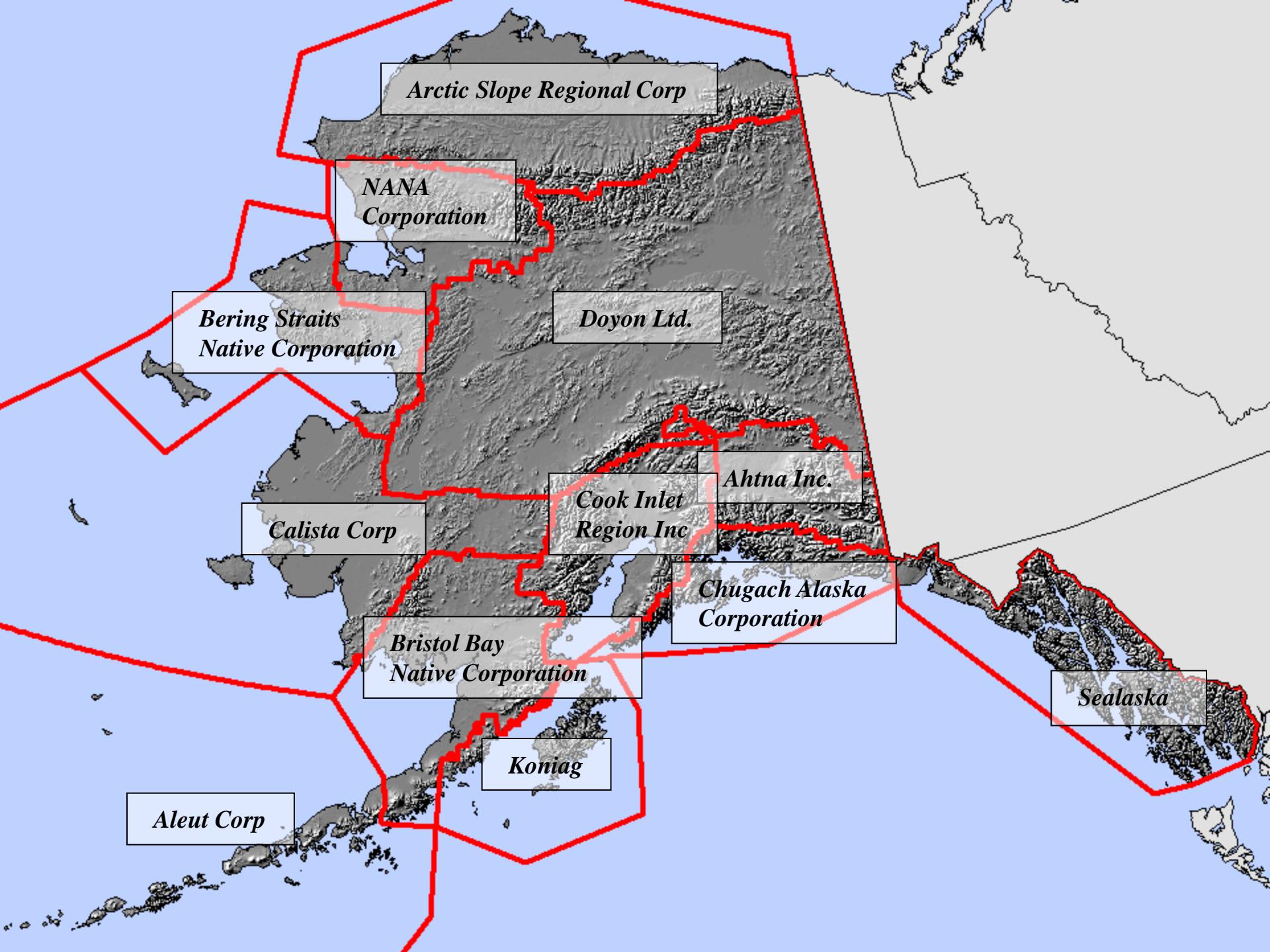


Alaska Native Corporation's Resource Development

Alaska House Resource Committee

Juneau, Alaska

March 24, 2011



Alaska Native Claims Settlement Act

- Settled Alaska Native claims in 1971
- Provided for corporate structure for Alaska Native groups along with a land entitlement.
- Created a powerful economic engine for Alaska through the growth of some of the largest state-owned corporations.
- 44 million acres of private land ownership creating a strong resource development platform for rural Alaska.
- ANCSA also provides for revenue sharing between corporation though Section 7(i) and 7(j) providing for benefits to all Alaska Natives.



- Owns approximately 1,528,000 acres in east-central Alaska
- Has more than 1,500 shareholders
- Headquartered in Glennallen
- Ten operating subsidiaries that are involved in:
 - government contracting, civil and vertical construction, pipeline maintenance, environmental remediation, surveying, facilities maintenance, administrative and janitorial services, and food service contractors
- Focus is on growth and diversification of its land and mineral resources through:
 - mineral exploration,
 - gas exploration,
 - energy renewable projects.
- While protecting our customary and traditional rights and land protection from trespassers.



- Entitled to 70,789 acres of surface lands and 1.572 million acres subsurface estate on the Alaska Peninsula
- Currently manages and sells sand, gravel, minerals and rock aggregates within the region
- Primary areas of business are real estate, government operations and maintenance contracting, aggregate sales, and investments in oil and gas producing properties and marketable securities

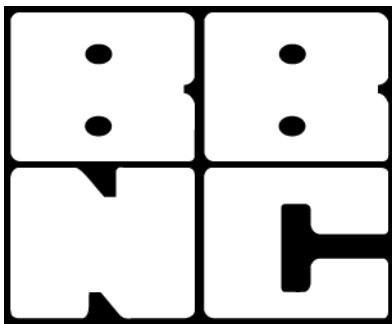


- Headquartered in Barrow.
- Title to five million acres of land on the North Slope that are abundant in natural resources, including oil and gas and one of the world's largest bituminous coal deposits
- Companies include professional fields of engineering, venture capital and financial management, oil and gas support services, petroleum refining and distribution, aerospace engineering, consulting, civil construction, and communications
- Major Resource Projects are:
 - Subsurface owner in the Colville River Unit – hosts the Alpine oilfield and potential CD5 development,
 - Owner of the Western Arctic Coal fields
 - Owner of subsurface lands in ANWR
 - Small explorer/producer on the North Slope



BERING STRAITS NATIVE CORPORATION

- BSNA holds the subsurface estate of highly mineralized land containing prospects of **Strategic metals** including Rare Earth reserves (**REE**), and known deposits of **tin, platinum, thorium and uranium**. BSNC encourages private/public partnerships for the exploration, characterization, and development of these reserves.
- The region also faces significant growth in trans-Arctic shipping and exploration of the marine waters for oil and gas. Infrastructure and services will need to be developed to insure that support and safety needs are met. Public/private partnerships will be necessary to support this growing sector.
- Ground transportation improvements are critical and BSNC fully supports the preferred alternative for the **road to Nome** and will work cooperatively with the state during the planning and construction phases of this project.



Bristol Bay Native Corporation

- BBNC has approximately 8,700 shareholders who are Eskimo, Indian and Aleut.
- The company owns nearly 3 million acres of sub-surface land in the Bristol Bay region
- The corporation is a diversified company with investment and business holdings in oilfield services, construction services, government contracting and petroleum distribution.
- Commercial fishing is the region's main industry where tourism and the government sector are also part of the local economy.
- Potential for mineral deposits and natural gas.

Calista Corporation

- 13,000 shareholders
- Owns 6.5 million acres of subsurface land, about 300,000 acres of surface
- Investment portfolio includes oil well work-over drilling, royalties from gold and construction material mining, government and military contracting, newspaper publishing, commercial printing and advertising, property management, catering and camp services, telecommunications, heavy equipment sales and construction.
- Major Resource Projects include:
 - Donlin Creek LLC, hard rock gold and platinum prospects
 - Marshall Port and Quarry Road Project
- Mineral Resource development is critical to Calista's future



CALISTA CORPORATION
www.calistacorp.com



- Headquartered in Anchorage
- Investments include maintenance, business services in the areas of General Construction & Construction Management, Civil Engineering, Educational Services, Environmental/Oil Spill Response Services, Information Technology, Telecommunications, Employment Services, Manufacturing Services.



- Southcentral Alaska's largest private landowner with 1.3 million acres of subsurface for oil and gas, mineral, and other responsible resource development leasing
- Active participation in Alaska energy and resource development including wind energy and underground coal gasification
- A portfolio of gold, chromium and other mineral prospects including some with significant prior exploration and resource analysis
- Significant participation in oilfield services, heavy civil construction with a specialty in remote resource development projects, environmental remediation services, and renewable energy
- A broad portfolio of other business interests and investments in commercial real estate development and management, tourism and hospitality, telecommunications, aerospace defense, private equity, venture capital and marketable securities



DOYON

Limited

- Land entitlement of 12.5 million acres, largest private landowner in Alaska
- Headquartered in Fairbank
- Company investments include catering, facility maintenance, security, tourism and support for oil, gas and mining construction across Alaska, and real estate assets and operations in the tourism industry

Hard Minerals Exploration Projects

- Zinc, silver, lead
 - Little White Man
 - Reef Ridge
- Gold and gold/copper
 - Mystery Mtns.
 - Vinasale Mountain
 - Seventymile River
 - East Wiseman
 - Sawtooth Mountain

Notes: studies and field programs this year all areas, including drilling. Some areas explored solely by Doyon, others in venture with mining companies.

Oil and Gas Exploration Projects

- Yukon Flats basin
 - Stevens Village sub-basin
 - Birch Creek sub-basin
- Nenana basin

Notes: studies and field programs all areas this year with seismic in 2012 at Nenana. Yukon Flats exploration conducted solely by Doyon; Nenana in venture with other companies



- Headquartered in Kodiak representing the Alutiiq people
- Title to 160,000 acres of surface estate in the Kodiak Archipelago including logging and tourism operations
- Title to 800,000 acres of subsurface on Kodiak and the Alaska Peninsula including deposits in industrial rock, energy commodities , precious-metals, and base-metals
- Subsidiary Operating Companies across the US engaged in construction and environmental services; manufacturing; industrial services; technology solutions; business services; and real estate holdings
- Resource Development Projects
 - A granite deposit known as Shakmanof Cove Quarry to supply large competent armor stone for coastal marine applications.
 - A research, education and tourism development known as the Kodiak Brown Bear Center located on the Karluk Lake envisioned to be the authority on Kodiak bear habitat.
 - Opportunities on subsurface interests just recently conveyed by BLM



- **As an Iñupiat corporation, NANA values subsistence as the highest and best use of our traditional lands.** All development projects must be in concert with this perspective. The connection we have to our land is crucial and irreplaceable. Yet resource development is critical to our base economy.
- Has surface and subsurface rights to more than 2.2 million acres of mineral-rich land in northwest Alaska
- Red Dog Mine, one of the world's largest zinc and lead mines; 58% shareholder hire; major source of revenues for the NWAB
- Active in new resource development in minerals and Oil & Gas
 - Onshore Oil and Gas potential in the Kotzebue Basin
 - Base and Precious metal exploration in the Ambler Mining District
- Pursuing alternative energy projects in the region (wind, hydro, biomass, geothermal)
- Investment includes resource development, facilities management and logistics, engineering and construction, information technology and government contracting, facilities management and logistics, real estate and hotel development, and IT and telecommunications



- Headquartered in Juneau
- 20,000 Tlingit, Haida, Tsimshian shareholders
- 290,000 acres in Southeast
- 300,000 acres subsurface beneath 10 Village & 2 Urban Corporations in Southeast region
- Timber primary source of jobs and revenue for Southeast
- Diversified from forest investments into:

| | |
|---------------------------|----------------------------|
| Financial investments | Plastics injection molding |
| Information technology | Construction aggregates |
| Environmental remediation | Logistics |
| Construction | Security services |

Common Issues and Concerns

- Federal Overreach
 - Wild Lands designations
 - ESA and Critical Habitat designations on ANC lands
 - DOI management plans in Parks and Refuges
 - EPA regulations and programs
 - Barriers to accessing our lands
 - Overreach of Federal Agencies encroaching and sometimes conflicting with State Agency oversight
- State Issues
 - ACES inhibiting continued oil and gas investment
 - Potential to spill over into other resource sectors
 - High Cost of rural energy
 - Lack of infrastructure
 - Permit backlogs in State agencies impacting ANC project development
 - Need to support accelerated anti degradation rulemaking in AKDEC
 - A disconnect between the project review times at the USACE (United States Army Corps of Engineers) and the DCOM (Division of Coast and Ocean Management)
 - Tideland lease fees for dormant projects