House Resources Committee Testimony re: CS SB 21(FIN) am (efd fld) March 27, 2013

J. Patrick Foley Land and External Affairs Manager Incoming President, Pioneer Natural Resources, Alaska

NYSE: PXD www.pxd.com



### **Pioneer Natural Resources, Alaska**

# Forward Looking Statements

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Except for historical information contained herein, the statements, charts and graphs in this presentation are forward-looking statements that are made pursuant to the Safe Harbor Provisions of the Private Securities Litigation Reform Act of 1995. Forward-looking statements and the business prospects of Pioneer are subject to a number of risks and uncertainties that may cause Pioneer's actual results in future periods to differ materially from the forward-looking statements. These risks and uncertainties include, among other things, volatility of commodity prices, product supply and demand, competition, the ability to obtain environmental and other permits and the timing thereof, other government regulation or action, the ability to obtain approvals from third parties and negotiate agreements with third parties on mutually acceptable terms, international operations and associated international political and economic instability, litigation, the costs and results of drilling and operations, availability of equipment, services and personnel required to complete the Company's operating activities, access to and availability of transportation, processing and refining facilities, Pioneer's ability to replace reserves, implement its business plans or complete its development activities as scheduled, access to and cost of capital, the financial strength of counterparties to Pioneer's credit facility and derivative contracts and the purchasers of Pioneer's oil, NGL and gas production, uncertainties about estimates of reserves and resource potential and the ability to add proved reserves in the future, the assumptions underlying production forecasts, quality of technical data, environmental and weather risks, including the possible impacts of climate change, and acts of war or terrorism. These and other risks are described in Pioneer's 10-K and 10-Q Reports and other filings with the Securities and Exchange Commission. In addition, Pioneer may be subject to currently unforeseen risks that may have a materially adverse impact on it. Pioneer undertakes no duty to publicly update these statements except as required by law.

## **Presentation Overview**

- Pioneer at a glance
- Competitive environment
- CS SB 21(FIN) am(efd lfd)
- Incentives for Alaskan investments
- Closing thoughts and 'wish list'

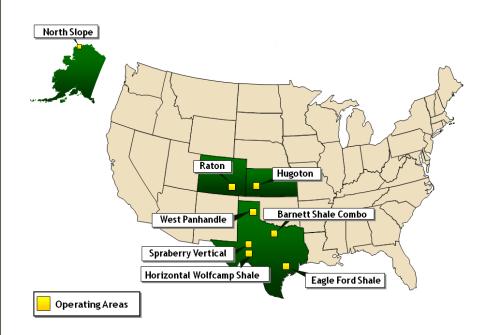


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# **Pioneer Natural Resources**

### Corporate overview:

- \$19 Billion enterprise value
- Member of the S&P 500
- Investment grade rating
- ~3,500 employees
- \$3 Billion capital budget
- \$2 Billion cash flow from operations
- Leading performer in peer group





#### Alaska Operations Overview:

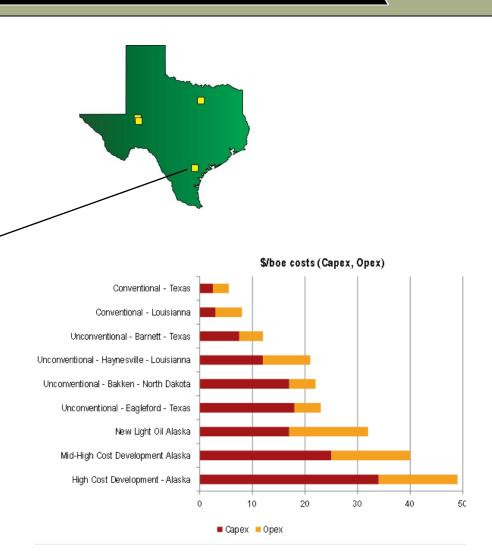
- 1<sup>st</sup> independent operator on North Slope
- 70+ full-time Alaska employees
- \$14+ million in annual wages (employees)
- 150 300 Alaska contract workers
- ~\$180 million 2013 capital budget
- ~6,000 BOPD gross production
- Net investor in Alaska
- Nuna project sanction decision 2013

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# **Eagle Ford Operators and Companies**

■Abraxas Petroleum ■Alta Mesa Holdings ■Anadarko ■Apache **Corp.** ■Aruba Petroleum ■Aurora resources ■Austin Exploration (Aus-Tex Expl.) ■BHP Billiton ■BP ■Cabot Oil & Gas ■Carrizo Oil & Gas ■Chaparral Energy ■Chesapeake Energy ■Cinco Resources ■Clayton Williams Energy ■Comstock Resources ■ConocoPhillips – (Burlington Resources) ■CNOOC (China National Offshore Oil Corporation) Crimson Exploration ■Devon Energy ■Eagle Ford Oil & Gas Corp. ■El Paso ■Enduring Resources ■Enerjex Resources ■EOG Resources ■Escondido Resources Espada Operating Exxon-XTO Forest Oil EGAIL (Gas Authority of India Limited) ■GeoResources Inc. ■Goodrich Petroleum ■Global Petroleum ■Hess Corporation ■Hilcorp **Resources** ■Hunt Oil ■Jadela Oil ■Japan Petroleum Exploration ■KNOC (Korea National Oil Corporation) ■Laredo Energy ■Lewis Energy Group (BP Partner) 
Lonestar Resources 
Lucas Energy ■Magnum Hunter Resources ■Marathon Oil ■Marubeni Corporation (Hunt Oil Partner) ■Matador Resources ■Mitsui ■Murphy Oil ■Newfield Exploration ■NFR Energy ■Penn Virginia Corp ■Peregrine Petroleum ■ PetroHawk ■ PetroQuest ■ Pioneer Natural Resources ■ Plains Exploration & Production ■Redemption Oil & Gas ■ Reliance Industries ■Riley Exploration ■Rock Oil Company ■Rosetta Resources ■San Isidro Development (Acquired by Chesapeake) Sanchez Energy ■Sandstone Energy, LLC ■Saxon Oil Company ■Shell ■SM Energy (St. Mary Land & Exploration) Statoil Strand Energy ■Strike Energy ■Swift Energy ■Talisman Energy ■Texon Petroleum ■Tidal Petroleum ■TXCO Resources (Now, Newfield & Anadarko)∎Unit Corporation ∎U.S. Energy Corp. ∎Weber Energy ■WEJCO E&P ■ZaZa Energy



Source: Alaska Discussion Slides, PFC Energy 2012, February 11, 2013

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# CS SB 21(FIN) am(efd fld)Comments



### **Governor's Guiding Principles**

- Tax policy must be fair to Alaskans
- Any changes to oil taxes should, when taken together, be geared to foster new production
- Changes should result in a more simple tax system and restore balance to our fiscal system
- Tax policy must make Alaska competitive for the long-term

### Positives:

- Elimination of progressivity
- Gross revenue exclusion (GRE)
- Loss carry-forward monetization
- \$5/bbl credit
- Negatives:
  - Loss of capital credits
  - Increased base tax rate

### Fostering New Production: Why Credits Matter

### Benefits to State

- Credits directly encourage activity in Alaska
  - Jobs, direct and indirect (9x multiplier)
  - More wells
  - More oil
  - More royalties, taxes and throughput

### Benefits to Developer

- Reduces investor risk
- Improves small project economics
- Improves financial performance
  - Doesn't increase debt
- Builds healthy industry
- Strengthens competitiveness

#### Purpose of Tax Credit Provisions:

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"The fiscal impact of the tax credits was an investment incentive that state must offer to secure a 'long-term stream of oil.""

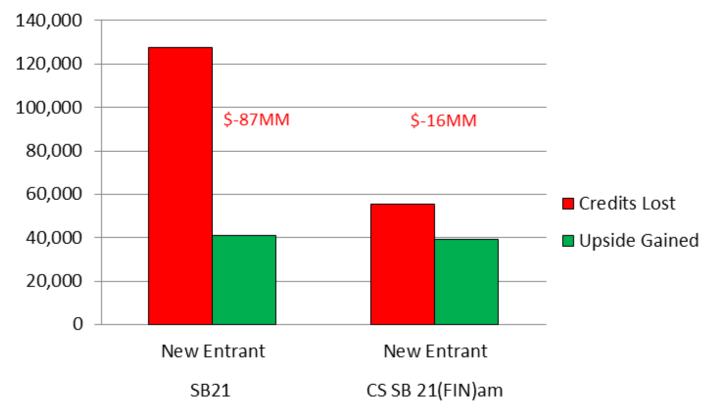
- Senate Finance Committee 5/13/2003

Source: DOR Presentation to Senate Resources Committee 2/13/2012

"Recommend targeted tax credits as being preferable [vs GRE], they provide incentive to invest."

- Roger Marks, Senate Finance Committee 03/04/2013

# **New Entrant Comparison**

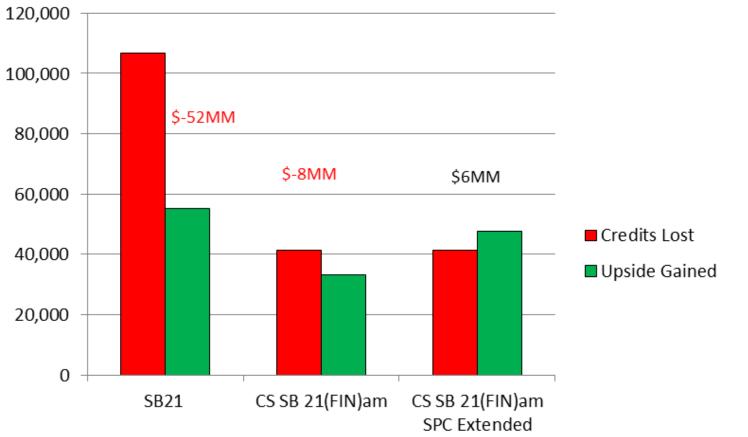


#### Field assumptions:

- 50 MMBO field
- \$1 Billion Capex
- \$10-\$20/bbl variable Opex
- \$100 ANS West Coast (Nominal)
- NPV-10

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# **Mid-Sized Producer Comparison**



#### Field assumptions:

- 50 MMBO field
- \$1 Billion Capex
- \$10-\$20/bbl variable Opex
- \$100 ANS West Coast (Nominal)
- NPV-10

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## CS SB 21(FIN) am(efd fld) Closing Thoughts

#### Pros

- 35/5 bbl. keeps tax rate flat across price ranges
- GRE tax reduction for new oil
- Loss carry-forward credit monetization
  - Rewards investment in Alaska

### Cons

- Elimination of credits increases investor risk
  - Requires more upfront capital
- Increased base tax rate

### CS SB 21(FIN) am(efd fld) 'wish list'

- Extend small producer credit to 2022
  - Adds additional value to projects
- Increase GRE to 25%
- Add targeted credits for facilities/well related costs
- Allow credits to be taken against any payment to the state

