the authorization will be reallocated to divisions along with a federal authority request to cover these cost through RSAs.						

FY2021 Management Plan + FY2021 Supplemental Comparison to FY2022 Gov Amend – Two Department Structure

	Department of Health and Social Services FY2021 Mgmt Plan plus FY2021 Supplemental Budget	Department of Family and Community Services FY2022 GOV Amend	Department of Health FY2022 GOV Amend	Difference between FY2021 Management Plan plus Supplemental to FY2022 GOV Amend
UGF	\$ 1,124,967.4	\$ 213,447.1	\$ 898,948.7	\$ (12,571.6)
DGF	\$ 88,307.6	\$ 31,090.8	\$ 58,817.1	\$ 1,600.3
Other	\$ 194,755.6	\$ 92,743.2	\$ 87,656.3	\$ (14,356.1)
Federal	\$ 2,075,878.0	\$ 76,138.5	\$ 1,992,596.5	\$ (7,143.0)
Total	\$ 3,483,908.6	\$ 413,419.6	\$ 3,038,018.6	\$ (32,470.4)

* All dollars in thousands



Thank you for your consideration.
We are happy to answer questions.