House Resources Committee Testimony re: CS SB 21(FIN) am (efd fld) March 27, 2013

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Pioneer Natural Resources, Alaska

Forward Looking Statements

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Presentation Overview

- Pioneer at a glance
- Competitive environment
- CS SB 21(FIN) am(efd lfd)
- Incentives for Alaskan investments
- Closing thoughts and 'wish list'



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Pioneer Natural Resources

Corporate overview:

- \$19 Billion enterprise value
- Member of the S&P 500
- Investment grade rating
- ~3,500 employees
- \$3 Billion capital budget
- \$2 Billion cash flow from operations
- Leading performer in peer group





Alaska Operations Overview:

- 1st independent operator on North Slope
- 70+ full-time Alaska employees
- \$14+ million in annual wages (employees)
- 150 300 Alaska contract workers
- ~\$180 million 2013 capital budget
- ~6,000 BOPD gross production
- Net investor in Alaska
- Nuna project sanction decision 2013

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Eagle Ford Operators and Companies

■Abraxas Petroleum ■Alta Mesa Holdings ■Anadarko ■Apache **Corp.** ■Aruba Petroleum ■Aurora resources ■Austin Exploration (Aus-Tex Expl.) ■BHP Billiton ■BP ■Cabot Oil & Gas ■Carrizo Oil & Gas ■Chaparral Energy ■Chesapeake Energy ■Cinco Resources ■Clayton Williams Energy ■Comstock Resources ■ConocoPhillips – (Burlington Resources) ■CNOOC (China National Offshore Oil Corporation) Crimson Exploration ■Devon Energy ■Eagle Ford Oil & Gas Corp. ■El Paso ■Enduring Resources ■Enerjex Resources ■EOG Resources ■Escondido Resources Espada Operating Exxon-XTO Forest Oil EGAIL (Gas Authority of India Limited) ■GeoResources Inc. ■Goodrich Petroleum ■Global Petroleum ■Hess Corporation ■Hilcorp **Resources** ■Hunt Oil ■Jadela Oil ■Japan Petroleum Exploration ■KNOC (Korea National Oil Corporation) ■Laredo Energy ■Lewis Energy Group (BP Partner)
Lonestar Resources
Lucas Energy ■Magnum Hunter Resources ■Marathon Oil ■Marubeni Corporation (Hunt Oil Partner) ■Matador Resources ■Mitsui ■Murphy Oil ■Newfield Exploration ■NFR Energy ■Penn Virginia Corp ■Peregrine Petroleum ■ PetroHawk ■ PetroQuest ■ Pioneer Natural Resources ■ Plains Exploration & Production ■Redemption Oil & Gas ■ Reliance Industries ■Riley Exploration ■Rock Oil Company ■Rosetta Resources ■San Isidro Development (Acquired by Chesapeake) Sanchez Energy ■Sandstone Energy, LLC ■Saxon Oil Company ■Shell ■SM Energy (St. Mary Land & Exploration) Statoil Strand Energy ■Strike Energy ■Swift Energy ■Talisman Energy ■Texon Petroleum ■Tidal Petroleum ■TXCO Resources (Now, Newfield & Anadarko)∎Unit Corporation ∎U.S. Energy Corp. ∎Weber Energy ■WEJCO E&P ■ZaZa Energy



Source: Alaska Discussion Slides, PFC Energy 2012, February 11, 2013

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CS SB 21(FIN) am(efd fld)Comments



Governor's Guiding Principles

- Tax policy must be fair to Alaskans
- Any changes to oil taxes should, when taken together, be geared to foster new production
- Changes should result in a more simple tax system and restore balance to our fiscal system
- Tax policy must make Alaska competitive for the long-term

Positives:

- Elimination of progressivity
- Gross revenue exclusion (GRE)
- Loss carry-forward monetization
- \$5/bbl credit
- Negatives:
 - Loss of capital credits
 - Increased base tax rate

Fostering New Production: Why Credits Matter

Benefits to State

- Credits directly encourage activity in Alaska
 - Jobs, direct and indirect (9x multiplier)
 - More wells
 - More oil
 - More royalties, taxes and throughput

Benefits to Developer

- Reduces investor risk
- Improves small project economics
- Improves financial performance
 - Doesn't increase debt
- Builds healthy industry
- Strengthens competitiveness

Purpose of Tax Credit Provisions:

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"The fiscal impact of the tax credits was an investment incentive that state must offer to secure a 'long-term stream of oil.""

- Senate Finance Committee 5/13/2003

Source: DOR Presentation to Senate Resources Committee 2/13/2012

"Recommend targeted tax credits as being preferable [vs GRE], they provide incentive to invest."

- Roger Marks, Senate Finance Committee 03/04/2013

New Entrant Comparison



Field assumptions:

- 50 MMBO field
- \$1 Billion Capex
- \$10-\$20/bbl variable Opex
- \$100 ANS West Coast (Nominal)
- NPV-10

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Mid-Sized Producer Comparison



Field assumptions:

- 50 MMBO field
- \$1 Billion Capex
- \$10-\$20/bbl variable Opex
- \$100 ANS West Coast (Nominal)
- NPV-10

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CS SB 21(FIN) am(efd fld) Closing Thoughts

Pros

- 35/5 bbl. keeps tax rate flat across price ranges
- GRE tax reduction for new oil
- Loss carry-forward credit monetization
 - Rewards investment in Alaska

Cons

- Elimination of credits increases investor risk
 - Requires more upfront capital
- Increased base tax rate

CS SB 21(FIN) am(efd fld) 'wish list'

- Extend small producer credit to 2022
 - Adds additional value to projects
- Increase GRE to 25%
- Add targeted credits for facilities/well related costs
- Allow credits to be taken against any payment to the state

