

State of Alaska

Office of Management and Budget

Senate Finance Committee

FY2021 Deferred Maintenance Update

March 5, 2020

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Deferred Maintenance: [Overview](#)

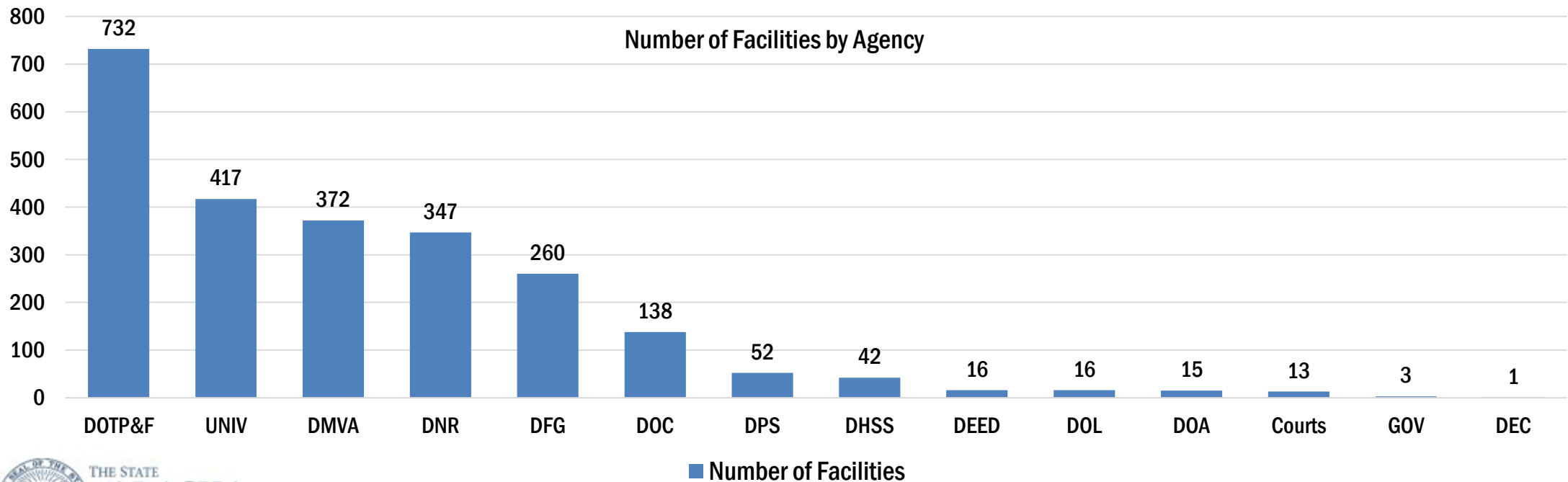
Deferred maintenance is maintenance or repair projects that have been delayed or postponed due to lack of funds within an entity's normal operating budget cycle.

Maintenance and repairs are activities that keep assets in safe, effective, working condition.

Postponing needed repairs could lead to asset deterioration and ultimately asset impairment. Generally, a policy of continued deferred maintenance may result in higher costs, asset failure, and in some cases, health and safety implications.

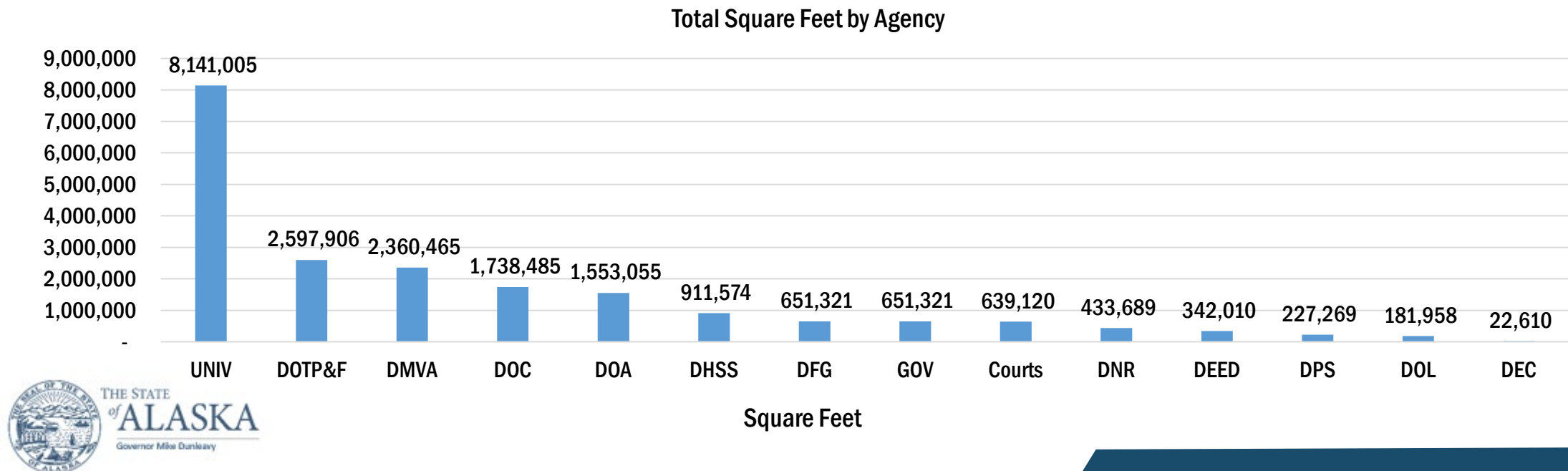
Deferred Maintenance: State Owned Facilities

- 2,400+ facilities
- 14 entities
- 20 million square feet of space
- \$9.7 billion replacement value



Deferred Maintenance: **Facility Types**

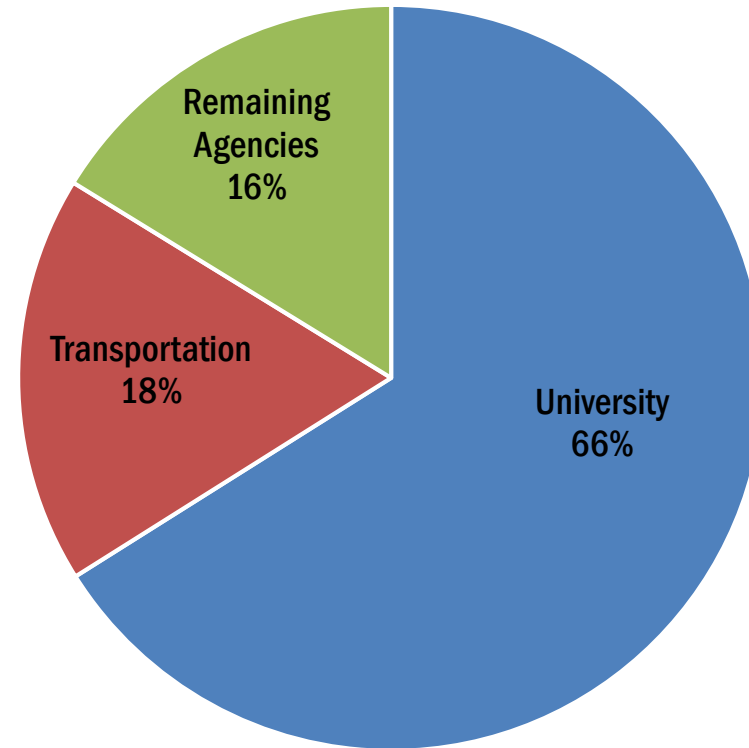
- **Types of facilities vary by entity**
 - UA manages classroom, laboratory, research, residential, and office space
 - DOA manages general office space
 - DOC and DHSS both manage 24 hour facilities
 - DMVA manages military and other facilities and statewide armories
 - DNR oversees park service cabins, shelters, fire suppression and preparedness shops



Deferred Maintenance: **Statewide Backlog \$1.9 Billion**

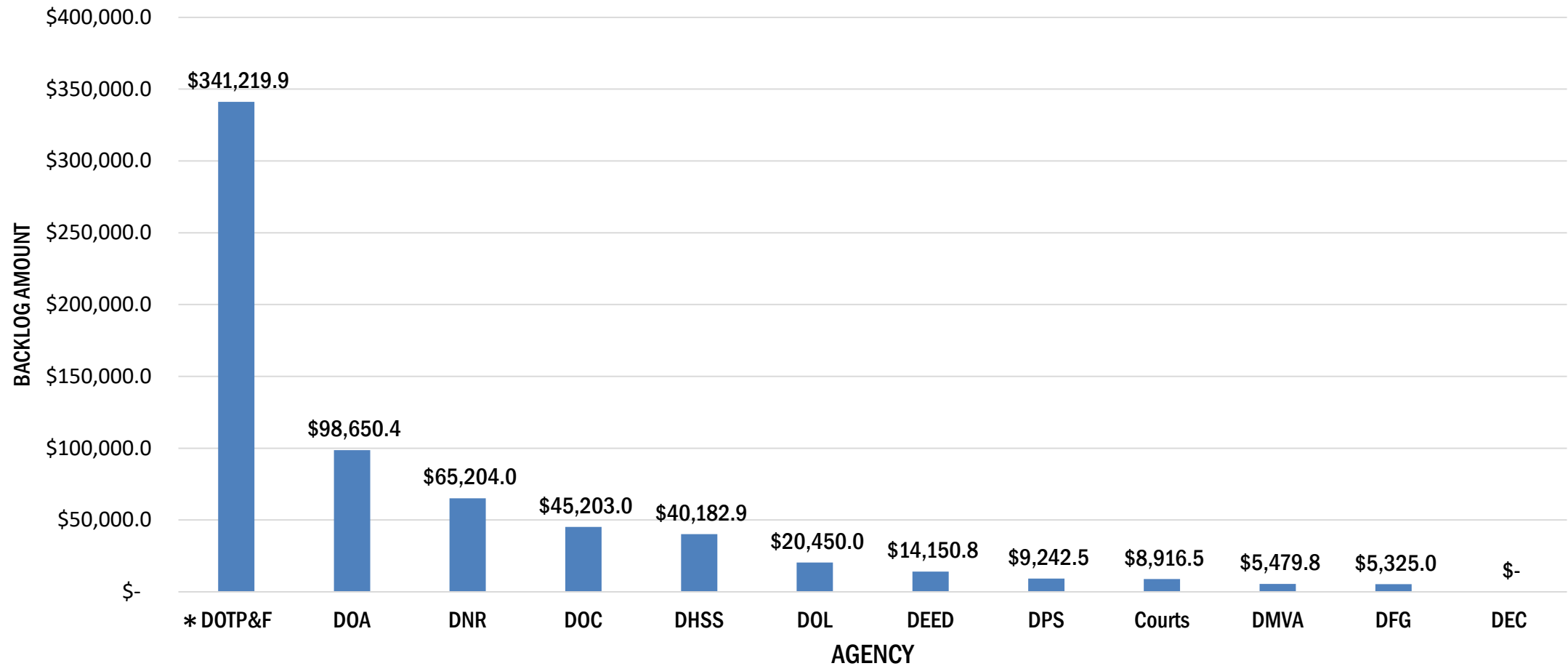
Deferred maintenance backlog:

- **University of Alaska \$1.3 billion**
- **Department of Transportation and Public Facilities \$341 million**
- **All other agencies total \$313 million**



■ University ■ Transportation ■ Remaining Agencies

Deferred Maintenance: Backlog \$803,011.1 (excluding University \$1.3 billion)



*DOTP&F includes facilities, highways, aviation, harbors, and marine highway.

Centralized Analysis, Recommendation and Approval

- **Created the Executive Facilities Maintenance Advisory Committee and the State Facilities Council**
- **Created the Division of Facilities Services within the Department of Transportation and Public Facilities**
- **Started Statewide Deferred Maintenance Appropriations**

Deferred Maintenance: Statewide Appropriation Status

Agency	2018 Amount	2019 Amount	2020 Amount
Administration	\$ 5,140.0	\$ 1,750.0	\$ 6,433.0
Corrections	\$ 5,414.0	\$ 4,080.0	\$ 2,265.0
Courts	\$ -	\$ 193.0	\$ 1,594.2
Education & Early Development	\$ 601.5	\$ 691.0	\$ 3,531.0
Environmental Conservation	\$ -	\$ 420.0	\$ 600.0
Fish & Game	\$ 150.0	\$ 500.0	\$ 1,560.1
Health & Social Services	\$ 2,450.0	\$ 1,567.0	\$ 1,178.1
Labor & Workforce Development	\$ 1,000.0	\$ 1,350.0	\$ 575.0
Military & Veterans Affairs	\$ 1,020.0	\$ 625.0	\$ 862.9
Natural Resources	\$ 3,820.0	\$ 650.0	\$ 1,055.0
Public Safety	\$ -	\$ 900.0	\$ 4,887.0
Transportation & Public Facilities	\$ 404.5	\$ 4,778.5	\$ 5,955.4
University	\$ -	\$ 3,000.0	\$ -
Hold for Emergent Needs	\$ -	\$ -	\$ 1,203.3
TOTAL	\$ 20,000.0	\$ 20,504.5	\$ 31,700.0

Deferred Maintenance: Governor's Proposed Budget

- **FY2021 Deferred Maintenance: \$37.5 million**
 - **Statewide Deferred Maintenance: \$30.0 million DGF (Capital Income Fund)**
 - **Department of Administration: \$5.9 million Other (Public Building Fund)**
 - **Courts: \$1.6 million DGF (Capital Income Fund)**

FY2021 Deferred Maintenance - Division of Facilities Services



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Deferred Maintenance moving forward into FY2021

- Collaborating with OMB and the State Facilities Council
- Prioritizing deferred maintenance projects across all executive branch agencies, including the University
- Facilities Council deferred maintenance workshops currently in-progress, with goal of submitting Statewide prioritized list to OMB by the end of April 2020
- The Basic Approach – projects are being prioritized based on a combination of relevant factors to create a Project Index Value ([PIV](#))

Deferred Maintenance: Statewide Approach – the Basics

- Project prioritization a combination of the below to create a Project Index Value (PIV):

$$\text{PIV} = (\text{MAI}) \times (\text{System Factor}) \times (\text{Need})$$

- **MAI** - Mission Alignment Index, alignment of facility to an Agency's mission
 - **System Factor** - Scale related to various building systems and their impact on building
 - **Need** - The urgency
- If known, other attributes are also shared such as anticipated return on investments, any matching funds, or eligibility as a financed energy savings performance project

Deferred Maintenance: Statewide Approach – Example

- Illustrative Example

Project Title	Project Description	Project Cost
Office Building- Upgrade Electrical System	Existing electrical system is unsafe in its current configuration. Transformers need to be relocated to outside of building for the safety of its occupants. In addition, this agency's critical headquarters facility needs backup power in case of electrical outages. This upgrade will remedy an unsafe situation and provide much needed redundant power.	\$650.0

- **Mission Alignment Index** – Agency's Building is crucial facility for it's mission, MAI = 0.85
- **System** – Electrical Transformer/Power => 0.74
- **Need** – Corrects code condition and safety hazard => 5

MAI		System		Need	PIV
(0.85)	X	(0.74)	X	(5)	3.15

Deferred Maintenance: Statewide Approach – Example

- Illustrative Example Values – Applying across all projects all agencies
 - *Projects for illustrative purposes only*

Dept	Building	Mission Alignment Index (0-0.9)	Project Title	Project Description	System Factor	Need (5-4-3)	Project Index Value	Project Cost	Anticated ROI (If known/applicable)	Any Matching % Funds (if applicable: Fed, Grants)	Potential for Financed ESPC (Y/N)
DEPT. D	Building Name	0.85	Office Building - Upgrade Electrical System	Existing electrical system is unsafe in its current configuration. Transformers need to be relocated to outside of building for the safety of its occupants. In addition, this critical facility needs backup power in case of electrical outages. This upgrade will remedy an unsafe situation and provide much needed redundant power.	0.74	5.0	3.15	\$650.0	N/A	50%	
DEPT. C	Building Name	0.8	Maintenance Station - Replace Siding	Existing siding is deteriorated and leaks, windows are inefficient and allow tremendous heat loss. Siding panels have become loose and can no longer be secured thus creating a wind blown hazard to surroundings.	0.75	5.0	3.00	\$550.0	0-5%	N/A	Yes
DEPT. A	Building Name	0.9	Shop Trench Drain	Remove and replace existing trench drain. The existing concrete and steel has become extremely corroded and is a tripping hazard in numerous places along the grating. Eventually, it will deteriorate and fail to support equipment.	0.60	5.0	2.70	\$50.0	N/A		
DEPT. A	Building Name	0.75	Example School Building - Exterior Repairs	Replace roofing, repair siding, replace corroded exterior electrical switch boxes.	0.74	4.0	2.22	\$100.0			
DEPT. E	Building Name	0.9	Hangar Siding Replacement	Building siding is corroding and needs to be replaced. Failing overhead doors also need replacement.	0.60	4.0	2.16	\$500.0			
DEPT. B	Building Name	0.85	Office/Parking Garage-Repair Cracks	Repair expansion joint and crack leaks on certain levels	0.60	4.0	2.04	\$152.3			
DEPT. D	Building Name	0.9	Office Building - Generator Replacement	Remove current emergency generator, and replace with 1000Kwh unit to add building data centers	0.74	3.0	1.998	\$1,000.0			

Property Disposal Directive



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Property Disposal Directive: [Update](#)

- **February 12, 2019 Property Disposal Directive**
 - Directed Executive Branch to investigate options available for reducing the State's assets by identifying properties that could be divested
- **A multi-departmental workgroup was formed, inclusive of State Facility Council members and project managers from the DOT&PF Division of Facilities Services**
- **Methodology involved departments categorizing their facilities into 'Consider' or 'Non-Consider' categories**
 - **Consider:** These buildings were identified by departments as candidates for divesting. Candidate buildings may be appropriate for demolition, space consolidation, or selling.
 - **Non-Consider:** Identified by departments as non-candidates. Departments were asked to provide justifications for each non-consider building.

Property Disposal Directive: Consider Candidate Example From Property Disposal Report

Maintenance Shop & Warehouse

Ketchikan, AK 99901
4,430 Square Feet
State Owned

As of: May 30, 2019

**Department: Transportation & Public
Facilities – Southcoast Region**

Concept:

Southcoast Region currently occupies two locations for three components within the region which includes M&O, Construction and SEF. The Construction office has been a trailer which has deteriorated beyond repair and it is not in an acceptable condition employees should be working in.

Co-locating all three within vacant space located at the AMHS Engineering building will reduce costs for both Southcoast Region and AMHS and will provide staff adequate working conditions

Advantages:

1. Reduced operating costs by sharing facility operations across three areas
2. Improved efficiencies having M&O, Construction and SEF in one location
3. Improved working conditions for staff

Disadvantages:

1. Unknown start up costs
2. Disposal of previous location could contain Hazmat or asbestos



Expected benefit:

Unknown operating savings will be realized, however there is the assumption a savings will occur.

Utilizing existing space and reducing the building inventory.



Property Disposal Directive: Consider Candidates & Next Steps

‘Consider’ Summary

Department	# of Consider
Administration	0
Corrections	0
Education & Early Development	4
Environmental Conservation	0
Fish & Game	2
Governor’s Office	0
Health & Social Services	0
Labor & Workforce Development	0
Military & Veterans Affairs	60
Natural Resources	12
Public Safety	1
Transportation & Public Facilities	18
TOTAL	97

Next Steps

- OMB discussions with individual Departments on the **Consider** candidates, any further cost benefit analyses, and approvals of selected *Consider* candidates
- Determining proper resources and project management to implement approved selected property disposals
- Resourcing and implementing the disposal of the approved properties

Property Disposal Directive: **The Divestment Process**

- **Executive Branch to follow an established process for divesting excess buildings managed by the Department of Administration (Appendix C), with exception of:**
 - Buildings on airport land under DOT&PF authority (AS 02.15.060.070)
 - Buildings acquired by DOT&PF from the acquisition of land for highway projects (AS 19.05.070)
 - Education buildings (AS14.07.030)
 - DNR buildings which improve state lands (AS 38.05.035)
 - Federally funded buildings, in which each federal agency has its own rules and may require federal funds to be refunded. For example, DMVA federal use or funded armories, in which DMVA is following federal guidelines in their current facilities divestment program.
- **For those facilities with little value or unlikeliness to sell, other factors for consideration include suspension of all maintenance and repair costs, liability associated with vacant structures and demolition costs.**



Questions?



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Deferred Maintenance: Appendix



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Deferred Maintenance: More Information on the Budget

OMB FY2021 Website:

<https://omb.alaska.gov/>

Deferred Maintenance Project Detail:

https://omb.alaska.gov/ombfiles/21_budget/Gov/Proposed/2021proj62700.pdf

https://omb.alaska.gov/ombfiles/21_budget/Admin/Proposed/2021proj49602.pdf

https://omb.alaska.gov/ombfiles/21_budget/ACS/Proposed/2021proj62585.pdf

School District Major Maintenance Listing:

<https://education.alaska.gov/Facilities/final/FY21MaintenanceFinalList.pdf>

Legislative Finance Division FY2021 Overview:

<http://www.legfin.state.ak.us/Overview/Overview2021.pdf>



Deferred Maintenance: **Statewide Approach – Mission Alignment Index**

- Mission Alignment Index (**MAI**) identifies the relative importance of a facility in relation to an agency's primary mission. Besides how critical the facility is to the agency mission it considers:
 - *How capable is it to deliver services*
 - *How utilized is it, how many people, citizens or state services does it impact*
 - *Availability of other facility options at that location*
- The most critical facilities of an agency are directly aligned with the agency's purpose to exist
 - *Amongst multiple critical facilities within in an agency, there are still varying degrees*
- Allows better risk management to programs, and guides investment and divestiture decisions
- Determined by the agency. Periodically revisited.

Deferred Maintenance: Statewide Approach – Mission Alignment Index Examples

	Index Scale	Facility
• Critical: <ul style="list-style-type: none">• The Agency <i>cannot</i> meet its mission without this facility. There are no viable workarounds	0.75 – 0.9	Key Maintenance Station, Correctional Center, Hangar, School, etc.
• Important: <ul style="list-style-type: none">• Would impact the Agency's mission if unavailable. Possible workarounds	0.5 – 0.74	
• Supportive: <ul style="list-style-type: none">• Would possibly impact the Agency's mission if unavailable, but other options available	0.25 – 0.49	Certain Office Buildings
• Other / Non Mission Critical: <ul style="list-style-type: none">• Would not have an effect on the Agency's mission if unavailable	0.0 - 0.24	Certain Warehouses or Storage Buildings

Deferred Maintenance: Statewide Approach – Systems & Needs

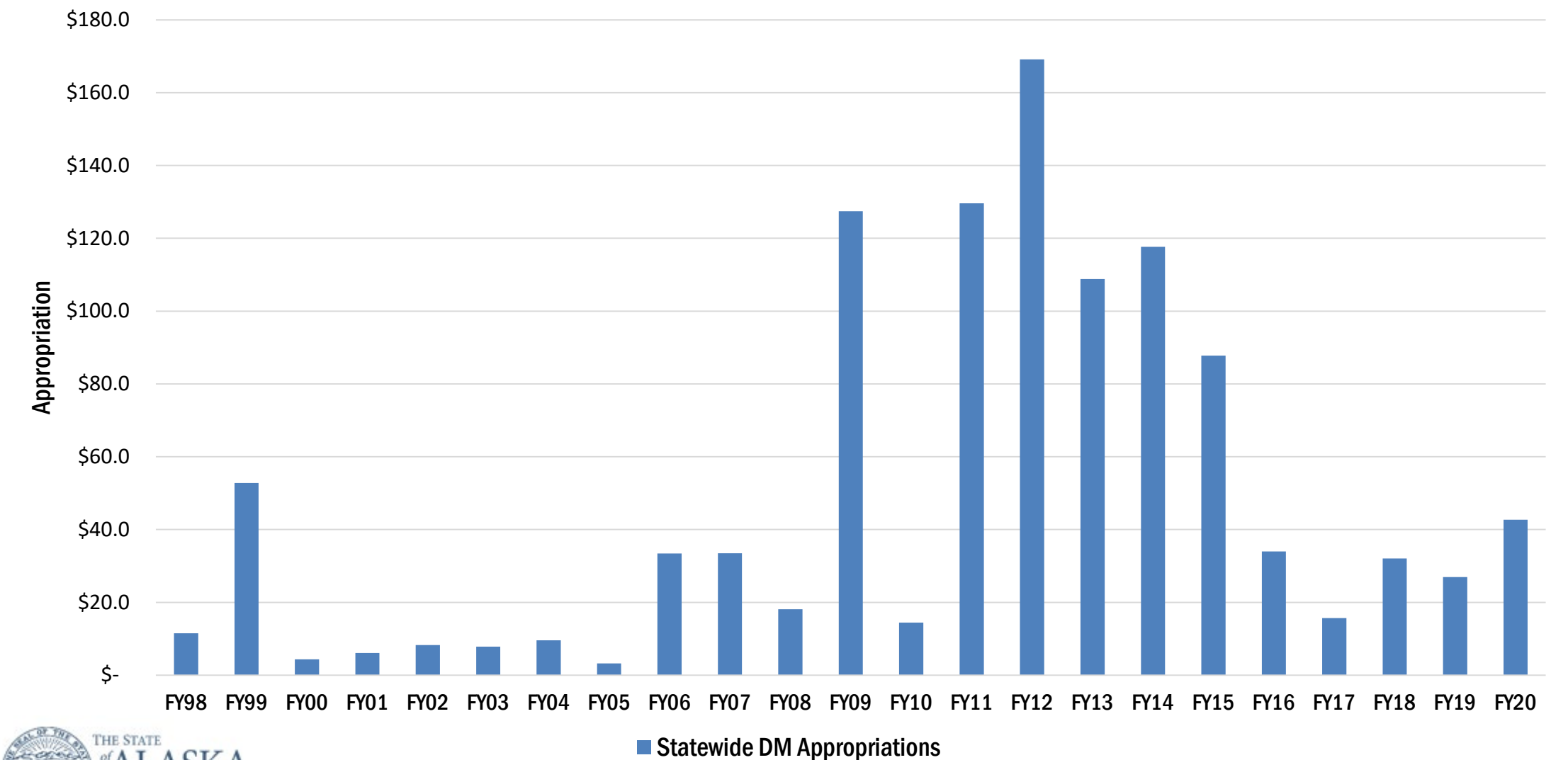
	System Factor	Need
<ul style="list-style-type: none">Life, Health, Safety, Structure<ul style="list-style-type: none"><i>Sprinkler, Fire Alarm, Structural,</i><i>Including Life, Health, Safety issues caused by envelope, mechanical, electrical, or other system failures</i>	0.75 – 1.0	5 – Critical <ul style="list-style-type: none"><i>-Corrects critical life safety or code hazard</i><i>-Imminent failure, requires immediate action to return facility to normal operations</i>
<ul style="list-style-type: none">Envelope and Shell<ul style="list-style-type: none"><i>Roof, Exterior Walls and Windows</i>	0.5 – 0.74	4 – Important, not yet critical <ul style="list-style-type: none"><i>-Requires action within next 5 years to stop intermittent interruptions</i><i>-Corrects deterioration or potential safety hazards</i>
<ul style="list-style-type: none">Mechanical, Electrical, Conveying, Process<ul style="list-style-type: none"><i>HVAC, Plumbing, Power, Lighting, Elevators, Escalators, industry specific systems</i>	0.5 – 0.74	3 – Necessary <ul style="list-style-type: none"><i>-Require appropriate attention to preclude deterioration or potential downtime</i>
<ul style="list-style-type: none">Interior, exterior grounds, other<ul style="list-style-type: none"><i>Interior Doors, Walls, Floors, Finishes</i>	0.25 – 0.49	

Determined by expertise from facilities, architectural and engineering professionals, condition assessments and indices, maintenance records, engineered reports, etc., with input from users

Deferred Maintenance: Replacement Value of our Facilities

Agency	TOTAL			TOTAL by %		
	Number of Facilities	Square Feet	Replacement Value	Number	Sq. Ft	Replace \$
Administration	15	1,553,055	\$ 772,166,550	1%	8%	8%
Corrections	138	1,738,485	\$ 945,057,005	6%	9%	10%
Courts	13	639,120	\$ 334,260,165	1%	3%	3%
Education & Early Development	16	342,010	\$ 250,515,350	1%	2%	3%
Environmental Conservation	1	22,610	\$ 22,610,000	0%	0%	0%
Fish and Game	260	651,321	\$ 272,226,575	11%	3%	3%
Health & Social Services	42	911,574	\$ 724,368,750	2%	4%	7%
Labor & Workforce Development	16	181,958	\$ 90,787,500	1%	1%	1%
Military & Veterans Affairs	372	2,360,465	\$ 439,625,987	15%	12%	5%
Natural Resources	347	433,689	\$ 112,974,200	14%	2%	1%
Office of the Governor	3	651,321	\$ 21,496,000	0%	3%	0%
Public Safety	52	227,269	\$ 89,084,027	2%	1%	1%
Transportation & Public Facilities	732	2,597,906	\$ 1,438,336,841	30%	13%	15%
University	417	8,141,005	\$ 4,151,975,398	17%	40%	43%
TOTAL	2,424	20,451,788	\$ 9,665,484,348	100%	100%	100%

Deferred Maintenance: Funding History

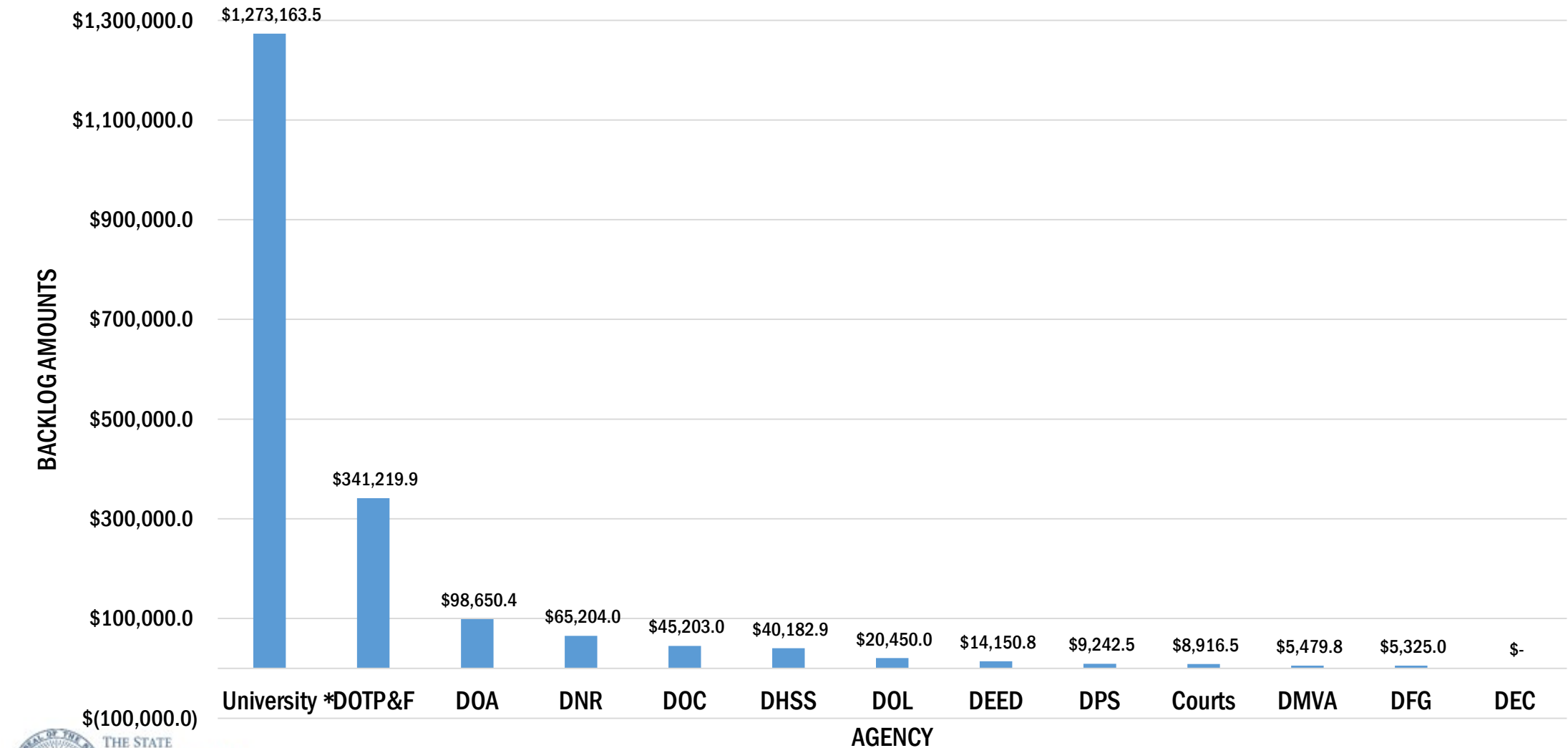


Deferred Maintenance: Backlog by Entity

	Department		FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	Difference FY2019 to FY2020	% of Total	% of Total Excluding University
1	Administration		\$45,684.3	\$67,762.5	\$60,199.1	\$56,731.5	\$67,631.7	\$98,650.4	\$31,018.7	5.1%	15.1%
2	Corrections		\$65,923.0	\$59,360.0	\$45,661.0	\$40,580.0	\$39,680.0	\$45,203.0	\$5,523.0	2.3%	6.9%
3	Education & Early Developm		\$15,063.0	\$16,451.0	\$20,741.0	\$21,156.0	\$18,066.5	\$14,150.8	(\$3,915.8)	0.7%	2.2%
4	Environmental Conservation		\$280.0	\$0.0	\$0.0	\$0.0	\$760.0	\$0.0	(\$760.0)	0.0%	0.0%
5	Fish & Game		\$1,400.0	\$1,400.0	\$950.0	\$2,234.0	\$2,091.4	\$5,325.0	\$3,233.6	0.3%	0.8%
6	Health & Social Services		\$18,220.0	\$24,151.0	\$29,101.0	\$27,774.0	\$34,509.8	\$40,182.9	\$5,673.1	2.1%	6.1%
7	Labor		\$15,080.0	\$11,860.0	\$12,895.0	\$15,720.0	\$18,550.0	\$20,450.0	\$1,900.0	1.1%	3.1%
8	Military & Veterans Affairs		\$48,235.7	\$27,224.8	\$0.0	\$60,006.5	\$36,822.5	\$5,479.8	(\$31,342.7)	0.3%	0.8%
9	Natural Resources		\$73,235.8	\$70,165.0	\$73,195.0	\$71,046.5	\$68,971.0	\$65,204.0	(\$3,767.0)	3.4%	10.0%
10	Public Safety		\$6,674.7	\$5,288.1	\$2,000.0	\$1,700.0	\$3,460.0	\$9,242.5	\$5,782.5	0.5%	1.4%
11	Transportation		\$459,183.7	\$434,923.9	\$346,516.2	\$302,440.3	\$319,873.4	\$341,219.9	\$21,346.5	17.7%	52.2%
		Facilities	\$24,460.6	\$27,254.6	\$21,105.6	\$18,900.6	\$20,880.6	\$38,084.3	\$17,203.7	2.0%	5.8%
		Highways	\$360,028.2	\$301,957.0	\$237,757.0	\$196,568.5	\$219,426.2	\$222,124.2	\$2,698.0	11.5%	34.0%
		Aviation	\$51,597.5	\$77,618.5	\$69,447.5	\$70,962.5	\$58,110.0	\$57,595.0	(\$515.0)	3.0%	8.8%
		Harbors	\$9,538.2	\$14,534.6	\$15,200.6	\$12,867.3	\$18,390.1	\$18,716.4	\$326.3	1.0%	2.9%
		Marine Highways	\$13,559.2	\$13,559.2	\$3,005.5	\$3,141.5	\$3,066.5	\$4,700.0	\$1,633.5	0.2%	0.7%
12	University		\$1,091,237.7	\$1,080,551.3	\$1,008,793.6	\$1,061,256.6	\$1,236,607.5	\$1,273,163.5	\$36,556.0	66.1%	N/A
13	Courts		\$6,952.1	\$8,655.5	\$7,715.5	\$5,260.1	\$6,396.6	\$8,916.5	\$2,519.9	0.5%	1.4%
		Total:	\$1,847,170.1	\$1,807,793.1	\$1,607,767.3	\$1,665,905.6	\$1,853,420.4	\$1,927,188.3	\$58,138.3	100%	100%



Deferred Maintenance: Backlog \$1.9B

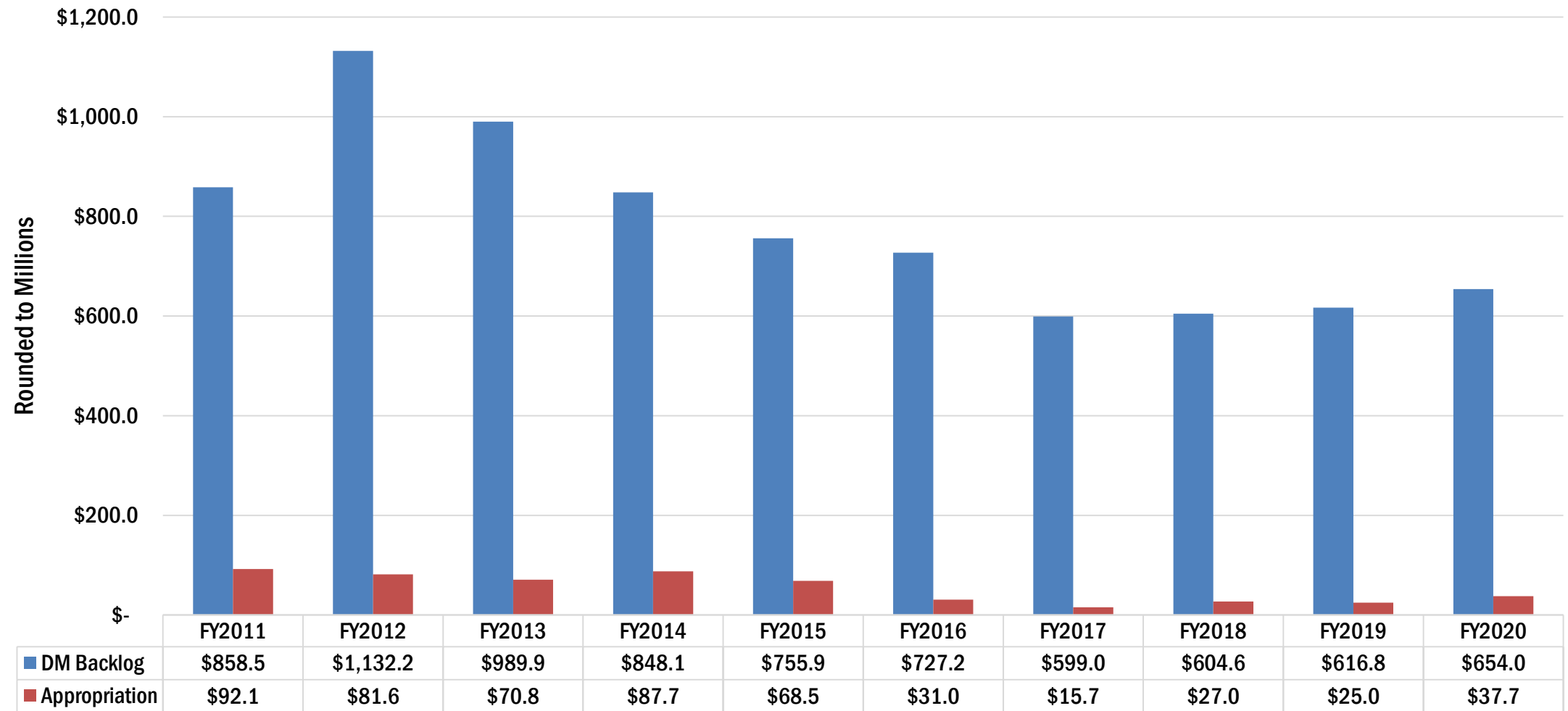


THE STATE
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Governor Mike Dunleavy

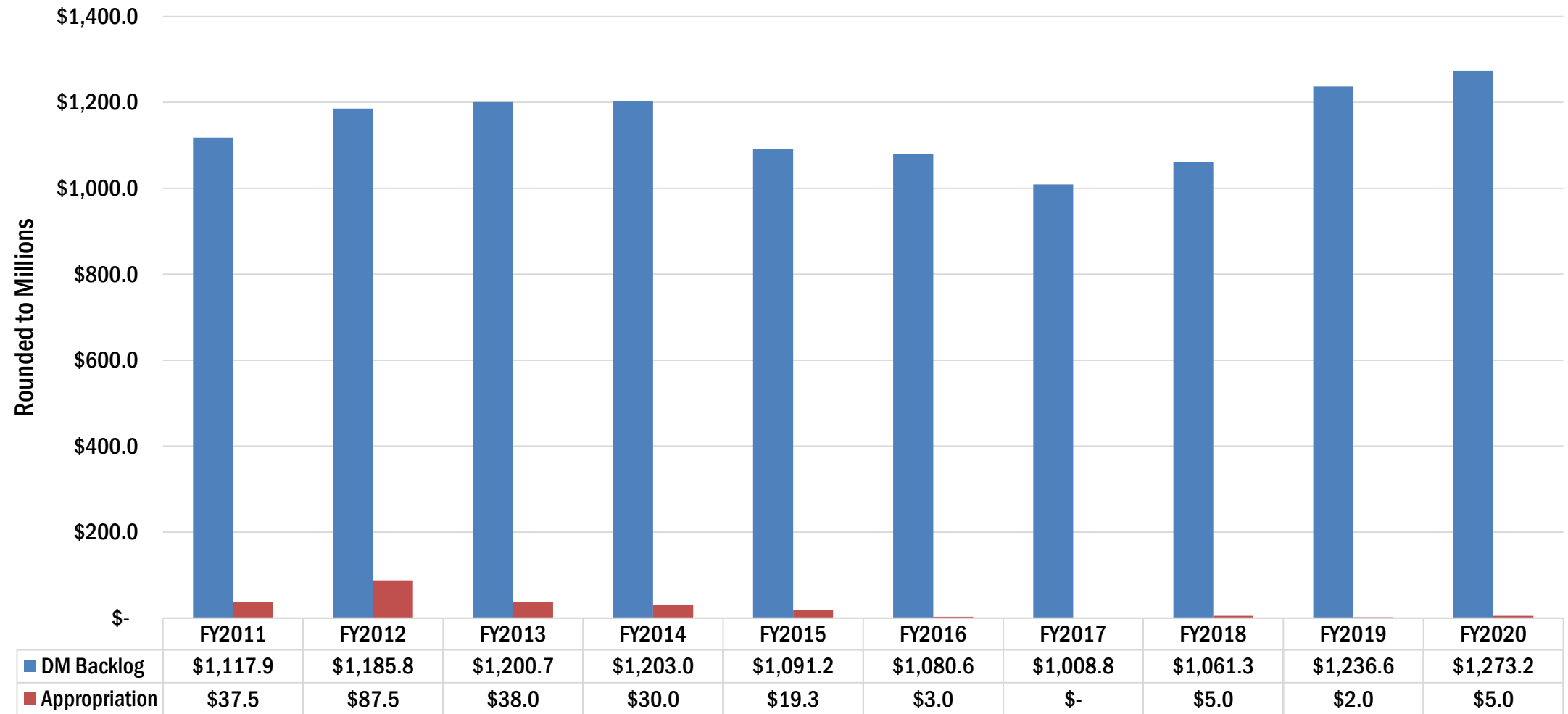
*DOTP&F includes facilities, highways, aviation, harbors, and marine highway.

Dollars in thousands

Deferred Maintenance: Backlog (excluding University)



Deferred Maintenance: University Backlog



*FY2012 \$50M UA Bonding

Deferred Maintenance: DM Expenditure Report (by Year)

Fiscal Year	Authorized	Expenditure	Encumbered	Unobligated	Anticipated Exp by 6/30/2020	Anticipated Exp by 6/30/2021	% Obligated
2006	\$ 4,660.1	\$ 4,001.0	\$ 91.1	\$ 568.0	\$ -	\$ -	88%
2008	\$ 350.0	\$ 119.9	\$ 230.1	\$ -	\$ 219.9	\$ 350.0	100%
2011	\$ 2,000.0	\$ 941.0	\$ -	\$ 1,059.0	\$ -	\$ -	47%
2012	\$ 9,748.0	\$ 7,008.2	\$ 479.3	\$ 2,260.6	\$ 1,466.7	\$ 1,610.0	77%
2013	\$ 9,913.5	\$ 8,726.2	\$ 388.4	\$ 798.9	\$ 1,486.9	\$ 80.0	92%
2014	\$ 34,992.9	\$ 30,507.7	\$ 1,387.1	\$ 3,040.7	\$ 2,077.7	\$ 2,926.3	91%
2015	\$ 21,078.3	\$ 16,817.9	\$ 356.9	\$ 3,537.4	\$ 3,101.4	\$ 3,030.1	81%
2016	\$ 24,140.9	\$ 12,862.1	\$ 2,118.3	\$ 9,155.4	\$ 3,740.0	\$ 3,750.0	62%
2017	\$ 12,802.9	\$ 9,197.7	\$ 1,632.9	\$ 1,972.4	\$ 3,946.2	\$ 3,168.6	85%
2018	\$ 32,423.5	\$ 12,985.3	\$ 5,417.9	\$ 14,020.3	\$ 11,873.7	\$ 9,099.8	57%
2019	\$ 34,832.7	\$ 8,699.5	\$ 9,467.9	\$ 17,115.3	\$ 10,978.5	\$ 9,595.2	52%
2020	\$ 9,341.0	\$ 3,356.6	\$ 509.2	\$ 5,475.2	\$ 1,707.9	\$ 2,130.0	41%
GRAND TOTAL	\$ 196,283.9	\$ 115,223.1	\$ 22,079.0	\$ 59,003.3	\$ 40,598.8	\$ 35,740.0	70%



*Only appropriations with remaining balances are shown.

Deferred Maintenance: DM Expenditure Report (by Agency)

Agency	Authorized	Expenditure	Encumbered	Unobligated	Anticipated Exp by 6/30/2020	Anticipated Exp by 6/30/2021	% Obligated
Education	\$ 10,418.5	\$ 5,998.6	\$ 888.6	\$ 3,531.3	\$ 1,437.9	\$ 2,251.0	66%
Fish and Game	\$ 1,800.0	\$ 1,287.6	\$ 255.7	\$ 256.7	\$ 77.5	\$ 179.2	86%
Health & Social Services	\$ 2,786.3	\$ 43.5	\$ 108.7	\$ 2,634.1	\$ -	\$ 266.0	5%
Military & Veteran's Affairs	\$ 24,177.7	\$ 7,745.8	\$ 2,432.1	\$ 13,999.8	\$ 1,818.7	\$ 4,440.6	42%
Natural Resources	\$ 10,519.2	\$ 9,219.9	\$ 52.4	\$ 1,246.8	\$ 554.7	\$ 884.5	88%
Administration	\$ 48,969.9	\$ 41,231.2	\$ 4,932.3	\$ 3,256.4	\$ 2,433.1	\$ 2,914.8	94%
Corrections	\$ 33,151.7	\$ 19,516.1	\$ 4,609.4	\$ 9,025.1	\$ 20,456.7	\$ 17,812.5	73%
Labor & Workforce Development	\$ 3,113.2	\$ 855.7	\$ 1,600.0	\$ 657.5	\$ 967.9	\$ 851.7	79%
Transportation & Public Facilities	\$ 15,383.0	\$ 3,515.2	\$ 0.4	\$ 11,867.4	\$ 7,518.4	\$ 4,089.7	23%
Public Safety	\$ 32,964.4	\$ 20,527.4	\$ 3,559.6	\$ 8,450.1	\$ -	\$ -	73%
University	\$ 13,000.0	\$ 5,282.1	\$ 3,639.9	\$ 4,078.0	\$ 5,333.9	\$ 2,050.1	69%
Grand Total	\$ 196,283.9	\$ 115,223.1	\$ 22,079.0	\$ 59,003.3	\$ 40,598.8	\$ 35,740.0	70%

*Only appropriations with remaining balances are shown.



Deferred Maintenance: **Known Disposed Assets**

- Department of Health and Social Services Ketchikan Youth Center Returned to the City
- Department of Fish and Game Birch Lake Land Parcel
- Department of Natural Resources Sold Facility Associated with the Agriculture Revolving Loan Fund
- Department of Military and Veterans Affairs Divested 15 Army National Guard Facilities with 50 Others Planned or In Progress
- Department of Transportation and Public Facilities Sold Two Facilities from Kulis – Anchorage
- University of Alaska Reduced Space through Property Sales, Elimination of Leases, and Demolition

Deferred Maintenance: University Space Reductions

	Space Reductions					
	Leased		Owned			
	Gross		Gross		Total	Total Space
	Count	Square Foot	Count	Square Foot	Count	Reduction
UA Anchorage	18	83,529	4	76,423	22	159,952
UA Fairbanks	23	89,849	22	67,972	45	157,821
UA Southeast	3	2,220	6	41,248	9	43,468
UA Statewide	5	37,041	2	3,890	7	40,931
Grand Total	49	212,639	34	189,533	83	402,172