

# Robert D. Sheldon

## IN BRIEF:

- Expert in Arctic and high latitude capital formation and partnering amongst public and private sectors
- Extensive experience with creating, developing, and implementing bespoke financing solutions and economic development strategies

## STATE OF ALASKA SERVICE – Across latest five Governors:

- Alaska Commission on Judicial Conduct – 2008/1 to present; Commission Member & Prior Vice-Chair; Review and address accusations of alleged disability and ethical impropriety in Judiciary. Confidence in rule of law is critical in assuring cost of capital for Alaska's development is minimized.
- Alaska Industrial Development & Export Authority – 2010/10 through 2013/6, Member, Board of Directors; First member selected for transition of Board of Directors to private sector led board; Structured and implemented private sector consistent policy, procedure, and processes; Oversaw successful statutory adjustments consistent with expanding function of the Authority; Oversaw deployment of more than \$555,000,000 in capital and associated contributions by partners in addition to approving due diligence on another \$295,000,000 value of infrastructure development projects.
- Alaska Energy Authority – 2010/10 through 2013/6, Member, Board of Directors; Engaged Authority in incorporating renewable power interconnect solutions; Led restructuring of Alaska power grid governance agreement; Involved in studying, appropriating and implementing capital decisions related to more than \$5,000,000,000 in potential energy infrastructure projects.
- Taiwan-Alaska Trade & Investment Cooperation Council – 2004 through 2009, Deputy Convener; Led private sector investment delegations for advancement of exports and foreign direct investment.

## RECENT NATIONAL, SUBNATIONAL AND RELATED INTERFACING VIA ARCTIC INFRASTRUCTURE, LLC:

- Various Governmental Entities – 2015 to present; US Wilson Center Polar Initiative advisor, Featured speaker for PDAC Greenland Advanced and Coming Projects, Alaska Arctic Foreign Direct Investment Forum, Future Greenland, Iceland/American Chambers of Commerce, and Danish Industry (DI) conferences among many
- State of Alaska – 2015/7 to 2018/12; Facilitating financing for Alaska based private sector infrastructure and resource development projects
- State of Alaska – 2015/7 to 2018/12; Assisting with attracting Foreign Direct Investment to Alaska through leveraging Arctic Council
- Sweden Sami Parliament Executive Team – 2012 to 2018; Economic and development advisor
- Kalaallit Airports, a nationally controlled Greenland company – 2017; Advisor to financial modeling and structuring for the proposed three new Greenland International Airports
- Arctic Council – 2016/1 to 2017/11; Advisor, technical expert, and architect to the Algu Fund project enabling capacity building and project engagement for the six permanent participants
- Nunatsiavut Government – 2016/12 to 2017/9; Reviewed and recommended research station restructuring and partnering to sustainability and meeting indigenous community goals
- Conference Board of Canada and Canadian Council for Public Private Partnerships – 2016/9 to 2017/3; Advisor in advance of the forthcoming Canadian Government infrastructure bank

- U.S. Department of Commerce – 2014/12 through 2015/12; Assisted with understanding business climate in Alaska and preparing for establishment of Alaska Export Office as well as Foreign Direct Investment Office
- Employers' Association of Greenland – 2015/4 through 2015/12; Advising on scenarios for the Natural Resource Development of Greenland
- Other – 2015/3; Only Alaska private sector representative invited to the Foreign Direct Investment focused 2015 SelectUSA Investor Summit in Washington DC

### **PRIVATE SECTOR POSITIONS:**

- 2019/11 – Present: *External Board Member* / Borealis Alaska Oil, Inc.  
Independent oil and gas exploration company on Alaska North Slope
- 2017/5 – Present: *Managing Member* / Sheldon Mountain Chalet, LLC  
Luxury tourism lodging business in Alaska
- 2015/1 – Present: *Managing Member* / Alaska Retreat, LLC  
Mid-Market tourism lodging and leasing business in Alaska
- 2014/2 – Present: *Founder* / Arctic Infrastructure, LLC, Anchorage, Alaska  
Domestic and oversees consultancy firm to governmental, public, and private organizations as well as facilitates infrastructure and related operating business development in Alaska, Canada, Greenland, Iceland and mainland Scandinavia.
- 2014/1–2017/5: *Director, Business Development* / The Venture North Group, LLC, Anchorage, Alaska  
The Venture North Group is an Alaskan based full service merger & acquisition and capital raising firm.
- 2013/5–2013/12: *CEO* / Pt Syndicate Holding Company, LLC, Anchorage, Alaska  
Developed investment facilitation entity for Arctic advancement.
- 1996 – 2013/4: *CHAIRMAN, PRESIDENT & PRINCIPAL* / Arbor Capital Management, Inc., Anchorage, Alaska  
Co-founded independent Registered Investment Advisory firm which grew to one of the largest in Alaska through providing personalized portfolio management for institutions, trusts & high net worth individuals.
- 1995 – 2001: *MEMBER, BOARD OF DIRECTORS* / The Reeve Corporation, Anchorage, Alaska  
Examined, reviewed and analyzed various subsidiaries and business practices; Led process of disassembling and liquidating or selling, jet airline, air-motive, fuel distribution & sales, and hotel & grocery business units.
- 1994 – 1996: *PARTNER* / FirstAnco, Anchorage, Alaska  
Supervise and directed investment activities within First National Bank Alaska investment conduit.
- 1994 – 1996: *TRUST OFFICER & ADMINISTRATOR* / First National Bank Alaska, Anchorage, Alaska  
Responsible for business development, general compliance and administration of several Trust Department units; Established and operated Agency Unit; Oversaw the employee profit sharing plan and private client relationships, assisted in management of the common investment fund, and was a member of the Trust Investment Committee
- 1993 & 1992: *MANAGEMENT TRAINEE II INTERNSHIP* / FNBA, Anchorage, Alaska  
Responsible for special projects as assigned by COO, SVP of Operations, and Director of Marketing. Training in bank operational and control areas.
- 1991 & 1992: *STATISTICS INSTRUCTOR* / Colorado State University, Fort Collins, Colorado



## EDUCATION & AFFILIATIONS:

- Bachelor of Science, Business Administration (Finance), Magna Cum Laude, Colorado State University, 1993
- Minor Bachelor of Arts, Economics, Colorado State University, 1993
- Core Management Training, First National Bank Alaska, 1994
- Member of Omicron Delta Epsilon, an international economics society

## REFERENCES:

- Readily Available Depending on Position Requirements

