State of Alaska Comprehensive Fiscal Plan for Alaska

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Comprehensive Fiscal Plan: Goals

- 1. Protect the Permanent Fund and Permanent Fund Dividend (PFD)
- 2. Determine Consistent PFD for Alaskans
- 3. Establish Strong Reserves
- 4. Achieve a Sustainable Balanced Budget



Comprehensive Fiscal Plan: Next Steps

Step One - First Special Session

- Permanent Fund Structural Fix Permanent Fund, ERA, PCE Protected
- Establish Strong Reserves w/Bridge Funding
- Consensus on Deficit Size Required Spending/Revenue Targets

Step Two - Second Special Session

Revenue/Reduction Initiatives to Achieve Balanced Budget



Permanent Fund: Endowment Structure

- It's time for a true Permanent Fund endowment.
- Endowment approach is an internationally accepted best practice.
- Limits government spending at 50% of the 5% POMV draw.
- Stabilizes both revenues and the PFD with a smoothed five-year average.
- Protects Power Cost Equalization (PCE) by depositing the PCE endowment (~\$1.1B) into the Permanent Fund.
- Constitutionally protects Permanent Fund & PCE for future generations.



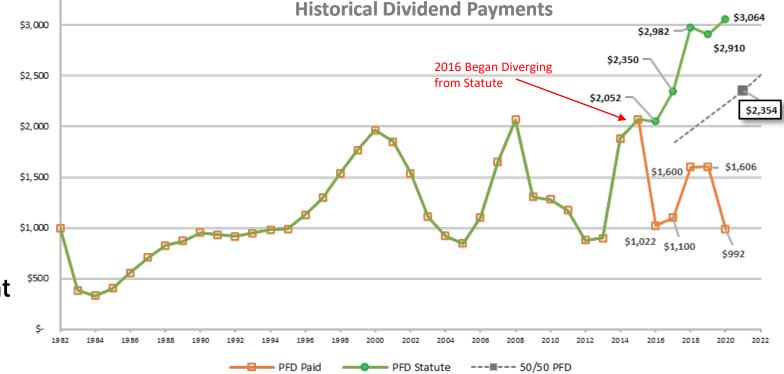
Permanent Fund Dividend: Consistency

Current Challenge:

- Public Mistrust: Too much spending on Government
- Political Impasse: Results in a PFD Based on Politics – Not Laws

Solution:

- Restore Public Trust: Consistent PFDs and Spending Limits
- Establish a Fair Resolution: 50/50 Split
- Constitutionalize PFD





Permanent Fund Dividend: Growth

Using the Callan's 6.25% earnings assumption, the PFD will grow over the next 30 years from \$2,354 to \$4,476

PFD Per Alaskan at 6.25% Earnings for a										
50% POMV PFD										
FY		6.25%		FY			6.25%			
2022	\$	2,354			2038	\$	3,610			
2023	\$	2,512			2039	\$	3,664			
2024	\$	2,624			2040	\$	3,719			
2025	\$	2,718			2041	\$	3,776			
2026	\$	2,813			2042	\$	3,834			
2027	\$	2,927			2043	\$	3,893			
2028	\$	2,959			2044	\$	3,953			
2029	\$	3,011			2045	\$	4,014			
2030	\$	3,055			2046	\$	4,077			
2031	\$	3,263			2047	\$	4,141			
2032	\$	3,311			2048	\$	4,206			
2033	\$	3,358			2049	\$	4,272			
2034	\$	3,406			2050	\$	4,339			
2035	\$	3,455			2051	\$	4,407			
2036	\$	3,506			2052	\$	4,476			
2037	\$	3,557								



Permanent Fund Dividend: Consistency

- Alaskans deserve certainty concerning annual PFD payment.
- State needs PFD consistency to attain budget stability and sustainability.
- Absent certainty, determining future achievable revenues/reductions is difficult and may result in over/under collecting/taxing.
- 50% POMV dividend is an equitable distribution of Alaska's wealth between its citizens and government.
- Resolving the PFD allows a discussion of required revenues/reductions to close the remaining budget gap (August Special Session)
- Redirects the legislative conversation to growing Alaska vs. debating PFD.

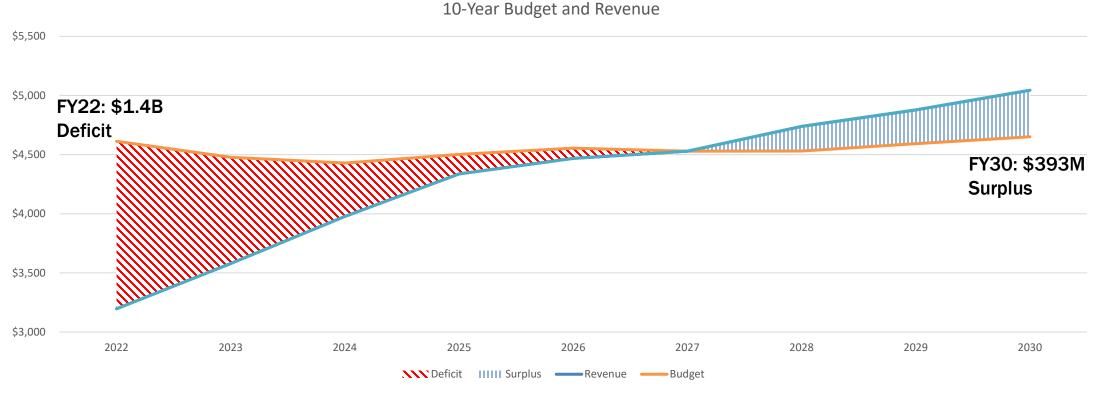


Comprehensive Fiscal Plan: Bridge Funding

- One-time use of our strong financial asset the Permanent Fund positions
 Alaska for long term fiscal sustainability
- With \$3.0 billion in bridge funding from the ERA, a forecasted FY25 fiscal gap of ~\$300M can be managed with a combination of revenue measures and spending reductions
- Other endowments are considering one-time increases in draws to capitalize on exceptional market performance:
 - Harvard's \$42 Bill endowment increased from 5% to 7.5% on one-time basis
 - https://www.thecrimson.com/article/2021/5/3/draw-further-endowment-fy22/
 - https://www.nytimes.com/2020/06/02/arts/endowments-coronavirus.html
- This plan avoids the need for a new broad-based tax
- Constitutionalizing a 5% POMV prevents overdraws in the future

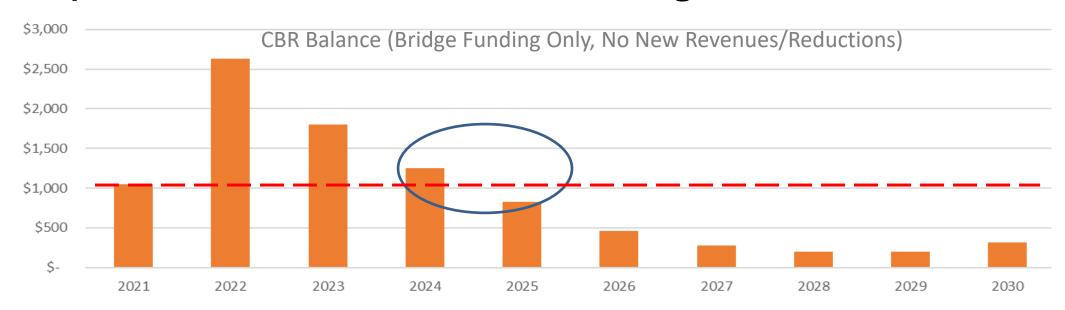


Comprehensive Fiscal Plan: Bridge Funding



- As the Permanent Fund grows, so does the POMV which closes the deficit organically.
 - 2022 POMV: \$3,069.3
 - 2030 POMV: \$4,171.8
- The gap closes significantly due to increased POMV revenues

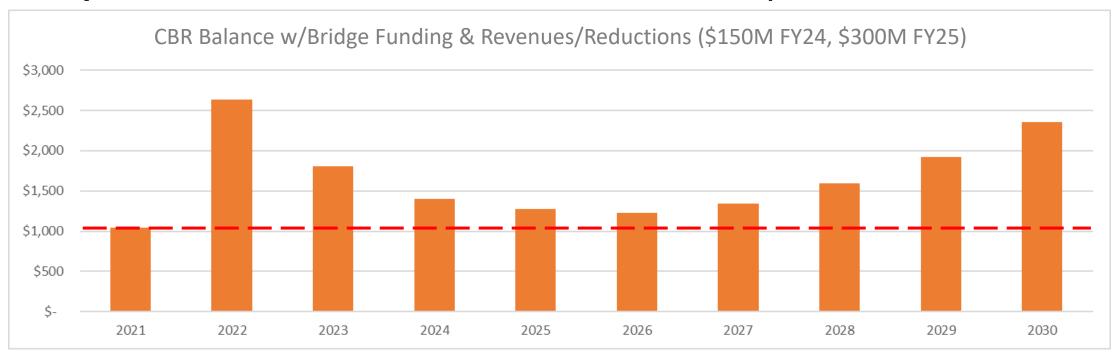
Comprehensive Fiscal Plan: Establish Strong Reserves



- Reserves are essential to manage State's revenue volatility
 - ~66% of UGF is POMV Lagged five-year smoothing reduces market risks
 - ~27% of UGF is Oil Price volatility presents near term risk. This 27% will decrease over time as the Permanent Fund and POMV grow.
- \$1.0 billion in reserves can assist near term volatility over two fiscal years.



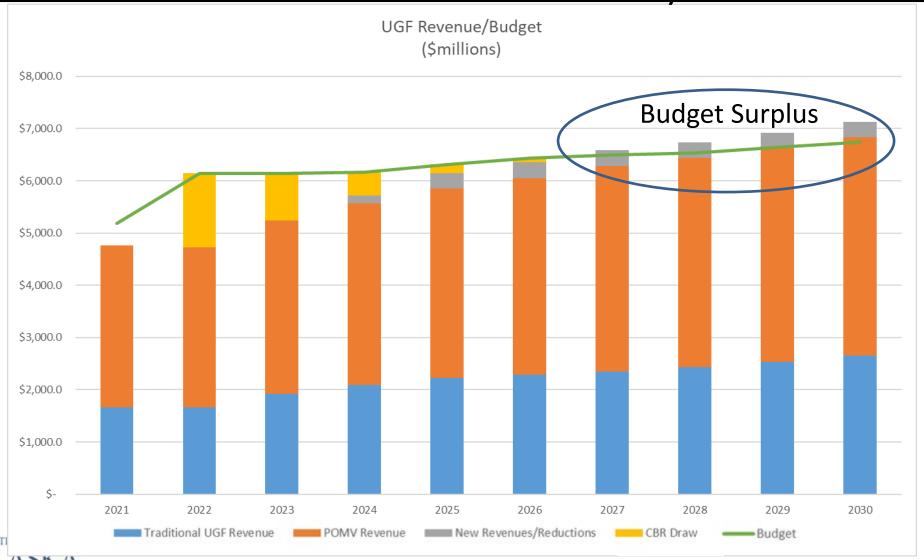
Comprehensive Fiscal Plan: Achievable Revenue/Reductions



- \$3.0 billion in bridge funding provides time to transition into a sustainable fiscal plan.
- Revenues/Reductions of \$300 million are needed by FY24-25 to balance budget and maintain sufficient reserves
- Absent new revenues/reductions the CBR balance will fall below \$1.0 billion



Comprehensive Fiscal Plan: Achievable Revenue/Reductions



Comprehensive Fiscal Plan: Details

Fiscal Year 2022 Ten Yea	r Outlook	- Governor's A	mended Bu	dget, Spring	2021 Price F	orecast, Upo	dated DOR P	ermanent Fu	ınd Outlook	
(Amounts in millions)		Sumplus FV97.20							EV27-20	
Unrestricted Revenues	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030
Traditional UGF Revenue	1,668.0	1,662.2	1,921.0	2,085.1	2,223.9	2,282.8	2,346.9	2,436.5	2,531.5	2,658.5
Permanent Fund POMV Draw	3,091.5	1,534.6	1,658.7	1,742.1	1,813.3	1,885.4	1,970.5	2,002.0	2,046.7	2,085.9
New Revenues/Reductions	0.0	0.0	0.0	150.0	300.0	300.0	300.0	300.0	300.0	300.0
Total Revenue	4,759.5	3,196.9	3,579.7	3,977.2	4,337.2	4,468.2	4,617.4	4,738.5	4,878.2	5,044.4
Total General Fund Appropriations	4,508.1	4,612.6	4,477.8	4,428.9	4,502.4	4,555.0	4,529.2	4,531.0	4,592.6	4,651.2
Draw From CBR Bridge Fund	0.0	1,415.8	898.0	451.8	165.1	86.7	0.0	0.0	0.0	0.0
Budget Surplus	0.0	0.0	0.0	0.0	0.0	0.0	88.5	207.9	286.2	393.6
Constitutional Budget Reserve End Balance	1,048.4	2,632.6	1,802.2	1,401.5	1,274.4	1,223.2	1,346.2	1,591.0	1,919.0	2,360.9
Unrestricted Revenues	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030
50% POMV For PFD (\$millions)	0.0	1,534.6	1,658.7	1,742.1	1,813.3	1,885.4	1,970.5	2,002.0	2,046.7	2,085.9
PFDs (\$/Alaskan)	992.0	2,354.0	2,512.0	2,624.0	2,718.0	2,813.0	2,927.0	2,959.0	3,011.0	3,055.0
Total Spending	4,508.1	6,147.3	6,136.5	6,170.9	6,315.7	6,440.5	6,499.7	6,533.0	6,639.3	6,737.1
Permanent Fund End Balance	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030
Updated 5/18/21	77,586.1	76,456.4	79,139.8	80,730.8	82,320.9	83,885.3	85,399.6	86,972.1	88,579.2	90,218.8

- \$3.0 billion in bridge funding provides time to establish achievable revenues/reductions.
- Beginning in FY24, \$150 million to \$300 million in revenues/reductions balances the budget and begins to grow reserves.



Financial Considerations

Upside Fiscal Benefits:

- Increased PERS & TRS investment earnings of approximately \$5.0 billion may reduce unfunded liabilities (\$6.5 billion) and decrease the State's future assistance payment (FY22 payment = \$336.2 million).
 - Gains will be smoothed over five years per policy.
- Federal Stimulus to offset Unrestricted General Fund (UGF) are not incorporated in our plan.
- Lapsing funds are not taken as savings the state lapsed \$231 million in 2020 and \$67 million in 2019.
- Potential reductions to programmatic formulas K-12 and DHSS programs due to population changes.
- Market returns in excess of 6.25% projection

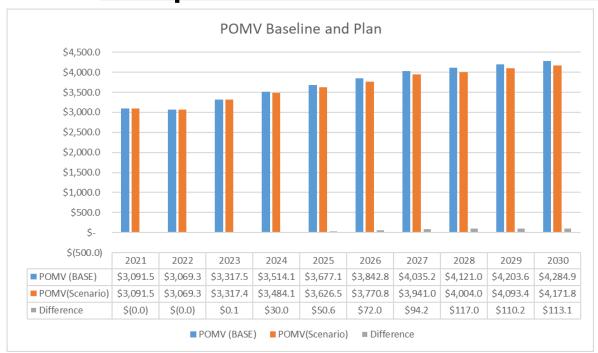
Downside Risk:

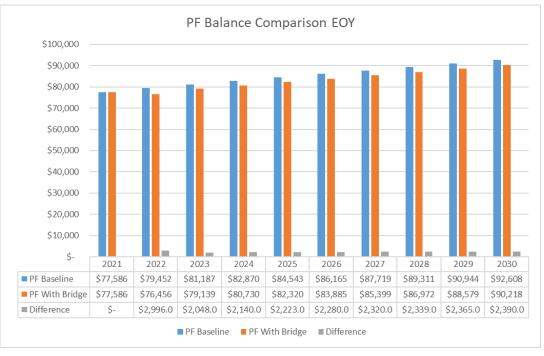
- Inflation increases.
- Market correction decreasing Permanent Fund and Retirement Trust values.
- Failure to realize downward pressure on budgets.
- Oil price and volume volatility

This presentation presumes a "mid-case" scenario. There are multiple events that are not considered in these numbers that could drive increases or decreases in the state's budget position. For this reason, several hundred millions in expected budget savings have not been included before they are realized.



Comprehensive Fiscal Plan: \$3.0 B Bridge Funding, 50/50 PFD





The above graphs depict the impact of the bridge fund distribution (\$3.0 billion CBR transfer, \$1.1 billion PCE deposit, \$1.9 billion net) on the POMV and the Permanent Fund Balance



Summary, Governor's Plan: Financial and Political Solution

- Constitutionally protect Permanent Fund and PFD
 - Limit annual draw to 5% POMV
 - Dedicate 50% of POMV to PFDs
 - Combine Principal and Earnings Reserve Account into one endowment
- Constitutionally protect Power Cost Equalization
 - Deposit PCE endowment (\$1.1B) into Permanent Fund
 - Dedicate revenue to equalize power costs in Alaska
- Provide bridge to balance budgets through FY2025
 - Transfer \$3 B from ERA to CBR
- Discuss achievable revenues/reductions in August 2021 Special Session

