

**General Information**

Board/Commission and seat you are seeking:  
Mental Health Trust Authority, --

Additional Boards/Commissions of interest:  
None

State Boards/Commissions on which you have served:  
University of Alaska Board of Regents

First Name  
Michael

Middle Name  
Kiernan

Last Name  
Powers

Mailing Address

City

State & Zip

Military Service

**Conflict of Interest**

Full disclosure of personal financial data under AS 39.50.010 is required for certain boards and commissions. Are you willing to provide this information if required for the board or commission which you are applying?  
Yes

Service in a public office is a public trust. The Ethics Act (AS 39.52.110) prohibits substantial and material conflicts of interest. Is it possible that you or any member of your family will benefit financially by decisions to be made by the board or commission for which you are applying? If you answer 'yes' to this question you MUST explain the potential financial benefit.  
No

Please explain the potential financial benefit

**Employment History**

Employment work history including paid, unpaid, or voluntary.  
Chief Operating Officer, Foundation Health Partners (Fairbanks) May 2017-Present  
Interim Chancellor-University of Alaska Fairbanks, Sept 2015 -August 2016  
Chief Executive Officer, Fairbanks Memorial Hospital, 1995 - 2015  
Chief Financial Officer, Fairbanks Memorial Hospital, 1986-1995  
Administrative Fellow, Medical College of Virginai, 1985-1986

**Education, Training, Experience & Qualifications**

List both formal and informal education and training experiences:  
MA-Business (Health Administration), University of Wisconsin-Madison  
HD-Anglo-Irish Literature, Trinity College, Dublin, Ireland  
BA-English Literature, Lawrence University, Appleton, Wisconsin

List any professional licenses, certifications, or registrations and dates obtained that may be used as qualifying criteria:

State of Alaska Nursing Home Administrator (1996)

List any community service, municipal government, and state positions held, and any awards received.  
See resume

**Conviction Record**

Have you ever been convicted of a misdemeanor within the past five years or a felony within the past ten years?

No

Conviction Circumstances

### **Certification of Accuracy & Completeness**

By submitting this online application, I swear the information I have entered on this form is true to the best of my knowledge. I understand that if I deliberately conceal or enter false information on the form my application may be rejected, I may be removed from the list of eligible candidates, or I may be removed from the position. I agree that the Office of the Governor may contact present or former employees or other persons who know me to obtain an additional information about my skills and abilities. I understand that the information on this application is public information and may be released through a legal request for such information.

Type "I certify"

"I certify"

Resume Addendum:

Attached below.

### **Press Release Wording**

Michael K . Powers currently serves as the FHP Chief Operating Officer (Tanana Valley Clinic). Mr. Powers also served as CEO of Fairbanks Memorial Hospital and Denali Center (FMH/DC) from 1995 to 2015. From 1986 - 1995, Mr. Powers was the Chief Financial Officer of FMH/DC. Mr. Powers received a master's degree in Health Services Administration from the University of Wisconsin in 1984, a master's degree in Anglo-Irish Literature from Trinity College in Dublin, Ireland in 1980 and a bachelors' degree in English Literature from Lawrence University in Appleton, Wisconsin in 1978.

Mr. Powers is involved in numerous health services activities, including serving as two-time past President of the Alaska Hospital & Nursing Home Association (ASHNHA) and an Executive board member of the Interior Community Health Center for 13 years. The American Hospital Association certified Mr. Powers as a state delegate and member of the Regional Policy Board 9 in 2013. He served in the same capacity from 2000-2002. Mr. Powers recently stepped down from his role on the University of Alaska Board of Regents to serve as Interim Chancellor of the University of Alaska-Fairbanks for the 2015/16 academic year. He currently serves on the Northwest Commission on Colleges and Universities, and has served in leadership various civic, philanthropic, athletic and arts organizations in Fairbanks over the past three decades.

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# MICHAEL K. POWERS

## EDUCATION

- 1984 Master of Business, Health Services Emphasis, University of Wisconsin Madison
- 1980 Higher Degree, Anglo-Irish Literature (Rotary International Graduate Fellow), University of Dublin Trinity, Dublin – Ireland
- 1978 Bachelor of Arts, English Literature, Lawrence University, Appleton, Wisconsin

## PROFESSIONAL EXPERIENCE

### **Chief Operating Officer, Foundation Health Partners Tanana Valley Clinic May 2017 – Present**

Direct all clinical and business operations for Interior Alaska's largest primary care clinic. Lead development and implementation of clinic strategic plans and policies.

### **Interim Chancellor, University of Alaska Fairbanks September 2015 – August 2016**

Appointed to serve as Interim Chancellor of the University of Alaska's flagship campus, one of twenty-six Land, Sea, Space Grant Universities in the United States, recognized for its world-class Arctic research. Responsibilities included strategic planning, federal compliance, legislative and community outreach and advocacy, and serving as campus lead for 3,400 faculty and staff, 9,800 students and \$450 million operation.

### **Leadership, Fairbanks Memorial Hospital & Denali Center**

#### **Chief Executive Officer, 1995 – 2015**

#### **Chief Financial Officer, 1986 – 1995**

152-bed not-for-profit hospital and 90-bed skilled nursing facility. Annual gross revenue of \$350 million; 250,000 square mile service area; more than 1,100 employees. Owned by the Greater Fairbanks Community Hospital Foundation, operated by Banner Health

#### ***Strategic Planning***

- Led Fairbanks Memorial Hospital through six unique three-year strategic planning cycles
- Transformed a 152-bed acute-care hospital into a vertically integrated health system providing emergency, acute, critical, outpatient, long term, and hospice care, affiliated with the state's largest multidisciplinary care clinic

#### ***Conflict Management***

- Served as organizational lead for a hospital comprised of 125 independent, contracted and employed physicians; including solo practitioners, small partnerships, and one large-multi-specialty group practice
- Balanced and advanced the competing interests of 50 hospital and medical staff departments with diverse clinical and operational needs
- Served on leadership team that brokered the affiliation with 45-member Tanana Medical Group

#### ***Program Growth***

- Recruited 100+ physicians to support clinical operations across the healthcare continuum, including entirely new offerings in neurosurgery, oncology, radiation therapy, vascular surgery and skilled long-term care, including dementia care
- Established cardiac catheterization and clinical radiation therapy services in a rural facility without typical health market backup capability. These types of projects required extensive negotiations with national accrediting agencies, state health officials and competing local and state medical interests while simultaneously achieving community-appropriate clinical offerings. Initially controversial, these key services successfully extended the care continuum for the vast interior region of Alaska while generating funds for cross-subsidization of fiscally challenging, mission-driven services such as behavioral health

### ***Financial Stewardship***

- Maintained a positive operating margin in the face of significant financial pressure from multiple sources. Special focus and expertise in balancing interests of a diverse group of stakeholders including patient affordability, community expectations, corporate mandates, and national and state regulatory directives
- Developed and managed annual operating and capital budgets in excess of \$350 million

### ***Patient Safety and Quality***

- Actively managed compliance with Hospital Compare Core Measures, National Health Safety Network, HCAHPS Survey Patient Satisfaction Survey, National Database for Nursing Quality Improvement, the Association for Healthcare Research Quality, Value Based Purchasing, and CMS' Hospital Readmissions Reduction Program

### ***Public Accountability***

- Oversaw numerous reviews and audits conducted annually by outside agencies to evaluate quality, finance, safety, regulatory compliance and adherence to extensive state and federal standards
- FMHDC awarded the American Hospital Association's "Living the Vision Award" in 2006, one of only two organizations recognized among the nation's 5,000 hospitals for community engagement
- Consistently achieved the lowest cost structure and billing rates of any major hospital in Alaska
- Regularly testified before Alaska State Legislature on issues impacting health care and education in Alaska, including teacher preparation and retention, Alaska WWAMI medical education and University of Alaska advocacy

### ***Employee Engagement***

- Cultivated positive workplace culture, resulting in steady rise in employee satisfaction, placing FMHDC in the 90th percentile of all hospitals nationwide in the Gallup organization database
- FMHDC named a "Top 10 Workplace in Alaska" by The Alaska Journal of Commerce (AJC) in the last three consecutive AJC surveys

### ***Infrastructure Development***

- Led local partnership with University of Alaska and Alaska Hospital and Nursing Home Association to improve the "Grow Our Own" workforce initiative, which reduced RN vacancy rates from 17% to 3% over a seven year period
- Championed a hospital-wide overhaul of the facility's information technology systems, ensuring compliance with stringent national regulatory health information mandates
- Led effort to create facility's first master site plan and subsequent triennial updates. Efforts resulted in physical plant investment of over \$173 million, more than doubling the size of the campus from 304,000 square feet to 672,000 square feet
- Led successful efforts to preserve and strengthen state health planning regulations, including highly controversial Certificate of Need legislation

### **COMMUNITY LEADERSHIP & SERVICE**

- University of Alaska Board of Regents
  - Vice Chair – 2015
  - Secretary – 2014
  - Treasurer – 2013
  - Academic and Student Affairs Committee, Chair 2012 – 2015
  - Audit Committee Member – 2011- 2015
- Governor's Arts and Humanities Award for Business Leadership – 2011
- Fairbanks Distinguished Citizen of the Year, Midnight Sun Council, Boy Scouts of America – 2010
- Executive Service Award, American College of Healthcare Executives – 2009
- Board of Directors, Nanook Innovation Corporation – 2012 – 2015
- Fellow, American College of Healthcare Executives – 2006 – 2015
- Fellow, Healthcare Financial Management Association – 2005 – 2015
- Member, American Hospital Association's Regional Policy Board – 2001 - 2005, 2013 – 2015
- Member, University of Alaska Foundation – 2009 – present

- Honorary Chair, Fairbanks Summer Arts Festival's Jo Scott Legacy Fund – 2009 – present
- Executive Committee, Fairbanks Concert Association – 2009 – present
- Executive Committee, Alaska Hospital and Nursing Home Association – 1995 – 2015
- Member, Executive Committee, Interior Neighborhood Health Center – 2000 – 2013
- Board of Visitors, University of Alaska Fairbanks – 2008 – 2010
- Member, KUAC Public Radio & Television Leadership Council – 2006 – 2009
- Regent for Alaska, American College of Healthcare Executives – 2006 – 2009
- Co-Chair, Record-setting American Red Cross Heart Walk (Fairbanks) – 2003
- Co-Chair, Record-setting United Way of the Tanana Valley Campaign – 2001
- Member, Advisory Committee, UAF Summer Research Academy – 2000- 2002

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