### Senate Bill 88

# A Shared Risk Public Employee Retirement Approach

Senate Labor and Commerce by Senator Cathy Giessel March 13, 2023

### CHALLENGE

Alaska's Recruitment and Retention Crisis

### CAUSE (WHY?)

2005 Alaska withdrew from Defined Benefit retirement

### SOLUTION

A retirement plan with reasonable costs and fair benefits

### SUMMARY

Alaska has a strong interest in ensuring quality public servants fill the ranks of our public service agencies

### CHALLENGE

- Recruitment and Retention has collapsed
- Staggering vacancy rates





"We're sending troopers to domestic violence by themselves. Bad things happen. Either we end up hurting the person... or a Trooper gets assaulted and gets hurt. I mean this is ridiculous, really, when you think about it."

DPS Commissioner James Cockrell, Joint House and Senate State Affairs, February 7, 2023

lacksquare

### WHY IS THIS HAPPENING?

"A lot of our vacancies and our cyclic throughput on employees really began increasing since 2006. If you remember that was the break point between Tier III and Tier IV employees for the State of Alaska so once the pension benefits disappeared and we became contribution or matching based employer, those benefits became transportable. Our ability to retain employees, really much longer than four or five years anymore, and no more than ten years became largely impacted by trends and portability of those benefits. "

-Wolfgang Junge, DOT&PF Central Region Director, House Finance, February 15, 2022



### CHALLENGE

The collapse of recruitment and retention has created the inability to meet basic service obligations in all agencies

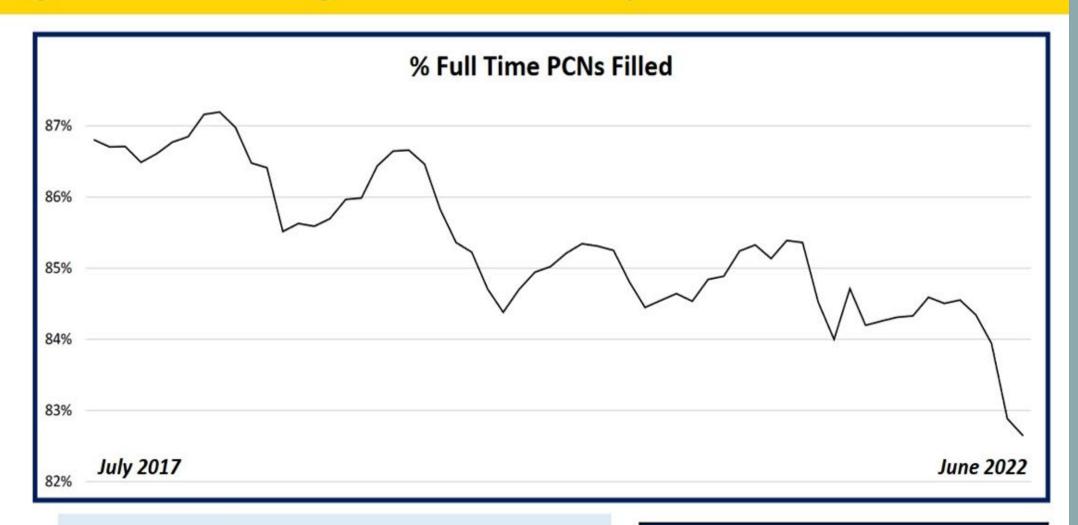


DPS, DNR, OCS, AMHS, DOT&PF, DOH, DEC, DCCED, & MORE...



### **Budget Challenges - Vacancy**

% Vacant	December
<b>PCNs</b>	2022
DOA	14.4%
DCCED	19.1%
DOC	17.8%
DEED	15.5%
DEC	15.6%
DFG	19.3%
Gov	14.0%
DOH	22.8%
DFCS	19.5%
DOL&WD	20.8%
Law	11.4%
DMVA	12.2%
DNR	23.4%
DPS	17.4%
DOR	21.1%
DOT&PF	16.5%
Total	17.6%



- Most departments are experiencing significantly greater vacancy than prepandemic levels.
- Recruitments are taking longer and are less likely to result in a hire.
- Recruitment incentives being used to address most critical public needs.

FY22 Unspent Personal Services					
Working Reserve	8.3				
Group Health Life	9.5				
Catastrophic Reserve	12.4				
CBR	39.3				

(Dollars in Millions)

"...probably the biggest challenges that faces our state agencies right now in terms of executing on the programs in the appropriations they've been entrusted with, and that is the challenge of recruiting and retaining the staff to actually do the work."

OMB Director Neil Steininger S FIN 1-24-23

# DB vs DC Comparison

### PERS - Tier III and Tier IV Comparison

Peace Officers/Firefighters

### (From Slide# 8)

Н	ypothetical	Salaries		
PERS	DB Plan	DC Plan		
		(Projected		
PO/FF		ROR=7%)		
	A: Salary	B: Salary		
Total	Replacement	Replacement		
Service	Ratio	Ratio		
5	9.73%	5.75%		
6	11.68%	7.05%		
7	13.63%	8.40%		
8	15.58%	9.81%		
9	17.52%	11.27%		
10	19.47%	12.80%		
11	21.90%	14.38%		
12	24.34%	16.04%		
13	26.77%	17.76%		
14	29.20%	19.55%		
15	31.64%	21.42%		
16	34.07%	23.37%		
17	36.51%	25.39%		

	Α	ctual Sala	ries as of 202	.2						
	Acti	Actual Plan Data (as of 2/1/2023)								
Compa	arable Salaries	All	Salaries	RoR >= 7% Projection						
	C: Salary Replacement		D: Salary Replacement		E: Salary Replacement					
Members	Ratio	Members	Ratio	Members	Ratio					
1	4.92%	48	4.90%	1	5.809					
3	6.16%	87	5.72%	3	7.719					
2	6.95%	81	6.58%	1	8.699					
1	7.81%	75	8.08%	7	10.549					
2	9.80%	67	8.98%	2	11.809					
4	10.27%	55	10.09%	3	14.499					
5	12.06%	56	12.21%	8	16.419					
3	15.14%	51	14.17%	12	17.329					
1	14.31%	22	14.24%	1	18.129					
1	18.39%	31	15.19%	2	19.769					
1	19.08%	65	16.87%	5	22.299					
2	19.17%	31	16.99%	2	24.789					
C		3	18.91%	0						
26	i	672		47						

### PERS - Tier III and Tier IV Comparison

**All Other Members** 

### (From Slide# 7)

Н	ypothetical	Salaries		
PERS	DB Plan	DC Plan		
All	(Projected			
Other		ROR=7%)		
	A: Salary	B: Salary		
Total	Replacement	Replacement		
Service	Ratio	Ratio		
5	9.48%	5.75%		
6	11.37%	7.05%		
7	13.27%	8.40%		
8	15.17%	9.81%		
9	17.06%	11.27%		
10	18.96%	12.80%		
11	21.09%	14.38%		
12	23.22%	16.04%		
13	25.36%	17.76%		
14	27.49%	19.55%		
15	29.62%	21.42%		
16	31.75%	23.37%		
17	33.89%	25.39%		

	Α	ctual Sala	ries as of 202	2		
	Actu	ial Plan Da	ta (as of 2/1/20	023)		
Compar	rable Salaries	All	Salaries	RoR >= 7	7% Projection	
	C: Salary Replacement		D: Salary Replacement		E: Salary Replacement	
Members	Ratio	Members	Ratio	Members	Ratio	
23	5.29%	296	5.27%	48	6.44%	
25	6.53%	480	6.22%	53	8.46%	
28	7.65%	445	7.39%	56	9.22%	
24	9.34%	448	8.73%	59	11.46%	
21	9.71%	419	9.91%	56	12.42%	
28	11.68%	402	11.06%	56	13.97%	
10	13.58%	324	12.84%	47	16.21%	
18	13.96%	303	14.25%	55	17.63%	
12	16.40%	215	15.80%	42	19.28%	
10	16.69%	214	16.65%	27	21.20%	
10	19.22%	207	17.96%	20	23.55%	
5	20.11%	138	18.67%	8	25.84%	
0		10	20.98%	1	25.99%	
214		3,901		528		



Additional details for the analysis are shown

### TRS - Tier II and Tier III Comparison

**Teachers** 

### (From Slide# 9)

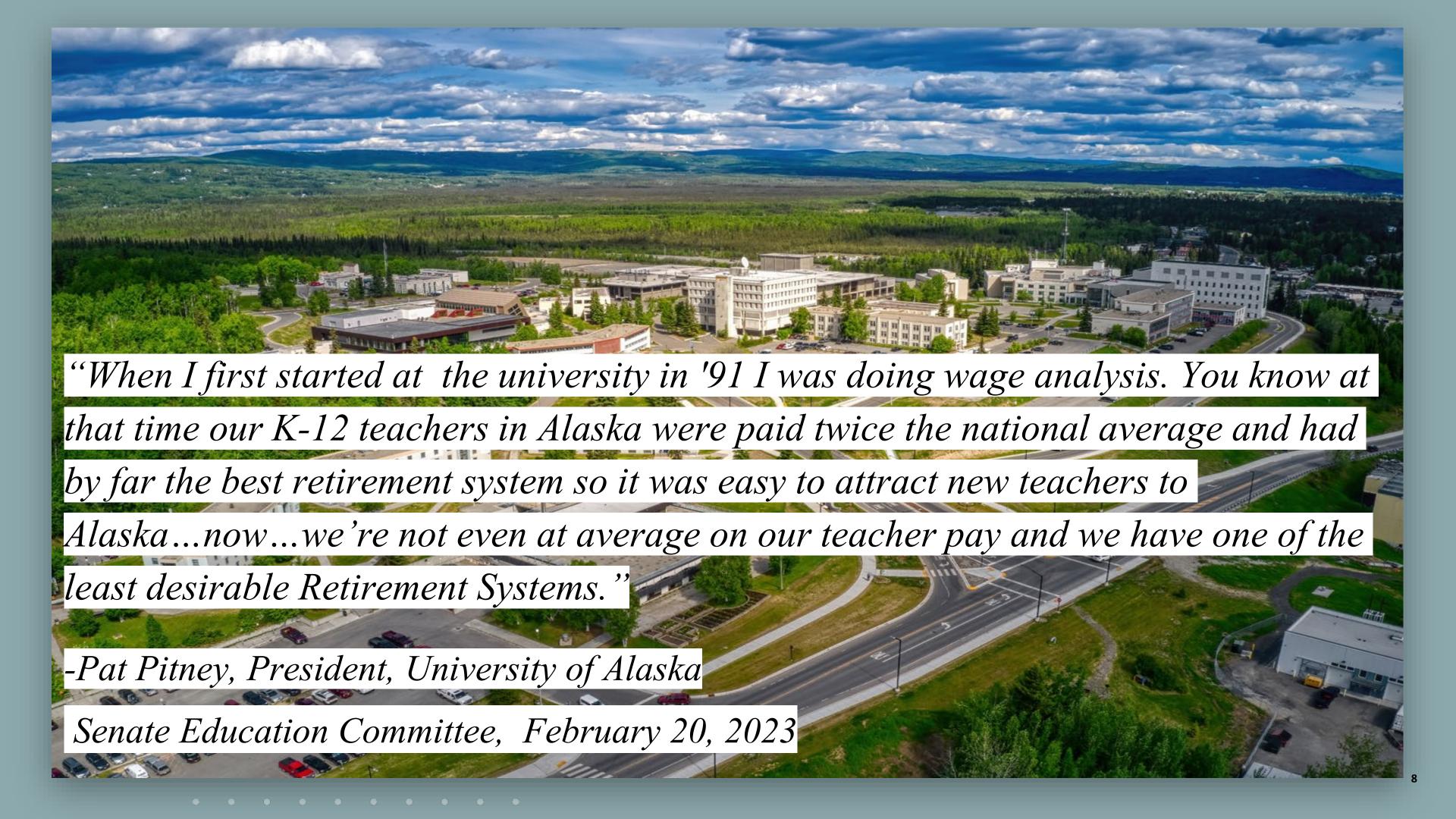
Ц	ypothetical	Salarios	V/S		۸	ctual Cala	rios as of 202	2		
п			V/3		Actual Salaries as of 2022					
	DB Plan	DC Plan		Actual Plan Data (as of 2/1/20				023)	1.0	
TRS		(Projected								
		ROR=7%)		Compar	able Salaries	All Salaries		RoR >= 7% Projection		
	A: Salary	B: Salary			C: Salary		D: Salary		E: Salary	
Total	Replacement	Replacement			Replacement		Replacement		Replacement	
Service	Ratio	Ratio		Members	Ratio	Members	Ratio	Members	Ratio	
5	9.73%	6.64%		2	6.28%	35	5.77%	2	7.44%	
6	11.68%	8.13%		14	6.93%	226	6.66%	14	9.22%	
7	13.63%	9.69%		28	8.18%	214	7.93%	7	10.92%	
8	15.58%	11.31%		21	9.52%	252	9.49%	19	12.45%	
9	17.52%	13.00%		18	11.22%	198	10.76%	8	14.21%	
10	19.47%	14.76%		25	13.21%	196	12.48%	10	15.91%	
11	21.42%	16.60%		22	15.03%	152	14.05%	10	18.12%	
12	23.36%	18.51%		15	17.03%	153	15.90%	13	19.58%	
13	25.31%	20.49%		8	19.05%	124	17.64%	8	22.46%	
14	27.26%	22.56%		16	20.16%	149	19.25%	9	26.26%	
15	29.20%	24.72%		15	19.59%	120	19.78%	3	27.09%	
16	31.15%	26.96%		19	21.99%	109	21.08%	1	27.36%	
17	33.10%	29.30%		12	23.70%	60	22.30%	1	29.89%	
	Total Act	ual Members:>		215		1,988		105		



Additional details for the analysis are shown in the appendix (Slides 23 and 24)

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Additional details for the analysis are shown in the appendix (Slides 25 and 26)



### CAUSE & HISTORY

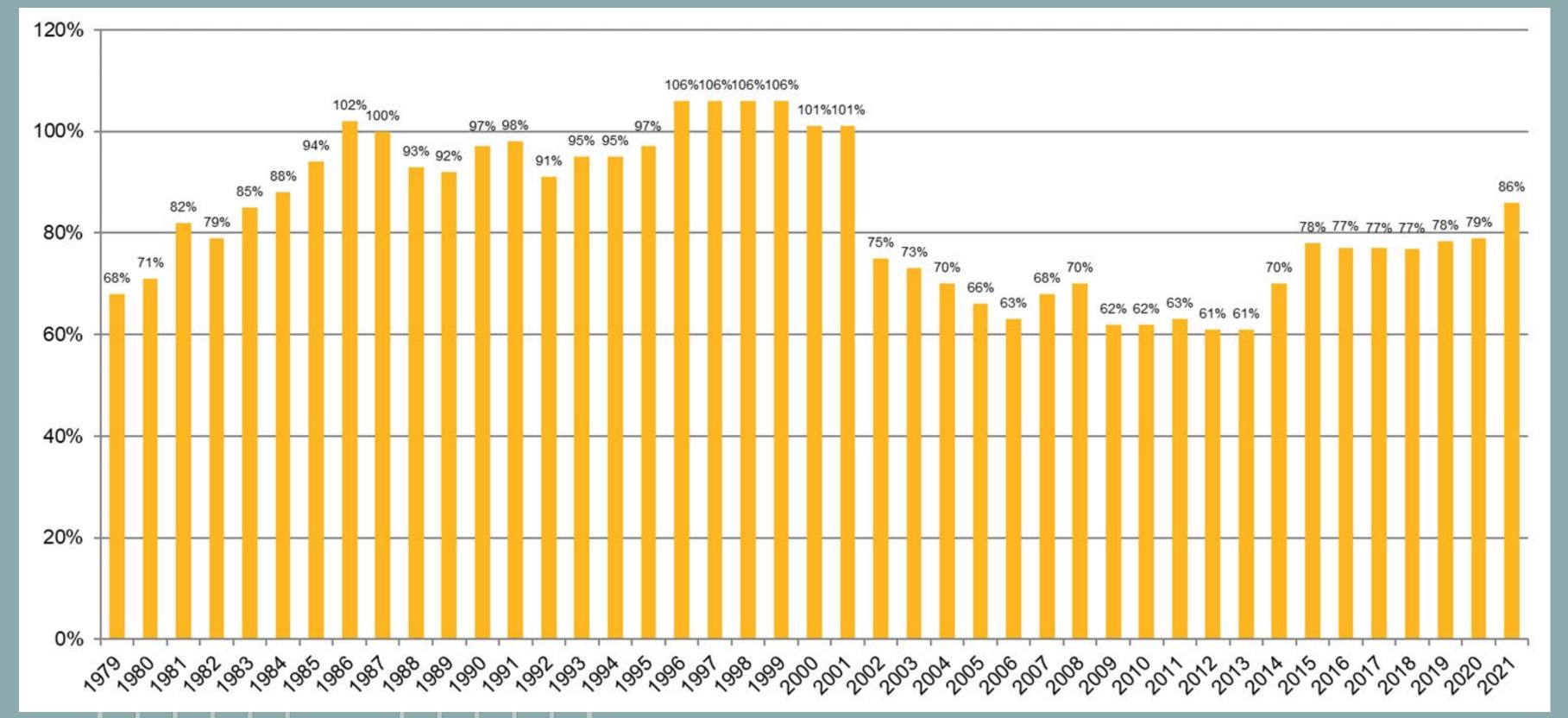
- Prior to 2002 the DB system was well funded
- 2002 to 2004 Erroneous actuarial advice by Mercer compromised the DB plan
- 2006 The DC system was implemented
- 2007 State of Alaska ARM Board filed suit against
   Mercer for covering up its malpractice, SOA prevailed

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### DB System Funded Ratio History



### Will this happen again?

### NOT LIKELY!

### Triple Safeguards Since 2006

- 1. Buck Consulting, (State Actuary) provides annual review of pension assets and liabilities
- 2. ARM Board Actuary reviews Buck's work every year
- 3. Every 4th year a third Actuary reviews ARMB and Buck actuarial reports

# A Proposed Solution Senate Bill 88

A retirement plan with reasonable costs and fair benefits

### Structural Features of SB 88

Builds on best practices of other states

• Shares risk between employees, employers, and retirees

• Ensures plan will remain solvent



### EMPLOYEE CONTRIBUTION

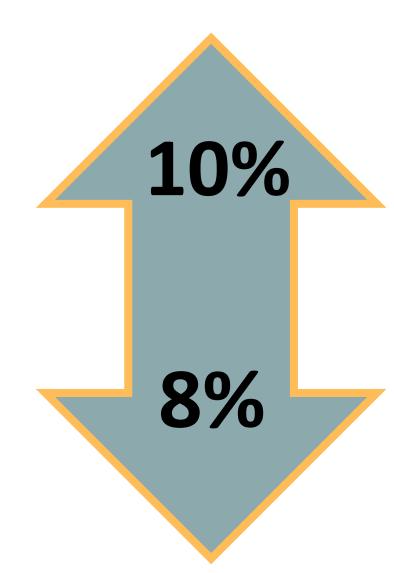
### PERS & TRS

- 8-10% adjustable by ARM Board
- Employees share the risk contributing more during poor market returns

### EMPLOYEE CONTRIBUTION

## States that use a Variable Employee Contribution Rate

- Arizona
- Colorado
- Idaho
- lowa
- Maine
- Montana
- Nevada



### EMPLOYÉR CONTRIBUTION

 Remains the same and aligns with rates set by prior Defined Benefit (DB) tiers.

• The State continues to pay the full normal and past service cost of the system.

 Sets 12% hard floor for long term success of the plan



### EMPLOYER CONTRIBUTION

### **PERS**

• 22% = existing limit of 22%

### **TRS**

• 12.56% = existing limit of 12.56%

### 2024 ACTUAL EMPLOYER CONTRIBUTION RATES

		PERS				TRS			
	FY24 PERS Tot	FY24 PERS Total Payroll *		\$ 2,437,619,000		FY24 TRS Total Payroll		762,084,000	
	Preliminary	Contribution	Adopted	Contribution	Preliminary	Contribution	Adopted	Contribution	
DB Pension Plan - Normal Cost	2.14%	52,165,000	2.14%	52,165,000	2.05%	15,623,000	2.05%	15,623,000	
DB Pension Plan - Past Service Cost	16.33%	398,063,000	16.33%	398,063,000	16.44%	125,287,000	16.44%	125,287,000	
DB Health Plan - Normal Cost	2.50%	60,940,000	0.00%	-	2.41%	18,366,000	0.00%	-	
DCR Plan	6.63%	161,614,000	6.63%	161,614,000	7.03%	53,575,000	7.03%	53,575,000	
	27.60%	672,782,000	25.10%	611,842,000	27.93%	212,851,000	25.52%	194,484,000	
State Of Alaska Contributions	27.60%	334,978,000	25.10%	304,636,000					
Non-State Employer Contributions	22.00%	269,264,000	22.00%	269,264,000	12.56%	95,718,000	12.56%	95,718,000	
Additional State Contributions	5.60%	68,540,000	3.10%	37,942,000	15.37%	117,132,000	12.96%	98,766,000	

\* PERS Non-State Employers Total Payroll: \$ 1,223,929,000
PERS State as an Employer Total Payroll: \$ 1,213,690,000
FY24 PERS Total Payroll: \$ 2,437,619,000

Total Savings: \$60,940,000 (PERS) + \$18,366,000 (TRS) = \$ 79,306,000

(NOTE: some totals may not add due to rounding)



Source: ARM Board packet, September 2022 (information consolidated for presentation and some amounts may be off due to rounding)



### PERS and TRS

Vested at 5 years for both PERS and TRS

 Consistent with current Defined Contribution (DC) plans

### QUALIFICATION FOR RETIREMENT

### PERS- (Public Safety only)

50 years of age with 25 years of service
 OR

• 55 years of age with 20 years of service

 Allows Public Safety employees to reach retirement eligibility prior to 60 years of age



### QUALIFICATION FORRETIREMENT

PERS-(Non-Public Safety)
TRS- (Teachers)

• 60 years of age OR 30 years of service



### BENEFIT CALCULATION FORMULA

### PERS- (Public Safety only)

2.00% first 10 years

• 2.50% thereafter

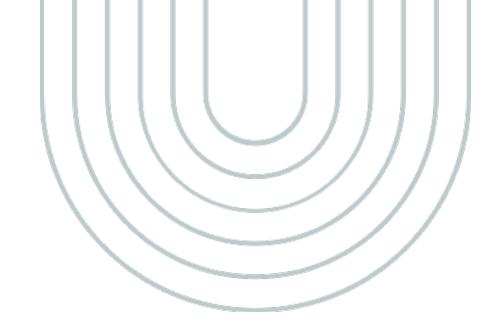
New Plan is consistent with PERS Tier III

### BENEFIT CALCULATION FORMULA

### PERS (Non-Public Safety)

- 2.00% first 10 years
- 2.25% next 10 years
- 2.50% thereafter

New plan is consistent with prior PERS Tier III



### BENEFIT CALCULATION FORMULA

### TRS- (Teachers)

- 2.00% first 10 years
- 2.25% next 10 years
- 2.50% thereafter
- New plan is consistent with prior PERS Tier III

### FINAL AVERAGE SALARY

### PERS and TRS

Highest 5 consecutive years of service

- Teacher retirement was previously based on highest 3 contract salaries in TRS II
- New plan is consistent with PERSTier III. Aligns TRS with PERSfinal average salary calculation



### ALASKA COST OF LIVING (COLA)

### PERS and TRS

No COLA is provided for new PERSor TRS
 Defined Benefit (DB) plans

Keeps the plan solvent

### POST RETIREMENT PENSION ADJUSTMENTS (PRPA)

(Inflation Protection)

- ARM Board may provide PRPA to employees if Defined Benefit (DB) Trust Fund values are equal to or greater than 90% funded
- The ARM Board will have the ability to withhold PRPA if the Defined Benefit (DB) Trust Fund values fall below 90% funded
- This keeps the plan solvent regardless of funding level

### POST RETIREMENT PENSION ADJUSTMENTS

(PRPA) (Inflation Protection)

### States with PRPA contingent on fund performance

- Louisiana
- Maryland
- Massachusetts
- Nebraska
- South Dakota
- Wisconsin

# RETIREMENT MEDICAL COVERAGE

### PERS & TRS

- Coverage is consistent with PERS Tier IV and TRS Tier III
   Defined Contributions (DC) Plans for all employees
- Employer makes contribution of 3% to employee Health Reimbursement Account (HRA)
- (HRA) can be used for any qualifying medical need
- Keeps the plan solvent

### DEATH & DISABILITY BENEFIT

PERS

- Non-occupational disability benefits are calculated as normal retirement, death benefit is provided
- Occupational disability or death provides 40% of the gross monthly compensation
- Added non occupational benefits to provide minimal protection to employees and families should they have career ending injuries or disabilities occur off the job

### DEATH & DISABILITY BENEFITS

### TRS

- Non-occupational disability benefits are calculated as normal retirement, death benefit is provided
- Occupational disability or death provides 40% of the average base salary
- Added non occupational benefits to provide minimal protection to employees and families should they have career ending injuries or disabilities occur off the job

# What will happen to CURRENT employees hired after 2006?

### PERS & TRS

 Current PERS IV and TRS III members would have the option to convert from their Defined Contribution (DC) plan to the new Defined Benefit (DB) plan within a four month, (120 day) window



# What will happen to NEW employees after SB 88 effective date?

### PERS & TRS

 New employees would automatically be enrolled in the Defined Benefit (DB) system

# What will happen to new employees after SB 88 effective date?

### PERS & TRS

 Alaska's workforce challenges recruiting and retaining public workers are the primary motivation driving this legislation.

 Pensions remain the best fiscal choice for the state to meet these goals.

### Senate Bill 88

### CHALLENGE

Alaska's Recruitment and Retention Crisis

### CAUSE

Alaska withdrew program in 2005

### SOLUTION

A retirement plan w/ from DB retirement reasonable costs and fair benefits

### Summary

Alaska has a strong interest in ensuring quality public servants fill the ranks of our public service agencies

## THANKYOU

Questions?

Senator Cathy Giessel

District E

(907) 465 - 4843

sen.cathy.giessel@akleg.gov