# ALASKA DEPARTMENT OF ADMINISTRATION DEPARTMENT OVERVIEW



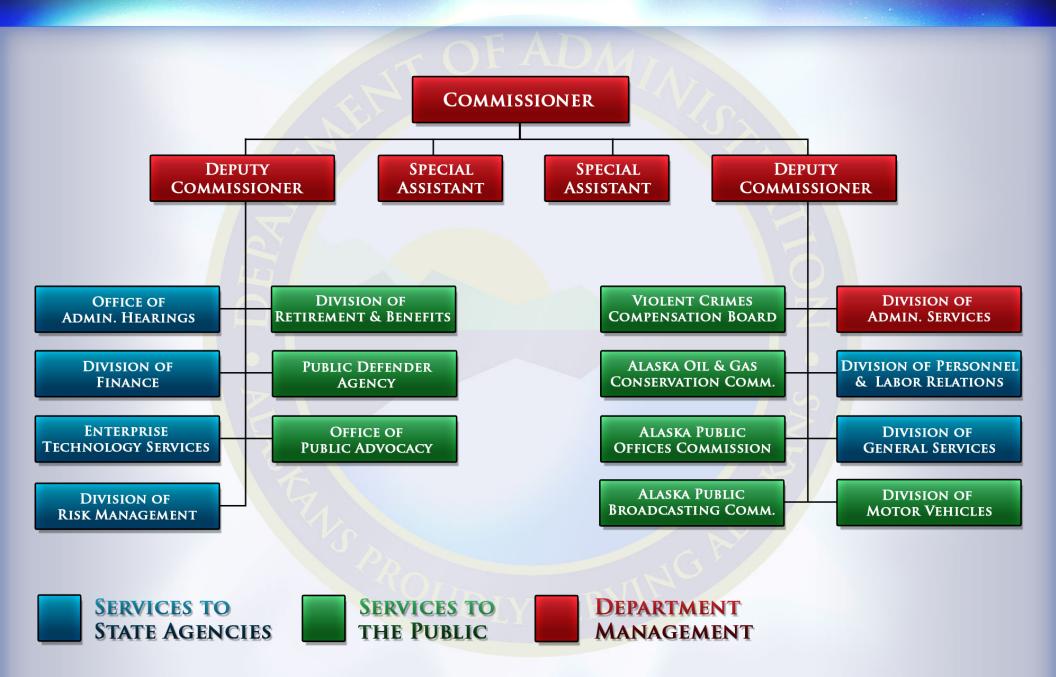
Presentation to House Finance Committee

January 29, 2013
Commissioner Becky Hultberg

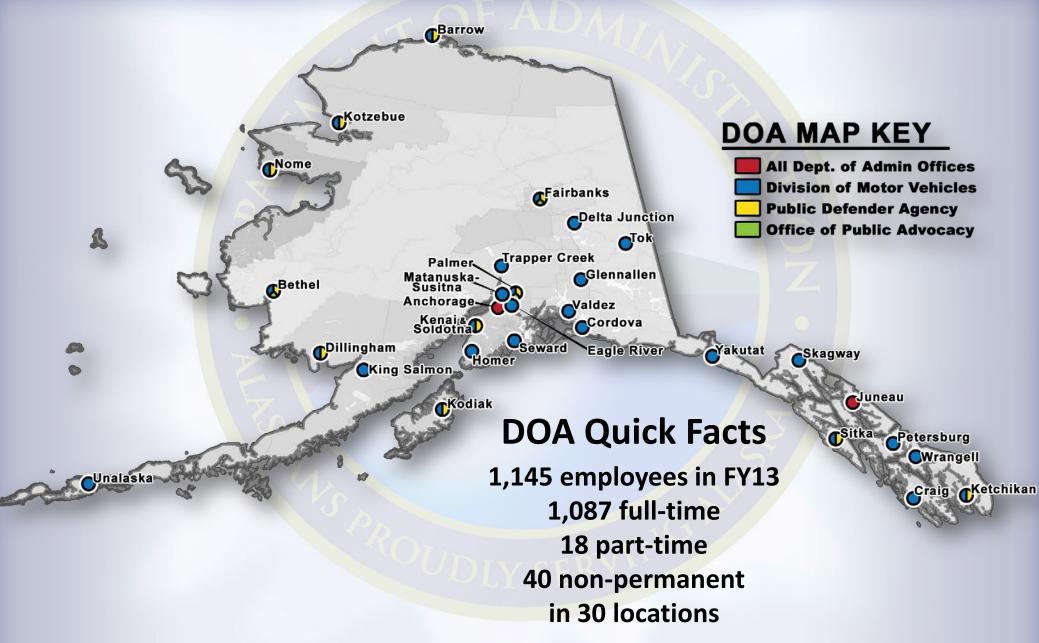
Director Cheri Lowenstein

ROUDLY SERVING

#### ORGANIZATION CHART



## SERVICE ACROSS ALASKA



#### STRATEGIC PLAN HIGHLIGHTS

**Mission:** The mission of the Department of Administration is to provide consistent and efficient support services for state agencies.

**Vision**: As employees of the Department of Administration, we will provide innovative, cost-effective and responsive service.

#### **Department Goals:**

Service Excellence: Provide excellent program delivery through clear communication and respectful and responsive actions.

**Spending Growth Reduction:** Reduce the rate of spending growth to sustainable levels.

**Effective and Efficient Delivery of Services:** Implement strategies to achieve operational efficiencies.

Employee Development and Support: Encourage employee growth and development by providing leadership, training and resources in an atmosphere that fosters mutual trust and respect.

#### **Core Values:**

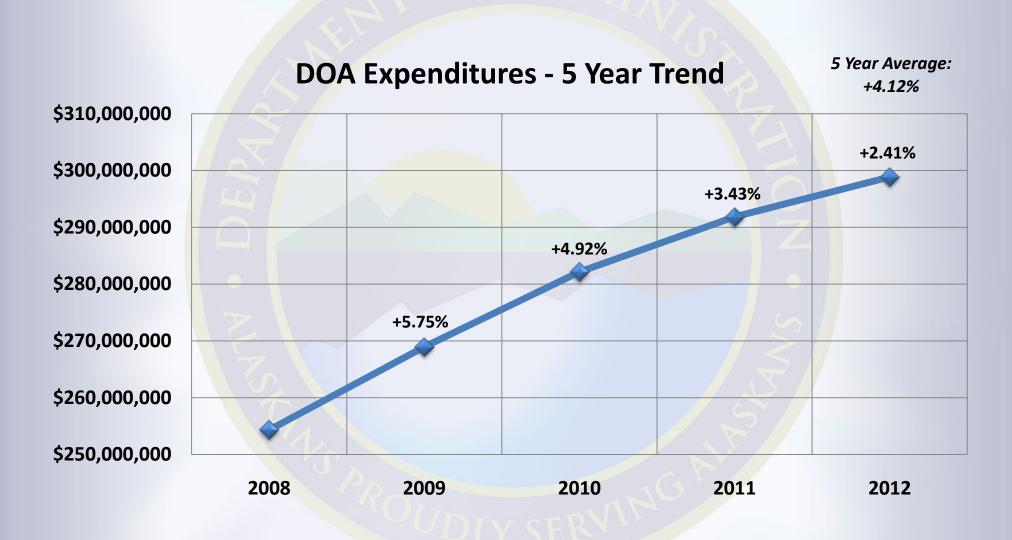
**Integrity:** We will be honest, transparent, and ethical.

**Service**: We will provide excellent service.

**Accountability**: We will take responsibility for and ownership of the services we provide.

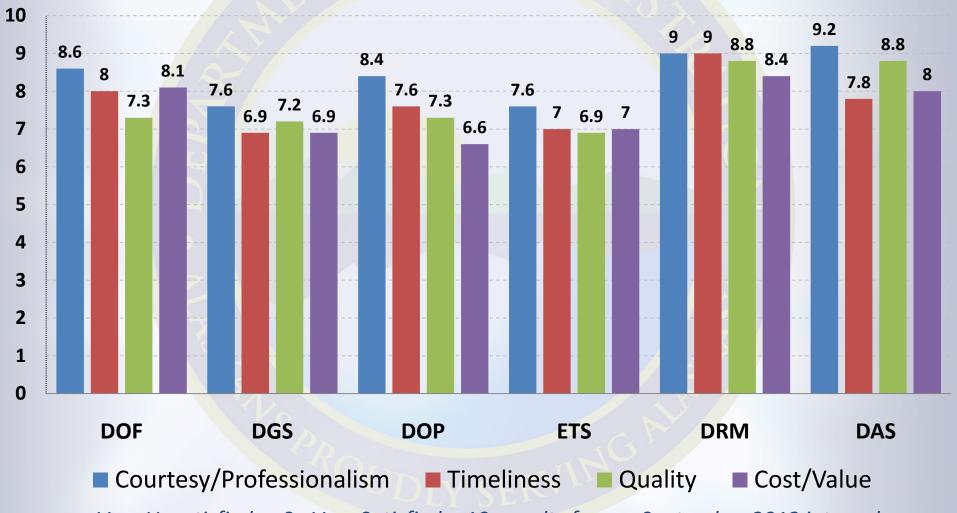
Balance: We will honor our commitments to our work and personal lives.

## DEPARTIVIENT LEVEL RESULTS



#### DEPARTIVIENT LEVEL RESULTS

Customer service survey results for "Internal Services" agencies:



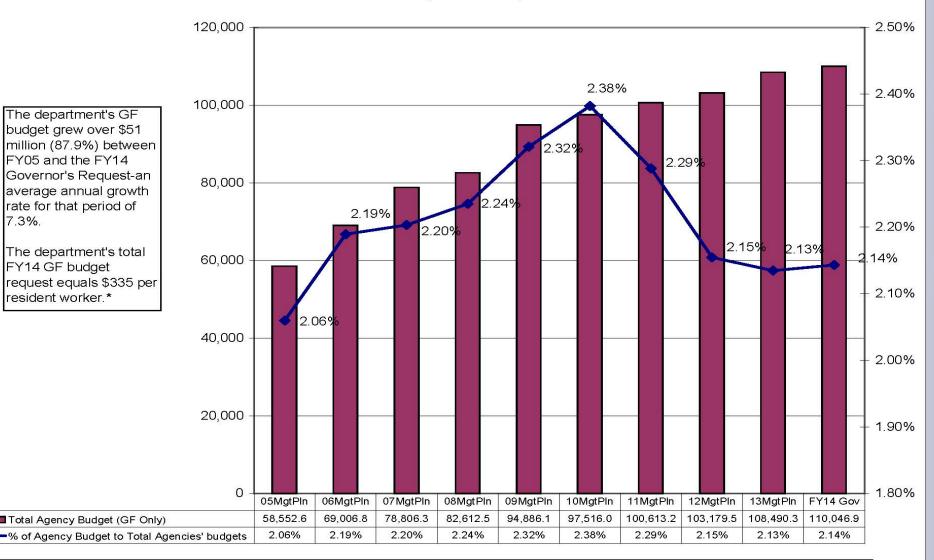
Very Unsatisfied = 0, Very Satisfied = 10, results from a September 2012 internal survey

## SHARE OF TOTAL AGENCY OPERATIONS

#### Department of Administration Share of Total Agency Operations (GF Only) (\$ Thousands)

The department's GF budget grew over \$51 million (87.9%) between FY05 and the FY14 Governor's Request-an average annual growth rate for that period of 7.3%.

The department's total FY14 GF budget request equals \$335 per resident worker.\*



\* According to the Department of Labor, there were 328,611 resident workers in Alaska in 2010.

#### PERCENT OF BUDGET BY FUND GROUP

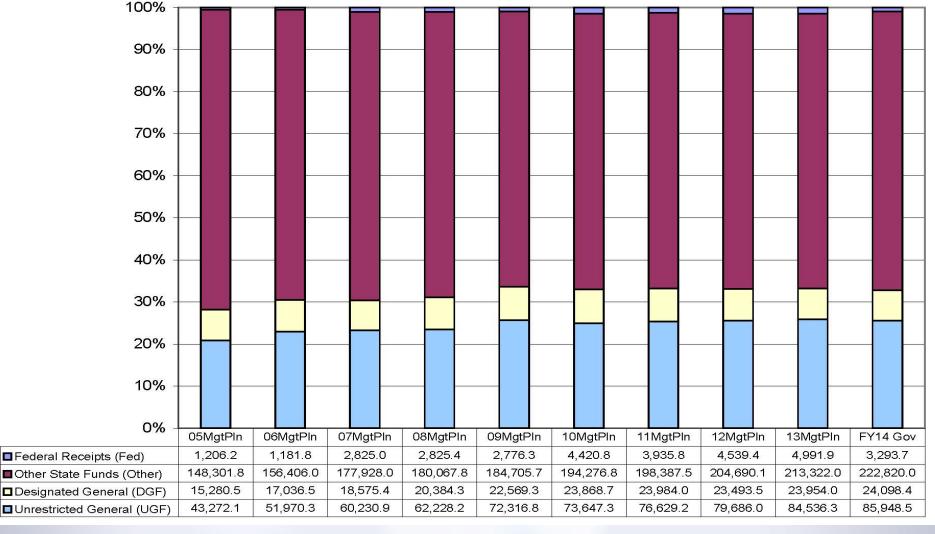


FY14 Gov Budget:

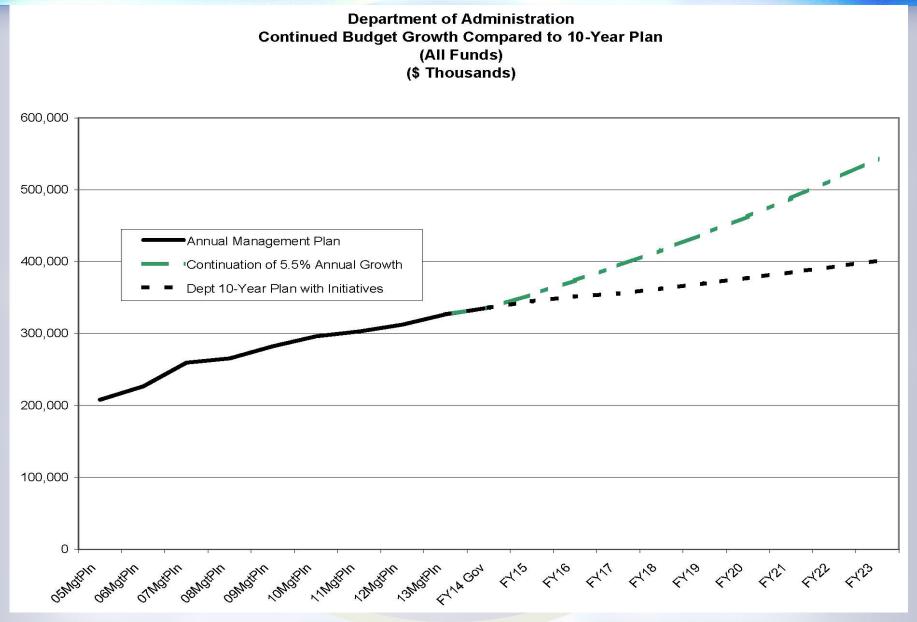
<u>General Funds</u> (26% UGF and 7% DGF)
--Totaling 33%

Other Funds -- 66% (I/A Receipts accounts for 38% of the total agency budget).

Federal Receipt Authority -- 1%



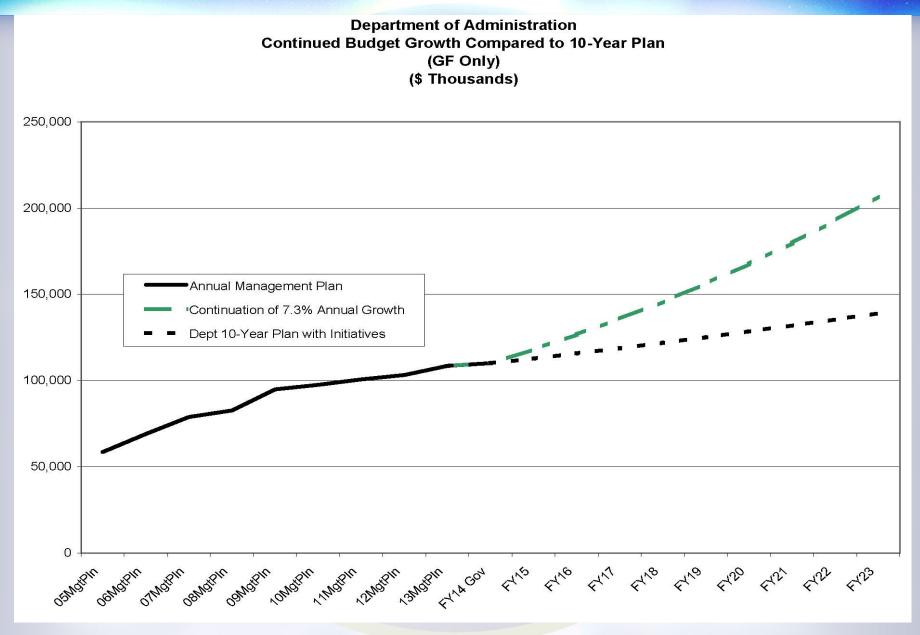
## 10 YEAR PLAN



**SOURCE:** Legislative Finance

House Finance Committee – January 29, 2013

## 10 YEAR PLAN

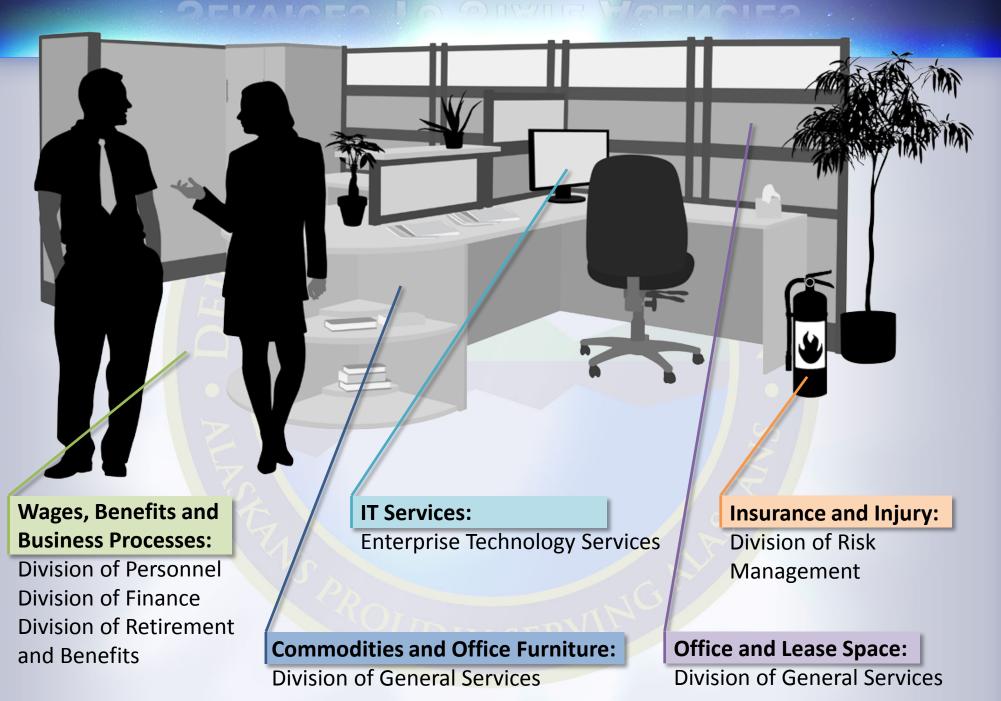


**SOURCE: Legislative Finance** 

## SERVICES TO THE PUBLIC

- Division of Motor Vehicles
- Office of Public Advocacy
- Public Defender Agency
- Division of Retirement and Benefits
- Office of Administrative Hearings
- Alaska Public Offices Commission
- Alaska Oil and Gas Conservation Commission
- Alaska Public Broadcasting Commission
- Violent Crimes Compensation Board

#### SERVICES TO STATE AGENCIES



#### PERSONAL SERVICES

- Personal services line has increased by an average of 5.45% a year since 2006.
- Personal services increases:
  - Negotiated COLA

#### plus

 Negotiated (and statutory) merit increase and pay increments

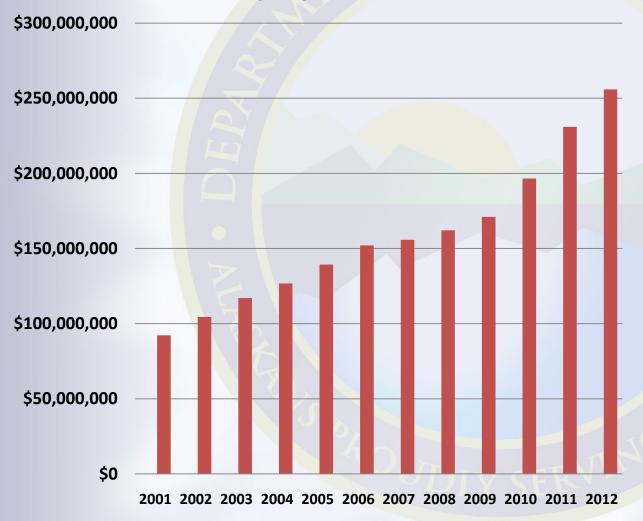
#### plus

Increase in employer-paid health insurance premium

General Government (ASEA)	8,231
Supervisory (APEA)	2,219
Confidential (CEA)	192
Labors, Trades & Crafts (LTC)	1,675
Correctional Officers (ACOA)	777
Public Safety Officers (PSEA)	487
Marine Engineers (MEBA)	99
Masters, Mates & Pilots (MMP)	97
Inlandboatmen's Union (IBU)	654
AK Vocational Technical Teachers (AVTECTA)	39
Mt. Edgecumbe Teachers (TEAME)	29
Excluded	4
Exempt and Partially Exempt	1,355

#### BENEFITS

## State of Alaska Contributions to Active Employee Health Plans



#### **Contributions to:**

Group Health and Life Benefits Fund (AlaskaCare)

**ASEA Health Trust** 

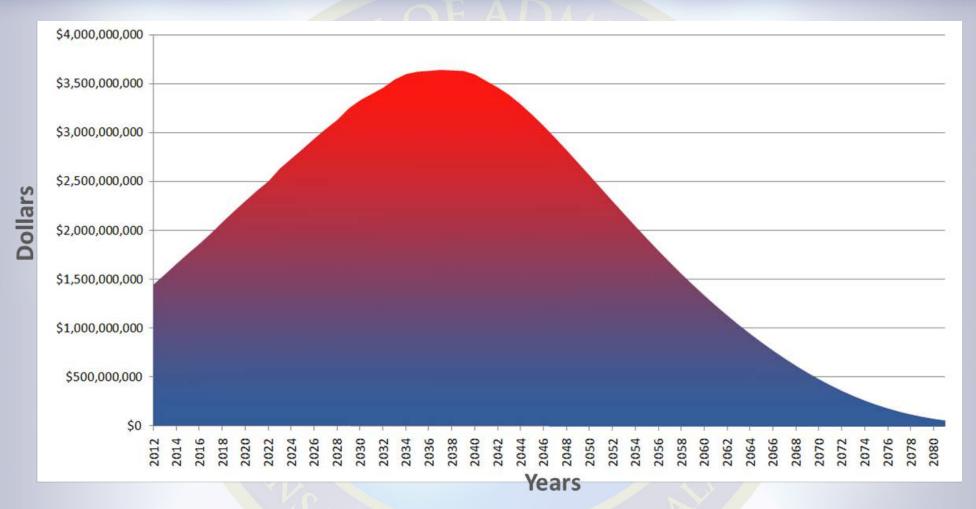
LTC 51 Health Trust

PSEA (3<sup>rd</sup> party insurance)

MMP Health Trust

ASCEA and TEAME (terminated in 2010)

## BENEFITS: PERS/TRS



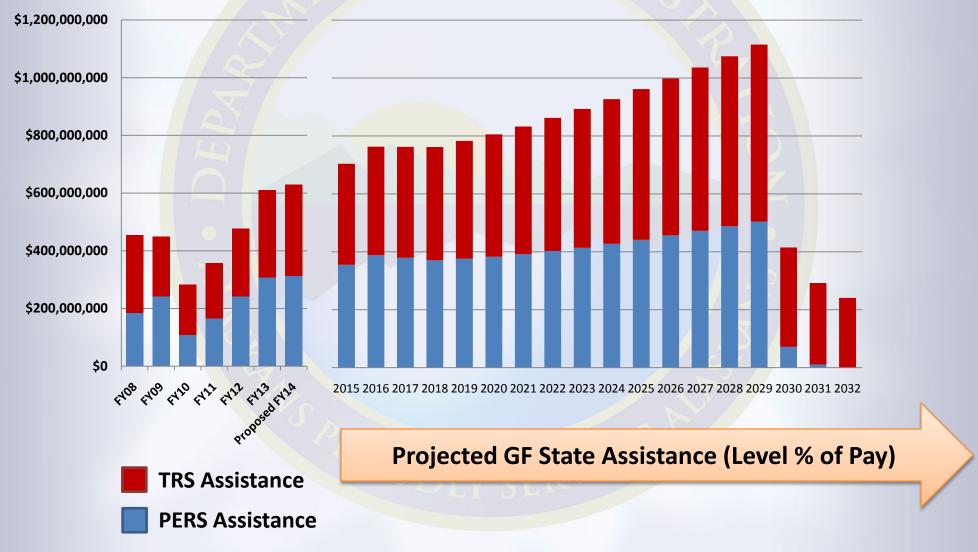
Pay \$140 billion in benefits payments over next 70 years

**Current PERS/TRS account balance: \$16.8 billion** 

**Unfunded Liability: approx \$11.9 billion** 

## BENEFITS: PERS/TRS

## PERS/TRS GF State Assistance (SB125)



#### BUSINESS PROCESSES



#### IRIS PROJECT TIMELINE:





Define Current Processes (AS IS) Review New Processes (TO BE)

Prototyping

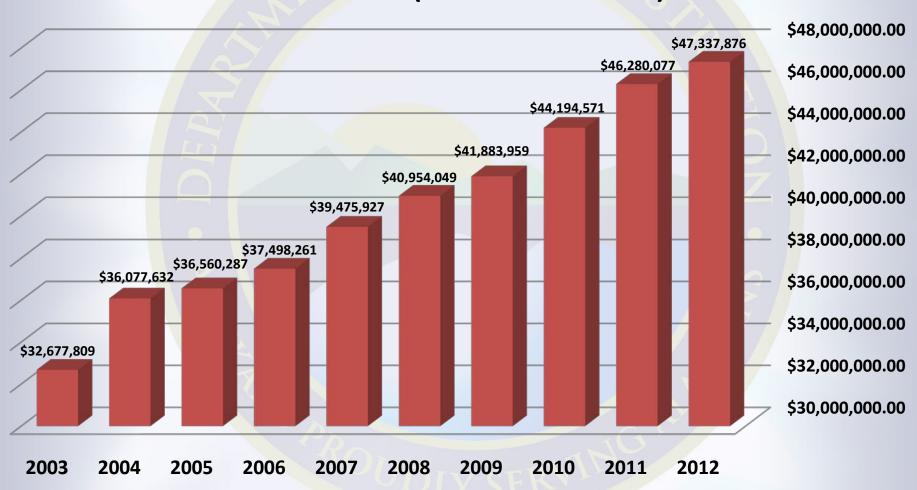
Fit Gap Analysis

Bus. Process Improvement

Business Design

#### SPACE COSTS

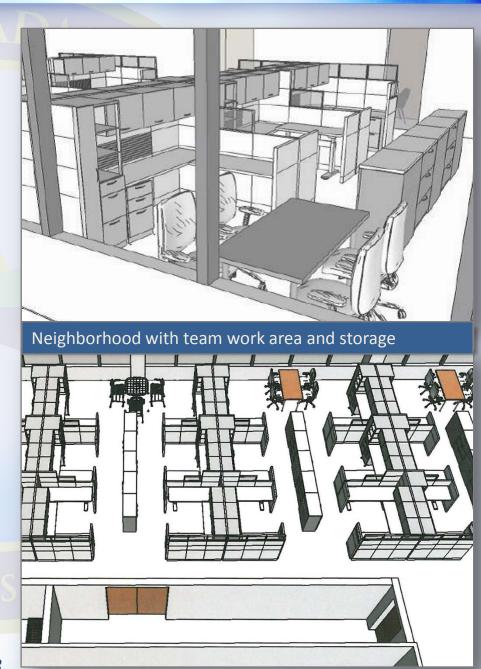
#### Lease Costs (FY2003 to FY2012)



## NEW UNIVERSAL SPACE STANDARDS

#### Why space standards?

- Save the state over \$125 million the next
   20 years in reduced lease costs.
- New space will be better for teamwork and collaboration among "neighborhoods"
- Better airflow with fewer walls
- Natural light for everyone with private offices toward core of building
- Shared printers, scanners and copiers reduce the cost of individual units
- Employees can go from one office to another and have the same working experience
- Clean desk policy addresses need for document privacy in agencies



#### PURCHASING

The Division of General Services (DGS) awards multi-department contracts for use by all Executive Branch agencies and various political subdivisions of the state.

The total savings realized by DGS for FY12 is \$46,691,337, with \$36,191,752 being saved by state agencies and the remaining \$10,499,585 being saved by political subdivisions of the state.

#### Some examples of state savings:

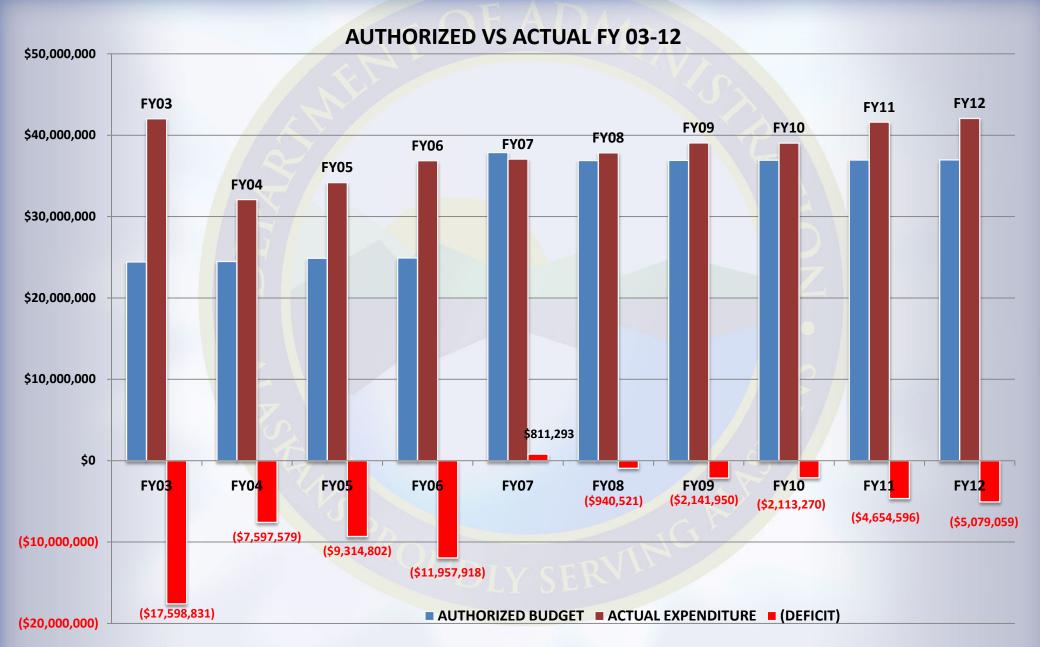
- Software \$11,991,321
- PCs, Printers, and Peripherals (WSCA) \$7,123,705
- Industrial Supplies and Equipment (WSCA) \$4,368,075
- Marine Diesel Fuel \$3,835,929
- Fuels: Heating, Diesel, Unleaded, Jet A, Aviation \$2,517,028
- System Furniture Add-On \$2,475,082

## IT SERVICES

#### **Enterprise Technology Services Priorities**

- Bandwidth
- Security: Department Gap Analysis
- Mobile Device Strategy & Support
- Continuity of Operations (COOP)
- Identity Management: myAlaska V3
- Experienced-based rate-setting and rate-setting alignment with budget process

## INSURANCE AND INJURY: RISK MGMT.



#### OPERATING INCREMENTS

#### **Maintenance of Services**

- ALMR: Restore one-time increment, \$1.5 million UGF
- ALMR: maintenance costs and receipt authority, \$1.6 million (\$600.0 UGF, \$500.0 I/A, \$500 statutory designated program receipts)
- DOA: "Core Services" Increases, \$725.4 UGF
- General Services: Interagency Receipts, \$663.6 total other (\$465.9 I/A receipts and \$197.7 PBF)
  - Lease Costs, \$100.0 I/A
  - Lease Administration, \$265.9 I/A
  - Facilities operation and maintenance costs, \$100.0 I/A
  - Facilities administration, funding for two new PFT positions, \$197.7 PBF

## OPERATING INCREMENTS

#### **New Programs/Program Expansion**

- Risk Management: Rising medical and legal costs of insurance premiums, \$4,224.2 (I/A)
- Health Plans Administration: Third party administrator contract increase for new health contract, \$1.5 million (Group Health and Life Benefits Fund)
- Enterprise Technology Services:
  - Additional receipt authority to accurately charge user agencies for legacy systems, \$1.2 million (ISF)
  - Decrement to eliminate uncollectable federal receipt authority, \$1.7 million (federal receipts)
- Retirement & Benefits: consolidation and automation of division processes: \$875.0 (various)
- AOGCC: increased overtime for petroleum inspectors, \$125.0 (AOGCC receipts)

#### OTHER ISSUES

- Continuation of partial HR decentralization from the Division of Personnel: transfer 43 PFT positions back to agencies for recruitment and management services
- Legal & Advocacy Appropriation
  - No anticipated supplemental
  - Potential increment in Governor's Amended
- Bargaining Unit Negotiations
  - General Government Unit (ASEA)
  - Supervisory Unit (APEA)
  - Confidential Employees Association (APEA)

#### CAPITAL REQUESTS

- APBC: Alaska Rural Communications System: Digital Conversion, \$5,300,000 UGF
- DGS: Douglas Island Building, \$9,600,000 UGF (year 2 of 2)
- DGS: Repair Juneau State Office Building Parking Garage, \$2,000,000 UGF (phase 2 of 3)
- DGS: Nome State Office Building, \$3,252,170 UGF
- DGS: Alaska Geologic Materials Center Replacement Facility, \$15,000,000 UGF (phase 2 of 4)
- DGS: ADA Improvements, \$192,300 UGF
- DGS: Capital Asset Management System: \$2,000,000 UGF
- DGS: Deferred maintenance: \$7,017.0 UGF plus \$3,000,000 PBF
- DRB: Combined Retirement System Upgrade, \$350,000 UGF (phase 4 of 5)
- DRB: Document Management System, \$135,000 UGF (year 4 of 4)
- DRB: Retirement and Benefits Policy Automation, \$880,000 UGF
- DRB: Retirement and Benefits Identity and Security Governance, \$749,400 UGF
- ETS: Virtual Tape Systems Replacement, \$500,000 UGF

#### Thank you!

Visit www.DOA.alaska.gov

for more information about our department.

Questions?