



# YUKON-KUSKOKWIM HEALTH CORPORATION

"Working Together to Achieve Excellent Health"

Date: November 25, 2014

Mr. Christopher Mandregan, M.P.H.. Director  
Alaska Area Native Health Service  
4141 Ambassador Drive, Suite 300  
Anchorage, AK 99508

Dear Director Mandregan,

The 2014 Joint Venture Construction Program represents a significant opportunity for Yukon Kuskokwim Health Corporation (YKHC) to address critical needs across the 58 tribes in our region. Our pre-application and final application clearly highlights our 1. Relative Need, 2. Ability to Fund Project, 3. Ability to Manage Project, as well as our 4. Ability to Complete Project on Schedule.

Relative Need - YKHC Need Score is the direct result of our large patient population, an aged deteriorating facility and its unique remoteness.

Ability to Fund Project - YKHC has been a long term financially stable organization. We have considered our reserves, tested the financial markets and are prepared to secure substantial project funding.

Ability to Manage the Project - The Steering Committee is in place, our planning team (Innova) is underway, our design team (Bettisworth North w/ ZGF) is selected and proceeding. Uniquely qualified, YKHC has internal staff with successful healthcare design and construction management experience with projects ranging up to \$3.5B in value. To assist the local project management. YKHC will partner/hire the services of Health Care Project Management team. For the past 15 plus years, YKHC has been licensed as a "force account" general contractor and has completed over \$250M in various capital projects. For this project, YKHC will Joint Venture with a larger experienced health care general contractor.

Ability to Complete the Project on Schedule - With the planning and design underway, funding resources aligned, and an experienced management team in place, YKHC is prepared to complete the new Primary Care Clinic and phased Hospital renovation on time and budget.



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YKHC is excited to submit this application which promises to transform healthcare in our region for years to come. Our staff, as represented by Newton Chase, Vice President of Support Services at 543-6558 or 545-1958 or [newton\\_chase@ykhc.org](mailto:newton_chase@ykhc.org), are available for any questions, clarifications or concerns regarding this project application.

Sincerely,

Dan Winkelman  
President/CEO