



# Department of Military and Veterans Affairs

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**Brigadier General Leon “Mike” Bridges  
The Adjutant General (Acting) – Alaska**

**January 2014**

*Department of Military and Veterans Affairs*



# Agenda

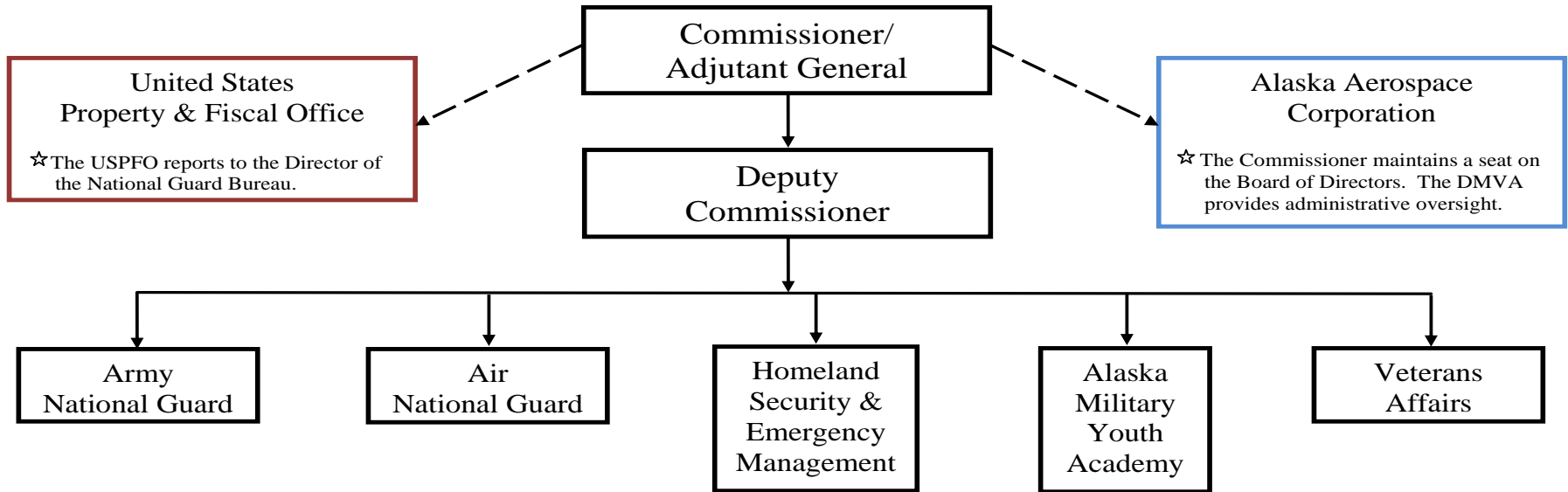
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- **The Department of Military and Veterans Affairs**
- **Dual Mission of the National Guard**
- **The Alaska National Guard**
  - **Air National Guard**
  - **Army National Guard**
- **Department of Homeland Security and Emergency Management**
- **Alaska Military Youth Academy**
- **Office of Veterans Affairs**
- **Alaska Aerospace**
- **Issues facing the Guard**



# DMVA Organization Chart

## Department of Military and Veterans Affairs Operational Sections



**Total Force: 4700 employees**

- **2100 are full-time, the rest are part-time or volunteer**

**DMVA makes up almost 25% of the State of Alaska**

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# Dual Mission Force

- Art.1, Sec.8, Cl.15, 16. *The Congress shall have power ... To provide for calling forth the Militia*

**Federal Mission:** *To provide trained units available for active duty in time of war or national emergency, and at such other times as the national security may require.*



Globally employed



America's first military responder

**State Mission:** *To provide military support to civil authorities and respond to state emergencies; to provide support to law enforcement in counter-narcotics.*

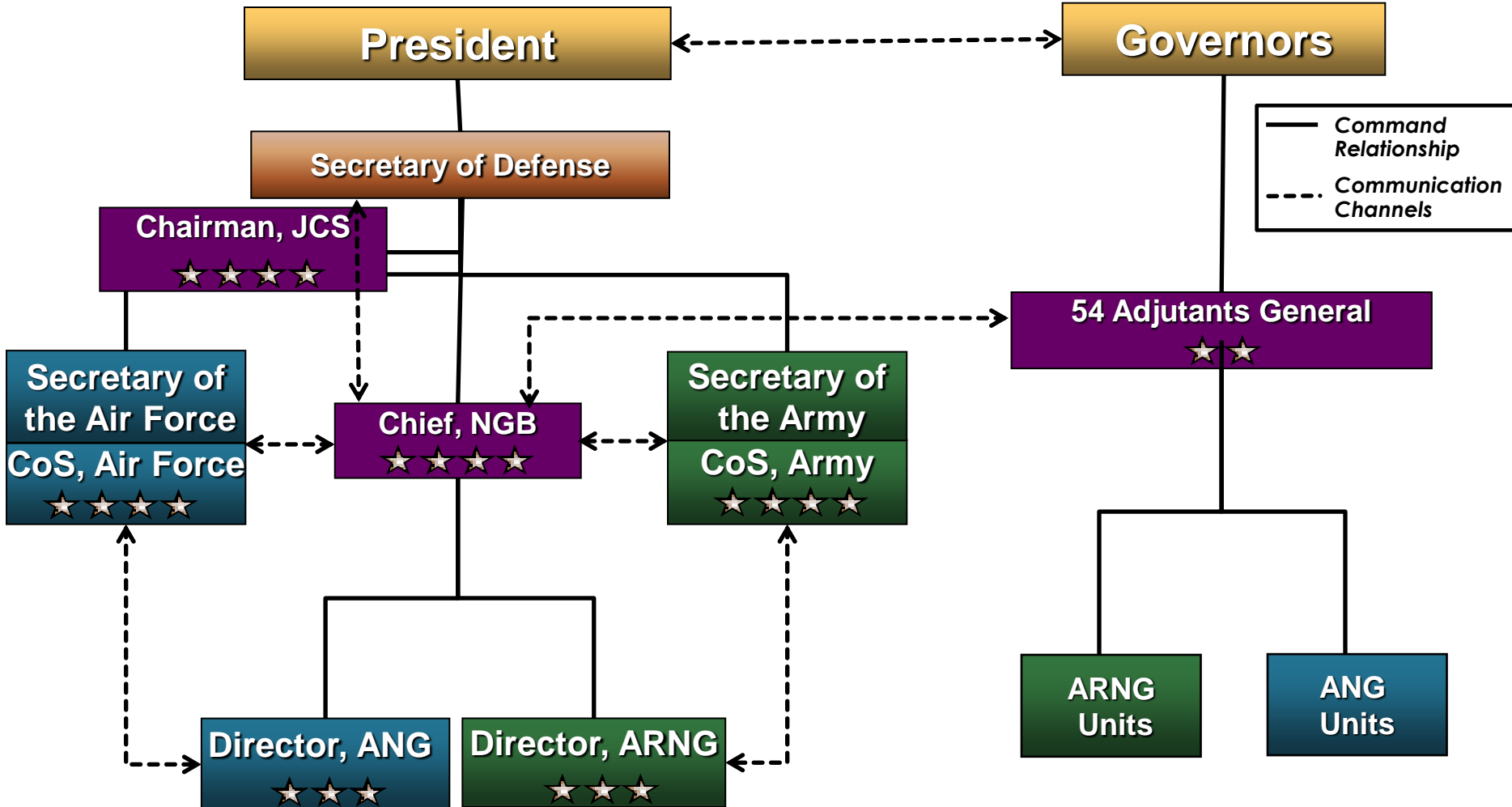
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# State and Federal Relationships

**Federal Authority**  
Primary Governing Law: Title 10 U.S. Code

**State Authority**  
Primary governing Law: Title 32 U.S. Code and applicable state law



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# Forward Deployed. . . Across the Nation

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**Most Adjutants General are appointed by Governors and serve in their respective Governors' Cabinets.**

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**There is a Guardsman within every congressional district living, working and participating as an active member of the community.**



**With more than 3,000 facilities across the country, the National Guard brings units to people, and is a direct investment in local communities.**

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**Guardsmen are the first line of military support for the Governor in instances of emergencies and civil support requirements.**

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# Beyond The Global War on Terror

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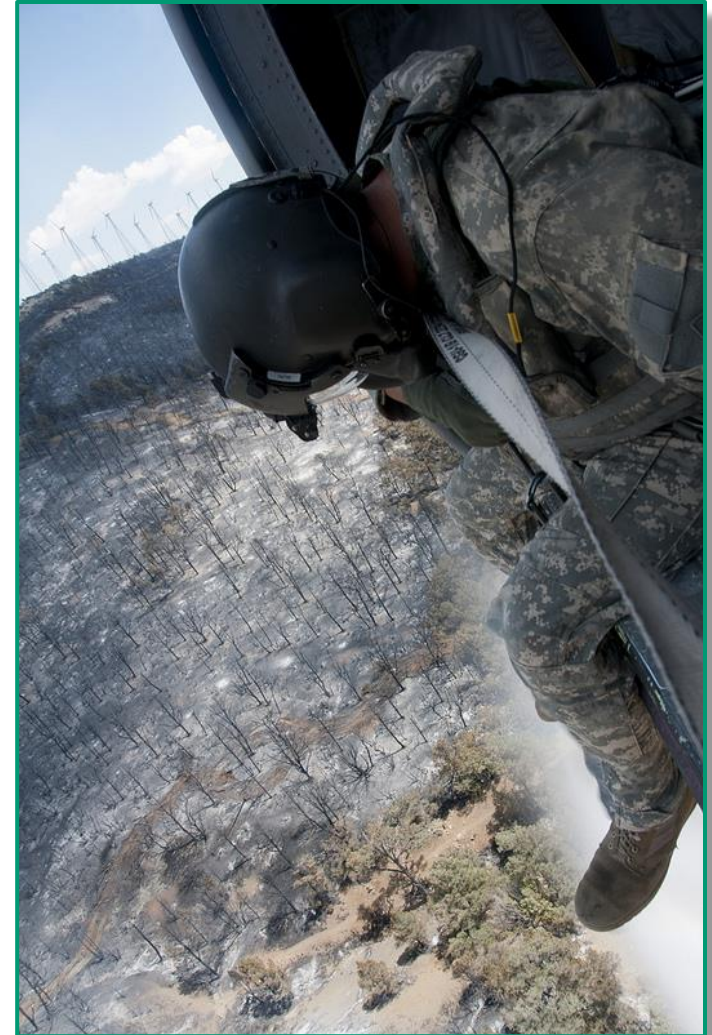
- First military responders on September 11th
- Heavily involved in Operation Noble Eagle (combat air patrol, airport security, border patrol, special events, critical infrastructure protection)
- Units deployed globally for operations in Iraq, Afghanistan, Horn of Africa, Guantanamo, Kosovo, Sinai, and numerous other locations
- The first military asset for Governors to employ
- Developed key relationships with NORTHCOM, FEMA, DHS, and other federal agencies
- Transformed while we fought





# Domestic Operations

- 98% of all emergencies in the US are handled by State & Local authorities
- The Guard *supports* civil authorities during Domestic Operations—we're not "in charge"
- Mission command in local /state /tribal /federal /interagency /NGO domestic environments is as complex as overseas mission commands
- The Guard's organization, equipment, & training for overseas missions makes it uniquely capable for domestic response
- Forward deployed in more than 2,600 communities







# Alaska Air National Guard



- 2 Wings with more than 2,120 members
  - 168th ARW located at Eielson AFB
  - 176<sup>th</sup> WG located on JBER
- Primary Weapons Systems:
  - KC-135 Tanker Wing at Eielson AFB
  - Space Warning and Surveillance Squadron
  - C-17 Associate Squadron on JBER
  - C-130H Airlift Squadron
  - Rescue Coordination Center
  - HC-130, HH-60 & GA Rescue Squadrons
  - Air Defense Squadron





# Alaska Air National Guard



## Operational Relevance:

- Deployed in support of Overseas Contingency Operations
- ADS: 24/7 Mission for Air Sovereignty
- Rescue Forces: 24/7 Alert for 11 AF & CSAR
- KC-135: 24/7 Alert for NORAD and 11 AF
- Clear AFS: 24/7 mission for Space Surveillance
- C-17: Associate fully integrated with USAF
- State Emergency Response Asset





# Alaska Army National Guard



- Three major units with more than 1900 members

## Joint Forces Headquarters

### 297th Battlefield Surveillance Brigade

- Headquarters & Headquarters Co
- 1-297<sup>th</sup> CAV Reconnaissance & Surveillance
- 297<sup>th</sup> Combat Support Company
- 297<sup>th</sup> Signal Network Support Company
- B Company, 1<sup>st</sup> Battalion 143<sup>rd</sup> Infantry (ABN)



### 38th Troop Command

- 1<sup>st</sup> Battalion 207<sup>th</sup> Aviation
- 761<sup>st</sup> Military Police Battalion
- 103<sup>rd</sup> Civil Support Team
- 207<sup>th</sup> Multi-Functional Training Regiment
- 49<sup>th</sup> Ground Missile Defense Battalion





# Alaska Army National Guard



## Operational Relevance:

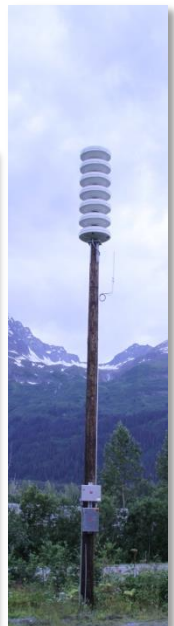
- Deployed in support of Overseas Contingency Operations
- State Emergency Response Asset
- Air and Ground SAR Support
- Ballistic Missile Defense
- AKARNG forces nested with PACOM Campaign plan
- 297<sup>th</sup> BFSB aligned with First Corps





# Division of Homeland Security and Emergency Management (DHS&EM)

**Critical services to protect lives and property from terrorism and all other hazards, as well as to provide rapid recovery from disasters.**





# Division of Homeland Security and Emergency Management (DHS&EM)

## Alaska Partnership for Infrastructure Protection (APIP)

- Established to address natural or man-made disruptions to critical infrastructures
- The public-private partnership of APIP integrates private sector critical infrastructure owners into the municipal, state, and federal emergency preparedness process



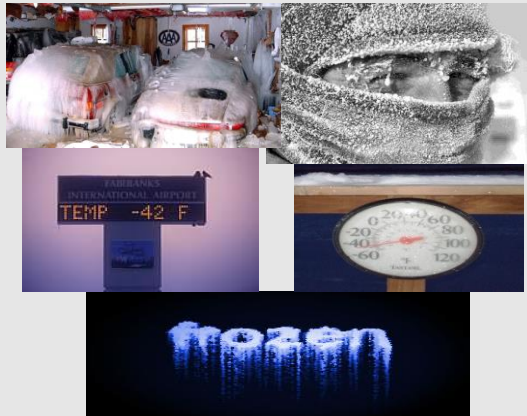


# Division of Homeland Security and Emergency Management (DHS&EM)

## Alaska Shield – Arctic Edge – Vigilant Guard Exercises

Alaska Shield Full-Scale exercises engage local, state, federal, non-governmental, private sector, and voluntary entities to exercise plans and train together.

### AS-NE 2012 Cold Weather Event



### AS-AE-VG 2014 Earthquake



### AS 2016 Cyber





# Alaska Military Youth Academy

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## Mission

To meet the ***life coping skills and educational needs*** of 16-18 year old Alaskans who are at risk of not completing their secondary education, and to provide them with the ***values, skills, education and self-discipline*** to succeed as adults.



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# Alaska Military Youth Academy



- **National Guard ChalleNGe Program**
- Voluntary quasi-military model
- Location: Camp Carroll, JBER
- Staffing: State employees
- Accredited school
- Student Source: State-wide
- Frequency: 2 classes per year
- Target: 144 graduates per class



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# Office of Veterans Affairs

The Office of Veterans Affairs continues to help Alaska's veterans and their families improve the quality of their lives by helping them file claims for education, medical, compensation/pension as well as assisting them in obtaining earned military awards.





**ALASKA  
AEROSPACE**



## **Kodiak Launch Complex Introductory Brief**

23 Sept 2013

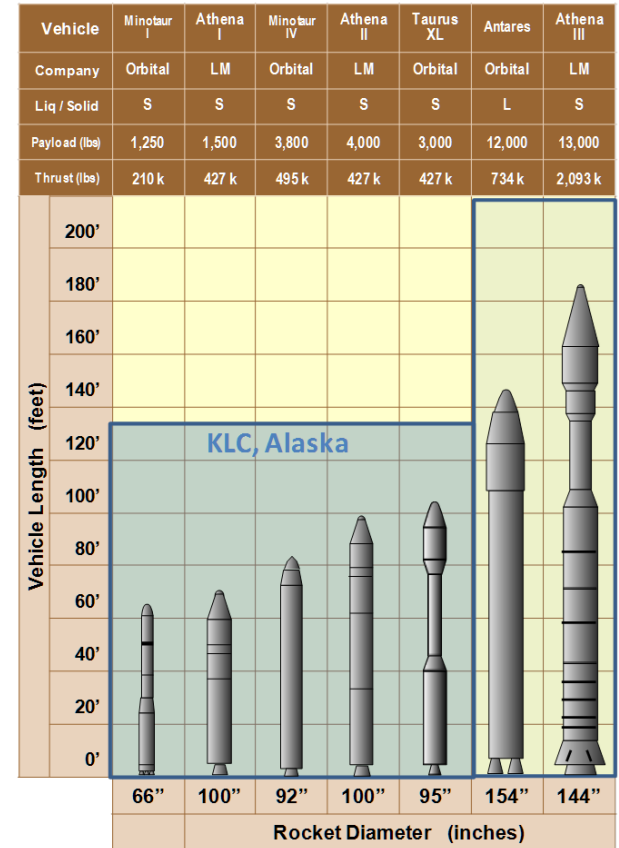
Alaska Aerospace Corporation  
4300 B Street, Suite 101  
Anchorage, Alaska 99503  
907-561-3338



KLC CAPABILITIES (Jan 2013)

***Department of Military and Veterans Affairs***

- Alaska Aerospace Corporation (AAC) was created in 1991 as a public corporation of the state within the Department of Military and Veterans' Affairs.
- AAC is an independent corporation with board of directors, appointed by the Governor
- AAC's mission is to develop aerospace related economic growth within the State of Alaska
- AAC employs approximately 50 personnel
- AAC's KLC is the United States' newest launch facility and holds an FAA Commercial Space Transportation license
- Kodiak Island has unparalleled access to the southern sky and poses a very low risk to public safety



## Current Launch Vehicles

- Minotaur IV & Taurus XL (Orbital)
- Athena I and II (Lockheed)

## Future Launch Vehicles

- Antares (Orbital)
- Athena III (Lockheed)



# Office Of Complex Investigations

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- Governor requests OCI look into allegations of misconduct in the AKNG in March 2014.
- OCI conducts investigation, finalizes the report and briefs the governor in August 2014.
- OCI report released by Governor 4 Sep 2014
  - Report made 36 specific recommendations
- Governor requests NGB send a team to implement the recommendations made in the report; team arrives 22 Sep 14
- NGB Implementation Team works with AKNG Team to develop implementation action plan
  - 5 of 6 major areas from OCI report addressed by team, one major area addressed separately
  - 5 Implementation Planning Teams (IPT) formed



# Implementation Plan Timeline

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- **Phase 0: Starts with receipt of OCI Report, ends with formation of IPT's.**
- **Phase I: Starts with formation of IPT's, ends with preparation of Operations Order (OPORD).**
- **Phase II: Starts with issuance of OPORD, ends when recommendations are successfully implemented.**
- **Phase III: Starts when recommendations are successfully implemented, ends with published process to maintain/sustain key programs within state.**
- **Phase IV: Starts with published process to maintain and sustain key programs, ends with establishment of an environment of mutual trust and respect.**



# Methodology

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- **AKNG Joint Team Leads identified to review each recommendation in order to**
  - **Develop actions/milestones that need to be accomplished to implement recommendation**
  - **Develop metrics that will be used to measure effectiveness of those actions**
  - **Define what the desired end state looks like once recommendation actions are complete**
- **Implementation Plan data captured/tracked via spreadsheet, status updated weekly and briefed to the command**



# Six Areas Addressed by Teams

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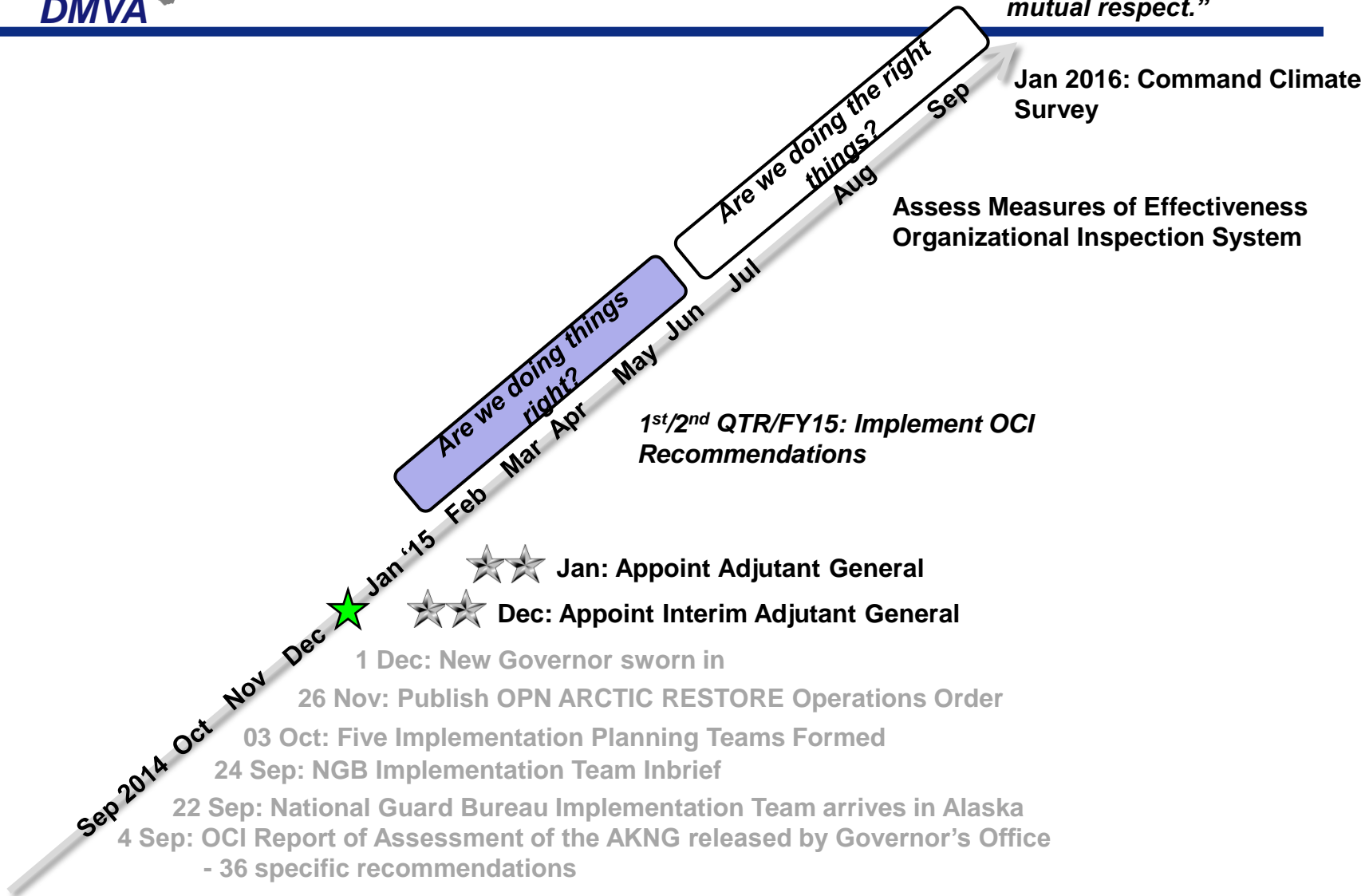
- (A) Sexual Assault
- (B) Equal Opportunity
- (C) Coordination with Law Enforcement
- (E) Command Climate
- (F) Application of Military Justice
- (G) Fraud





# Events

*“Culture of trust and mutual respect.”*





# In Summary

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## “Spirit of the Arctic Warrior”

**Pride**

**Service**

**Relevance**

**Community**

