

November 2, 2015  
Shelly Wright, Executive Director  
Southeast Conference  
P.O. Box 21989  
Juneau, Alaska 99802

Dear Alaska Legislator;

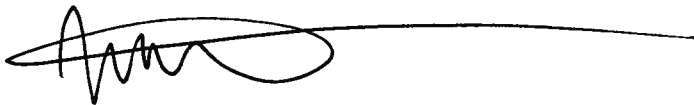
I am writing this letter in support of the reauthorization of the Alaska Regional Development Organization (ARDOR) program. I believe the ARDOR program is one of the few programs that directly supports the diversification and growth of Alaska's economy, and should be expanded to ensure all regions are covered.

The ARDOR program was created in 1988, with the goal of supporting regional economic development efforts to grow and strengthen their local economies. Leveraging a relatively modest investment by the state (roughly \$70,000 per ARDOR), these organizations have been able to match the state funds they receive by almost three to one. ARDORs have then utilized this funding to undertake a range of important projects across the state which have improved the local economies and driven economic development efforts statewide.

Huna Totem Corporation is proud to support the ARDORs' efforts to make Alaska a better place to live and do business. We believe that this type of statewide, collaborative economic development effort is exactly what Alaska needs.

I hope that you will join in supporting the ARDOR reauthorization at its current funding level. This project is not only a good use of state dollars, but an excellent resource for the state and private sector.

Sincerely,

A handwritten signature in black ink, appearing to read 'Joseph Jacobson', with a long horizontal line extending to the right.

Joseph Jacobson  
Vice President of Business Development  
Huna Totem Corporation