

PRELIMINARY REPORT

TO THE ALASKA STATE LEGISLATURE

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FROM REPRESENTATIVE BOB HERRON FOR **HJR24**, "ARCTIC COUNCIL" AAPC PRELIMINARY REPORT: GOVERNANCE AND INDIGENOUS CHAPTER

²⁶⁰ 5 State of Alaska's Arctic

The "State of Alaska's Arctic" chapter is designed to be a stand-alone document that reviews and evaluates gaps in knowledge, potential opportunities, challenges facing the region, and strategic assets at the community, regional and state level. The Commission's Policy Teams were cochaired by Legislators, who guided the work of their teams to investigate the topic areas addressed in the remainder of the document. *Note: these areas will be further developed in 2014 with significant additions and revisions based on subject matter expertise, agency input and*

267 public comment anticipated and planned for.

268 5.1 Governance and Indigenous Perspectives

269 Introduction

270 Good governance is the foundation and fundamental goal of an Alaskan Arctic Policy. Well-

- established principles highlight some of the most important aspects of good governance in the
- 272 Arctic³, including a commitment to: economically and environmentally vibrant communities
- through balanced resource development and respect for the environment in which Alaskans live;
- sustainable communities that respect Alaskans' cultures, practices and traditional values; and
- 275 leadership, collaboration, and transparent and inclusive decision making that achieves outcomes
- that benefit Arctic peoples and all Alaskans.
- 277 These principles are reflected in Alaska's Constitution, specifically Section 1.2 that states, "All
- 278 political power is inherent in the people. All government originates with the people, is founded
- 279 upon their will only, and is instituted solely for the good of the people as a whole." In addition,
- 280 Section 8.1 lays out the policy of the state of Alaska to "encourage the settlement of its land and 281 the development of its resources by making them available for maximum use consistent with the
- public interest," and Section 8.2 vests the Legislature with the authority to "provide for the
- 283 utilization, development, and conservation of all natural resources belonging to the state,
- including land and waters, for the maximum benefit of its people," subject to the sustained yield
- requirements of Section 8.4. The Constitution also provides for varying levels of government and
- 286 jurisdiction, and provides for maximum local self-government in Section 10.1.
- 287 Background
- 288 Governance in the Arctic spans international, national, state and local levels, but it is important
- to understand and recognize the degree to which tribal governance and indigenous peoples exert
- 290 influence on decision making in the Alaskan Arctic. The U.S. is one of many countries with
- 291 indigenous populations that have inhabited the Arctic for thousands of years and includes the

³ Arctic Research and Policy Act of 1984, Section 112

- traditional cultural boundaries of the Iñupiat, Yupik, Siberian Yupik, Cup'ik, Aleut, Athabascan
- and Gwich'in peoples. Nearly 53,000 people live in the Alaskan Arctic, with more than 37,000
- 294 people (70%) identifying as Alaska Native or 'Alaska Native and another race.'⁴ Alaska Native
- 295 cultures have distinct language, familial, historical, cultural and traditional ties to the lands and
- 296 resources in the Alaskan Arctic and across international borders.
- 297 Alaska Natives are engaged in multiple arenas of governance that touch every aspect of the lives
- 298 of Arctic peoples, including the Arctic Council, the International Whaling Commission, state and
- federal co-management of subsistence resources, borough and city governments, and tribal
- 300 governments.⁵
- 301 In addition, the federal government has a unique relationship with Alaska Native tribes. Federal
- 302 executive departments and agencies are required to engage in meaningful consultation and
- 303 collaboration with tribal officials in development of federal policies that have tribal implications,
- 304 and are charged with strengthening the government-to-government relationship between the
- 305 United States and federally recognized tribes. Alaska Native Corporations⁶ are also consulted, in
- 306 part due to their role in land management, and this provides an avenue for Alaska Natives to be
- 307 directly involved in responsible development of natural resources and to develop businesses that 308 support these activities, on behalf of their people. This is accomplished in a similar way to other
- 309 state and federal public outreach during review and adjudications of planning or development
- 309 state and rederal public outreach during review and adjudications of planning of deve 310 processes.
- 311 In addition to tribal governance, Alaska has unique local or regional government, all of which
- 312 have important roles in governance. Unlike most other states that typically have local
- 313 government structures consisting of many overlapping local government service providers,
- Alaska's system of local government is simple, efficient and effective. A city government is a
- 315 municipal corporation and political subdivision of the state of Alaska. It generally encompasses a
- 316 single community. Presently, there are 145 city governments in Alaska. Like a city, an organized
- borough in Alaska is a municipal corporation and political subdivision of the state of Alaska.
- 318 However, organized boroughs are intermediate-sized governments much larger than cities.
- 319 Presently, there are 16 organized boroughs in Alaska. All local governments in Alaska general
- 320 law cities, home rule cities, general law boroughs, and home rule boroughs enjoy broad
- 321 powers. All local governments have certain fundamental duties such as conducting elections and
- holding regular meetings of the governing bodies. Beyond this, the duties of municipalities in $\frac{1}{7}$
- 323 Alaska vary considerably.⁷
- The role of local government needs to be included in any discussion of governance because it will be Alaska's communities – particularly coastal communities – that will bear the most risk

⁴ 2010 Census

⁵ See appendix – Tribal Governance

⁶ See appendix – Alaska Native Claims Settlement Act

⁷ http://commerce.alaska.gov/dnn/Portals/4/pub/Local_Gov_AK.pdf

- 326 and potential opportunity, depending on geography and distance from economic activity.
- 327 Specifically, local government will be faced with many questions related to increased activity
- 328 and potential development in the Arctic:
- Does the local government have or want a specific tax code to address the activity such as
 policies for taxing oil field or mining equipment?
- Is increased activity going to adversely impact current infrastructure or utilities, including
 docks, electric, water and sewer and solid waste? Who pays for necessary improvements?
- Does the local government have codes to deal with the activity? Are there zoning issues?
- Does the community realize the impacts to social services that might come with increased activity?
- What are the environmental impacts of the activity?
- How will communities balance the positive benefits of economic development?
- How will increased revenues maintain community infrastructure and support schools and other educational resources?
- 340 Clearly, local government has a distinct and important role to play in the Arctic because potential
- 341 and real activity will impact communities in ways that haven't been fully realized.
- 342 Governance at the state level is defined by the Alaska Statehood Act of 1958, which granted the
- 343 state approximately 105 million acres of land intended to help Alaska develop an economic base.
- 344 Alaska was also granted ownership of state submerged lands beneath navigable waterways and
- 345 submerged lands up to three miles offshore, and was given the primary authority to manage fish
- and wildlife on all lands and waters. The state of Alaska is the largest landholder after the federal
- 347 government and has responsibilities as such.
- 348 The state of Alaska has a constitutional duty to responsibly develop and utilize Alaska's
- abundant natural resources for the benefit of its citizens, and to safeguard world-class fish,
- 350 wildlife and the natural environment. These mandates are primarily achieved through state
- 351 agencies entrusted with natural resource management responsibilities. The state of Alaska also
- has responsibilities to provide for the health, safety and education of its people.
- 353 The state of Alaska provides input to federal decision making and activities through state-federal
- agency coordination efforts, data and information sharing, submission of formal comments, and
- 355 litigation. The state has a formal role in several coordinating entities active in the Arctic region,
- 356 including:
- North Pacific Fishery Management Council
- Alaska Ocean Observing System
- North Slope Science Initiative
- Arctic Landscape Conservation Cooperative and Western Alaska Landscape
- 361 Conservation Cooperative

- Alaska Climate Change Executive Roundtable
- 363 North Pacific Research Board
- 364• Arctic Policy Group

365 In part to keep interested Alaskans informed about the Arctic Council, the Office of the

366 Governor hosts a bi-monthly Alaska Ad Hoc Arctic Council Working Group meeting and

367 conference call. The call brings a diverse group of Alaskans together with the U.S. Department

368 of State Arctic Affairs Officer, federal agency heads of delegation to Arctic Council working

- 369 groups, and the Alaska Congressional delegation staff.
- 370 In addition to the activities of the executive branch and state agencies, the Alaska State
- 371 Legislature acts in many ways to support the residents of the Alaskan Arctic region, perhaps
- 372 most notably through funding infrastructure projects but also through public bodies that focus on
- the region. The Alaska State Legislature created the Alaska Northern Waters Task Force in 2010
- and their final report has been available since January 2012. One of the report's
- 375 recommendations was the creation of an Alaska Arctic Policy Commission (AAPC),
- 376 subsequently formed by HCR 23 during the 2012 legislative session. In addition, the Legislature

377 has passed several Arctic-relevant resolutions in recent years, including: HJR 15 "Supporting the

Arctic Caucus" and HJR 19 "Urging U.S. Senate to ratify the Law of the Sea Treaty" in 2011;

- and SJR 17 "Supporting the Arctic Council Task Force" and HJR 34 "Asking Congress to fund
- 380 icebreakers and a Coast Guard Arctic base" in 2012.
- The next level of governance to consider is the role of the national government. U.S. ArcticPolicy is codified in NSPD-66, which includes the following goals:
- Meet national security and homeland security needs in the Arctic
- Protect the Arctic environment and its biological resources
- Ensure natural resource management and economic development are environmentally
 sustainable
- Strengthen institutions for cooperation among the eight Arctic nations
- Engage the Arctic's indigenous communities in decisions that affect them
- Enhance scientific monitoring and research into local, regional and global environmental issues
- 391 On May 10, 2013, the White House released the National Strategy for the Arctic Region
- 392 (NSAR), emphasizing three lines of effort: Advancing U.S. Security Interests, Pursuing
- 393 Responsible Arctic Region Stewardship, and Strengthening International Cooperation. The
- 394 NSAR is intended to position the United States to respond effectively to challenges and
- 395 emerging opportunities arising from significant increases in Arctic activity due to the
- 396 diminishment of sea ice and the emergence of a new Arctic environment. It defines U.S. national
- 397 security interests in the Arctic region and identifies prioritized lines of effort, building upon
- 398 existing initiatives by federal, state, local and tribal authorities, the private sector, and

- 399 international partners, and aims to focus efforts where opportunities exist and action is needed. It
- 400 is designed to meet the reality of a changing Arctic environment, while simultaneously pursuing
- 401 the global objective of combating the climatic changes that are driving these environmental
- 402 conditions. The strategy directs the U.S. to consult and coordinate with the state of Alaska and
- 403 Alaska Natives (recognizing tribal governments' unique legal relationship with the United
- 404 States).
- 405 The NSAR will be implemented by more than 20 federal agencies that have
- 406 responsibilities including resource management; scientific research; homeland security;
- 407 emergency preparedness and response; maritime and aeronautical safety; and supporting
- 408 communities. Many stakeholders in the Alaskan Arctic work closely with these agencies
- 409 to achieve a wide range of management goals; these partners include state agencies, tribal
- 410 governments and Alaska Native organizations, municipal governments, industrial and
- 411 commercial interests, and conservation organizations. It is worth highlighting that the
- 412 NSAR recognizes the state of Alaska as a key partner in its implementation.
- 413 Given the extent of federal agency involvement in the Arctic, coordination occurs through a
- 414 number of inter-agency working groups the Arctic Policy Group, National Ocean Council,
- 415 Interagency Arctic Research Policy Committee, Interagency Working Group on Coordination of
- 416 Domestic Energy Development and Permitting in Alaska, and the Committee on Marine
- 417 Transportation that meet periodically to review, develop and implement U.S. programs and
- 418 policies in the Arctic.
- 419 Coordination between tribal, local/regional, state and national levels of governance is important
- 420 in the face of increasing international attention paid to the Arctic. A critical starting point from
- 421 which to consider international governance is the Arctic Council. The Arctic Council is the
- 422 premier intergovernmental forum for Arctic issues and is made up of eight member nations, six
- 423 Permanent Participants and observers. The state of Alaska supported the Arctic Council as it
- 424 formed international agreements for search and rescue and marine oil pollution preparedness and
- response. The state has urged the U.S. Department of State to look to the Arctic Council to
- 426 coordinate science and to inform best practices, yet asked that federal agencies look to Alaska
- 427 when developing new standards and requirements for domestic land and waters.
- 428 Alaska is represented by the U.S. Secretary of State, the Senior Arctic Official, and federal
- 429 Heads of Delegation. Four of the Permanent Participants represent Alaska Natives and send
- 430 delegations from Alaska to engage in all levels of Arctic Council activities, with non-voting seats
- 431 at the same table as Arctic nations. Canada assumed the Chairmanship of the Arctic Council in
- 432 May 2013, and the United States is slated to Chair starting in 2015. The theme of Canada's
- 433 Chairmanship is "development for the people of the North," with a focus on responsible Arctic
- 434 resource development, safe Arctic shipping and sustainable circumpolar communities. In 2011,
- the Arctic Search and Rescue Agreement was negotiated and signed under the auspices of the

- 436 Arctic Council and in 2013 the Council negotiated the signing of an Agreement on Cooperation
- 437 on Marine Oil Pollution Preparedness and Response in the Arctic.
- 438 Secretary Hillary Clinton, U.S. Department of State, and Secretary Ken Salazar, U.S.
- 439 Department of Interior, attended the Nuuk ministerial meeting in 2011, becoming the first
- 440 secretarial level officials to attend an Arctic Council (AC) meeting. Secretary John Kerry, U.S.
- 441 Department of State, attended the 2013 ministerial meeting in Kiruna, Sweden. Increased interest
- in the AC has been driven both by changes in the region and by the international acceptance ofthe Council's role as the lead forum for international discussion of Arctic issues. Starting at the
- 444 Nuuk meeting, by addressing Arctic search and rescue as well as initiating an oil spill response
- instrument, the ministers made a number of decisions that reflect and advance the growth of the
- 446 Arctic Council as an institution.
- 447 By taking on increasingly important topics and negotiating binding commitments, the Arctic
- 448 Council is evolving from a forum for discussion and technical assessment into an agenda-setting
- and policy-shaping organization. However, it should be noted that the majority of Arctic Council
- 450 work does not result in binding agreements and that the Council is limited in the nature of
- 451 binding agreements it can produce, as agreements must be approved through the domestic
- 452 process of each member nation. For example, the U.S. cannot commit to major new requirements
- 453 without Senate treaty approval (a process it has avoided for Arctic Council agreements). Of
- 454 concern are any new restrictions imposed on Alaskans through an international body, especially
- 455 when those restrictions may not have been supported by an open and transparent domestic
- 456 process involving Alaskan stakeholders and domestic authorities.
- 457 In addition to the Arctic Council, the Arctic Parliamentarians of the Arctic Region serve as a
- 458 forum for international Arctic cooperation. The Arctic Parliamentarians is a body whose
- delegates are appointed by the national parliaments of the Arctic nations. Every two years the
- 460 Conference of Parliamentarians is held in an Arctic location. Senator Lisa Murkowski is the U.S.
- 461 representative to the Standing Committee of Parliamentarians of the Arctic Region, which is
- 462 responsible for the work between conferences. In addition to supporting the establishment of the
- 463 Arctic Council and promoting Arctic Council work, the Standing Committee has Arctic Council
- 464 observer status.
- 465 There are many other forums for international engagement in governance, including the
- 466 International Maritime Organization and the International Whaling Commission. Each deserves
- 467 Alaska's participation and full attention as the Arctic receives increased levels of attention and
- 468 activity; especially important for Alaskans to fully understand are the ramifications of ratification
- 469 of the United Nations Convention on the Law of the Sea $(UNCLOS)^8$.

⁸ The Alaska State Legislature is on record as supporting ratification and the Commission will consider more fully in 2014 the issues surrounding the Law of the Sea Treaty such as paying taxes without representation and potential limitations to scientific research.

470 164 countries have joined the UNCLOS, an international agreement establishing the rights and

- 471 responsibilities of nations in their use of the oceans, and defining guidelines for businesses,
- 472 environmental protection, and the management of natural resources within and beneath the
- 473 oceans. The United States remains the only large, maritime non-signatory and the only Arctic
- ation yet to ratify. The U.S. Senate is responsible for approving international treaties and has
- 475 yet to vote on UNCLOS.
- 476 The other four Arctic Ocean coastal nations (Canada, Norway, Russia, and Denmark/Greenland)
- 477 have signed the treaty and are thereby eligible to submit their extended continental shelf claims
- to the United Nations. The state of Alaska has a long history of support for ratification, and
- 479 recently the Alaska Northern Waters Task Force's (ANWTF) priority governance
- 480 recommendation was that the United States Senate ratify UNCLOS. The ANWTF report
- 481 included this salient quote from President George W. Bush: "[Ratification] will secure U.S.
- 482 sovereign rights over extensive marine areas, including the valuable natural resources they
- 483 contain. Accession will promote U.S. interests in the environmental health of the oceans. And it
- 484 will give the United States a seat at the table when the rights that are vital to our interests are
- 485 debated and interpreted."
- 486 Discussion and Considerations
- 487 As the Arctic Council develops as an institution addressing significant policy concerns, it
- 488 provides an increasingly useful forum through which the state of Alaska can influence Arctic
- 489 policy. There are a number of ways to do this. Delegates from the state of Alaska can be invited
- 490 to participate in U.S. delegations at all levels of meetings, task forces and working groups. For
- 491 example, the state of Alaska provided a delegate to the U.S. team that negotiated the Oil
- 492 Pollution Preparedness and Response Agreement. The state does not have the authority to direct
- 493 PP activity but, some of the State's constituents directly influence Arctic Council policy through
- 494 the four Permanent Participants representing Alaska Natives. The state of Alaska can also
- 495 continue to provide expert advice to and review of the range of technical and policy documents
- 496 created by various Arctic Council working groups.
- 497 Participation in the Arctic Council derives benefits to the state. The Arctic Council remains an
- 498 important forum for exchanging technical information, and the state of Alaska can also benefit
- 499 from the Arctic Council by continuing to contribute to and learn from this information exchange.
- 500 For example, the Sustaining Arctic Observing Networks (SAON) is a project that integrates data
- 501 from each nation into an Arctic-wide network. Alaska can also benefit from practical agreements
- 502 that will help to protect the people of the state the Search and Rescue agreement commits
- 503 nations to minimum levels of response infrastructure to help save lives.
- 504 The state clearly benefits from the heightened visibility of the Arctic through the work of the
- 505 Arctic Council. People across the world have become more aware of issues such as economic
- 506 challenges, food security, health and social welfare, and infrastructure needs in the region, and

507 this awareness can help the state of Alaska educate others, including the federal government,

- 508 about our needs and goals.
- 509 Finally, the Arctic Council can serve as a forum for creating new requirements and rules that can
- 510 help to protect the state. For example, the Arctic Council can suggest rules (or recommend that
- 511 another institution address them, such as the International Maritime Organization) that address
- 512 the safety of activities that take place beyond state or federal jurisdiction (e.g., shipping).
- 513 Because there are a number of ways in which the state of Alaska can benefit from the Arctic
- 514 Council and pursue its Arctic Policy, the state should continue tracking projects of particular
- 515 importance to the state and contributing as a member of the U.S. delegations to the Arctic
- 516 Council via Senior Arctic Officials meetings, Task Forces and working groups. The state and its
- 517 agencies have been active in the region since statehood, accumulating a wealth of experience and
- 518 expertise. Every state agency is engaged in work related to the Arctic. Some noteworthy
- 519 activities with particular relevance to the Arctic region, and which might impact Arctic decision
- 520 making, include:
- 521 • Conducting exercises and maintaining equipment specifically designed for Arctic search 522 and rescue (DMVA) 523 • Engaging in oil spill prevention, preparedness and response (DEC) 524 Monitoring of trans-boundary contaminants (DEC) 525 Addressing rural water and sanitation needs (DEC) • 526 • Monitoring, conducting research, and managing fish and wildlife populations across the 527 Arctic region (DF&G) 528 Documenting subsistence needs and providing subsistence opportunity (DF&G) • 529 Working with proposed development projects to mitigate impacts to fish and wildlife • 530 resources and their habitats (DF&G) 531 • Leading efforts to improve statewide digital mapping (DNR) 532 Developing expertise in permitting and regulation of resource development activities in • 533 Arctic environments (DNR) • Contributing to deep draft Arctic port and improved airport infrastructure planning 534 535 throughout the region (DOT&PF) 536 • Coordinating and conducting project permitting (DOT&PF) 537 Building capacity and expertise to conduct comprehensive health impact assessments to • 538 inform resource development activities (DHSS) Collaborating with the University of Alaska Fairbanks to study shipping and related 539 • 540 considerations for commerce and international trade (DCCED) 541 Consistent with the core state government functions mentioned above, current statewide 542 priorities that are as essential to the future of Alaska's Arctic as to any other region of the state 543 include: resources and energy; education; public safety; transportation and infrastructure; and
- 544 military support.

- 545 Indigenous perspectives are extremely relevant and important to consider when evaluating future
- 546 decision making. Given tribal governance capacity and sovereignty as well as the economic
- 547 capability brought to bear by Alaska Native Corporations, it is important to recognize the interest
- 548 and concerns of Arctic indigenous peoples in Alaska. The cultures of Arctic Alaska Natives are
- 549 diverse, however there are common interests and concerns about a developing Arctic. The
- 550 Arctic's Alaska Native communities have been developing solutions to tackle challenges
- affecting the residents of the Arctic that include lack of infrastructure (e.g., transportation,
- communications), high energy costs, public safety, high cost of living, and issues affecting social
- well-being. The following areas⁹ express a good representation of priorities for consideration,
- though are by no means comprehensive or final:
- Food security access to and utilizations of subsistence resources for customary and
 traditional use is paramount to the health and well-being and survival of Alaska Native
 peoples and cultures
- Meaningful and direct inclusion in decision making
- Responsible development of natural resources and infrastructure that benefit the U.S. as a
 whole and benefits the peoples of the Arctic
- Use of local and traditional knowledge in research as well as identification of research
 priorities of Alaska Native communities
- Incorporating traditional knowledge when assembling information upon which to base
 decision making and to encourage the use of traditional knowledge at all levels of
 decision making
- Development of a ready workforce to participate in economic activities in the Arctic.
- Increased opportunities to develop local economies
- Ratifying the Law of the Sea Treaty¹⁰
- Continuation of traditional and cultural practices including subsistence hunting, fishing,
 gathering and practice of language and culture
- Reducing bureaucratic processes that require engagement at many levels and which can
 burden stakeholders and communities
- 573 In an increasingly busy Arctic, it is critical that Alaska strengthen and improve the structures,
- 574 processes, and practices that determine how relations among people are regulated, how decisions
- are made, and the role that citizens have in this process. This includes utilizing transparent public
- 576 processes that engage stakeholders, lead to informed decision making, and hold decision makers
- 577 accountable. It must include coordination among jurisdictions, cooperation at all levels of
- 578 government including international, national, state, local and tribal with clearly defined
- 579 functions and roles, and balancing multiple values to protect, promote, and enhance the well-
- 580 being of the Alaskan Arctic including the people, flora, fauna, land, water and other resources.

⁹ These touch on all facets of Arctic policy and development, as reflected in the Department of Interior report "Managing for the Future in a Rapidly Changing Arctic," the Inuit Circumpolar Council "Inuit Arctic Policy," and other documents prepared by local entities.
¹⁰ Inuit Arctic Policy

Governance and Indigenous Perspectives

581	Conclusion: Policy Recommendations	
582	Strategic Recommendations	
583 584 585	• (Continue to pursue, and actively expand, all avenues of participation in the Arctic Council, including involvement in Working Groups and by building partnerships with Permanent Participants.
586 587 588 589	• 1	Develop, where lacking, and build upon existing programs to improve transparency and community/local inclusion in decision making through state coordination of multi-agency permits, state and federal coordination of permits and plans, and meaningful involvement of regional stakeholders in development activities or plans that affect them.
590	Other Recommendations	
591 592	1.	The state of Alaska has had limited participation in Arctic Council activities as part of U.S. delegations.
593 594 595		A. The state of Alaska should continue to pursue, and actively expand, all avenues of participation in the Arctic Council, including involvement in Working Groups and by building partnerships with Permanent Participants.
596 597	2.	There is a gap in effective communication and formal consultation between Arctic communities and other stakeholders and state and federal agencies.
598 599 600 601 602		A. The state of Alaska should develop a program that achieves transparency and community/local inclusion in decision making through state coordination of multi-agency permits, state and federal coordination of permits and plans, and meaningful involvement of regional stakeholders in development activities or plans that affect them.
603 604	3.	There is lack of information or centralized access to Arctic-specific information to guide governance decisions at all levels.
605 606		A. The state of Alaska should facilitate the establishment of a clearinghouse of Arctic information that is useful for Alaska residents and communities.
607 608	4.	Alaska's offshore and maritime interests are hampered by the U.S. inability to ratify the Law of the Sea Treaty.
609 610		A. The state of Alaska urges the United States Senate to ratify the United Nations Convention on the Law of the Sea.
611 612	5.	Alaska lacks clear and consistent cross-border information sharing and scenarios planning.

A. The state of Alaska should foster and strengthen international partnerships with other
A. The state of Alaska should foster and strengthen international partnerships with other
Arctic Nations, establishing bilateral partnerships with, in particular, Canada and
Russia, to address emerging challenges in the Arctic. For example, forming a
Beaufort Regional Business Council to work with Canada and/or a Chukchi Regional
Business Council to work with Russia on shipping traffic and other issues.