ALASKA PERMANENT FUND PROTECTION ACT

Alaska's Economic Story

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ALASKA ECONOMIC STORY

- Alaskans have had an economic view
 - Based on other regions' development
 - Based on its own development
- Alaskans need a current economic view
 - Based on how resource economies work
 - Based on Alaska's resource experience
 - Based on future needs
- An economic view provides a framework for policy solutions





Framework for Economic Analysis

- Harold Innis- Canada and the export of primary products ("staples")
 - Export finances modernization, economic growth, and diversification
- "New Economic History" Douglass C. North,
 C.M. Tiebout, Robert Fogel, Simon Kuznets
 - Quantification
 - Multiplier mechanism
 - Economic-base analysis, regional forecasting, impact analysis
- Standard approach for development agencies, chambers of commerce, regional planning, governments

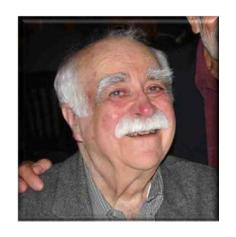


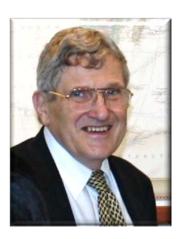
Framework for Alaska Development

- 19th Century economic success of Canada, US, Australia, Argentina
 - Resource wealth
 - Rejection of "colonial control"
 - Suitable, market-based development policy to optimize wealth
- Export-led economy
 - Larger, growing, and more diversified economy
 - Economic, political, and social well-being
 - More productive population
 - Wealthier population

Major Strands of Alaska Development

- Native Alaska economy (10,000 B.C.-present)
- Russian-American fur (1786-1867)
 - Yankee whaling (1847-1880s)
- Colonial Alaska federal territory
 - US fur (1867-1911)
 - Gold and copper (Kennecott 1915-1928)
 - Canned salmon (1878-1940s)
 - Military Alaska (1942 1960s)
- Alaska oil era (1950-present)
 - Cook Inlet (1950-present)
 - Prudhoe Bay (1969-present)





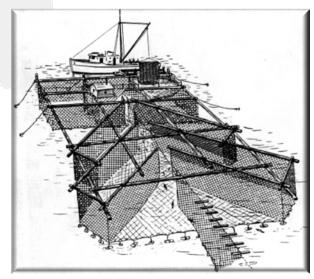
George Rogers & Arlon Tussing,
University of Alaska,
Institute of Social & Economic Research



DEVELOPMENT ALONE IS NOT ENOUGH FOR ECONOMIC GROWTH

- Prior to Statehood few benefits stayed within Alaska
 - Kennecott Mine
 - No lasting growth
 - Fish traps
 - Controlled by Outside owners





http://www.alaskool.org/projects/traditionalife/fishtrap/fishtrap.htm



POLICY & GOVERNANCE

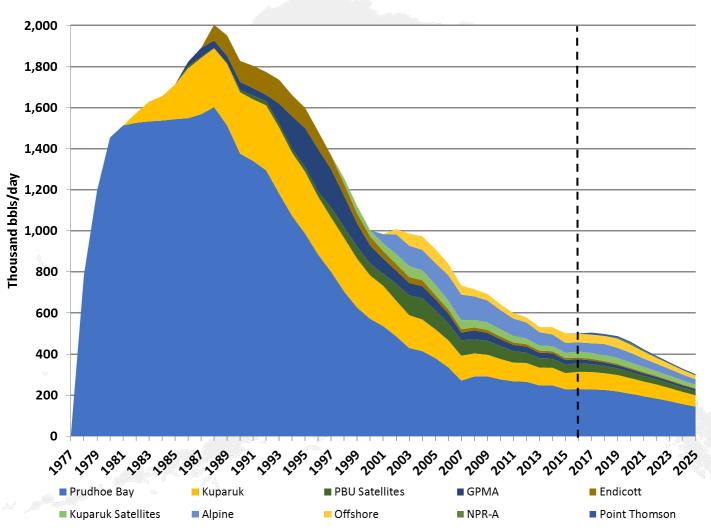
- Comparative advantage in oil and gas
 - -Export-led growth
 - Engine of economic growth
- Market-based economy
- Rule-based, democratic government
- Capture economic rents and revenue
 - -Taxation as sovereign
 - -Royalty as owner



Policy & Governance continued...

- Strategies to deal with "white elephants" and opportunity costs
 - "Don't plant dollars to harvest nickels..." Governor Hammond
- Save surplus revenue
 - Permanent Fund and other funds
- Alaska developed independent agencies to address economic change
- Realized we couldn't buy a "balanced economy" or "self- sufficiency"
- Distribute part of resource wealth to population as dividends

PRODUCTION HISTORY AND FORECAST





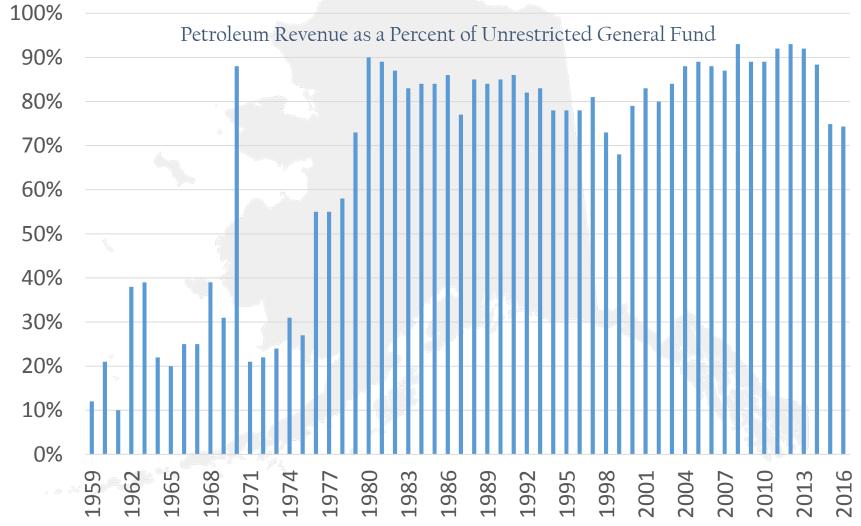


ECONOMIC AND POLICY PATTERNS

- Before 1960 Statehood and resource control
- 1960s and 1970s State establishes basic system over oil revenues and creates Alaska Permanent Fund in 1976
 - Rapid economic growth
- 1980s increasing oil production, changes in oil price
 - Economic expansion followed by contraction
- 1990s oil production begins to decline, changes in oil price
 - Economic expansion, some diversification, contraction
- 2000s production declines, but commodity prices increase
 - Slow, steady economic growth
- 2015 Production continues decline, commodity prices collapse between 2014 and 2015

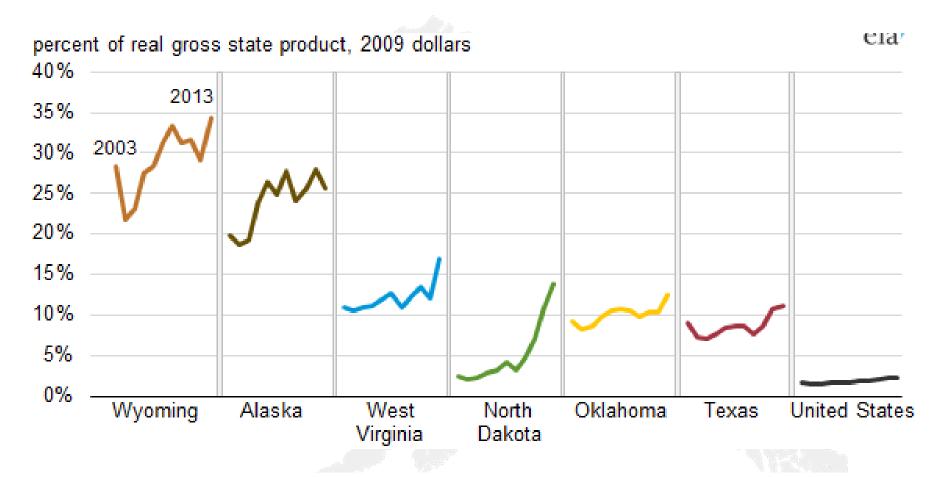


Alaska Budget is Heavily Reliant on Petroleum Revenue





US RESOURCE-RICH STATES



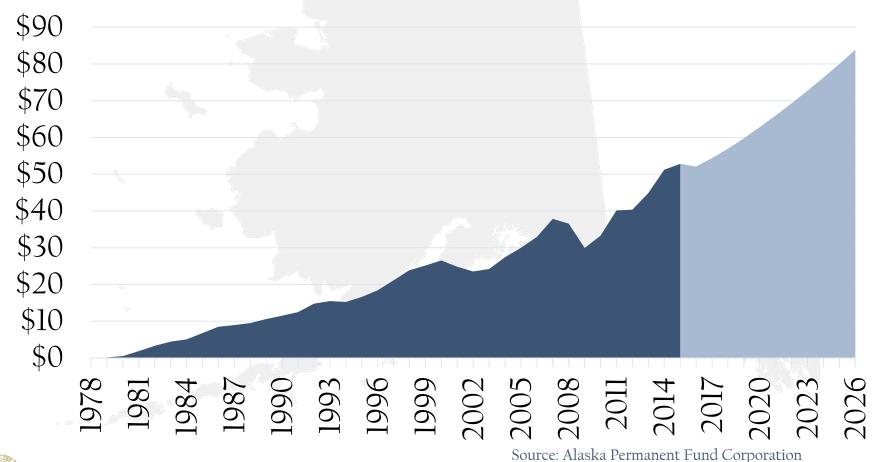
Oil and gas production and mining as a share of the economy, 2003 -2013

SOURCE: US Energy Information Agency



ALASKA'S FINANCIAL ASSETS

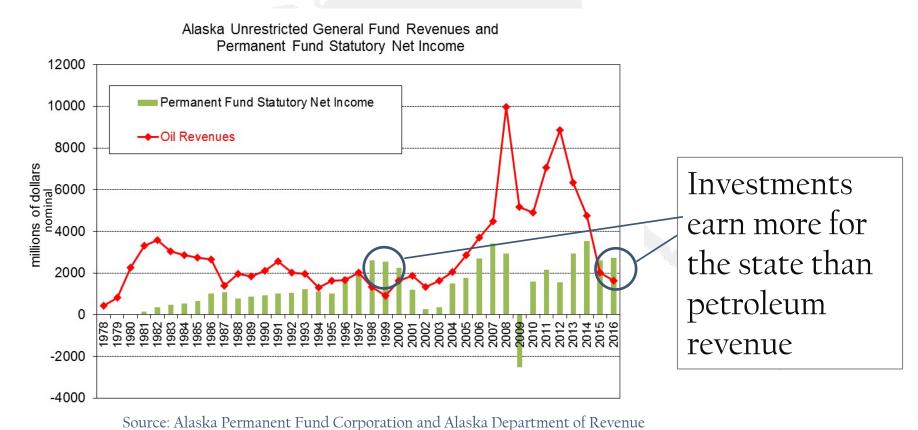
Permanent Fund balance (\$ billions, nominal)

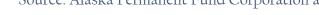




INVESTMENT - SECOND COMPARATIVE ADVANTAGE

The management of financial assets is probably the state's greatest economic competitive advantage in the 21st Century





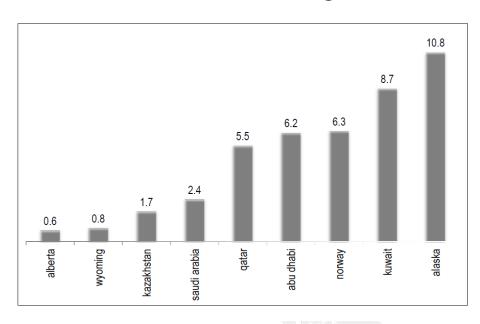
ALASKA — ONE OF THE WEALTHIEST

REGIONS IN THE WORLD

SWF assets under management

billions of dollars

Size of assets relative to budget

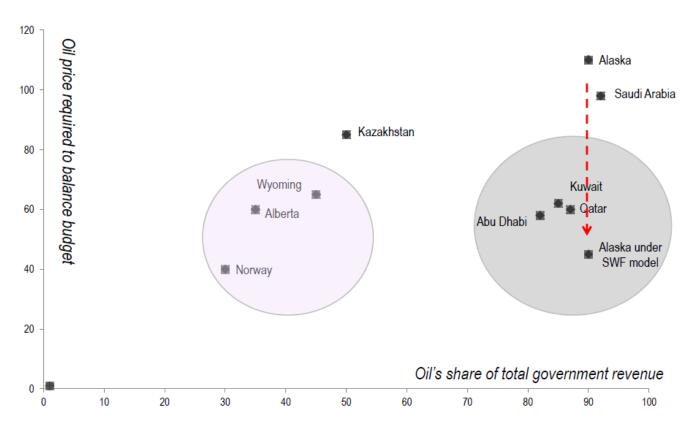


Source: Malan Rietveld



MOVING ALASKA TO A SAFE HARBOR

Oil's % of revenue & fiscal break-even price



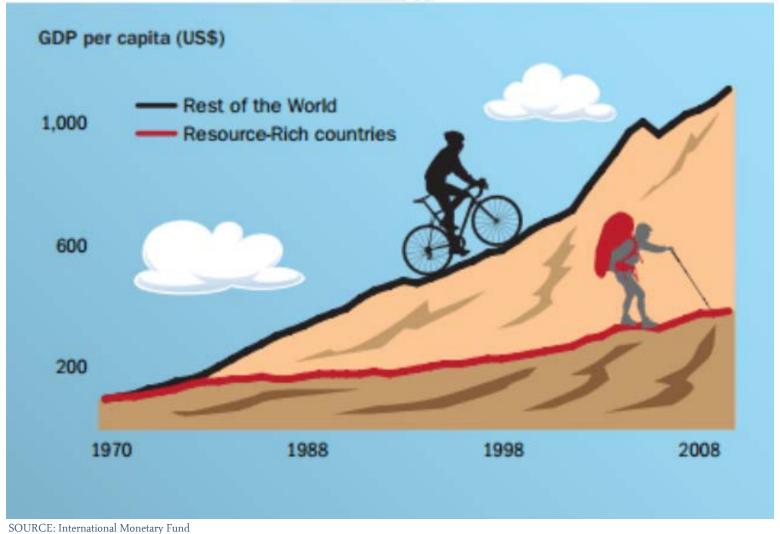






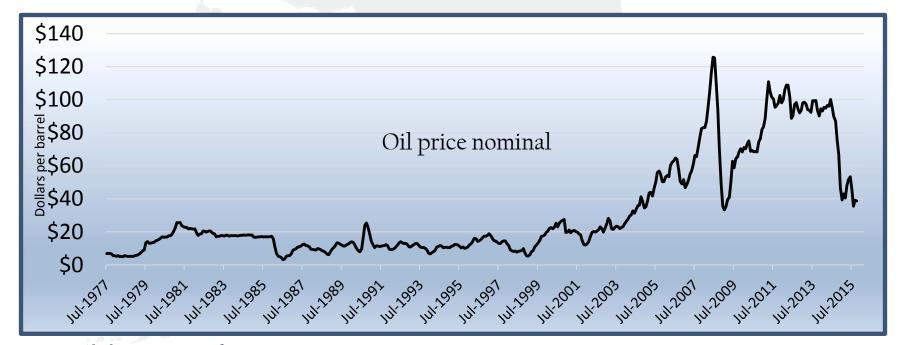
NATURAL RESOURCE CURSE

Rich in Resources, but slow Economic Growth



WHAT IS PRICE VOLATILITY?

- Price volatility is the variation (change) in commodity prices
- Commodity prices are volatile, unpredictable, and subject to long-lasting shocks
- Leads to revenue volatility



Source: Alaska Department of Revenue

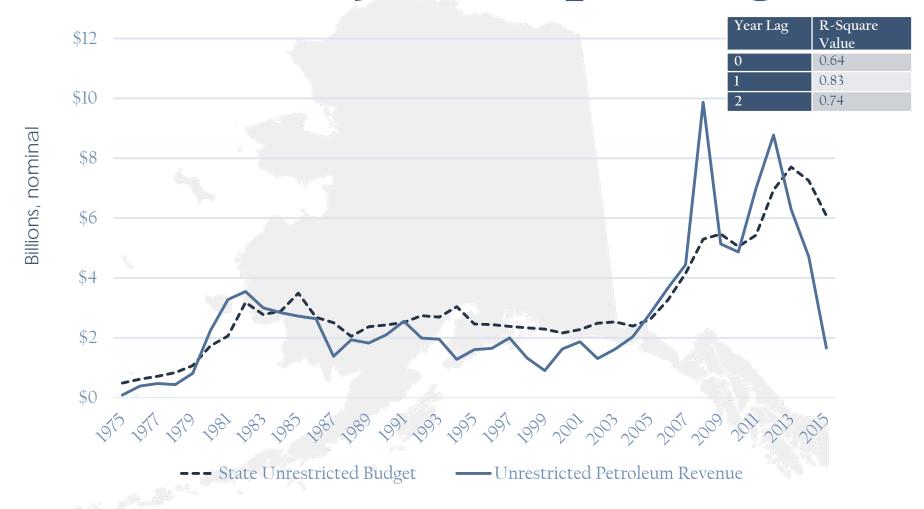


"...VOLATILITY IS A QUINTESSENTIAL FEATURE OF THE RESOURCE CURSE."

- Government planning, budgeting difficult
 - Pro-cyclical spending or roller coaster spending
 - institutional and political instability
- Economic growth difficult
 - planned development, attracting outside investment, and the well-being of population difficult
- Destabilizes savings
 - spending saved principal undermines future investment return
- Can undermine social stability



Alaska Pro-cyclical Spending





VOLATILITY — A SYSTEMIC ISSUE

- Price volatility leads to....
- Volatile oil revenues lead to...
- Volatile government spending leads to....
- Volatile economy leads to....
- Volatile private investment leads to....
- Volatile labor and real estate markets leads to...
- Overheating or under-heating the economy leads to....
- General economic instability leads to....
- A breakdown in investor confidence leads to ...
- Instability.



WHERE IS LONG-TERM VOLATILITY GOOD?

- Volatility in government budgeting is destabilizing
- Regions with wealth funds mitigate negative effects of volatility
 - Regions with well-developed financial sectors mitigate the negative effects of volatility
- Volatility can be managed in an investment fund to stimulate long-term growth



AN EFFECTIVE FISCAL

FRAMEWORK MUST INCLUDE:



Build fiscal buffers; avoid over-spending in the good years



Improve taxation of resource and non-resource sectors



Spend more efficiently; reform fuel subsidies



Improve medium-term planning and investment institutions

INTERNATIONAL MONETARY FUND / www.IMF.org / #FM

THANK YOU

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