## University of Alaska

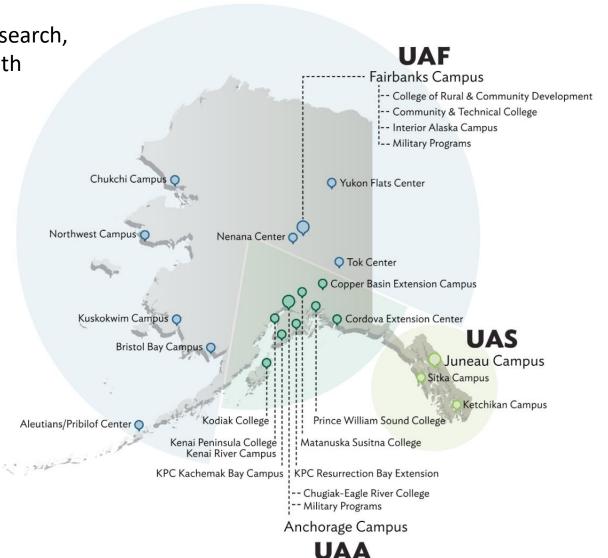
Joint Senate and House Education Committee

November 18, 2020



## Alaska's System of Higher Education

Three unique universities - research, metropolitan, regional - all with Community College missions





#### Overview

- UA's COVID-19 protocols protect students and employees
- COVID-19 research, manufacturing and outreach is critical to the state
- Financial support was provided to students impacted by pandemic
- Enrollment and recruitment efforts aided in rebounding numbers
- UA programs are critical to AK's future
- We are addressing Alaska's needs and focusing on programs and the economic recovery of the state



### Serving students during COVID-19

- Spring 2020: In mid-semester UA quickly shifted most courses to alternate delivery methods (online, audioconference or web-conference, etc.) rather than traditional classroom instruction
  - Exceptions made at the discretion of the chancellors for clinical, lab, and other hands-on courses where "social distance" and other personal safety measures can be assured
- Fall 2020: Continued emphasis on alternate delivery methods, but no change to the academic calendar
  - Reduced occupancy in dormitories/campus housing







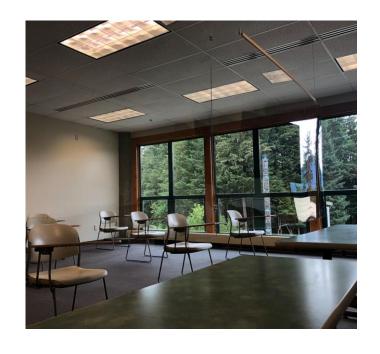
#### Distance delivered courses

- The three universities were able to quickly pivot to providing most courses online – in part because online learning has been an important part of the mission for more than 20 years
- Percentage of classes completely online for fall 2020:
  - UAA 80% of student credit hours: 75% of sections online, up from 22% in 2019
  - UAF 76% of student credit hours: 62% of sections online, up from 38% in 2019
  - UAS 81% of student credit hours: 65% of sections online, up from 41% in 2019
- Training and support provided for faculty to assist with the transition to online teaching
  - More than 350 UAA faculty participated in intensive training designed to help them quickly but effectively shift face-to-face classes to either online "live" or fully online delivery
  - UAF eCampus developed the Hyflex model of delivery for UAF faculty to set up courses in ways that could be easily transitioned from in-person to remote



#### Innovative in-person courses

- Mandatory masks or face shields
- Reduced capacity for adequate spacing
- Extra sanitation and cleaning
- Extra lab sections to reduce occupancy









### Serving Alaska during COVID-19

- UAA college of health contracted with the state of Alaska to train and employ 500 contact tracers
- UA experts in epidemiology, economic impacts and modeling, small business, and mental health assist state response
  - Dr. Tom Hennessy, infectious disease epidemiologist and faculty at UAA, has advised the state and university on pandemic response
  - Small business development center distributed millions of dollars of federal support and technical assistance to businesses in the region and state
- Manufacturing PPE (e.g. hand sanitizer, 3D printed face shields, ventilator parts, viral transport media) at all three universities
- UAF scientists provided personnel and equipment to the state virology lab in partnership to increase testing capacity
- School of nursing graduated and licensed 75 senior nursing students early in order to meet the increased demand
- UAA testing waste water to detect COVID









#### **COVID** Impacts

- Revenue impacts (Refunds, lost auxiliary revenue, cancellations, tuition loss, interest)
  - March to October \$12,053,315
  - FY21 projected \$16,020,000
- Expenses (COVID response, PPE, administrative and sick leave)
  - March to October \$4,931,698



#### Funding for COVID-19

- Government Support Programs:
  - CARES Act Institutional Portion \$ 3,942,388
  - Higher Education Emergency Relief Fund 2,626,299
  - CARES Act via DHSS Coronavirus Relief Fund 2,921,479
  - CARES Act via Fairbanks North Star Borough 1,000,000
  - Governor's Emergency Education Fund UA 1,500,000
  - Governor's Emergency Education Fund ANSEP 200,000
- Total Institutional Support \$ 12,190,166
- CARES Act Student Support \$ 3,942,388
- UA also applied for assistance through FEMA
- UA is requesting \$17.3 M in state supplemental funding for COVID impact mitigation



#### Student support during COVID

- CARES funding distribution for students per University:
  - University Alaska Fairbanks \$1,033,326
  - University Alaska Anchorage \$2,722,592
  - University Alaska Southeast \$186,470
- Emergency relief funds for students impacted by COVID-19
- Increased mental health services and resources



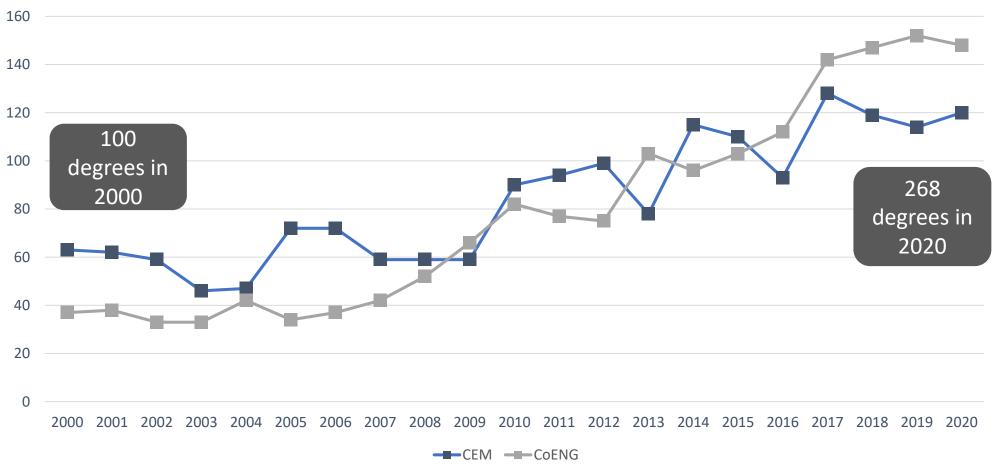
#### Enrollment trends

- Enrollment was impacted by the COVID-19 pandemic, but not as severely as anticipated
  - Headcount down 9.8%
  - Early projections for fall were to be down 15-30%
- Community campus enrollment declined more than the main campuses in part due to high populations of non-traditional students and programs that require more face-to-face instruction

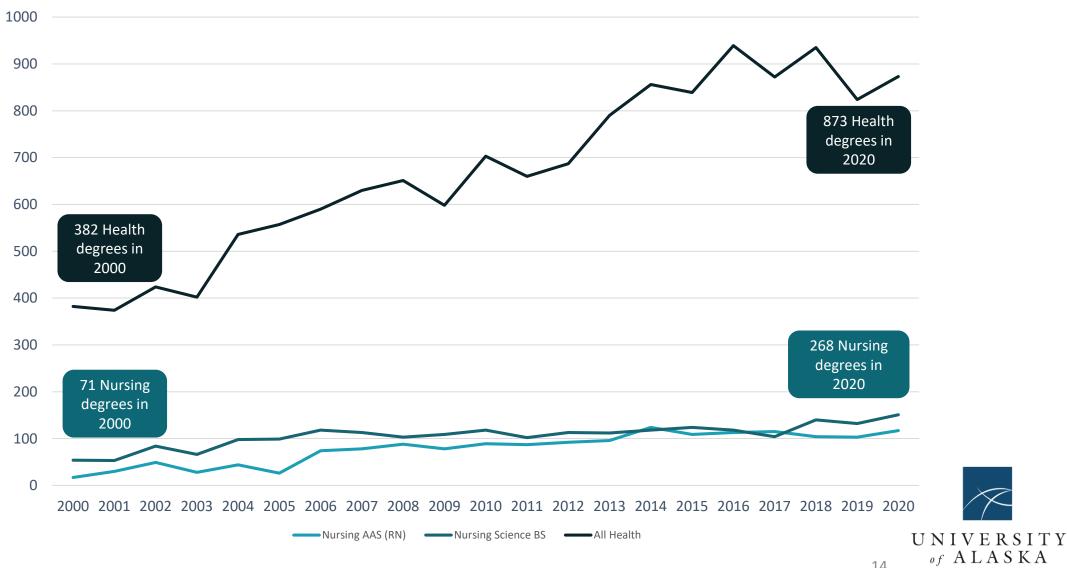
### **Enrollment Highlights**

- Increased Fall 2020 enrollments in
  - UAF College of Fisheries and Ocean Science programs
  - UAF School of Management online programs
  - UAA College of Health
  - UAS Sitka and Ketchikan campuses
- Improved freshman retention rates over 2018-19 levels
- Spring 2020 applications and admissions increased 10 percent over 2019
- Long-term growth in Engineering and Health Care graduates to meet state need

# Engineering Bachelor's Degrees awarded by UAF (CEM) and UAA (CoENG)



#### Nursing & Other Health Degrees Awarded

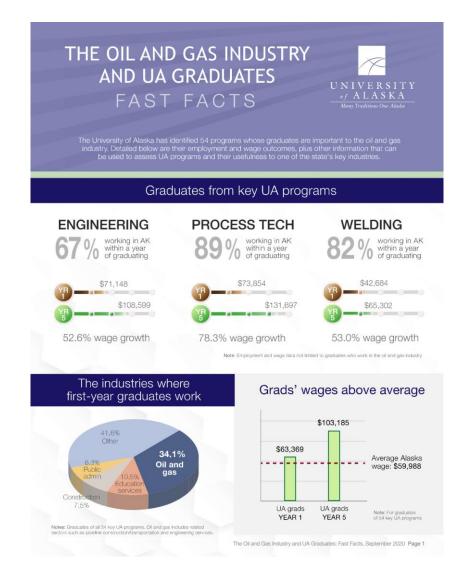


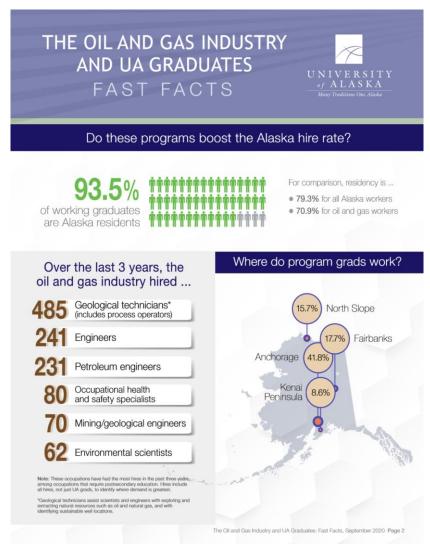
Many Traditions One Alaska

### UA is key to Alaska's economic recovery

- UA is the state's largest provider of workforce development training
- Workforce development and skill retooling for the 40,000 Alaskans unemployed due to the pandemic
- Prepare workforce for new jobs in the post-COVID economy
- This is the perfect time for people to go back to school
- Higher education puts people back working in the economy
- The value of scientific research includes direct investment in local economies and improvements in community life
- Every 1 dollar of state support for research is leveraged to bring in 6 dollars of external funding

#### Workforce Sector Reports







#### Enhanced recruitment & retention efforts

- Attract students no longer attending out-of-state due to COVID-19
- Attract students who need to upskill or retool
  - Creation of fast-track certificate programs (UAA)
- Attract adults with some college but no degree
- Increase scholarship funding
  - Nanook pledge (UAF)
  - 49<sup>th</sup> State Finishers (UAA)
  - Finish College Alaska (UAS)
- Increase dual-enrollment programs
- eCampus at UAF
- AlaskaX (edX online university consortium) at UAF



#### Partnerships expand opportunities

- Partnerships
  - Law Wittier College
  - Veterinary Medicine Colorado State University
  - Pharmacy Idaho State University
  - Chemical engineering Washington State University
  - WWAMI University of Washington School of Medicine







#### Special focus on teacher education

- Critical need in the state 200 vacancies in K-12 schools
- 251 emergency certificates issued teaching with just a bachelor's degree
- High turn-over costs the state \$20 million annually (CAEP study)
- UA will be launching a new website and awareness campaign aimed at attracting more students to our education programs



## Dual Enrollment/Middle College

Partnerships with K-12 districts across Alaska with a variety of dual enrollment options to meet student and district needs

#### On-Campus programs

- UAA Anchorage Middle College enrollments are currently 273, an 84.5% increase over the life of the program and a 10% increase from last fall
- UAA Mat-Su Middle College has 133 students currently enrolled
- The UAF Middle College with FNSBSD is new this fall and full at 40 students with a waitlist
- UAA ANSEP offers a Middle School Academy, High School Acceleration Academy, and Summer Bridge program for recent high school graduates
- UAA Kenai Peninsula College JumpStart Program offers juniors and seniors the opportunity to complete up to 30 credits or an associate degree at a discounted rate (program is subsidized by the Kenai Peninsula Borough); KPC has also just launched a middle college
- UAS Supporting Transitions and Educational Promise Southeast Alaska (STEPS) grant with the Alaska Association of School Boards



### Dual Enrollment/Middle College

#### "Virtual" Middle College

 The UAF Alaska Advantage program, a "virtual" middle college, is partnered with more than 30 school districts and homeschool programs, serving more than 300 students this fall and providing access to dual enrollment programs across the state with an emphasis on districts that do not have access to local community campuses; UAS also participates

#### Other Programs

- UAA COH Alaska Area Health Education Centers (AHEC) provides healthcare career training to secondary students in rural and/or underserved settings
- UAF Educators Rising Alaska is creating a pathway that inspires young people to become teachers
- UAF Rural Alaska Honors Institute (RAHI) prepares rural and Alaska Native high school students for academic excellence and college success through a summer bridge program, providing up to 11 college credits

## Reduced budget – reduced footprint

- At the end of the Compact in FY22, UA will be down \$120 million from FY14
- UA will have a smaller footprint, but that footprint will have a foundation of high-quality programs and research
- Program discontinuation
  - 40 academic programs discontinued in 2020
    - Programs selected through a comprehensive review at the university level
    - Programs will be discontinued only after students currently in those programs graduate or transfer
    - Estimated savings following teachout: ~\$5M in GF
- Facility and lease reductions
- Faculty and staff reductions

#### STABILITY FOR UA IS KEY TO ALASKA'S ECONOMIC RECOVERY