



MEDICAID REDESIGN IMPLEMENTATION

House Health & Social Services Budget Subcommittee

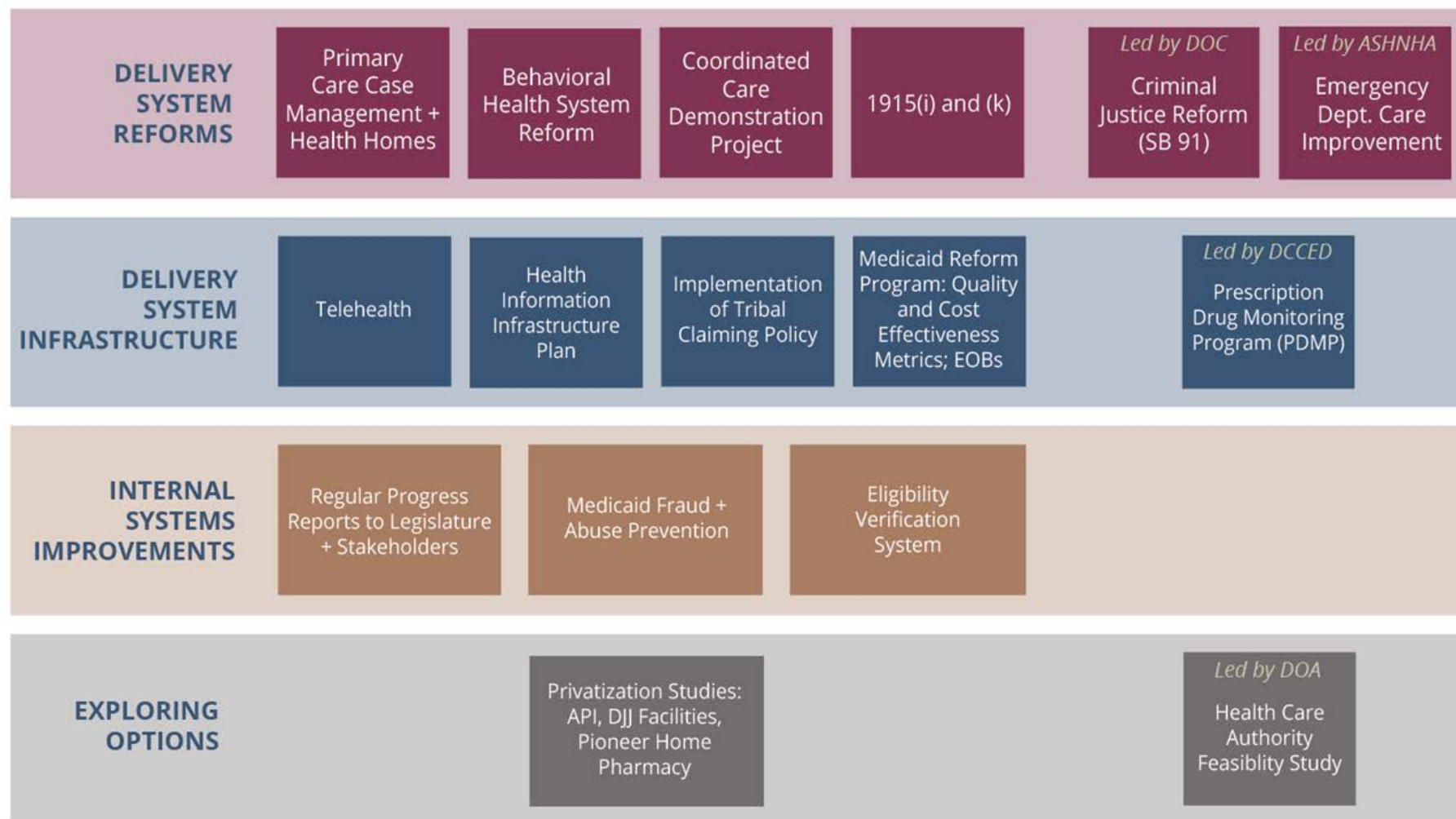
January 26, 2017

MEDICAID REDESIGN

Topics to cover today

- Senate Bill 74 Implementation
 - Implementation progress
- Medicaid Expansion Update
- Federal Landscape

Alaska Medicaid Redesign: Components of SB 74



Acronyms List

API: Alaska Psychiatric Institute | ASHNHA: Alaska State Hospital and Nursing Home Association | DCCED: Alaska Department of Commerce, Community and Economic Development | DHSS: Alaska Department of Health and Social Services | DJJ: Alaska DHSS, Division of Juvenile Justice
DOA: Alaska Department of Administration | DOC: Alaska Department of Corrections | EOB: Explanation of Benefits

Vision for Medicaid Redesign

The Alaska Medicaid Program improves health and pays for value.



*Medicaid Enrollees
Access Appropriate
Level of Care*

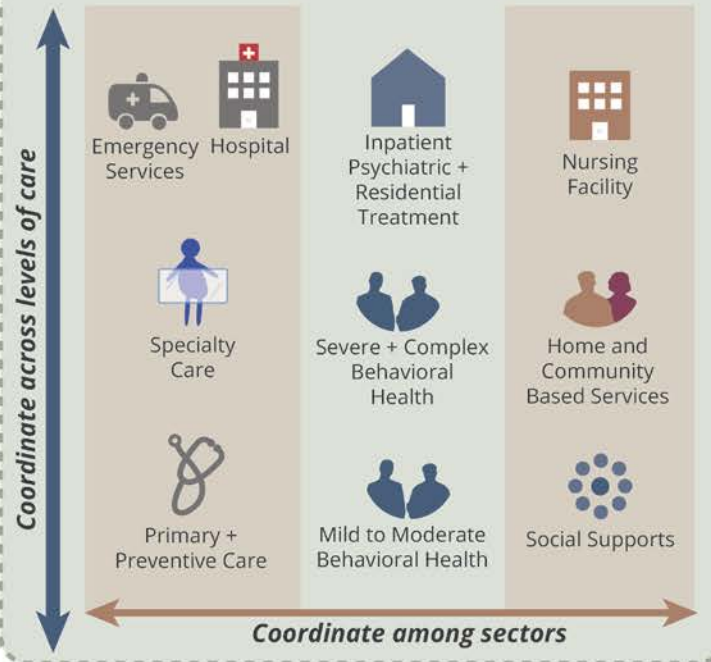
PRINCIPLES + VALUES

- ✓ Collaborate for whole person, high quality integrated care
- ✓ Focus on health promotion, prevention, maintenance and recovery
- ✓ Coordinate care across providers and integrate across service types
- ✓ Meet the needs of various life stages
- ✓ Ensure culturally and community appropriate services
- ✓ Reduce administrative burden
- ✓ Increase patient and provider satisfaction
- ✓ Increase access to services with telehealth
- ✓ Provide services in the most appropriate setting
- ✓ Reduce gaps in care
- ✓ Engage enrollees to improve health and social conditions
- ✓ Share responsibility among participants, providers and payers
- ✓ Connect providers and payers through health information infrastructure
- ✓ Use data analytics to drive effective, high-value care
- ✓ Leverage federal dollars

A SYSTEM OF WHOLE PERSON, HIGH VALUE CARE

Tools for High Value Care

Value-based Payments and Incentives | Care Management
Data Analytics and Health Information Technology



Prevention + Community Health

Social Determinants of Health

Safe Housing, Employment, Education, Life Skills, Physical Environment, Social and Community Connections

OUTCOMES

IMPROVE HEALTH



CONTAIN COSTS



OPTIMIZE ACCESS



INCREASE VALUE



Primary Care Case Management & Health Homes

- Primary Care Case Management
 - Temporarily expand Alaska Medicaid Coordinated Care Initiative (AMCCI)
 - Allow Coordinated Care Demonstration Projects and behavioral health system reform to develop and test new models.
 - Then transition Medicaid recipients to appropriate program
- Health Homes
 - Planning for Health Homes = 2018
 - Scheduled implementation = July 1, 2018
 - Coordinated Care Demonstration Projects may pilot test Health Home model earlier
 - Other reform initiatives may choose to implement a Health Home model

Behavioral Health System Reform

- Comprehensive behavioral health reform
 - Alaska Mental Health Trust Authority partnership
- Section 1115 Waiver will be requested from CMS to provide flexibility in Medicaid coverage and payment policies
 - Waiver Concept Paper submitted to CMS - January 4, 2017
 - Submit Waiver application to CMS - July 2017
 - Milliman, Inc. is providing actuarial consulting and analyses.
- Contract with Administrative Services Organization (ASO) to support systems of care
 - Release ASO Request for Information - February 2017
 - Award ASO Contract - January 2018

Coordinated Care Demonstration Projects

- Test new delivery system and payment models
- Request for Information
 - 12 responses: regional ACO-type models to statewide full risk managed care
- Pacific Health Policy Group - technical assistance
- Milliman, Inc. - actuarial consulting and analysis
- RFP released December 30, 2016 as required by SB74
- Anticipate intensive and iterative proposal evaluation and negotiation process through-out CY 2017
- <http://dhss.alaska.gov/HealthyAlaska/Documents/RFP%20170007291%20Medicaid%20CCDP%20FINAL.pdf>

Coordinated Care Demonstration Projects

- RFP Issued – 12/30/16
- Release of Medicaid Data Book by Milliman – 2/28/17
- Receipt of Questions – 3/27/17
- Receipt of Proposals – 4/17/17
- DHSS & Actuarial Review and Analysis of Proposals Submitted to Proposal Review Committee (PRC) – 5/31/17
- PRC Evaluation Completed – 6/15/17
- Conclude Contract Term Negotiations with Successful Offerors – 8/31/17
- Notice of Intent to Award a Contract(s) – 8/31/17
- Anticipated Federal Approval Receipt Date – 12/31/17
- Anticipated Contract(s) Effective Date – 1/1/18

DELIVERY SYSTEM REFORMS

1915 (i) and (k) Options

- Contracted with HMA to analyze potential opportunities, costs, and savings associated with these options

- Final report:

http://dhss.alaska.gov/dsds/Documents/MRICC/meetings/20160930/Implementation%20Plan_09292016.pdf

- HMA's Recommendations:
 - Move forward with 1915(k)
 - Institutional Level of Care
 - Consider other options for 1915(i)

Criminal Justice Reform (SB91 Integration)

- Dept. of Corrections (DOC) is the lead agency
- DHSS role
 - Removes the lifetime ban on food stamps for individuals with felony drug convictions, if conditions related to substance use treatment, recovery and rehabilitation are demonstrated
 - Increase access to evidence-based rehabilitation programs including drug and alcohol treatment, mental health and cognitive behavioral programs
 - Ensure those who are eligible, are enrolled in Medicaid and other available public assistance programs upon release from a correctional facility
 - Increased partnerships between DOC, DHSS and community service agencies to provide “in-reach” programming, consultation and support.

Emergency Dept. Care Improvement

- Alaska State Hospital & Nursing Home Association is the lead
 - Alaska Chapter of the American College of Emergency Physicians
- Similar to Washington state's "ER is for Emergencies" program
- Real-time information exchange is key to success
 - Emergency Department Information Exchange (EDIE) solution selected
 - Providence plans to go-live in February
 - Anchorage, Kodiak, Valdez and Seward
- Establish uniform statewide guidelines for prescribing narcotics
 - Final version are being reviewed by hospitals
 - Important tool to reduce opioid abuse in Alaska

Telehealth Workgroup

- Identify opportunities, barriers and solutions for expanding the use of telehealth
- Stakeholder representatives solicited in August
- Report / Recommendations - Annual Medicaid Reform Report
- Next Meeting: TBD
 - Public Notices for meeting announcements
 - <https://aws.state.ak.us/OnlinePublicNotices/Notices/Search.aspx>
 - Search “Medicaid Redesign”

DELIVERY SYSTEM INFRASTRUCTURE

Telehealth Workgroup Members

- Brooke Allen Behavior Analyst
- Connie Beemer Alaska State Hospital & Nursing Home Association
- Denise Daniello Alaska Commission on Aging
- Mark Erickson, MD Alaska Psychiatric Institute
- Brent Fisher Alaska Sleep Clinic
- Matthew Hirschfeld, MD Alaska Native Medical Center
- Philip Hofstetter Norton Sound Health Corporation
- Laura Hudson Alaska Regional Hospital
- Laura Johnston Southcentral Foundation
- Richard Kiefer-O'Donnell University of Alaska
- Ken McCarty Discovery Cove Recovery & Wellness Center
- Monique Marquis Fairbanks Memorial Hospital
- Trina McCandless Emergency medical services
- Robert Onders, MD Alaska Native Tribal Health Consortium
- Georgiana Page Alaska eHealth Network
- Patti Paris, MD Alaska Chapter of American College of Emergency Physicians
- Christopher Simon Tanana Chiefs Conference
- Mark Williams Providence Health & Services Alaska
- Thad Woodard, MD Private Practice Pediatrician

Health Information Infrastructure Plan

- HealthTech Solutions LLC selected to support the Health Information Infrastructure Plan
- Stakeholder representatives solicited in December
 - Public Notices for meeting announcements
 - <https://aws.state.ak.us/OnlinePublicNotices/Notices/Search.aspx>
 - Search “Medicaid Redesign”
- CMS approved DHSS HITECH funding request that includes reforms support
 - 90/10 Match

Tribal Claiming Policy

- New Guidance
 - reinterprets services “received through” an IHS facility
- Extends service through tribal / non-tribal partnerships under certain circumstances

Medicaid Reform Program

11 different Medicaid reforms specified

- Electronic distribution of EOBs
- Annual report to the Legislature due Nov. 15
- Quality and Cost Effectiveness Workgroup
 - Identify annual quality and cost effectiveness targets
 - Report / Recommendations - Annual Medicaid Reform Report
 - Next Meeting: Feb. 16th - 1:00pm to 5:00pm
 - Public Notices for meeting announcements
 - <https://aws.state.ak.us/OnlinePublicNotices/Notices/Search.aspx>
 - Search “Medicaid Redesign”

DELIVERY SYSTEM INFRASTRUCTURE

Quality and Cost Effectiveness Workgroup members

- Kathy Allely Parent of IDD Medicaid waiver recipient
- Barbara Berner School of Nursing, University of Alaska Anchorage
- Dave Branding Juneau Alliance for Mental Health
- Alan Gross, MD Petersburg Medical Center
- Andrea Gurley Alaska Regional Hospital
- Amberly Hobbs Mountain-Pacific Quality Health
- Jerry Jenkins Anchorage Fairbanks Community Mental Health Services
- Patty Linduska Alaska Primary Care Association
- Nancy Lovering Speech-language pathologist, private practice
- Rebecca Madison Alaska eHealth Network
- Jacqueline Marcus-Ledford Yukon Kuskokwim Health Corporation
- Jeannie Monk Alaska State Hospital & Nursing Home Association
- Nick Papacostas, MD American College of Emergency Physicians
- Jim Roberts Alaska Native Tribal Health Consortium
- Sharon Skidmore Physical Therapy for Kids, LLC
- Steve Tierney Southcentral Foundation

Prescription Drug Monitoring Program

- Dept. of Commerce, Community & Economic Development is the lead agency
- Registering with the database
 - Drug Enforcement Agency number
 - Dentists, Physicians, ANPs, Optometrists, Pharmacists
- Exemptions when prescribing or dispensing schedule II or III controlled substances
- Submit data on at least a weekly basis
- Access for tribal health practitioners
- Guidelines for the prescription of Schedule II controlled substances
- Medicaid Pharmacist has access

Reporting Requirements

- Annual Medicaid Reform Report – 11/15/16
- Annual Medicaid Fraud, Payment Error Rate Measurement and Eligibility Quality Control Report – 11/15/16
- Other one-time or time limited reports
 - Semi Annual Status report on MMIS – 12/15/16
- Reports available:

<http://dhss.alaska.gov/HealthyAlaska/Pages/Initiatives/Initiative-11.aspx>

Fraud & Abuse Prevention

- Allows the department to assess interest and penalties on any identified overpayment
- Requires providers to conduct self-audits every two years
- Completed the Fraud, Abuse and Waste, payment and Eligibility errors report to the Legislature (11/15/16)
- Fraud and Abuse Inter-Department committee
 - Audit and Provider Record Keeping Regulations near completion
- Alaska Medicaid False Claim and Reporting Act
 - <http://www.akhealthreform.org/medicaid-redesign/>

Eligibility Verification System

- Computerized income, asset and identity verification system
 - Third party vendor
 - Annual savings must exceed the cost of implementing the system
- Verify eligibility, eliminate duplication of public assistance payments, and deter waste and fraud in public assistance programs.

EXPLORING OPTIONS

Privatization Studies

- API privatization feasibility study - Public Consulting Group (PCG)
- DJJ privatization feasibility study - Carter Goble Lee, Inc. (CGL)
- RFP for the Pioneer Homes pharmacy privatization study was released twice
 - Both times the offeror was deemed non-responsive
- Reports will be distributed to the Legislature on Friday

EXPLORING OPTIONS

Health Care Authority

- Dept. of Administration is the lead agency
- Study the feasibility of creating a Health Care Authority to coordinate or consolidate state health care purchasing
- PRM Consulting Group selected
 - Surveying employee health benefit programs
 - 1st consultant report: February 2017
 - 2nd consultant report: July 2017

MEDICAID REDESIGN

Keeping the Public informed

- Email Updates
 - Sign up for the Medicaid Redesign List-serv
 - Email Medicaid.Redesign@alaska.gov
- Public Notices for meeting announcements
 - <https://aws.state.ak.us/OnlinePublicNotices/Notices/Search.aspx>
 - Search “Medicaid Redesign”
- dhss.alaska.gov/healthyalaska
 - Recordings of webinars
 - Archives – Medicaid Redesign Planning Process (2015)
 - Initiative Pages



MEDICAID IN ALASKA

December 28, 2016

27,415

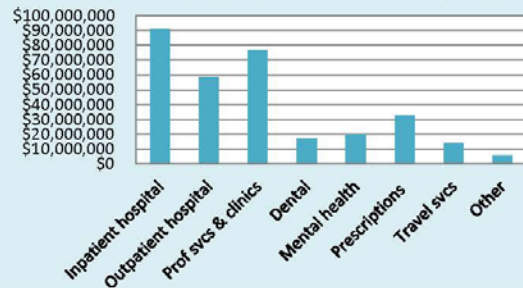
Lives covered by Medicaid expansion

Demographics of Medicaid expansion enrollees

	19-34	35-44	45-54	55-64
Enrollee count	10,522	4,378	6,206	6,309
Male	15,560		11,855	
Female				

Medicaid expansion began on Sept. 1, 2015 in Alaska.

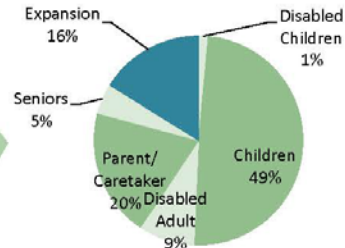
Medicaid expansion claims paid to date



100% federally funded through CY16 and will transition to 90% in 2020 and beyond.

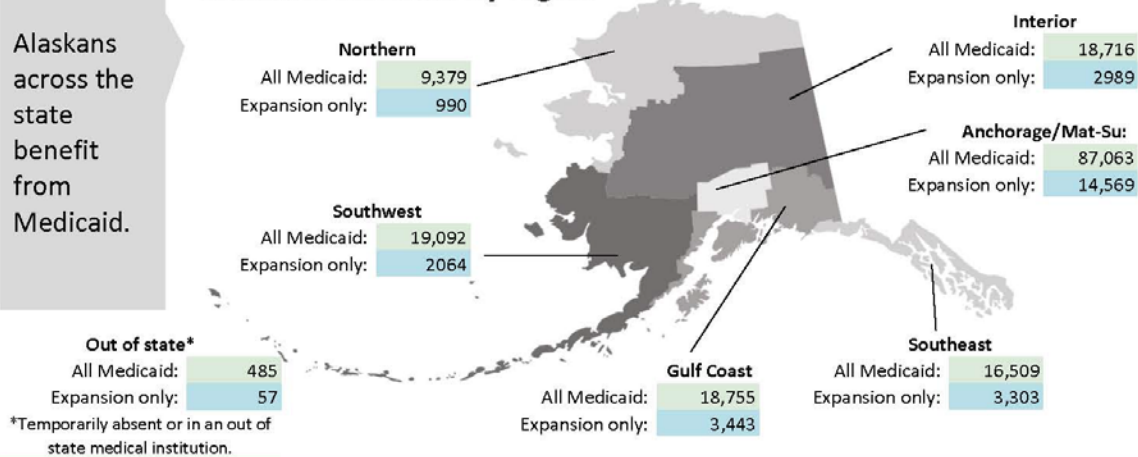
Medicaid provides health benefits to many Alaskans.

All Medicaid enrollees by category



Medicaid enrollees by region

Alaskans across the state benefit from Medicaid.



*Temporarily absent or in an out of state medical institution.

169,999

Lives covered by all Medicaid

Demographics of all Medicaid enrollees

	18 or less	19-34	35-44	45-54	55-64	65+
Enrollee count	81,340	36,001	15,789	13,969	13,152	9,748
Male	82,006		87,993			
Female						

ACA Repeal and Replace Impacts

Repeal:

- Medicaid Expansion
- Marketplace Plans
- Health Homes
- 1332 Waiver (Division of Insurance)
- Individual Mandate
- 1915(k) Options
 - Home and Community Based Services

Replace:

- Medicaid Block Grants / Per Capita

Questions?

Thank you!

