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**Lawrence Duncan III**  
Vice President  
Federal and State Government Relations & PAC Affairs

March 16, 2011

The Honorable Sean Parnell  
Governor of Alaska  
P.O. Box 110001  
Juneau, AK 99811-0001

Dear Governor Parnell:

I am writing to express Lockheed Martin's strong support for House Bill 118 and Senate Bill 64, legislation that reflects your effort to encourage more research and development in the State of Alaska.

Lockheed Martin is heavily focused on research and development, which is critical to innovation and national security. Incentives that encourage more corporate investment in research and development will support economic growth and high-technology jobs across a wide spectrum of industries. These incentives also will support the research efforts of universities working in concert with industry on projects that will improve the lives of all Alaskans.

Forty states have adopted research and development tax credits. Your effort in the State of Alaska is an important step toward expanding and diversifying Alaska's economy. Thank you for your leadership on encouraging new research and development in Alaska.

Sincerely,

A handwritten signature in black ink, appearing to read "Larry Duncan III".

Lawrence Duncan III