

University of Alaska 10-year Plan

Operating Budget Assumptions

The baseline scenario reflects the Governor's proposed FY10 budget increment level. This funding level is less than the UA Board of Regents' fixed cost increment; therefore some service level decreases are projected in key areas from FY09 to FY10. UA's 10-year plan includes projected contract and policy mandated personnel services increases, unlike other state agencies.

This plan has a GF Operating baseline increase of four percent based on the national Higher Education Price Index (HEPI). HEPI is an inflation index designed specifically to track the primary cost drivers in higher education. It is an essential planning tool for educational managers, enabling schools to project the future budget and funding increases required to maintain real purchasing power and investment. HEPI has averaged four percent for the past five years for the nation as a whole.

UA's actual fixed costs are projected to increase from four to five percent per year, based on projected contract requirements. A lower rate of increase will be challenging to achieve and represents a commitment by UA to continue realizing efficiencies.

The operating gasline related increments would support increased capacity for gasline related programs such as Engineering and Construction. UA is not producing enough graduates in these areas to meet current demand, much less demand increases anticipated from the gasline. In response to state needs, \$4.3 million of the Board of Regents' approved FY10 request for Operations-GF is for gasline related programs and program support. This plan assumes the proportion of gasline related operating program increments will grow over this 10-year timeframe incrementally through FY19.

In addition to gasline related initiatives, UA has a number of other program initiatives designed to meet critical state needs. UA's K-12 Outreach initiatives, though not directly gasline related, are essential in order for UA to have a pool of Alaskan students with the skills required to enter gasline related programs. Another fundamental function provided by UA is Health career training. Though not directly gasline related, each of these initiative areas will provide support toward current and projected future workforce needs, which may be intensified by the gasline impact.

Capital Budget Assumptions

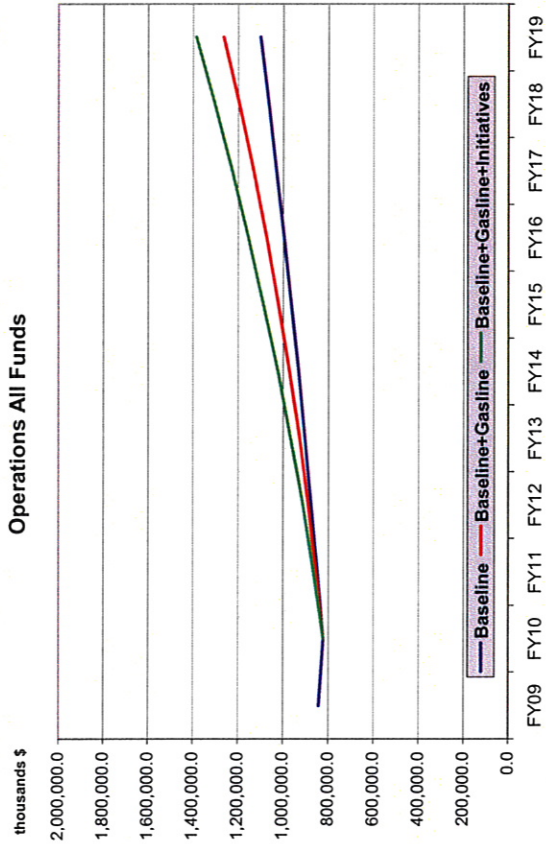
The capital projects presented in each scenario are based on the UA Board of Regents 6-year Capital Plan. The first three years of the plan are used for direct project cost estimates, and out year projects are represented by general placeholder cost estimates.

It is fiscally responsible to maintain existing facilities. The Governor's proposed FY10 budget provides \$10 million of UA's \$50 million annual renewal and renovation (R&R) requirement. This will add \$40 million to UA's deferred maintenance backlog which already exceeds \$800 million. For the period of FY11 through FY19, the baseline scenario incorporates \$50 million annually in capital GF to meet the Annual Renewal & Replacement requirement to keep the backlog from growing. This plan also includes a pay down of the deferred maintenance backlog of \$100 million annually.

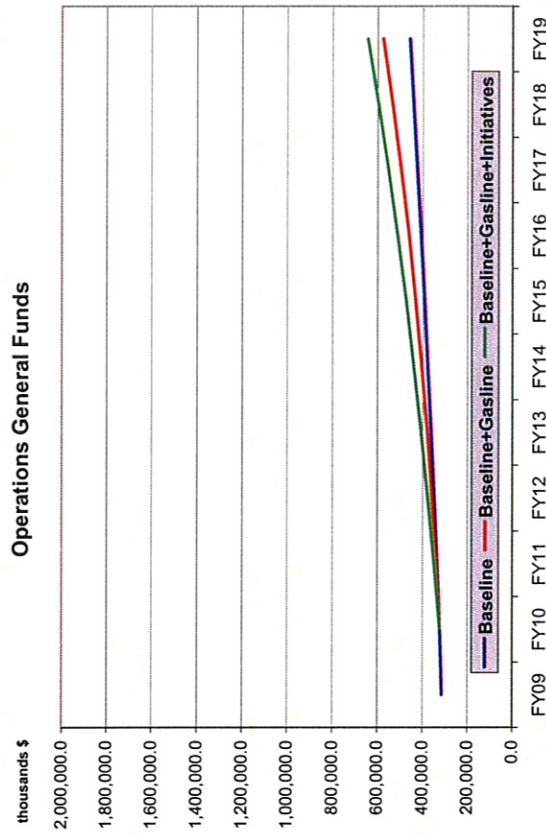
The FY10 UA Board of Regents capital request includes \$25 million in UA Engineering planning; this has been moved to FY11 as it is not included in the Governor's proposed FY10 budget. There is a placeholder for UA Engineering projects in FY12. A significant proportion of out-year Capital-GF listed as initiative is anticipated to support gasline related program growth.

University

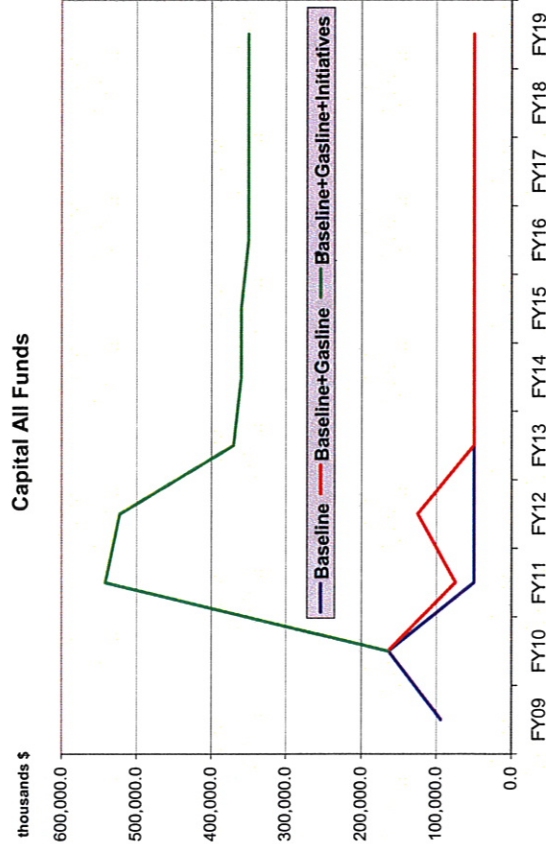
Operations All Funds



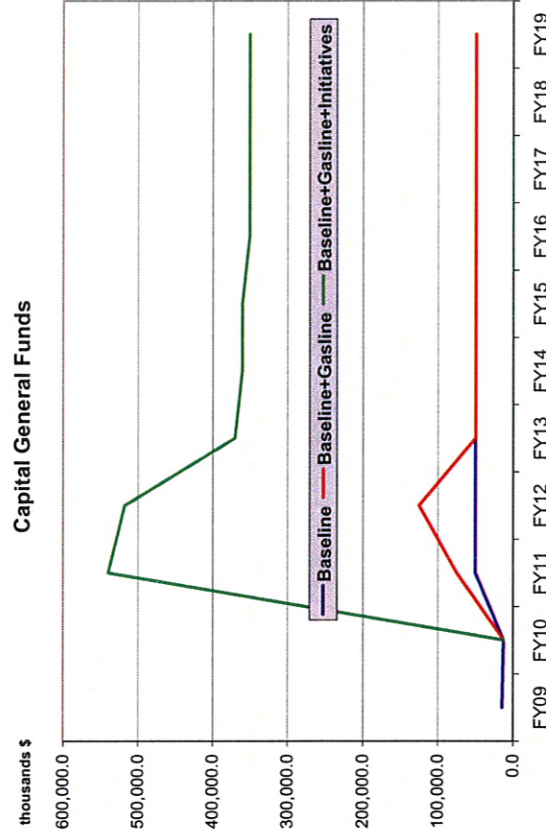
Operations General Funds



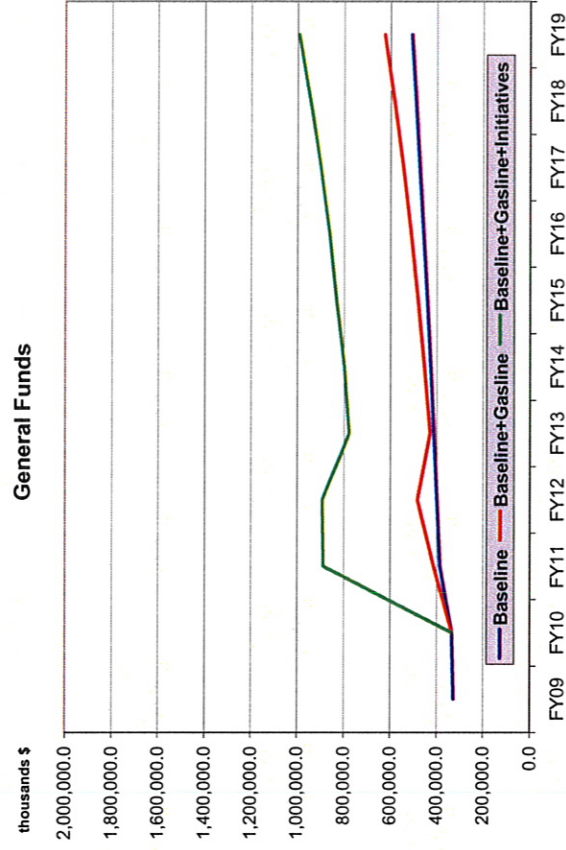
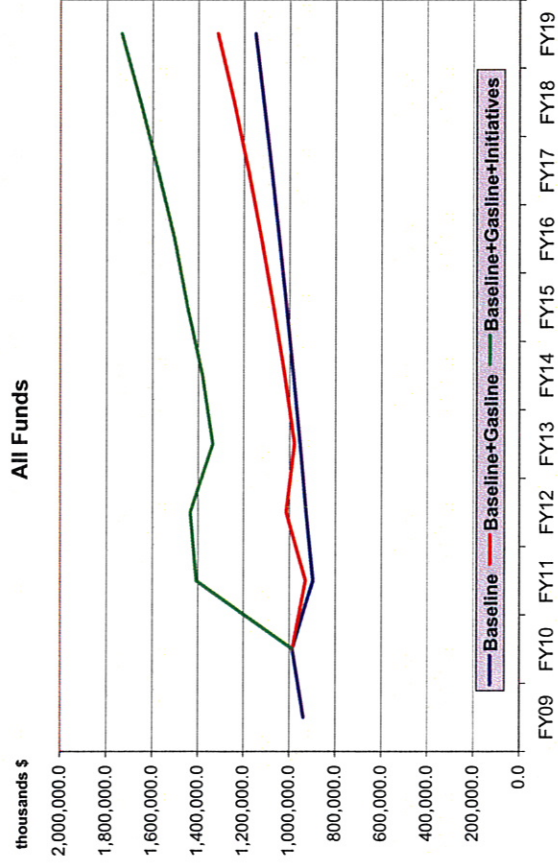
Capital All Funds



Capital General Funds



University



UA PLAN BASELINE ASSUMPTIONS: *Notes for FY09 Baseline Appropriations and department assumptions for FY10 and beyond*

- The Governor's FY09 Capital Budget Includes \$46,075.0 in Legislative add-on projects (\$75.0 General Funds and \$46,000.0 Other Funds) for UA.
- This plan assumes future baseline GF program support growth at UA of 4% annually. This growth rate assumption will be challenging to achieve in part due to anticipated contract and policy mandated personnel services increases, which are included in this plan.
- The FY10 baseline numbers represent the Governor's proposed operating and capital budgets; however, these are less than the amount required for UA to maintain FY09 service levels.
- FY10 Operations-GF includes \$9.4 million for fixed cost increases; this is \$6.3 million (not including utilities) less than the level necessary for UA to continue operations at FY09 service levels. Also included is: \$800.0 in K-12 Outreach; \$1,000.0 in Energy and Cooperative Extension; and \$1,843.9 in Health Academic Programs. It is important to note that to implement these programs the fixed cost shortfall will need to be addressed.
- Also included in the FY10 Operations-GF are transfers of Small Business Development Center funding from Business License and Corporate Fees to GF, and the Alaska National Guard/University of Alaska Tuition Scholarship Program (TSP) from the Department of Military and Veteran Affairs to the UA.
- The Higher Education Price Index (HEPI) is an inflation index designed specifically to track the primary cost drivers in higher education. It is an essential planning tool for educational managers, enabling schools to project the future budget and funding increases required to maintain real purchasing power and investment. HEPI has averaged 4% for the past 5 years.
- In response to state needs, UA has focused a majority of its resources on growing programs in high demand job areas. Most of these programs have higher costs associated with them due to: a need for competitive wages to recruit faculty; smaller class sizes because of strict accreditation limits and lab constraints; and needs for costly academic equipment.
- At UA, the primary contributors to Operations- Other State Funds are Student tuition and fees and general university receipts such as individual, local and corporate giving.
- The FY10 Baseline Operations incorporated unrealizable budget authority reductions in Other State Funds of \$22.6 million and Federal Funds of \$25.4 million.
- This plan assumes modest growth in Operations- Federal Funds; realizing this growth requires state investment in research space.
- Some of the FY10 Operations- Other State Funds budget increments are dependent on unfunded GF increments and will not be realizable at this level without the GF funding.
- This plan assumes tuition rate increases of 5% per year, which is just enough to keep up with the portion of fixed cost increases reliant on this source.
- Over this ten year period UA will become proportionally more dependent on state funds, due to having optimized the non-general fund leveraging opportunities at this time.
- The FY10 Capital-GF includes \$10 million of the \$50 million annual R&R requirement, and \$2.2 million of pass-thru funding to Providence Alaska Medical Center for the Alaska Family Medicine Residency Program.
- \$50 million per year in Renewal and Renovation is necessary in order to not add to the deferred maintenance backlog.
- FY10 Capital - Federal Funds is for the Alaska Region Research Vessel; and some receipt authority for other potential Federal projects.
- FY10 Capital-Other State Funds include bonding for the UAF Life Sciences Innovation and Learning Facility and the UAF Energy Technology Building. It is important to note that without the GF portion this authority will likely be unrealizable.
- College preparation program focus is necessary to continue increasing the number of qualified students and successful graduates.

University

Baseline Budget Growth 1/

(thousands \$)

	FY09	FY10	FY11	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19
Total Appropriations	937,011.4	985,688.8	897,767.7	925,628.9	953,225.3	981,895.8	1,012,650.2	1,044,636.2	1,077,905.3	1,112,510.9	1,148,624.1
General Fund	321,952.9	328,899.6	379,556.5	392,929.8	406,838.0	421,302.6	436,345.7	451,990.6	468,261.3	485,182.8	502,781.2
General Fund Match	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3
Federal Funds	156,076.9	246,558.5	132,581.3	134,530.7	135,463.6	136,404.0	137,351.9	138,307.4	139,270.6	140,241.5	141,220.1
Other State Funds	454,204.3	405,453.4	380,852.6	393,391.1	406,146.4	419,411.9	434,175.3	449,560.9	465,596.1	482,309.3	499,845.5
Operations	842,956.7	822,063.8	847,767.7	875,628.9	903,225.3	931,895.8	962,650.2	994,636.2	1,027,905.3	1,062,510.9	1,098,624.1
General Fund	307,898.2	316,699.6	329,556.5	342,929.8	356,838.0	371,302.6	386,345.7	401,990.6	418,261.3	435,182.8	452,781.2
General Fund Match	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3
Federal Funds	156,076.9	131,558.5	132,581.3	134,530.7	135,463.6	136,404.0	137,351.9	138,307.4	139,270.6	140,241.5	141,220.1
Other State Funds	374,204.3	369,028.4	380,852.6	393,391.1	406,146.4	419,411.9	434,175.3	449,560.9	465,596.1	482,309.3	499,845.5
Formula Programs	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Non-formula Programs	842,956.7	822,063.8	847,767.7	875,628.9	903,225.3	931,895.8	962,650.2	994,636.2	1,027,905.3	1,062,510.9	1,098,624.1
General Fund	307,898.2	316,699.6	329,556.5	342,929.8	356,838.0	371,302.6	386,345.7	401,990.6	418,261.3	435,182.8	452,781.2
General Fund Match	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3
Federal Funds	156,076.9	131,558.5	132,581.3	134,530.7	135,463.6	136,404.0	137,351.9	138,307.4	139,270.6	140,241.5	141,220.1
Other State Funds	374,204.3	369,028.4	380,852.6	393,391.1	406,146.4	419,411.9	434,175.3	449,560.9	465,596.1	482,309.3	499,845.5
Capital	94,054.7	163,625.0	50,000.0	50,000.0	50,000.0	50,000.0	50,000.0	50,000.0	50,000.0	50,000.0	50,000.0
General Fund	14,054.7	12,200.0	50,000.0	50,000.0	50,000.0	50,000.0	50,000.0	50,000.0	50,000.0	50,000.0	50,000.0
General Fund Match	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Federal Funds	0.0	115,000.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other State Funds	80,000.0	36,425.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0

1. UA baseline figures include wage and benefit increases.

Notes for FY09 Baseline Appropriations and department assumptions for FY10 and beyond

FY09 numbers include a \$4,840.0 GF transfer from the Governor's office for Fuel and Utilities.
See prior page for assumptions.

UA PLAN GASLINE RELATED ASSUMPTIONS: *Describe department assumptions for gasline appropriations estimates below:*

- The Governor's proposed FY10 budget includes \$800.0 in Operations- GF for K-12 bridging programs that support engineering and other gasline related programs.
- In response to state needs, \$4.3 million of the Board of Regents' approved FY10 request for Operations-GF was for gasline related programs and program support, such as engineering.
- This plan assumes that the proportion of gasline related operating program increments will grow over this 10-year timeframe incrementally through FY19.
- The gasline related Capital-GF includes training equipment for gasline related programs in FY10, planning money for UA engineering facilities in FY11, and a placeholder for the actual construction costs for these facilities in FY12.
- A significant proportion of out-year Capital-GF listed under other growth is anticipated to support gasline related program growth.
- College preparation program focus is necessary to continue increasing the number of qualified students in gasline related programs and produce successful graduates in these programs.

University

Gasline Related Budget Growth (thousands \$)

	<u>FY09</u>	<u>FY10</u>	<u>FY11</u>	<u>FY12</u>	<u>FY13</u>	<u>FY14</u>	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>
Total Appropriations	0.0	1,072.0	30,770.1	88,413.2	24,921.5	39,246.8	56,893.5	77,401.3	101,993.2	131,183.4	165,482.1
General Fund	0.0	0.0	29,507.1	85,577.3	18,445.6	28,374.0	40,655.0	55,614.1	73,613.6	95,056.0	120,388.4
General Fund Match	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Federal Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other State Funds	0.0	1,072.0	1,263.1	2,835.9	6,476.0	10,872.9	16,238.5	21,787.2	28,379.6	36,127.4	45,093.7
Operations	0.0	0.0	5,770.1	13,413.2	24,921.5	39,246.8	56,893.5	77,401.3	101,993.2	131,183.4	165,482.1
General Fund	0.0	0.0	4,507.1	10,577.3	18,445.6	28,374.0	40,655.0	55,614.1	73,613.6	95,056.0	120,388.4
General Fund Match	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Federal Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other State Funds	0.0	0.0	1,263.1	2,835.9	6,476.0	10,872.9	16,238.5	21,787.2	28,379.6	36,127.4	45,093.7
Formula Programs	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Non-formula Programs	0.0	0.0	5,770.1	13,413.2	24,921.5	39,246.8	56,893.5	77,401.3	101,993.2	131,183.4	165,482.1
General Fund	0.0	0.0	4,507.1	10,577.3	18,445.6	28,374.0	40,655.0	55,614.1	73,613.6	95,056.0	120,388.4
General Fund Match	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Federal Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other State Funds	0.0	0.0	1,263.1	2,835.9	6,476.0	10,872.9	16,238.5	21,787.2	28,379.6	36,127.4	45,093.7
Capital	0.0	1,072.0	25,000.0	75,000.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
General Fund	0.0	0.0	25,000.0	75,000.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
General Fund Match	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Federal Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other State Funds	0.0	1,072.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0

Describe department assumptions for gasline appropriations estimates:

See prior page for assumptions.

UA PLAN NEW INITIATIVES (Except Gasline) ASSUMPTIONS: *Describe department assumptions for new initiatives (except gasline) appropriations estimates below:*

- A significant proportion of out-year Capital-GF listed under other growth is anticipated to support gasline related program growth.
- Items from the Board of Regents' FY10 approved capital request that were unfunded in the Governor's proposed FY10 budget have been shifted to FY11 and FY12, with some of the projects distributed across multiple years in phases. Some of the projects planned for FY11 have been shifted to FY12.
- In FY11, anticipated requests include: the UAF Life Sciences Innovation and Learning Facility; UAS Auke Lake Campus Entry Improvements and Road Realignment; the UAA Sports Arena; the UAF Energy Technology Building; additional or replacement dorms at all three MAUs; planning for the UAA cogeneration plant; planning for the UAF Fire Station and Student Firefighter Training Center; feasibility studies for Community Campus new facilities; as well as first phases of project and equipment requests in the areas of energy, climate and Alaska education policy.
- In FY12, anticipated capital requests include: the UAF Fire Station and Student Firefighter Training Center; the UAA Cogeneration plant; UAA and UAF classroom expansions; and UAA Health Sciences Phase II.
- Out year increments are placeholders for such things as potential projects coming from the Community Campus feasibility study results and/or increased state demand in a particular program area requiring additional facility investment.
- This plan assumes continued efficiencies are realized in space utilization of existing facilities.
- A solution to deferred maintenance is important; this plan incorporates \$100 million per year for the next 8 years to pay down deferred maintenance. There are other funding options to be discussed.
- For every \$100 million in new facilities investment there can be an expected increase of \$3-5 million in operating costs.
- Over this ten year period UA will become proportionally more dependent on state funds, due to having optimized the non-general fund leveraging opportunities at this time.
- College preparation program focus is necessary to continue increasing the number of qualified students and successful graduates.

University

Initiatives (Except Gasline) (thousands \$)

	FY09	FY10	FY11	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19
Total Appropriations	0.0	0.0	478,567.3	420,160.3	357,719.7	360,263.7	377,115.9	381,670.0	395,469.0	408,276.4	419,966.7
General Fund	0.0	0.0	473,024.9	409,408.8	344,904.7	342,908.9	350,573.8	347,757.9	354,298.8	360,010.9	364,682.2
General Fund Match	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Federal Funds	0.0	0.0	1,363.8	1,851.2	5,657.3	7,674.0	14,927.2	21,496.5	28,479.5	35,899.8	43,940.5
Other State Funds	0.0	0.0	4,178.5	8,900.3	7,157.6	9,680.7	11,614.9	12,415.6	12,690.7	12,365.7	11,344.0
Operations	0.0	0.0	11,894.3	22,435.3	37,719.7	50,263.7	67,115.9	81,670.0	95,469.0	108,276.4	119,966.7
General Fund	0.0	0.0	8,351.9	16,683.8	24,904.7	32,908.9	40,573.8	47,757.9	54,298.8	60,010.9	64,682.2
General Fund Match	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Federal Funds	0.0	0.0	1,363.8	1,851.2	5,657.3	7,674.0	14,927.2	21,496.5	28,479.5	35,899.8	43,940.5
Other State Funds	0.0	0.0	2,178.5	3,900.3	7,157.6	9,680.7	11,614.9	12,415.6	12,690.7	12,365.7	11,344.0
Formula Programs	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Non-formula Programs	0.0	0.0	11,894.3	22,435.3	37,719.7	50,263.7	67,115.9	81,670.0	95,469.0	108,276.4	119,966.7
General Fund	0.0	0.0	8,351.9	16,683.8	24,904.7	32,908.9	40,573.8	47,757.9	54,298.8	60,010.9	64,682.2
General Fund Match	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Federal Funds	0.0	0.0	1,363.8	1,851.2	5,657.3	7,674.0	14,927.2	21,496.5	28,479.5	35,899.8	43,940.5
Other State Funds	0.0	0.0	2,178.5	3,900.3	7,157.6	9,680.7	11,614.9	12,415.6	12,690.7	12,365.7	11,344.0
Capital	0.0	0.0	466,673.0	397,725.0	320,000.0	310,000.0	310,000.0	300,000.0	300,000.0	300,000.0	300,000.0
General Fund	0.0	0.0	464,673.0	392,725.0	320,000.0	310,000.0	310,000.0	300,000.0	300,000.0	300,000.0	300,000.0
General Fund Match	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Federal Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other State Funds	0.0	0.0	2,000.0	5,000.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0

Describe department assumptions for new initiatives (except gasline) appropriations estimates:

See prior page for assumptions.

University

Baseline plus Gasline

	<u>FY09</u>	<u>FY10</u>	<u>FY11</u>	<u>FY12</u>	<u>FY13</u>	<u>FY14</u>	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>
Total Appropriations											
General Fund	937,011.4	986,760.8	928,537.8	1,014,042.1	978,146.8	1,021,142.6	1,069,543.7	1,122,037.5	1,179,898.5	1,243,694.3	1,314,106.2
General Fund Match	321,952.9	328,899.6	409,063.6	478,507.1	425,283.6	449,676.6	477,000.7	507,604.7	541,874.9	580,238.8	623,169.6
Federal Funds	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3
Other State Funds	156,076.9	246,558.5	132,581.3	134,530.7	135,463.6	136,404.0	137,351.9	138,307.4	139,270.6	140,241.5	141,220.1
	454,204.3	406,525.4	382,115.7	396,227.0	412,622.4	430,284.8	450,413.8	471,348.1	493,975.7	518,436.7	544,939.2
Operations											
General Fund	842,956.7	822,063.8	853,537.8	889,042.1	928,146.8	971,142.6	1,019,543.7	1,072,037.5	1,129,898.5	1,193,694.3	1,264,106.2
General Fund Match	307,898.2	316,699.6	334,063.6	353,507.1	375,283.6	399,676.6	427,000.7	457,604.7	491,874.9	530,238.8	573,169.6
Federal Funds	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3
Other State Funds	156,076.9	131,558.5	132,581.3	134,530.7	135,463.6	136,404.0	137,351.9	138,307.4	139,270.6	140,241.5	141,220.1
	374,204.3	369,028.4	382,115.7	396,227.0	412,622.4	430,284.8	450,413.8	471,348.1	493,975.7	518,436.7	544,939.2
Formula Programs	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Non-formula Programs											
General Fund	842,956.7	822,063.8	853,537.8	889,042.1	928,146.8	971,142.6	1,019,543.7	1,072,037.5	1,129,898.5	1,193,694.3	1,264,106.2
General Fund Match	307,898.2	316,699.6	334,063.6	353,507.1	375,283.6	399,676.6	427,000.7	457,604.7	491,874.9	530,238.8	573,169.6
Federal Funds	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3
Other State Funds	156,076.9	131,558.5	132,581.3	134,530.7	135,463.6	136,404.0	137,351.9	138,307.4	139,270.6	140,241.5	141,220.1
	374,204.3	369,028.4	382,115.7	396,227.0	412,622.4	430,284.8	450,413.8	471,348.1	493,975.7	518,436.7	544,939.2
Capital											
General Fund	94,054.7	164,697.0	75,000.0	125,000.0	50,000.0	50,000.0	50,000.0	50,000.0	50,000.0	50,000.0	50,000.0
General Fund Match	14,054.7	12,200.0	75,000.0	125,000.0	50,000.0	50,000.0	50,000.0	50,000.0	50,000.0	50,000.0	50,000.0
Federal Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other State Funds	0.0	115,000.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
	80,000.0	37,497.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0

University

Baseline plus Gasline plus New Initiatives

	<u>FY09</u>	<u>FY10</u>	<u>FY11</u>	<u>FY12</u>	<u>FY13</u>	<u>FY14</u>	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>
Total Appropriations											
General Fund	937,011.4	986,760.8	1,407,105.1	1,434,202.4	1,335,866.5	1,381,406.3	1,446,659.6	1,503,707.5	1,575,367.5	1,651,970.7	1,734,072.9
General Fund Match	321,952.9	328,899.6	882,088.5	887,915.9	770,188.3	792,585.5	827,574.5	855,362.6	896,173.7	940,249.7	987,851.8
Federal Funds	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3
Other State Funds	156,076.9	246,558.5	133,945.1	136,381.9	141,120.9	144,078.0	152,279.1	159,803.9	167,750.1	176,141.3	185,160.6
	454,204.3	406,525.4	386,294.2	405,127.3	419,780.0	439,965.5	462,028.7	483,763.7	506,666.4	530,802.4	556,283.2
Operations											
General Fund	842,956.7	822,063.8	865,432.1	911,477.4	965,866.5	1,021,406.3	1,086,659.6	1,153,707.5	1,225,367.5	1,301,970.7	1,384,072.9
General Fund Match	307,898.2	316,699.6	342,415.5	370,190.9	400,188.3	432,585.5	467,574.5	505,362.6	546,173.7	590,249.7	637,851.8
Federal Funds	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3
Other State Funds	156,076.9	131,558.5	133,945.1	136,381.9	141,120.9	144,078.0	152,279.1	159,803.9	167,750.1	176,141.3	185,160.6
	374,204.3	369,028.4	384,294.2	400,127.3	419,780.0	439,965.5	462,028.7	483,763.7	506,666.4	530,802.4	556,283.2
Formula Programs	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Non-formula Programs											
General Fund	842,956.7	822,063.8	865,432.1	911,477.4	965,866.5	1,021,406.3	1,086,659.6	1,153,707.5	1,225,367.5	1,301,970.7	1,384,072.9
General Fund Match	307,898.2	316,699.6	342,415.5	370,190.9	400,188.3	432,585.5	467,574.5	505,362.6	546,173.7	590,249.7	637,851.8
Federal Funds	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3	4,777.3
Other State Funds	156,076.9	131,558.5	133,945.1	136,381.9	141,120.9	144,078.0	152,279.1	159,803.9	167,750.1	176,141.3	185,160.6
	374,204.3	369,028.4	384,294.2	400,127.3	419,780.0	439,965.5	462,028.7	483,763.7	506,666.4	530,802.4	556,283.2
Capital											
General Fund	94,054.7	164,697.0	541,673.0	522,725.0	370,000.0	360,000.0	360,000.0	350,000.0	350,000.0	350,000.0	350,000.0
General Fund Match	14,054.7	12,200.0	539,673.0	517,725.0	370,000.0	360,000.0	360,000.0	350,000.0	350,000.0	350,000.0	350,000.0
Federal Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other State Funds	0.0	115,000.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
	80,000.0	37,497.0	2,000.0	5,000.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0