

PROPOSAL SIGNATURE FORM

THIS FORM MUST BE SIGNED BY THE PROPOSED PRINCIPAL INVESTIGATOR AND SUBMITTED ALONG WITH THE PROPOSAL. If the proposal has more than one investigator, this form must be signed by at least one of the investigators, and that investigator will ensure that Trustee Council requirements are followed. Proposals will not be reviewed until this signed form is received by the Trustee Council Office.


By submission of this proposal, I agree to abide by the Trustee Council's data policy (*Trustee Council Data Policy**, adopted July 9, 2002) and reporting requirements (*Procedures for the Preparation and Distribution of Reports***, adopted July 9, 2002).

PROJECT TITLE: EVOSTC Outreach and Information Sharing Venue - Cordova Center

Printed Name of PI: Tim Joyce, Mayor, City of Cordova

Signature of PI:  Date 1/19/2007

Printed Name of co-PI: Cathy Sherman, Director of Information Services

Signature of co-PI:  Date 1/19/2007

Printed Name of co-PI: _____

Signature of co-PI: _____ Date _____

* www.evostc.state.ak.us/Policies/data.htm **

www.evostc.state.ak.us/Policies/Downloadables/reportguidelines.pdf

Trustee Council Use Only Project No. _____ Date Received: _____

FY07 INVITATION PROPOSAL SUMMARY PAGE *(to be filled in by proposer)*

Project Title: EVOSTC Outreach and Information Sharing Venue - Cordova Center

Project Period: 10/1/2006-09/30/2009

Proposer(s): Cordova Mayor Tim Joyce,
Director of Information Services Cathy Sherman

Study Location: Cordova, Alaska

Abstract: The Cordova Center will be a 34,000 sq. ft. ADA accessible multiuse facility designed to address EVOSTC, community and regional needs for: public outreach, GEM research and information sharing; symposia; museum oil spill history and new response technology exhibit; library research support; visitor center; oil spill response center; science discovery room; restoration effort results; and art representing ecosystems of the Delta and Sound.

Funding: EVOS Funding Requested: \$ (must include 9%GA)

FY 07 TOTAL: \$ 38.7 (in thousands)

FY 08 TOTAL: \$ 2239.37 (in thousands)

FY 09 TOTAL: \$ 5186 (in thousands)

Multi-year total: \$ 7464.1 (in thousands)

Non-EVOS Funds to be used:

Spent to date \$ 858.9 (in thousands)

FY07 TOTAL: \$ 150 (in thousands)

FY08 TOTAL: \$ 2710.2 (in thousands)

FY09 TOTAL: \$ 6694.5 (in thousands)

Multi-year total: \$10413.6 (in thousands)

Date: January 11, 2007

(NOT TO EXCEED ONE PAGE)

PROJECT PLAN

NEED FOR THE PROJECT

Statement of problem

The Prince William Sound region has a strong need for a facility whose mission includes providing the venue and means for education of citizens, students, scientists, resource managers and stakeholders about the Prince William Sound and Gulf ecosystems and how best to manage its natural resources.

The EVOS Trustee Council's goals of outreach, sharing research and providing educational opportunities correspond with needs of the City of Cordova.

Cordova has no centrally located community center providing the facilities and amenities necessary to meet all the population's needs. While there are public and private facilities that are used for meetings and conferences in the community, none provides adequate space, equipment and services to meet Cordova's needs. The existing facilities in Cordova for science education programs, meeting rooms, museum, library, auditorium/theater and emergency response are inefficient and do not meet ADA standards. The present visitor center is not adequate; yet diversifying Cordova's injured tourism and fishing-based economy depends increasingly on the expanding of tourism and outdoor recreation-based industries.

The existing municipal building functions as emergency dispatch and communications center in case of tsunami, oil spill and other emergencies. The current location has serious problems which need to be remedied in order to provide emergency services and respond to disasters:

- absence of backup electrical power would greatly hinder emergency response personnel's ability to communicate with others in the region, state or nation
- location of existing facility within the tsunami zone requiring equipment and personnel to be relocated to higher ground for actual events
- lack of space for oil spill training response leaves responders unprepared

Background and history

The community of Cordova was heavily impacted by the devastating effects of the 1989 Exxon Valdez oil spill to the region's economy. Commercial fishing, passive use, recreation and tourism are services that were reduced because of the spill. Cordova's dependence on commercial fishing has resulted in an economy that is cyclical in nature and very specialized. This reliance on one industry has led to economic difficulties as fluctuations occur in fishing and fishing related ventures. The community recognizes the need for economic diversification to promote long-term sustainability.

Lack of economic diversity has led to the following problems:

- long-term impact of the oil spill on fishing families and community businesses that relied on those families for a sizeable portion of their income;
- economic difficulties during low fishing cycles leading to increased hardship for over half the households in Cordova;
- seasonal influx of workers for fishing industry who leave at the end of the season taking their income with them instead of spending it in the community;
- business closures during the off season due to reduced population, leaving locals with fewer choices and opportunities;

- employee lay-off during the off season resulting in a high unemployment rate;
- decrease in raw fish tax revenues from a high of 1,294,704 in 1989 to 448,958 in 2004;
- decrease in local sales tax revenue.

The City of Cordova is seeking funding to construct the Cordova Center, a 34,000 square foot, fully ADA accessible multi-use facility. The Center will combine a number of functions for the community of Cordova including **conference center, library, Science Discovery Room, museum, Oil Spill Response Center and visitors' center**. Throughout the building there will be educational displays of: the results of SEA, GEM and other EVOS related research findings; restoration efforts and their results; and of art representative of the ecosystems on the Delta and in the Sound. These displays will ensure that any visitor to the Center will have exposure to educational materials about the natural resources of the region and the progress of restoration efforts related to the EVOS.

As well as providing a solution to the problems noted above, the Cordova Center offers many exciting opportunities. **The Cordova Center is strategically positioned to be a centerpiece of EVOS Trustee Council information sharing in the region.** The new facility will enhance and expand scientific research services and the regional visitor industry.

Relevance to 1994 Restoration Plan Goals and Scientific Priorities

The EVOSTC FY 07 invitation for proposals states that the Council is interested in local community based proposals that would address community revitalization restoration objectives. The Cordova Center Project is an important part of Cordova's efforts to model the original mission of the Trustee Council's Restoration Program, by taking into account the importance of the quality of life and the need for viable opportunities to establish and sustain a reasonable standard of living.

As an integrated community facility, the Cordova Center is designed to address all of the following objectives. The Center will provide a venue from which personnel can:

- provide access to SEA, GEM and other EVOS related data through **library** services;
- offer citizen training and support in oil spill response through the **emergency response center**;
- provide citizen training and support environmental monitoring activities through the **science discovery program**;
- manage a data/local knowledge **archive**;
- make available **educational programs**;
- publicize **community involvement opportunities**;
- provide a **forum** to identify important community and region-wide issues and concerns that could be addressed by EVOS related monitoring and research;
- provide **information** to communities regarding data and scientific research performed by the Trustee Council science program;
- improve **communication** of findings and results of restoration efforts to spill area residents, village councils, and the appropriate regional organizations;

The new Cordova Center will provide an oil spill response training and incident command and communications center, as well as an emergency administrative response and communications center. The Oil Spill Prevention and Response Center will: conduct oil spill response training (members of Cordova's fishing fleet were and are first responders to a spill in Prince William

Sound); instruct community members in oil spill prevention and clean-up techniques; build partnerships between resources-dependent community members and state and federal resource agencies; house an Oil Spill Response Emergency and Communications Center.

Cordova is one of five community response centers that have been established in Prince William Sound where the oil industry has stockpiled spill containment and removal equipment. Local fishing vessels are part of Alyeska's planned nearshore response. They are used, among other things, to transport response equipment, deploy and tend boom, and mobilize pre-staged equipment to protect fish hatcheries. Twice yearly, Alyeska provides response training to hundreds of fishing boat crews. The fishing vessels, based in communities in Prince William Sound, the Kenai Peninsula, and Kodiak Island are under contract with Alyeska to respond to spills if willing and available at the time of an incident.

The Center will function as a repository for data generated by EVOS projects that will make this information readily available to the scientific communities, resource managers, resource dependent people and their communities, policy makers, EVOS staff and contractors, GEM committees and working groups, state and federal resource agencies, and concerned members of the public. By providing easy access to well-organized materials the Cordova Center will increase the long-term value of the projects' research.

The new facility will offer information in easily accessible formats, including displays, exhibits and art, thereby fulfilling the Trustee Council's goal of disseminating information on restoration to the broadest audience possible.

We are glad to see in the EVOSTC FY 07 invitation for proposals the statement that "the Council believes that the human population can not be separated from the ecosystem and the components that comprise human use." The Cordova Center project will address the EVOS Trustee Council objectives for human services that depend on natural resources. The Visitors' Center will serve as a focus to restore and develop Cordova's outdoor recreation, tourism and commercial fishing industries. It will promote opportunities for outdoor recreation and tourism in the Prince William Sound region; serve as stimulus for restoration of injured services of recreation and tourism in the region; and provide for seafood marketing and availability information in a kiosk at the Cordova Center, helping to expand markets for Alaska fishing resources and to restore commercial fishing injured by the spill.

The Cordova Center will also house a museum which will assure that the public has easy access to information regarding the spill and its impact upon the region, to exhibits on oil spill history and the advances in science, technology and industry that were stimulated by the spill. Portions of the acclaimed educational exhibit, *Darkened Waters: Profile of an Oil Spill*, created by the Pratt Museum in Homer, Alaska will form the basis for the new *Prince William Sound: Region in Transition* exhibit being designed as a key display for the Cordova Museum. *Prince William Sound: Region in Transition* will tell not only the story of what happened as a result of the 1989 tragedy, but also will offer a comprehensive story of oil transportation safety advances in Prince William Sound, the development of oil spill response, the interrelationship of the local fishermen and fishing industry with the oil industry, and the US Coast Guard's role during an oil spill. The new exhibit will also encompass the expansion and enrichment of research in the science of the Sound since the 1989 oil spill, including findings of research funded by the EVOS Trustee Council, Prince William Sound Science Center and the Oil Spill Recovery Institute. This exhibit

responds to the continual questions of many visitors regarding the oil spill and its impacts on our region and what has changed since the oil spill.

Expected results and benefits of success to EVOSTC

Building a facility that provides information about and promotes stewardship of Gulf ecosystem resources, serves local and regional residents, and visitors, will be an important contribution to stable and sustainable economic recovery. The variety of interdisciplinary programs and services that will be provided in this new multi-use facility will meet the needs to support research, disseminate EVOS-related information, and reach out to people around the world and inform them of the research findings and progress to date.

Together, the partners will increase access to information, educational opportunities, and the overall understanding of the effects of oil spills and the best practices of response. The Cordova Center will provide the means for transmitting this information to all those who find it interesting, valuable or crucial to their work.

PROJECT DESIGN

Objectives

The first objective of this project is to achieve full funding for the construction of the Cordova Center. The current estimate for total construction of the project is \$17.3 million based on a cost estimate developed by HMS Engineering, experts in cost estimating in the State of Alaska. This funding is an investment in local and regional assets that creates the physical infrastructure to diversify the economy and provide essential benefits to the community and to the region.

Once the primary objective is achieved, the objectives listed below for the uses of designated spaces in the center will be pursued. These objectives accord with EVOSTC goals.

Conference Center – A venue for sharing of EVOS research

1. Host EVOS-related workshops, marine research conferences and symposiums;
2. Show films produced with EVOS funds in the auditorium;
3. Provide space for government agency and resource management meetings;
4. Facilitate communication between scientific community and stakeholder user groups in Prince William Sound;
5. Make available space for Eyak tribal members to share traditional ecological knowledge and to hold tribal meetings.

Library – Providing access to EVOS-related information

1. Inform the public about the status of restoration efforts in the spill region;
2. Become a repository and dissemination source of EVOS and GEM publications and related research reports for scientific communities, resource managers, policy makers, and members of the public;
3. Expand library collection of materials relating to scientific research needs, commercial fishing, oil spill history, oil spill response, fisheries management related to the spill, its impact and its restoration and recovery;
4. Support oil spill and related marine researchers' needs through online sources and interlibrary loans, such as providing computer access to the ARLISS library for reference literature on oil spill research;
5. Present educational programs for all ages regarding research results; provide online links and access to EVOS Trustee Council related educational materials;

6. Share resources for research needs of Prince William Sound Science Center, Native Village of Eyak, and Prince William Sound Community College.

Science Discovery Room – *Educating environmental stewards*

1. House the Science Discovery Room for the Prince William Sound Science Center and U.S. Forest Service sponsored Science Discovery Program to facilitate study and monitor the ecosystem of the Sound;
2. Enhance community involvement with Science Discovery Room;
3. Conduct programs related to health and sustainability of marine resources;
4. Exhibit science displays for public education;
5. Educate youth through hands-on stewardship and monitoring activities
6. Facilitate student involvement in EVOS and other research projects.

Museum – *Documenting the past and looking to the future*

1. Create and display the new core exhibit *Prince William Sound: Region in Transition* that will expand the interpretation of the oil spill event to provide a comprehensive story of oil transportation safety advances in Prince William Sound, the development of oil spill response, the interrelationship of the local fishermen and fishing industry with the oil industry, the US Coast Guard's role in oil spill response, and the expansion and enrichment of science research in the Sound since the 1989 oil spill;
2. Disseminate information on restoration activities;
3. Expand exhibits on history of resource development in the Copper River Region;
4. Respond to visitor questions on EVOS and the PWS region.

Oil Spill Response Center – *Oil spill prevention and response training*

1. Provide space for oil spill response training (Members of Cordova fishing fleet were and are first responders to a spill in Prince William Sound);
2. Educate community members in oil spill prevention and clean-up techniques;
3. Build partnerships between resources-dependent community members and state and federal resource agencies;
4. House an Oil Spill Response Emergency and Communications Center.

Visitors' Center – *Promoting the recovery of Cordova's outdoor recreation, tourism, and commercial fishing industries*

1. House Visitor Center to promote opportunities for outdoor recreation and tourism in the Prince William Sound region;
2. Serve as stimulus for restoration of injured services of recreation and tourism in the region;
3. Provide seafood marketing and availability information in a kiosk at the Cordova Center, helping to expand markets for Alaska fishing resources and to restore commercial fishing economy that was injured by the spill.

Sustainability: A key factor in the initial building concept for the Cordova Center was the attempt to consolidate many Cordova facilities from old, inefficient facilities into one modern facility. This promotes effective operation and staffing, and drives down the cost of operating several uneconomical buildings. To further reduce future operating costs, the design team carefully reviewed life-cycle costs of building systems, and recommended material quality to minimize future maintenance costs. The building design aggressively utilizes the highest levels of insulation and energy efficiency, adopting several cutting edge systems for minimized

operation cost, such as displacement ventilation and passive cooling using water reservoirs integrated in the building foundation space. Architects worked with staff and maintenance personnel to solicit important input to the design with a high priority given to environmental responsiveness. The facility was registered and will seek certification status with the U.S. Green Building Council through the Leadership in Energy and Environmental Design rating system.

The community supports this new mixed-use facility because it provides the opportunity for cost effective operation, with shared resources, minimized building volume, and common centralized services, including mechanical and electrical systems.

Facility operation management: The City anticipates dedicating to the operation of the Cordova Center a part-time Marketing Director, a full-time Facility Manager, a full-time custodian and full-time maintenance position to be responsible for the tasks associated with the operations of the facility. Each of these staff members will report directly to their department head or the City Manager. The operation and maintenance of the facility will be the responsibility of the City Manager who will work closely with the Information Services Director, Facility Manager and Director of Public Works to assure that marketing, scheduling, maintenance and janitorial duties are carried out in a timely, efficient and effective manner. City Information Services staff will offer direct assistance to meeting planners. All operational and maintenance costs will be borne by the City of Cordova.

EVOSTC project related management: Staff will work closely with the Science Discovery Program to implement educational displays related to the Prince William Sound region. Whenever possible they will cooperate in providing science programs for all ages to increase learning opportunities in the community.

Procedure

1. Ensure community involvement – The Cordova Center project has been under way since 2001, starting with community meetings to ascertain general needs and high-priority features. A strong consensus was achieved for the vision of a multi-purpose community center incorporating the library, museum, science discovery center, auditorium, and offices in a single facility with a marine resource theme.
2. Build collaboration – Cordova Center planners met with EVOS Trustee Council members to initiate a dialog about how the Center can best serve EVOS Trustee Council outreach needs. The City initiated a strong partnership between members of related institutions including the Prince William Sound Science Center, United States Forest Service, Native tribe of Eyak, Community College, public schools, federal agencies, nonprofit Cordova Historical Society, service and civic groups and the community as a whole to collaborate on the planning and implementation of the Cordova Center project.
3. Retain design team – The firm of Minch Ritter Voelckers, Inc. was retained as project architects in February 2002. Detailed programming analysis of spaces was initiated. Community forums focusing on site, materials and features were organized to build broad support and consensus for the project, and to provide information to the design team as ideas were formulated. The Cordova Center architectural and engineering drawings are bid-ready. They represent the culmination of three years of community discussion and design review.

4. Secure the site – The City of Cordova purchased the preferred site.
5. Plan capital campaign – A strategic plan has been developed for the capital campaign. A working fundraising plan has been formulated, with a tactical development plan for carrying out each strategy.
6. Secure state and federal appropriations – Appropriations have been requested and received for project planning and initial stages. Federal funds have been dedicated to the project from the Economic Development Administration, USDA Rural Economic Development Administration and appropriations from HUD. The Alaska State Legislature has provided funding and Governor Murkowski included an appropriation in his 2005 budget.
7. Initiate public fundraising – A public fundraising campaign has been launched and will be on-going throughout the duration of the project. These local contributions show support for the project and will stimulate funding from non-local sources.
8. Submit grant applications – Proposals have been submitted to various prospective funding sources for grants to support the Cordova Center project.
9. Apply to the Trustee Council for funds – Previous applications have been submitted to the EVOSTC for partnership in funding the Cordova Center project. Feedback was received and the application has been modified in response to more clearly identify the services to EVOSTC that the Cordova Center will support. **EVOSTC funding is a critical component in building a coalition of funders for construction of the Cordova Center. It is the keystone to the success of the project.**
10. Submit additional funding applications - **Once EVOSTC funding is committed to the Cordova Center project**, grant requests will continue to be submitted to foundations, corporations with a local presence, and businesses. Additional funding requests will be made to the Alaska Congressional delegation and to the state for budget appropriations for top-off funding.

Data Analysis and Statistical Methods

Not applicable

Description of Study Area

The City of Cordova, incorporated in 1909, is located at the southeastern end of Prince William Sound in the Gulf of Alaska. The community was built on Orca Inlet, at the base of Eyak Mountain. It lies 52 air miles southeast of Valdez and 150 miles southeast of Anchorage. Cordova is a rural community accessible by air or water. Alaska Airlines provides federally subsidized daily jet service to the state airport. Access to the community is also available by smaller planes. The Alaska Marine Highway provides ferry service.

A home rule municipality with a Council-Manager form of government and a volunteer elected mayor and city council, Cordova has a year-round population of 2,298 residents (DCED 2004) including its federally recognized Native Tribe (The Native Village of Eyak). With 15% of the population Native American, the cultures of the Alutiiqs, Eyaks and Tlingits play an important role in the community. Most Eyak tribal members reside within the community of Cordova.

Gateway to the Copper River Delta, a 60-mile arc of wetlands, Cordova relies heavily on the marine and river ecosystems for its economy. Nearly half of all households are involved in the commercial fishing industry. For 17 years, the community has worked to re-group from the devastating effects to the economy in this region from the Exxon Valdez oil spill. Cordova continues to experience economic difficulties as fluctuations occur in the fishing industry.

Since 1989, work with the tourism industry has been underway to develop the community as a desirable destination. Visitation to Cordova has been slowly increasing in the past ten years primarily from the independent traveler via AMHS or air service. Passengers also arrive each week from Memorial Day to Labor Day on small ships operated by Alaska Sightseeing Cruise West. The Iceworm Festival, the Shorebird Festival, the Copper River Wild Salmon Celebration and musical events draw additional visitors. Sport fishermen arrive in the community in late summer for the returning silver salmon sport fishing season.

Coordination and Collaboration

Cordova Center planners have met with EVOS Trustee Council members several times to discuss how best to utilize space in the new facility to meet EVOS Trustee Council outreach needs and EVOS related research dissemination goals. As noted in the Procedure section, numerous stakeholders have been involved in the planning the Cordova Center. The Prince William Sound Science Center, U.S. Forest Service, Native Village of Eyak, PWS Community College, public schools, federal agencies, nonprofit Cordova Historical Society, service and civic groups and community members are collaborating on the planning and implementation of the Cordova Center project and have a stake in its success. Attached letters show support for the project. By partnering, the Center will provide cultural, educational and recreational opportunities and facilitate activities that foster the sharing of traditional ecological knowledge.

The project is structured to continually reinforce this collaboration as the interrelated services provided at the new facility complement and build upon each other. Continual public planning to identify new ways in which the facility can creatively be utilized to serve EVOS Trustee Council, the region and the state will enable the Cordova Center to maintain its role of disseminating information on restoration to a broad audience. This is an investment that will have long-term and far-reaching outcomes for EVOS Trustee Council while providing an array of benefits to the community of Cordova and the Prince William Sound region.

SCHEDULE

Project Milestones

Objectives	To secure funding to construct the Cordova Center
	To let the construction bid in 2008
	To begin construction in 2008
	To complete construction in 2009
	To implement EVOSTC related services upon completion of construction

Measurable Project Tasks

FY'07, 1st quarter (October 1, 2006-December 31, 2006)

- Proposal revised according to EVOSTC review and resubmitted

FY'07, 2nd quarter (January 1, 2007-March 31, 2007)

- Project funding approved by Trustee Council
- Input sought from Trustee Council on outreach and information dissemination spatial requirements
- Requests for state and federal appropriations
- Grant applications to foundations, corporations and government sources
- New phase of local fundraising campaign initiated
- Lobby to support funding requests for state and federal appropriations
- Ongoing fundraising
- Design new *Prince William Sound: Region in Transition* museum display

FY'07, 3rd quarter (April 1, 2007-June 30, 2007)

- Grant applications to foundations, corporations and government sources
- Ongoing fundraising
- Community involvement and traditional ecological knowledge plan developed with tribal and community members

FY'07, 4th quarter (July 1, 2007-September 30, 2007)

- Grant applications to foundations, corporations and government sources
- Ongoing fundraising
- Interim narrative and financial reports to EVOSTC
- Move to development phase of community involvement and traditional ecological knowledge plan

FY'08, 1st quarter (October 1, 2007-December 31, 2007)

- Final construction grant applications for top-off funding
- Construction bids advertised
- Prepare RFP's and bid documents
- Begin implementing community involvement and traditional ecological knowledge plan
- Groundbreaking ceremony

FY'08, 2nd quarter (January 1, 2008-March 31, 2008)

- Annual EVOS Marine Science Symposium
- Construction contract awarded
- Develop publicity to market conference facility for professional meetings
- Coordinate with Native Village of Eyak to develop Technical Ecological Knowledge program for new facility

FY'08, 3rd quarter (April 1, 2008-June 30, 2008)

- Contractor mobilizes
- Construction begins as soon as weather permits
- Finalize management plan for new facility

- Solicit and commission art with gulf ecosystem themes for new facility

FY'08, 4th quarter (July 1, 2008-September 30, 2008)

- Construction continues
- Work with educators to design opening display for Science Discovery Room
- Interim narrative and financial reports to EVOSTC

FY'09, 1st quarter (October 1, 2008-December 31, 2008)

- Construction continues

FY'09, 2nd quarter (January 1, 2009-March 31, 2009)

- Annual EVOS Workshop
- Construction continues

FY'09, 3rd quarter (April 1, 2009-June 30, 2009)

- Construction continues until completion
- Inspection

FY'09, 4th quarter (July 1, 2009-September 30, 2009)

- Move to new facility
- Grant opening
- Submit final reports

Upon completion of construction of the Cordova Center the partner departments and agencies will move into the facility. A Grand Opening celebration will be held to welcome the public into the new facility, to showcase its offerings, and to celebrate the successful partnerships and collaborations that have resulted in the completion of this important project.

During the first year of operation the services and activities that relate to EVOSTC goals and objectives will be implemented. The *Prince William Sound: Region in Transition* exhibit will be on display in the museum. The Archival materials will be catalogued and museum and library staff will assist the public in accessing the materials. Science education activities for youth will be offered at the Science Discovery Center. Educational displays will be created and assembled throughout the Cordova Center facility. Emergency oil response training sessions will be held. Marine science research symposia on PWS and events such as the annual EVOS workshop can be held at the center.

Statistics will be maintained on the use of these services and the attendance at the various events/activities. The Director of Information Services and the Mayor of Cordova will provide an update to the EVOSTC after the first year of operation to report on the initial outcomes of the EVOSTC's investment in the Cordova Center.

RESPONSIVENESS TO KEY TRUSTEE COUNCIL STRATEGIES

Community Involvement and Traditional Ecological Knowledge (TEK) – (Please see attached letters and resolutions of support.)

The Cordova Center Project developed and matured through a successful series of public meetings providing the opportunity for all residents to have input into the planning process.

Since 2002, a dozen open forum meetings have been held to discuss aspects of the Cordova Center project from site to building components to financial plans. Boxholder mailings, local surveys, and a series of articles in the *Cordova Times* have offered opportunities for education and queries. Radio talk shows since 2002 have allowed residents to comment and have questions answered. Many of the features of the Cordova Center were specifically designed to address a need that was identified or addressed in the series of public forums held early in the process. This collaboration from an early stage has allowed the project to move forward with strong support from the community. Public meetings and project progress updates continue even into this stage of the project.

The community of Cordova has determined that sustainable design is good citizenship, good economics and good public service. All the partners of the Cordova Center have made an organizational commitment to creating a sustainable facility. There is resolve to construct a multi-use public building that uses innovative techniques to be on the cutting edge environmentally and technologically. From the beginning of the planning process, this project has depended on the joint efforts of broad-based and diverse groups. All community members are invited to contribute their input to the planning process. This continual information sharing will remain a function of the Cordova Center once it is constructed.

Cordova Center Partners: The **City of Cordova** offers the many varied public services that municipal governments are responsible for in small rural communities including museum, library, water, sewer, road maintenance, public health and safety.

Established in 1967 as a centennial museum by the **Cordova Historical Society**, the **Cordova Museum** is operated under the auspices of the City of Cordova while the Cordova Historical Society owns the collection. The museum offers exhibitions, programs, publications and other activities that engage, enlighten, educate and entertain both community residents and visitors of all ages.

The **Cordova Public Library** provides services to patrons throughout the community of Cordova and surrounding areas from Icy Bay to hatcheries in remote areas of Prince William Sound. The library also serves as the elementary school library for 200 pre-kindergarten to sixth grade children. In addition, the library provides Internet access and on-site use of its resources to visitors throughout the year.

The **U.S. Forest Service** in partnership with the **Prince William Sound Science Center** provides the **Science Discovery Program**, offering a variety of education programs and demonstrations for youth. These programs provide an important connection to the marine environment for people of all ages and are directly related to EVOS Trustee Council concerns.

Resource Management Applications

Not applicable

Budget Justification:

We are requesting a total of \$7,464,085 over a three year period (FY07-FY09) from the EVOS Trustee Council. This multi-year request will fund costs associated with constructing areas in the Cordova Center with functions that directly relate to carrying out EVOSTC objectives. The following chart shows that 14,655 square feet will be used for EVOS related functions.

Square footage	<u>EVOS Space Use Designation</u>
4,075	Conference Center: A venue for sharing Sound Science & other EVOS research
1,225	Library: Providing access to EVOS related information and research support
1,040	Science Discovery Room: Educating environmental stewards
1,700	Museum: Exhibits - Documenting the past and looking to the future
3,410	Oil Spill Response Center: Training and emergency communication center
3,205	Visitors' Center: Restoration and development of regional outdoor recreation, tourism, and commercial fishing industries

Funds are also requested for the required travel to attend the Marine Science Symposium and the 9% general administration. This funding application is **not** for operation or maintenance of the facility. The City of Cordova will own and operate the Cordova Center.

Please note the following items are the same for **all** years:

- **No funds** are being requested for **personnel, commodities or equipment.**
- **No indirect funds** are being requested.
- **Community involvement activities** will be handled by the Mayor and City staff throughout the duration of the project. Regular updates to the community of Cordova will be provided through newsletters, email correspondence and other publicity activities. Finance Director's (FD) and Director of Information Services' (DIS) time, supplies and other associated costs will be provided as an **in-kind donation** from the City.

Estimate: DIS = 144 hours @ \$20.40/hour plus \$100 in supplies per year = \$3,037

- **All narrative and financial reports** will be prepared by city staff as an **in-kind donation.**

Estimate: DIS = 60 hours @ \$ 20.40/hour plus FD120 hours @ \$44/hr per year = \$6,504

FY07 Request: \$ 38,716 (\$38.7 in thousands)

Contractual: Activities include finalization of construction drawings and exhibit design.

- Exhibit design – Bob Banghart is working with museum staff to finalize design for museum exhibits, including those related to EVOS. Contract work: **\$ 18,000 (\$18 in thousands)**
- Finalization of construction drawings and assistance with bid specifications: Minch Ritter Voelckers (architects). Contract work: **\$ 16,219 (\$ 16.2 in thousands)**

Travel: Mayor Tim Joyce will attend the Marine Science Symposium. Airfare \$300; hotel @ \$150/night and per diem @ \$50/day for five days. **\$ 1,300 (\$1.3 in thousands)**

General Administration 9% fee: **\$35,519 X 9% = \$3,197 (\$3.2 in thousands)**

FY08 Request: \$2,239,367 (2239.37 in thousands)

Contractual: The contractor will mobilize and construction will begin as soon as the weather allows in 2008. Architects estimate that construction will be 30% complete by the end of September. The contractual budget request for FY08 will fund 30% of the project costs associated with the 14,655 square feet identified as related to EVOSTC interests. Project cost per

square foot for the purpose of this request is based on architectural/engineering, administration, exhibit design/installation, construction, and a portion of the contingency costs, divided by total square footage: \$15,878,000 /34,000 square feet = \$ 467 per square foot

14,655 square feet X \$467 per sq. ft. X 30% = **\$2,053,166 (\$2053.17 in thousands)**

Travel: The Mayor will attend the Marine Science Symposium. **\$ 1,300 (\$1.3 in thousands)**

General Administration 9% fee: \$2,054,466 X 9% = **\$184,902 (\$184.9 in thousands)**

FY09 Request: \$5,186,002 (\$5186.0 in thousands)

Contractual: Construction will continue until completion, which is anticipated in July 2009. Final inspections will occur as soon as possible and the obligations with the contractor finalized following the acceptance of the structure by the City of Cordova. The contractual budget request for FY09 will fund the final 59.5% of the project costs associated with the 14,655 square feet identified as related to EVOSTC interests.

14,655 square feet X \$467 per sq. ft. X 69.5% = **\$ 4,756,500 (\$4756.5 in thousands)**

Travel: The Mayor will attend the Marine Science Symposium. **\$1,300 (\$1.3 in thousands)**

General Administration 9% fee: \$4,757,800 X 9% = **\$428,202 (\$428.2 in thousands)**

EVOS Trustee Council funding is a critical component to project success. As well as providing valuable financial support, it will allow Cordova to leverage funds from other sources to make the Cordova Center Project a reality.

Other revenues and cost-sharing for the project

To date, \$3.7 million has been secured: federal appropriations - \$1.98 million; City of Cordova - \$225,000; FY06 Governor's budget - \$1 million; Economic Development Administration - \$200,000; Alaska State Legislature - \$25,000; U.S. Forest Service - \$300,000; and \$20,000 from local fundraising. In addition, the City has provided in excess of \$90,000 through in-kind and cash support for the planning and development of the project. The design and construction drawings are complete, the site has been acquired and some funds are available for construction.

An active local fundraising campaign is underway to obtain the remaining needed funds. In-kind support will be provided during the construction phase with time and equipment of the following departments: public works; planning and water/sewer. The remainder of the funds for this project will be raised from a public/private fundraising partnership made up of local contributions, government appropriations and grants from foundations, corporations and government agencies.

PROJECT EXPENSES		PROJECT REVENUES	
Land	\$ 140,000	Municipal to date	\$ 225,000
Architect & Engineering	\$ 900,000	State & Federal to date	\$3,513,000
Administration/Inspection	\$ 320,000	Local fundraising	\$ 20,014
Construction	\$13,261,748	Total Funding Secured	\$3,758,014
Exhibit Design/Installation	\$ 500,000	Municipal Projected	\$ 775,000
Equipment/Furnishings/Art	\$ 381,618	State & Federal Projected	\$2,966,679
Landscaping	\$ 30,000	Foundations/Corporations Projected	\$2,709,000
Contingency/Inflation	\$ 1,724,027	Local Fundraising Projected	\$ 205,000
		EVOSTC funding for construction	\$6,843,885*
		Total Funding Projected	\$13,499,564
Total Funding Needs	\$17,257,393	Total Secured & Projected	\$17,257,578

*Additional EVOSTC funding request of \$620,201 is for 9% GA costs plus Symposium travel

Kodiak Waste Management Plan

\$2,124,500 EVOS Civil Settlement Funds

A waste management plan, including facilities helps reduce marine pollution through proper disposal of common pollutants, such as waste oil and hazardous household waste. This plan provides disposal facilities and equipment for Kodiak, Old Harbor, Akhiak, Karluk, Laresn Bay, Port Lions and Ouzinkie.

Alutiiq Museum

\$1,500,000 EVOS Civil Settlement Funds

Archaeological repository and facilities for the Alutiiq Museum, making it the first museum in the spill region with proper facilities for care, cleaning and storage of archaeological artifacts.

Alaska Sea Life Center

\$26,500,000 EVOS Civil Settlement Funds

Partially funded this \$55 million research and education facility in Seward. Criminal funds provided another \$12.5 million.

Homer's Mariner Park

EVOS Civil Settlement Funds

Plan for restoration of this highly stressed intertidal habitat for benefit of shorebirds, intertidal biota and recreational users.

Lower Cook Inlet Waste Management Plan

EVOS Civil Settlement Funds

A waste management plan, including some facilities, will help reduce marine pollution by eliminating sources such as waste oil and hazardous household waste.

Sound Waste Management Plan

\$1.4 million EVOS Civil Settlement Funds

A waste management plan, including facilities, helps reduce marine pollution through proper disposal of common pollutants, such as waste oil and hazardous household waste. Facilities were constructed in Whittier, Chenega, Tatitlek, Valdez and Cordova.

**EXXON VALDEZ OIL SPILL TRUSTEE COUNCIL
DETAILED BUDGET FORM FY 07 - FY 09**

Budget Category:	Proposed FY 07	Proposed FY 08	Proposed FY 09	TOTAL PROPOSED
Personnel	\$0.0	\$0.0	\$0.0	\$0.0
Travel	\$0.0	\$0.0	\$0.0	\$0.0
Contractual	\$35.5	\$2,054.5	\$4,757.8	\$6,847.8
Commodities	\$0.0	\$0.0	\$0.0	\$0.0
Equipment	\$0.0	\$0.0	\$0.0	\$0.0
Subtotal	\$35.5	\$2,054.5	\$4,757.8	\$6,847.8
General Administration (9% of subtotal)	\$3.2	\$184.9	\$428.2	\$616.3
Project Total	\$38.7	\$2,239.4	\$5,186.0	\$7,464.1
Other Resources: (Cost Shares)	\$150.0	\$2,710.2	\$6,690.6	\$9,550.8

EVOSTC funds are being requested to cover the costs associated with the 14,655 square feet of the Cordova Center that have been identified as related to EVOSTC outreach and information sharing activities, travel to the Science Marine Symposium and the 9% required GA. The costs associated with the remaining square footage, landscaping, furniture, equipment, art and the contingency are being funded by the following **cost sharing** sources:

Secured funding sources: \$3.758M raised to date

Site: City of Cordova-\$140,000. **Planning and design:** Economic Development Admin \$200,000; City of Cordova match for EDA \$85,000; Federal Financial Assistance \$300,000; A portion of appropriations Bill FY03 S2709-Dept of Interior \$994,000 (remainder on construction).

Construction, equipment, furniture, art, administration, etc: Appropriations Bill FY04- Veterans Admin \$994,000; State of AK FY05 - Appropriation \$25,000; State of AK Governor's Capital Project FY06 Budget Appropriation \$1,000,000; local fundraising \$20,014.

In addition to the cost sharing listed in the summary form above, \$858,805 has been spent on project planning activities from secured grant funds and city matching funds. The city has acquired the site for \$140,000 and provided a substantial amount of in-kind staff time gathering public input, working with the architects and other planning activities related to the project.

Projected funding sources:

Construction, equipment, furniture, art, administration, etc: Federal and state appropriations \$2.967M; Municipal funding: \$775,000; Foundation funding and corporate donations \$2.7M; and local fundraising activities \$205,000. These projected funds will be spent on

administration, contractual, equipment, furniture, art, landscaping, and to cover a portion of the contingency in the project budget. Please see Budget Justification narrative for complete project budget.

FY 07-09

Project Number:
Project Title: The Cordova Center: EVOSTC Outreach
and Information Sharing Venue
Trustee Agency

FORM 3A
TRUSTEE
AGENCY
SUMMARY

Date Prepared:

7-Jan-07

[illegible]

Project Number: _____
Project Title: The Cordova Center: EVOSTC Outreach
and Information Sharing Venue
Agency: Trustee Agency

2 of 20

EXXON VALDEZ OIL .L TRUSTEE COUNCIL
 DETAILED BUDGET FORM FY 07 - FY 09

Contractual Costs:		Contractual Sum
Description		
4A Linkage		35.5
If a component of the project will be performed under contract, the 4A and 4B forms are required.		
Commodities Costs:		Commodities Sum
Description		
Contractual Total		\$35.5
Commodities Total		\$0.0

Project Number:
 Project Title: The Cordova Center: EVOSTC Outreach
 and Information Sharing Venue
 Agency: Trustee Agency

FORM 3B
 Contractual &
 Commodities
 DETAIL

FY 07

EXXON VALDEZ OIL .L TRUSTEE COUNCIL
DETAILED BUDGET FORM FY 07 - FY 09

[illegible]

FY 07

Project Number: _____
Project Title: The Cordova Center: EVOSTC Outreach
and Information Sharing Venue
Agency: Trustee Agency

FORM 3B
Equipment
DETAIL

EXXON VALDEZ OIL SPILL TRUSTEE COUNCIL
 DETAILED BUDGET FORM FY 07 - FY 09

Contractual Costs:		Contractual Sum
Description		
4A Linkage		2,054.5
If a component of the project will be performed under contract, the 4A and 4B forms are required.		Contractual Total
		\$2,054.5
Commodities Costs:		Commodities Sum
Description		
		Commodities Total
		\$0.0

Project Number:
 Project Title: The Cordova Center: EVOSTC Outreach
 and Information Sharing Venue
 Agency: Trustee Agency

FORM 3B
 Contractual &
 Commodities
 DETAIL

FY 08

EXXON VALDEZ OIL .L TRUSTEE COUNCIL
DETAILED BUDGET FORM FY 07 - FY 09

[illegible]

FY 08

Project Number: _____
Project Title: The Cordova Center: EVOSTC Outreach
and Information Sharing Venue
Agency: Trustee Agency

FORM 3B
Equipment
DETAIL

EXXON VALDEZ OIL; .L. TRUSTEE COUNCIL

[illegible]

FY 09

Project Number: _____
Project Title: The Cordova Center: EVOSTC Outreach
and Information Sharing Venue
Agency: Trustee Agency

FORM 3B
Personnel
& Travel
DETAIL

**EXXON VALDEZ OIL: .L TRUSTEE COUNCIL
DETAILED BUDGET FORM FY 07 - FY 09**

Contractual Costs:		Contractual Sum
Description		
4A Linkage		4,757.8
If a component of the project will be performed under contract, the 4A and 4B forms are required.		\$4,757.8
Commodities Costs:		Commodities Sum
Description		
Commodities Total		\$0.0

Project Number:
Project Title: The Cordova Center: EVOSTC Outreach
and Information Sharing Venue
Agency: Trustee Agency

FORM 3B
Contractual &
Commodities
DETAIL

EXXON VALDEZ OIL . L TRUSTEE COUNCIL
DETAILED BUDGET FORM FY 07 - FY 09

[illegible]

FY 09

Project Number: _____
Project Title: The Cordova Center: EVOSTC Outreach
and Information Sharing Venue
Agency: Trustee Agency

FORM 3B
Equipment
DETAIL

EXXON VALDEZ OIL SPILL TRUSTEE COUNCIL
DETAILED BUDGET FORM FY 07 - FY 09

Budget Category:	Proposed FY 07	Proposed FY 08	Proposed FY 09	TOTAL PROPOSED
Personnel	\$0.0	\$0.0	\$0.0	\$0.0
Travel	\$1.3	\$1.3	\$1.3	\$3.9
Contractual	\$34.2	\$2,053.2	\$4,756.5	\$6,843.9
Commodities	\$0.0	\$0.0	\$0.0	\$0.0
Equipment	\$0.0	\$0.0	\$0.0	\$0.0
Subtotal	\$35.5	\$2,054.5	\$4,757.8	\$6,847.8
Indirect (rate will vary by contractor)	\$0.0	\$0.0	\$0.0	\$0.0
Project Total	\$35.5	\$2,054.5	\$4,757.8	\$6,847.8

FY 07-09

Project Number:
Project Title: The Cordova Center: EVOSTC Outreach
and Information Sharing Venue
Name of Contractor: City of Cordova

FORM 4A
Non-Trustee
SUMMARY

EXXON VALDEZ OIL: L TRUSTEE COUNCIL

[illegible]

FY 07

Project Number: _____
Project Title: The Cordova Center: EVOSTC Outreach
and Information Sharing Venue
Name of Contractor: City of Cordova

FORM 4B
Personnel
& Travel
DETAIL

EXXON VALDEZ OIL SPILL TRUSTEE COUNCIL
 DETAILED BUDGET FORM FY 07 - FY 09

Contractual Costs:		Contractual Sum
Description		
Contract with architects and museum exhibit designer to complete plans 14655 square feet related space X \$467 per square foot @ .5% completion equals \$34,219		34.2
	Contractual Total	\$34.2
Commodities Costs:		Commodities Sum
Description		
NONE		
	Commodities Total	\$0.0

FY 07

Project Number:
 Project Title: The Cordova Center: EVOSTC Outreach
 and Information Sharing Venue
 Name of Contractor: City of Cordova

FORM 4B
 Contractual &
 Commodities
 DETAIL

EXXON VALDEZ OIL **.L TRUSTEE COUNCIL**
DETAILED BUDGET FORM FY 07 - FY 09

[illegible]

FY 07

Project Number: _____
Project Title: The Cordova Center: EVOSTC Outreach
and Information Sharing Venue
Name of Contractor: City of Cordova

FORM 4B
Equipment
DETAIL

**EXXON VALDEZ OIL .L TRUSTEE COUNCIL
DETAILED BUDGET, FORM FY 07 - FY 09**

[illegible]

FY 08

Project Number: _____
Project Title: The Cordova Center: EVOSTC Outreach
and Information Sharing Venue
Name of Contractor: City of Cordova

FORM 4B
Personnel
& Travel
DETAIL

EXXON VALDEZ OIL SPILL TRUSTEE COUNCIL
 DETAILED BUDGET FORM FY 07 - FY 09

Contractual Costs:		Contractual Sum
Description		
Contract with general contractor to construct the Cordova Center -- anticipate 30% completion of facility in FY08 14655 sq ft related to EVOSTC @ \$ 467 per square foot @ 30% completion equals \$2,053,166		2,053.2
	Contractual Total	\$2,053.2
Commodities Costs:		Commodities Sum
Description		
NONE		
	Commodities Total	\$0.0

Project Number:
 Project Title: The Cordova Center: EVOSTC Outreach
 and Information Sharing Venue
 Name of Contractor: City of Cordova

FORM 4B
 Contractual &
 Commodities
 DETAIL

FY 08

EXXON VALDEZ OIL .L TRUSTEE COUNCIL
DETAILED BUDGET FORM FY 07 - FY 09

[illegible]

FY 08

Project Number: _____
Project Title: The Cordova Center: EVOSTC Outreach
and Information Sharing Venue
Name of Contractor: City of Cordova

FORM 4B
Equipment
DETAIL

EXXON VALDEZ OIL . L TRUSTEE COUNCIL

[illegible]

FY 09

Project Number: _____
Project Title: The Cordova Center: EVOSTC Outreach
and Information Sharing Venue
Name of Contractor: City of Cordova

FORM 4B
Personnel
& Travel
DETAIL

EXXON VALDEZ OIL SPILL TRUSTEE COUNCIL
 DETAILED BUDGET FORM FY 07 - FY 09

Contractual Costs:		Contractual Sum
Description		
Contract with general contractor to construct the Cordova Center -- anticipate final 69.5% completion of facility in FY09 14655 sq ft related to EVOSTC @ \$ 467 per square foot @ 69.5% completion		4,756.5
	Contractual Total	\$4,756.5
Commodities Costs:		Commodities Sum
Description		
NONE		
	Commodities Total	\$0.0

FORM 4B
 Contractual &
 Commodities
 DETAIL

Project Number:
 Project Title: The Cordova Center: EVOSTC Outreach
 and Information Sharing Venue
 Name of Contractor: City of Cordova

FY 09

EXXON VALDEZ OIL .L TRUSTEE COUNCIL
DETAILED BUDGET FORM FY 07 - FY 09

[illegible]

FY 09

Project Number: _____
Project Title: The Cordova Center: EVOSTC Outreach
and Information Sharing Venue
Name of Contractor: City of Cordova

FORM 4B
Equipment
DETAIL