

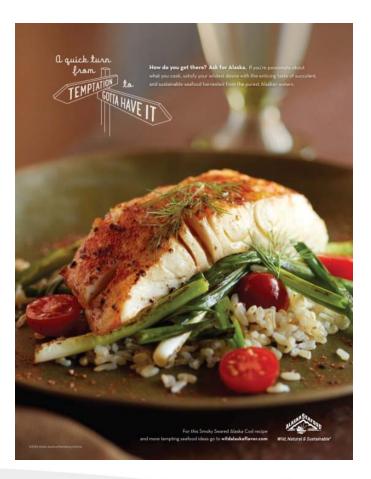
Alaska Seafood Marketing Institute

Michael Cerne ASMI Executive Director House Fisheries Committee February 10, 2015



The Alaska Seafood Marketing Institute is

- A public private partnership between the State of Alaska and the Alaska Seafood Industry
- 7 member Board and 20 full time staff in Alaska and Seattle
- The official seafood marketing arm of the State of Alaska
- Mission: To Increase the value of Alaska seafood in the US and worldwide





ASMI Funding

| Alaska Seafood Marketing Institute (ASMI) FY 2016 Budget | (000) |
|--|--|
| Unrestricted General Funds General Fund Match Federal Funds (Market Access Program) Voluntary Industry Tax and Carryforward | \$ 1,820.6 \$ 4,500 \$ 4,500 \$13,324.6 |
| Total Authorization | \$24,145.2 |
| EV 2015 Markating Spand Dlan | ¢24 000 |

FY 2015 Marketing Spend Plan

\$24,000



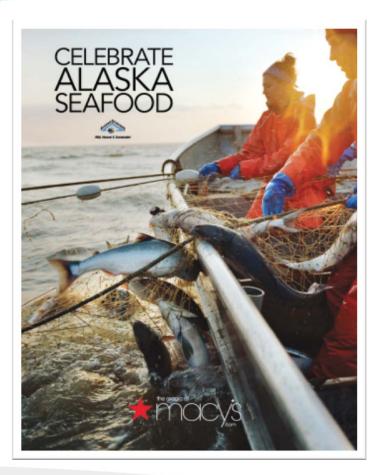
ASMI Programs and Committees

MARKETING

- U.S. FOOD SERVICE
- U.S. RETAIL
- INTERNATIONAL

OTHER

- COMMUNICATIONS
- TECHNICAL
- FOOD AID
- FISCAL/ADMIN
- COMMITTEES SPECIES, MARKETING, TECHNICAL, CUSTOMER

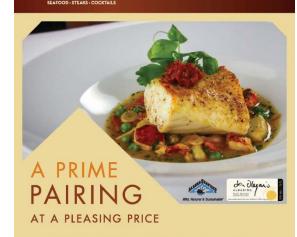




US Foodservice Program

2014 Highlights

- Promotions with 28 national/regional restaurant chains (+11,000 units)
- 14 foodservice distributors, including nat'l/metropolitan K-12
- Events at six different universities
- Attended dozen conferences/events, educate chefs/buyers (Culinary Institute of America, National Restaurant Assoc, International Assoc. of Chefs, Disney)
- Research: Fish sandwich/taco, used for future promotions



OCEAN PRIME

DISCOVER BODEGA DON OLEGARIO ALBARINO

JUST \$12 A GLASS WITH OUR ALASKAN HALIBUT

Our Beverage Director Ryan Valentine highly recommends pairing this light, crisp and refreshing Spanish wine with Chef Sonny Pache's Alaskan Halibut with Lobster, Gnocchi, Spring Peas and Lemon Jus.

If you like Sauvignon Blanc, you'll love this seafood-friendly Albarino from Bodega Don Olegario, a family owned artisanal winery. Enjoy this prime pairing available for a limited time.

MAKE YOUR RESERVATION ONLINE NOW

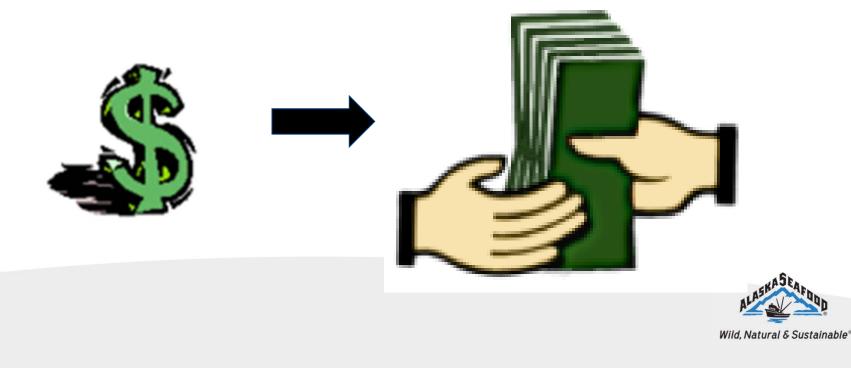
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Foodservice Operator Match Spend

Restaurant Chain R.O.I = 10:1

For every <u>\$1 dollar</u> ASMI puts towards a restaurant chain partnership, a chain will spend approximately <u>\$10 dollars</u> promoting Alaska seafood and the ASMI brand logo.



US Foodservice Program

 Alaska Seafood brand ranks #2 on U.S. restaurant menus!



How to Sauté Chef Christine Keff, Flying Fish, Seattle



How to Poach Chef Jason Wilson, CRUSH, Seattle



alaska seafood

Home Videos and Recipes Sustainability Research The Spice Pantry Alaska Seafood Species More Info

US Retail Program

- Promotions in 80 chains +25,000 stores
- Point-of-sale materials for retailers (+1.5M POS items)
- Pink salmon campaign \$1.5M
- Research for future promotions Best in Class Retailers
- The Multi Ad website allows retailers to design their own ads
- 112M impressions (print/online/events)
- New consumer website: www.wildalaskaseafood.com







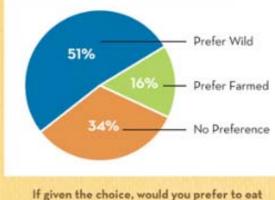
www.wildalaskaseafood.com



The Results are Impressive: US program



CONSUMERS PREFER WILD FISH/SEAFOOD TO FARMED BY A 3-TO-1 MARGIN



wild fish/seafood or farm-raised fish/seafood?

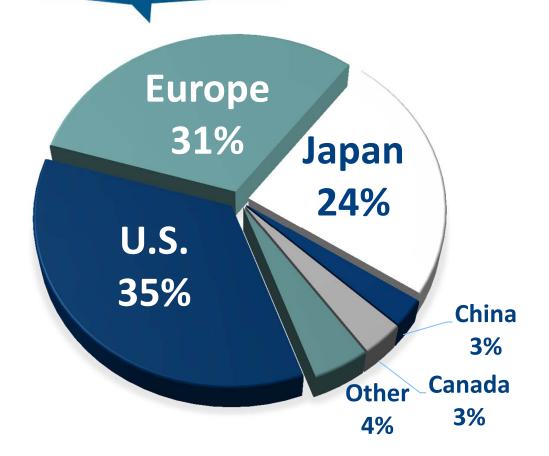
CONSUMERS ARE MORE LIKELY TO RECOMMEND ALASKA SEAFOOD THAN ANY OTHER PROTEIN TESTED

| Alaska seafood | 45% | |
|------------------------|-----|-----------|
| Alaska salmon | 43% | |
| USDA Prime sirloin | 38% | |
| Angus beef | 37% | |
| New England seafood | 33% | |
| USDA Organic chicken | 32% | |
| Atlantic salmon | 31% | |
| Louisiana/gulf seafood | 28% | - |
| Kobe beef | 26% | |
| Farm-to-table pork | 24% | 182010 |
| Farmed seafood | 20% | i |
| Asian seafood | 18% | uros: Dat |
| | | |

How likely are you to recommend the following to a friend, family member or colleague?



Estimated Market Share by Value - 2013



Note: These figures are rough estimates of final sales made by country based on preliminary wholesale value, trade data, and industry interviews. There is no conclusive data source for summarizing market share by country.



Source: McDowell Group estimates based on NMFS trade data.

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ASMI International Program

- The ASMI International Program operates off a grant from the USDA and a State of Alaska match for a combined budget of roughly \$9 million.
- Active in 21 Countries with 8 Regional Programs:
 - Japan
 - China
 - Western Europe (France, Belgium)
 - **Central Europe** (Germany, Austria, Switzerland, Poland, Czech Republic)
 - **Southern Europe** (Spain, Italy, Portugal)
 - Northern Europe (U.K., Ireland, Finland, Denmark, Sweden, the Netherlands)
 - Eastern Europe (Russia, Ukraine)
 - Brazil



Sauvage, Naturel & Durable



天然のおいしさを、アラスカから。

Selvagem, Natural & Sustentável



Salvaje, Natural & Sostenible



Wild, Natural & Sustainable®





野生•天然•持续

International Marketing Program

• Alaska is the world's 6th largest seafood exporter

Program Highlights:

- Participated in 25 trade shows targeting seafood industry, distributors, hotel/restaurant buyers, chefs, and major retailers
- **\$544 million in projected sales** from the Global Seafood Expo
- Retail Promotions:
 - Major International and local retailers
 - Shift to online retail Japan, UK, China
- Press/Trade inbound trips to Alaska (Brazil, Germany, EU, Japan)
- Consumer events, advertising and promotions online and offline
- Hotel/Restaurant/Institution (HRI) promotions and chef training







The Results are Impressive: China Program



6

的消费者认为阿拉斯加海产比其他竞 争产品的质量更高 of all consumers say Alaska seafood is better quality

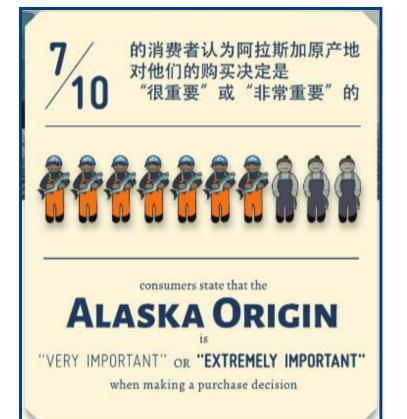
than the competition

的消费者在去年购买过阿拉斯加海产 of all consumers report purchasing Alaska Seafood in the past year.

92[%] 約 完 。 。 。 。 。

的消费者反映,如果知道阿拉斯加海 产是"野生,天然,持续"的产品,他们 会愿意购买 of consumers stated they would buy Alaska seafood

if they knew it was "Wild, Natural and Sustainable."





New Market Exploration: SE Asia

- The ASMI international program continues to seek new markets for underutilized species and product forms. Guided by the International Marketing Committee ASMI International attends trade shows in nonprogram markets to explore potential.
- The Alaska seafood industry is expanding interest in S.E. Asia. ASMI attended Food and Hotel Asia, Singapore and Food and Drinks Asia in Manila, Philippines in 2014. ASMI collected trade leads for the industry.



Food and Drinks Asia, Manila 2014



Communications Program

- Oversees PR contract
- Social media, press tours/events, media requests, outreach, image library, provides informational services
- Result: \$59M in earned media
- In-state and industry outreach
- Government affairs



FISHING FAMILIES PHOTOCONTEST, ALASKASEAFOOD, ORG

ALASKA SEAFUD ALASKA SEAFUD Wild, Natural & Sustainable°



New for 2015...



NEW! PRINCESS BRINGS MORE OF ALASKA ON BOARD





Technical Program & Global Food Aid

- Technical program: provides resources/expertise to industry and buyers
 - Seafood safety & quality, seafood labelling & certification, RFM program, USDA Nutritional database, Fukushima, mercury
- Global Food Aid: works with government & NGO food aid programs
 - Moved \$42 million canned pink salmon, developing products & markets for under utilized species & byproducts





Challenges & Opportunities

- Promoting canned salmon and other Alaska salmon products.
- Russian trade embargo
- Illegal Russian crab impacts
- Competition: high tilapia prices, other proteins-beef, chicken, pork
- Fiscal challenges
- Seafood certification





Responsible Fisheries Management (RFM)

- Market requires 3rd party certification
- State partnered with MSC in 2000
- Private organization changes fees & standards
- Alaska brand being eroded
- Iconic seafood reduced to commodity
- Interference with governance of Alaska resources
- Force gov't change through restricted market access
- 2010 Developed RFM 2012 Most salmon producers withdrew
- Backlash from eNGO community Alaska lost customers
- 2014 Board directs major changes to RFM program
- Critically important to State and Seafood Industry



Example...





- "Alaskans are going to regret the path they are trying to go down"
- "I think we're in a transition period where we are going to see the demise of hatcheries..."
- "...we wrote into that statute that any fishery that wants to bear a California sustainable seafood label has to get certified by the MSC first."

Mike Sutton Monterey Bay Aquarium MSC Founder As quoted in *Intrafish*



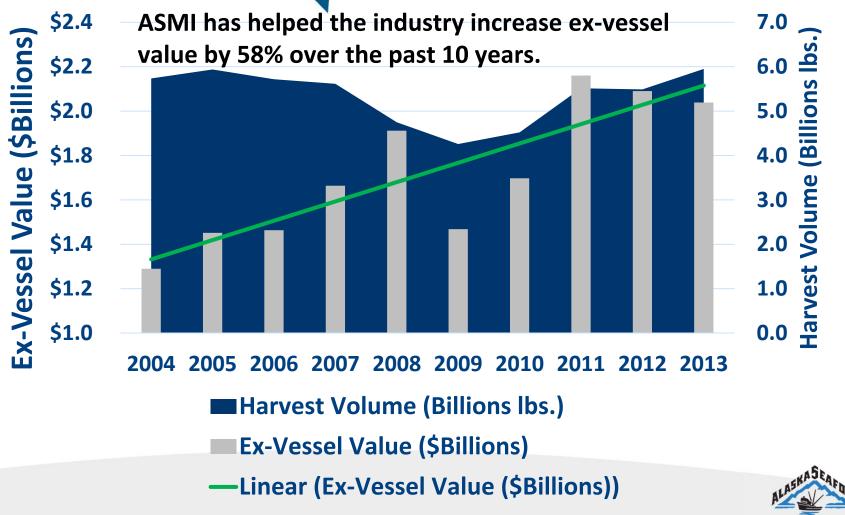
Alaska Seafood is a Major Economic Driver

- Creates jobs directly for +60,000 workers in Alaska
 - Plus another +10,000 indirect jobs
- 1-in-8 workers in Alaska related to seafood industry
- Contributes over \$100M in local/state tax revenue
- Creates jobs for 165,000 U.S. workers
- Seafood is the largest private sector employer in AK with more labor income than mining and tourism combined.





Increasing the Value of Alaska Seafood



Questions?

ALASKA SEAFOOD

100% WILD 100% AMERICAN

WHEN YOU PURCHASE WILD ALASKA SEAFOOD, YOU SUSTAIN OVER 165,000 AMERICAN JOBS.

Alaska's hard-working fishermen are proud to provide their country with delicious wild seafood, and they appreciate your support. Display a full set of American themed Alaska Seafood POS to help boost sales in your seafood department while supporting American jobs.

Contact Mark Jones at mjones@alaskaseafood.org or toll-free at 1-855-288-8841 to place your order today.

To see the full set of POS and more: http://www.alaskaseafood.org/retailers/



Wild, Natural & Sustainable®

