# Budget Overview: Public Defender Agency Office of Public Advocacy



Presented by
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# Public Defender Agency (PDA)

Public Defender Quinlan Steiner

# PDA Budget

| Public Defender<br>Agency | FY16<br>Mngmt Plan | FY17<br>Mngmt Plan | FY18<br>Governor | % Change from FY16 |
|---------------------------|--------------------|--------------------|------------------|--------------------|
| UGF                       | 25,481.8           | 24,178.4           | 24,450.7         | -4.05%             |
| DGF                       | 313.7              | 823.6              | 827.1            |                    |
| OTHER                     | 635.8              | 694.7              | 701.8            |                    |
| FED                       |                    |                    |                  |                    |
| TOTAL                     | 26,431.3           | 25,696.7           | 25,979.6         | -1.71%             |

# PDA Challenges

#### **Workload Increases**

- Overall workload increased 14% since FY13
- Civil cases increased dramatically over the last 10 years
  - 43% increase from FY14 to FY15 in CINA cases Statewide
  - 60% increase from FY14 to FY15 in CINA cases in Anchorage
- Average of 248 cases per Public Defender in 2016 - number will rise to 281 with current staffing
- Caseload is beyond maximum ethical limit set by the American Bar Association

# Meeting Constitutional Obligations

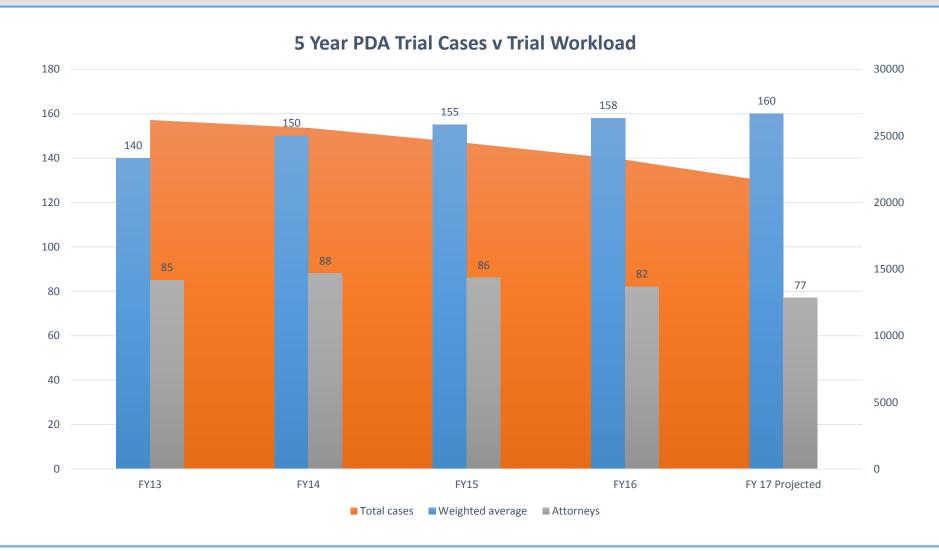
Reduced resources impact ability to:

- Meet new Court of Appeals filing deadlines
- Maintain effective presence in rural offices necessary to meet ethical and constitutional obligations

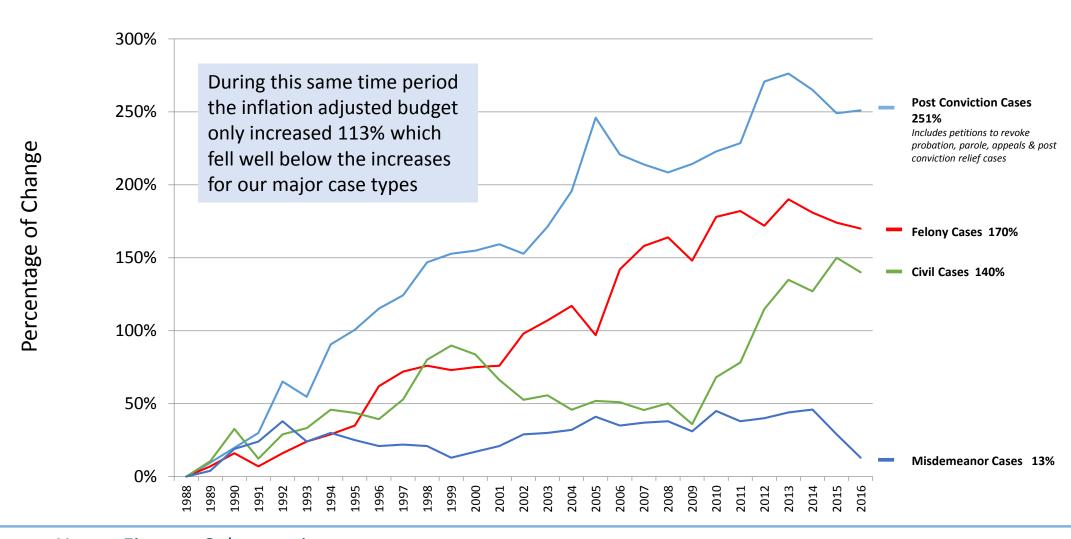
### Support Staff Recruitment

 Vacancies increase backlog and workload, and decrease the effectiveness of efficiency initiatives

### PDA Workload



### PDA Historical Caseload



## PDA Accomplishments

- Expanding Holistic Justice Initiative, designed to assist clients with non-legal barriers to successful re-entry, utilizing lower-cost, non-attorney staff
- Completed implementation of centralized statewide services sections for case opening and conflict of interest analysis
  - Increasing efficiency by providing greater consistency and expertise
  - Enabling increased oversight and more effective training
- Continuing to address appellate backlog while meeting new COA filing deadlines
- Technology Cost Reductions by transitioning physical servers to DOA maintained virtual servers
- Cost reductions from held vacancies, service RFPs, employee furloughs, teleconferencing

# Office of Public Advocacy (OPA)

OPA Director Richard K. Allen

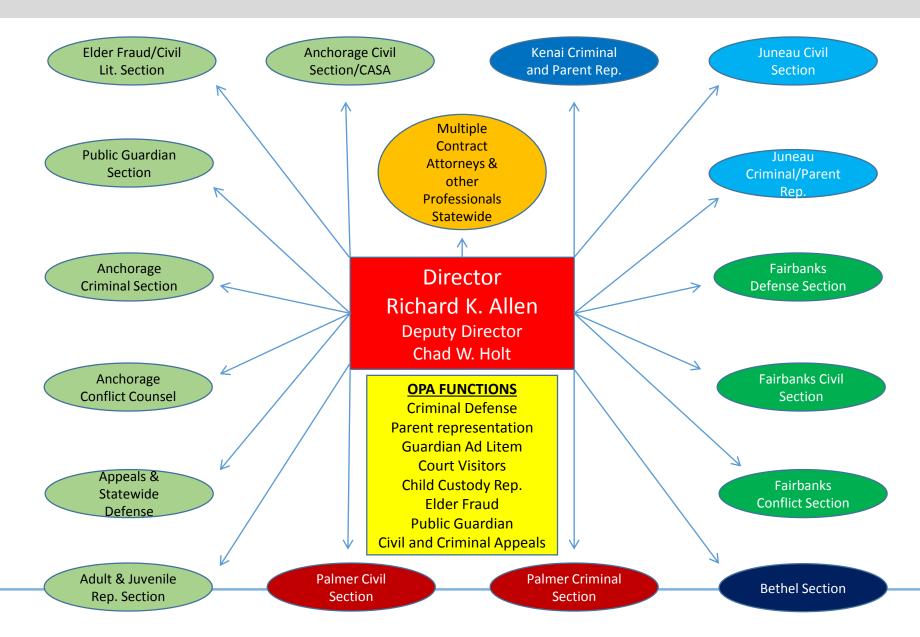
# OPA Budget

| Office of Public Advocacy | FY16 Mngmt<br>Plan | FY17 Mngmt<br>Plan | FY18 Governor | % Change from FY16 |
|---------------------------|--------------------|--------------------|---------------|--------------------|
| UGF                       | 23,637.5           | 22,962.9           | 23,170.1      | -1.97%             |
| DGF                       | 130.7              | 1587.7             | 1587.7        |                    |
| OTHER                     | 1,294.3            | 588.5              | 578.7         |                    |
| FED                       | 251.3              | 251.3              | 251.3         |                    |
| TOTAL                     | 25,313.8           | 25,390.4           | 25,587.8      | 1.08%              |

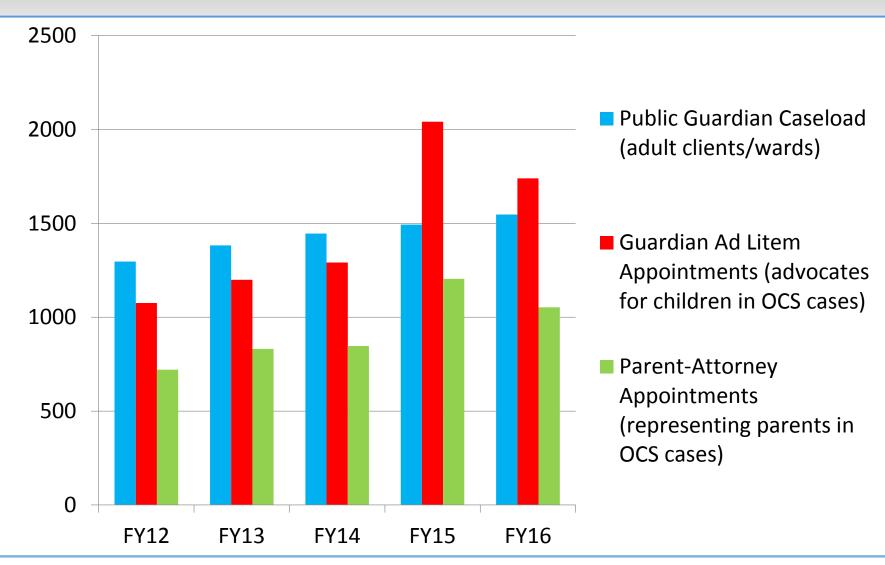
### OPA Roles

- Public Guardian Court appointed. Makes all financial and health care decisions for incapacitated adults. Statutorily required.
- Guardian Ad Litem Court appointed. Advocates for the best interests of children in CINA and Civil Custody cases as well as Domestic violence cases. Statutorily required.
- CASA Volunteers who help Guardians Ad Litem.
- Criminal Defense Attorneys Court appointed. Represent indigent persons accused of crime. Constitutionally required.
- Parent Representation Attorneys Court appointed. Represent indigent parents in CINA and Civil Custody cases. Constitutionally required.
- Elder Fraud OPA decides the cases to pursue. Files lawsuits on behalf of elders who have been defrauded of assets. Statutorily required.
- Court visitors Court appointed. Investigates the need for adult guardianships. Statutorily required.
- Appeals Court appointed. Files appeals in criminal and civil cases. Constitutionally required.

### **OPA Structure and Functions**



# OPA Caseloads/Appointments



## OPA Challenges – Public Guardian

- 90 Wards per Public Guardian when at full staff recommended National Maximum is 40
- Crushing workload is causing low morale and difficulty in filling open positions resulting in over 100 wards per Public Guardian while positions remain vacant
- Lack of public resources to support wards requires increasing amount of time to deal with bureaucracy and acquire resources
- Ongoing lawsuit alleging that the Public Guardian is violating statutory duties to visit wards a direct result of case overload

# OPA Challenges – CINA/Criminal

#### Child in Need of Aid (CINA)

- Since FY14 there has been a massive increase in OCS-filed cases
- Substantial increase in workload and cost as each case triggers 2-5 OPA professionals
- Average of 110 children per Guardian Ad Litem
- GAL's cannot visit children regularly due to the overload

#### Criminal Defense

- Increase in high profile and other high intensity murder and unclassified cases is overloading staff attorneys causing OPA to send these cases to contract attorneys
- OPA is not sufficiently funded for this volume of big cases

## OPA Accomplishments

- Continued restructuring and adjustment to keep more trial cases in house and reduce costs
- Reduction of contractor costs through implementation of case caps and renegotiation of contracts
- Actively and successfully continuing to challenge improper appointments by the Court
- Tight cost control measures requiring clear justification and approval by the Director or Deputy for any significant expenditure
- Travel requests closely scrutinized and requires Director or Deputy approval

# Questions?

For more information on Department of Administration services, priorities, or other issues, please contact:

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