

Commissioner Revenue  
Tangeman

**BRUCE EDWARD TANGEMAN**

Anchorage, Alaska

PRIVACY

**EXPERIENCE**

**Alaska State Senate**  
**Policy Director for the Senate Majority**

**Jan 2017 – Present**

I report directly to the Senate President and provide policy direction for the entire Senate Majority. Once the policy direction has been established prior to the start of the Legislative session, I provide continuity and internal direction for the Senate Majority in order to stay on point and consistent throughout session. I also act as a liaison between the Senate Majority and the Governor and his staff as well the House Majority & Minority. I also work with the various executive branch agencies as well as the private sector.

**Alaska Gasline Development Corporation**  
**Vice President/CFO, Finance and Administration**

**May 2014 – Aug 2016**

I reported directly to the President/CEO and was responsible for the financial and accounting operations of the corporation to include the production of financial reports, maintenance of the accounting system, and a comprehensive set of controls and budgets designed to mitigate risk, enhance the accuracy of AGDC's reported financial results, and ensured that reported results complied with generally accepted accounting principles.

I oversaw Finance & Accounting, Administrative Services, IT/IS, Contracts, Risk Management, facilities, procurement, contract administration & compliance and asset management, and Human Resources.

Other duties included advising the President/CEO and other Executive Management members on financial planning, budgeting, cash flow, and policy matters. I served as a liaison to the Board of Directors and the appropriate Committees to present critical financial and personnel matters at Board of Directors and Committee meetings.

I managed the production of the annual budget and forecasts, analyzed the corporation's financial results with respect to revenues, expenditures, and compliance with budgets and calculated variances from the budget to report significant issues to the Executive team. I also worked closely with State of Alaska agencies, specifically the Governor, his direct staff, the Office of Management & Budget, the State Legislature, and the Department of Commerce, Community & Economic Development.

**Department of Revenue, State of Alaska**  
**Deputy Commissioner**

**Dec 2010 – May 2014**

I oversaw approximately two-thirds of the Department of Revenue (approx. 400 employees) encompassing the Tax Division, Child Support Division, and the Criminal Investigations Unit. I performed as a lead member of oil & gas tax matters affecting the State and as a lead member of the team that implemented the More Alaska Production Act, which corrected the tax system in Alaska to make the State a more competitive oil producing jurisdiction on a global level. I was also a lead member representing the State of Alaska negotiating the Alaska Gas Line Project (AKLNG). I oversaw the implementation of the State's first comprehensive tax revenue management system. This \$35mm system encompasses all 22 statutorily required tax types for the State of Alaska.

**Aug 2008 – Dec 2010**

**Doyon Utilities, Fairbanks, Alaska**  
**Chief Financial Officer**

Responsible for all financial matters relating to the operation of Doyon Utilities and reported directly to the President/CEO. Provided strategic recommendations based on financial analysis and projections, cost identification and allocation, and revenue/expense analysis. As an integral member of the senior management team, our priority was the continuing strategic planning process.

My responsibilities included long-term budgetary planning and cost management in alignment with Doyon Utilities and the U.S. Army's long-term financial planning and growth projections in Alaska. I ensured that finance staff maintained financial record systems in accordance with Generally Accepted Accounting Principles and monitored the use of all funds. I oversaw the preparation and approval of all financial reporting materials/metrics and communicated monthly, quarterly and annual financial statements to senior management and the Board of Directors. I managed cash flow and forecasting as well as coordinated all audit activity. I oversaw and implemented budgets, to monitor progress and present operational metrics both internally and externally. I was the liaison between Doyon Utilities/U.S. Army and local municipal governments as well as the Alaska State Legislature on all matters affecting the military in the State. I served as the project lead negotiating a multi-million dollar Landfill Gas Power project which resulted in one of the Army's largest green energy power plants in North America.

**Alaska Railroad Corporation**  
**Corporate Budget Officer**

**Apr 2005 – Aug 2008**

I was responsible for the development and implementation of the Alaska Railroad Corporation's \$150 million operating budget. I acted as the primary liaison between Finance and the departmental management/budget officers and established corporate operating targets for each department to meet when developing their individual budgets; this included training supervisors and other management members in budget preparation and analysis. I worked closely with Human Resources and Accounting to manage wage and benefit expenses, and created a method to monitor the execution of the operating budget through monthly reporting packages and detailed

variance analyses for the express purpose of summarizing the results for the Chief Executive Officer. One of my primary duties was to explore and analyze ways for the railroad to become more efficient; to increase net income; and improve the operating ratio.

**Division of Legislative Finance, State of Alaska**  
**Fiscal Analyst IV**

**Nov 2000 – Apr 2005**

I provided comprehensive analysis of programs and issues of several state agencies (Military & Veterans' Affairs, Law, Public Safety, Corrections, and Court System) for the House and Senate Finance committees in their development of the annual budget. I reviewed the Governor's proposed budget each year and prepared it for presentation to the Legislature.

I developed and maintained independent working relationships with subcommittee chairs and staff, with agency commissioners and directors, and with the Governor's budget office staff. Critical to the job was a thorough understanding of on-going programs and policies and the ability to anticipate the effect of changes.

During legislative sessions I managed these five budgets through each step of the appropriation process, assisting both the agencies and the finance committees with analysis and answers to various questions. I also assisted the Legislative Finance Capital Budget Coordinator and was responsible for producing the state's Fiscal Summary, which is a high-level summarization of all state revenues and spending.

**Department of Health & Social Services, State of Alaska**  
**Department of Corrections, State of Alaska**  
**Budget Analyst II/III**

**Dec 1999 – Nov 2000**  
**Sep 1996 – Dec 1999**

Duties of this position were to assist in preparing the department's annual operating budget. I was responsible for organizing the department's supplemental budget requests and for tracking associated appropriation bills. During the legislative session I prepared fiscal notes and organized responses to requests from Legislative Finance, Legislators and their aides, and the Governor's office. This required analysis of current and historical fiscal information in addition to tracking changes in departmental organization and budget structures. I monitored legislation impacting the department and oversaw various aspects of three divisions within the department, including tracking expenditures and producing projections. I prepared documents to assist the Division Directors during their budget closeout process to ensure expenditures did not exceed authorized amounts for each appropriation.

**EDUCATION**

- Indiana University, Bloomington, Indiana
  - Bachelor of Science in Public Finance, 1990
  - Double Minor in Management and Economics, 1990
- Eagle Scout, Boy Scouts of America, 1982