



**NORTH
TO THE FUTURE**

Senate Transportation Committee

Department of Transportation & Public Facilities

Alaska International Airport System (AIAS)

Overview

Angie Spear, C.M., AIAS Director

Teri Lindseth, ANC Deputy Airport Director, Planning & Development



WHAT IS THE AIAS?



Ted Stevens Anchorage International Airport

- Major international cargo hub
- 4th busiest cargo airport in the world



Fairbanks International Airport

- Passenger hub and reliever cargo airport
- Critical facility for the Northern Region



Lake Hood Seaplane Base

- Seaplanes and Regional Air Carriers
- Busiest seaplane base in the world

AIAS AIRLINE BUSINESS PARTNERSHIP

- Existing 10-year Operating Agreement and Passenger Terminal Lease (OAPTL)
 - July 1, 2023 – June 30, 2033
- 33 Signatory Carriers share financial responsibility with AIAS
 - Capital and operating input, discounted fees
 - Organized Airlines Airport Affairs Committee (AAAC)
- Bonds issued through State Bond Committee
 - \$1 billion issued, \$279.7 million outstanding
- Moody's Credit Rating: Aa3 stable



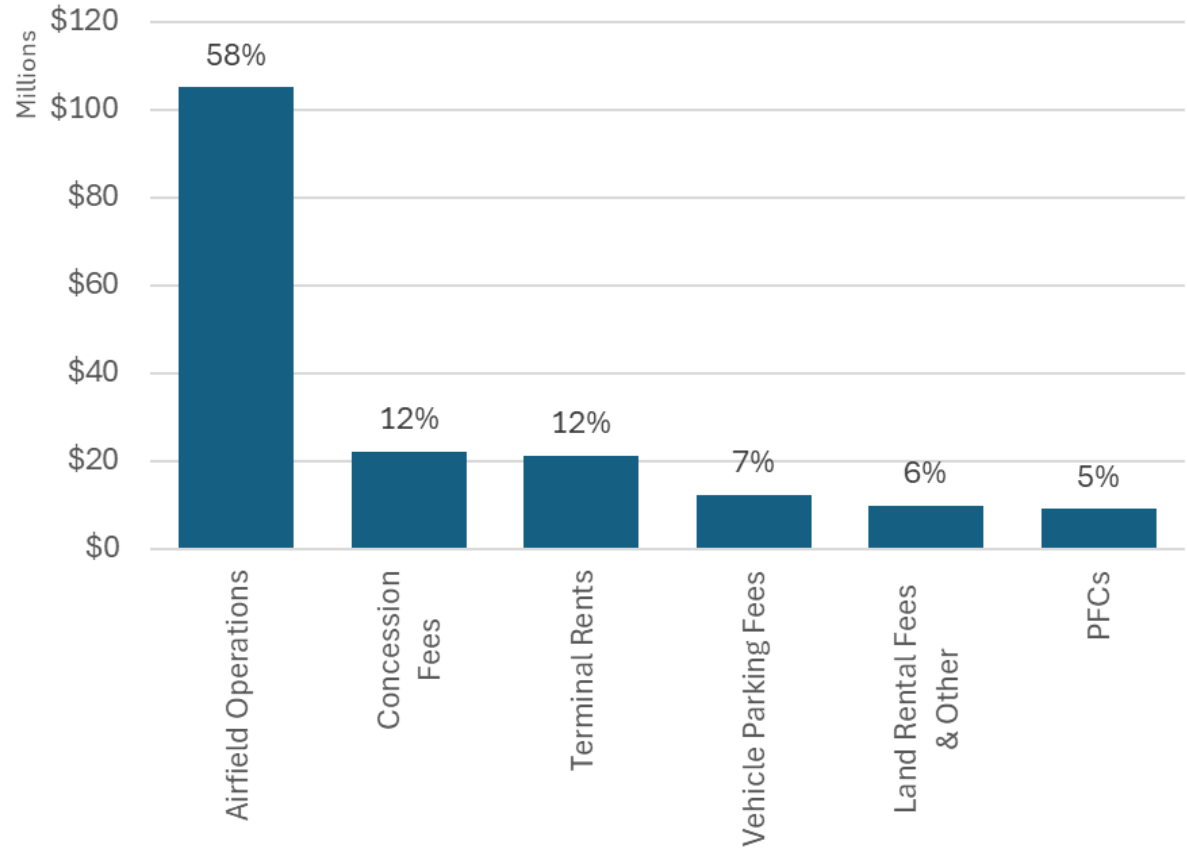
FINANCES

- Refunded Series 2016 A&B Bonds with Department of Revenue
 - \$8.9 million (6.5%) in Net Present Value Savings
 - \$23 million maintained annual debt service thru 2036
- Processed remaining Pandemic Relief Funds
 - \$104 million since 2020



OPERATING REVENUES AND PASSENGER FACILITY CHARGES (PFCs)

Alaska International Airport System
FY2024 Operating Revenues and Passenger Facility Charges
\$180 Million (Unaudited)



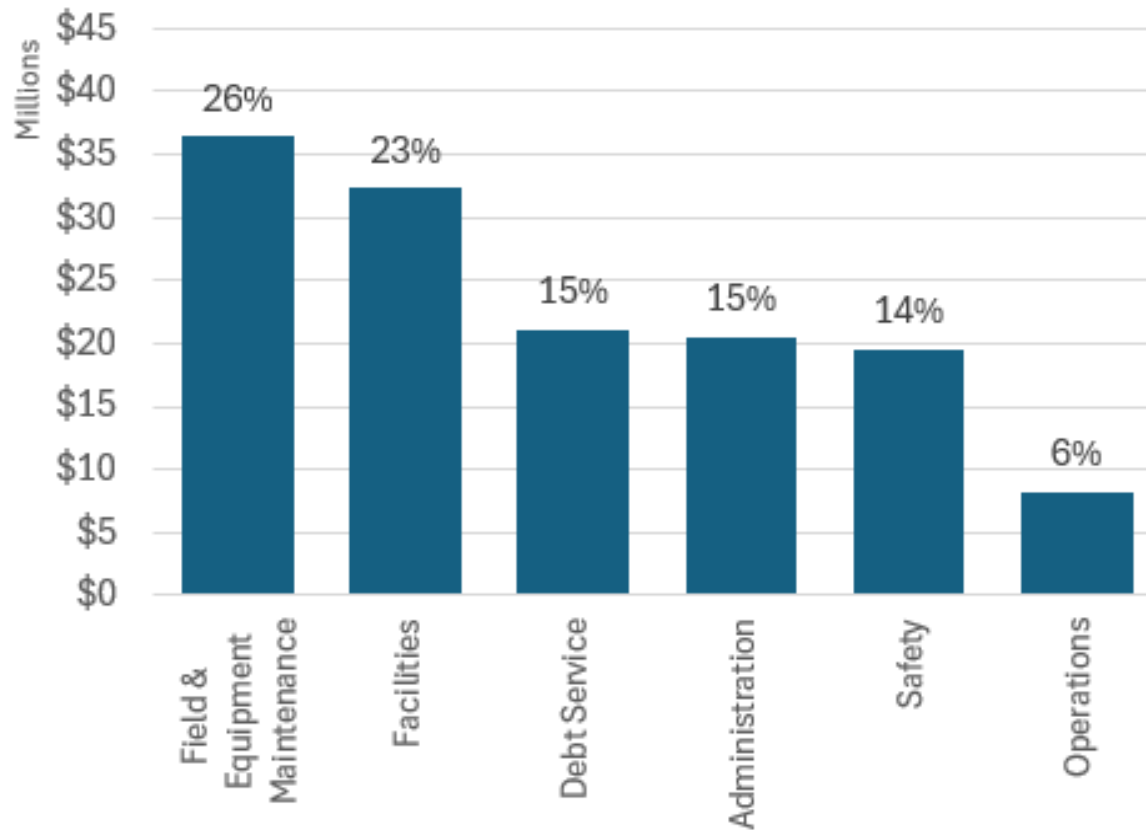
Self-sustaining State enterprise fund, fully supported by airport user charges.

**Operating Revenues and PFCs do not include interest revenues, capital grant receipts, Pandemic Relief funds, and losses on investments.*



OPERATING EXPENSES AND DEBT SERVICE

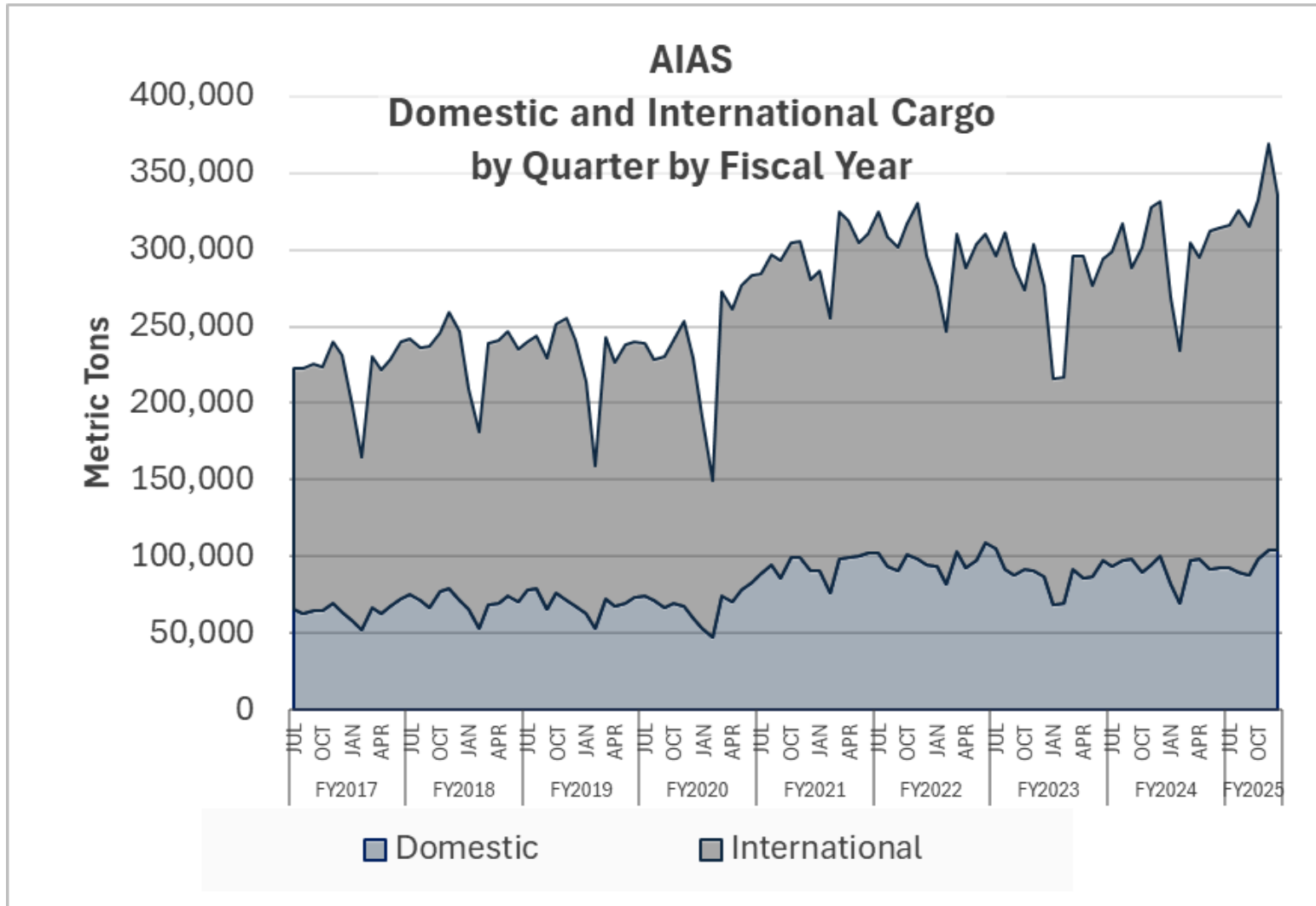
Alaska International Airport System
FY2024 Operating Expenses and Debt Service
\$138 Million (Unaudited)



**Expenses do not include rates & fees-funded capital costs or depreciation.*



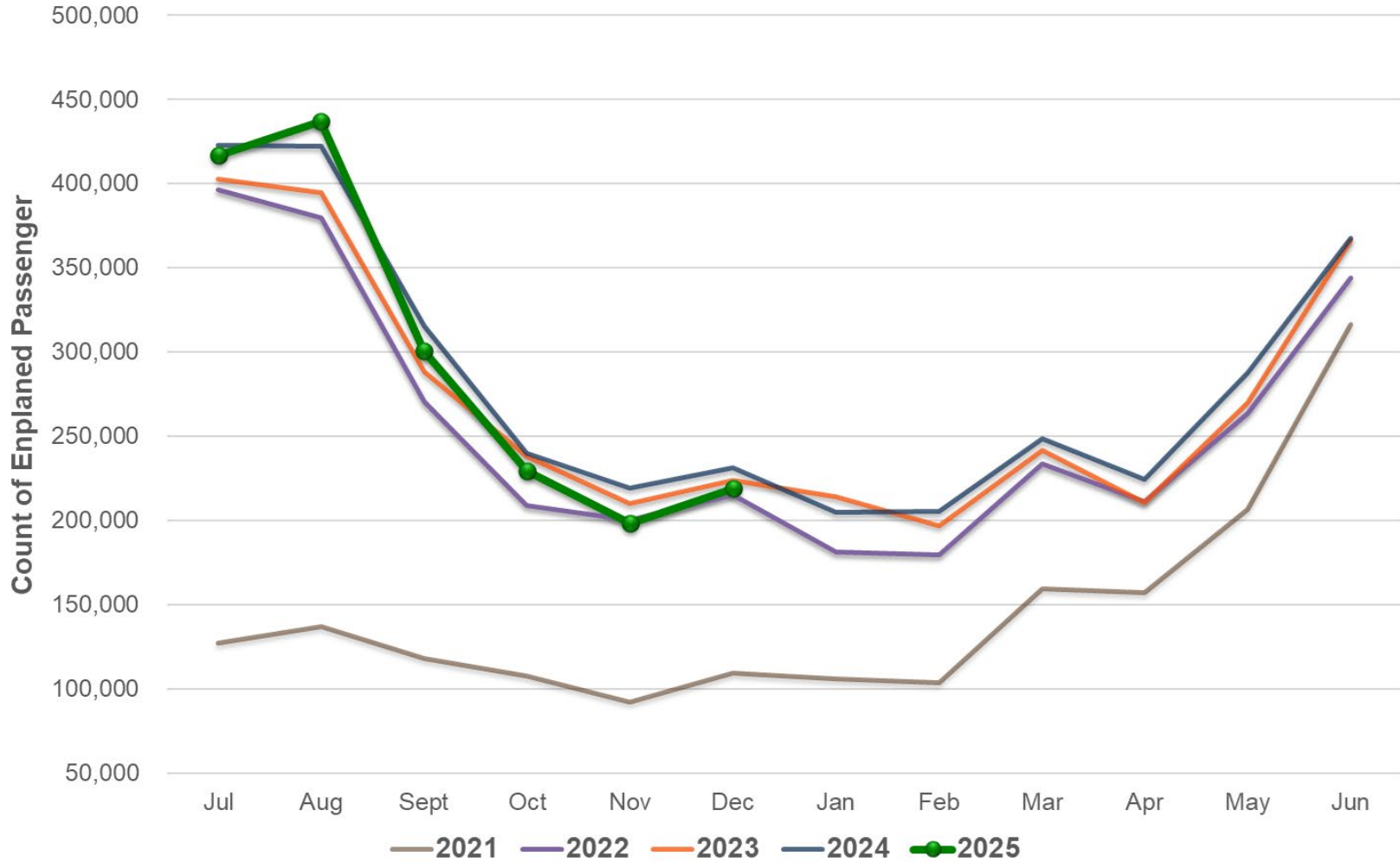
DOMESTIC AND INTERNATIONAL CARGO ACTIVITY



MONTHLY PASSENGER ACTIVITY



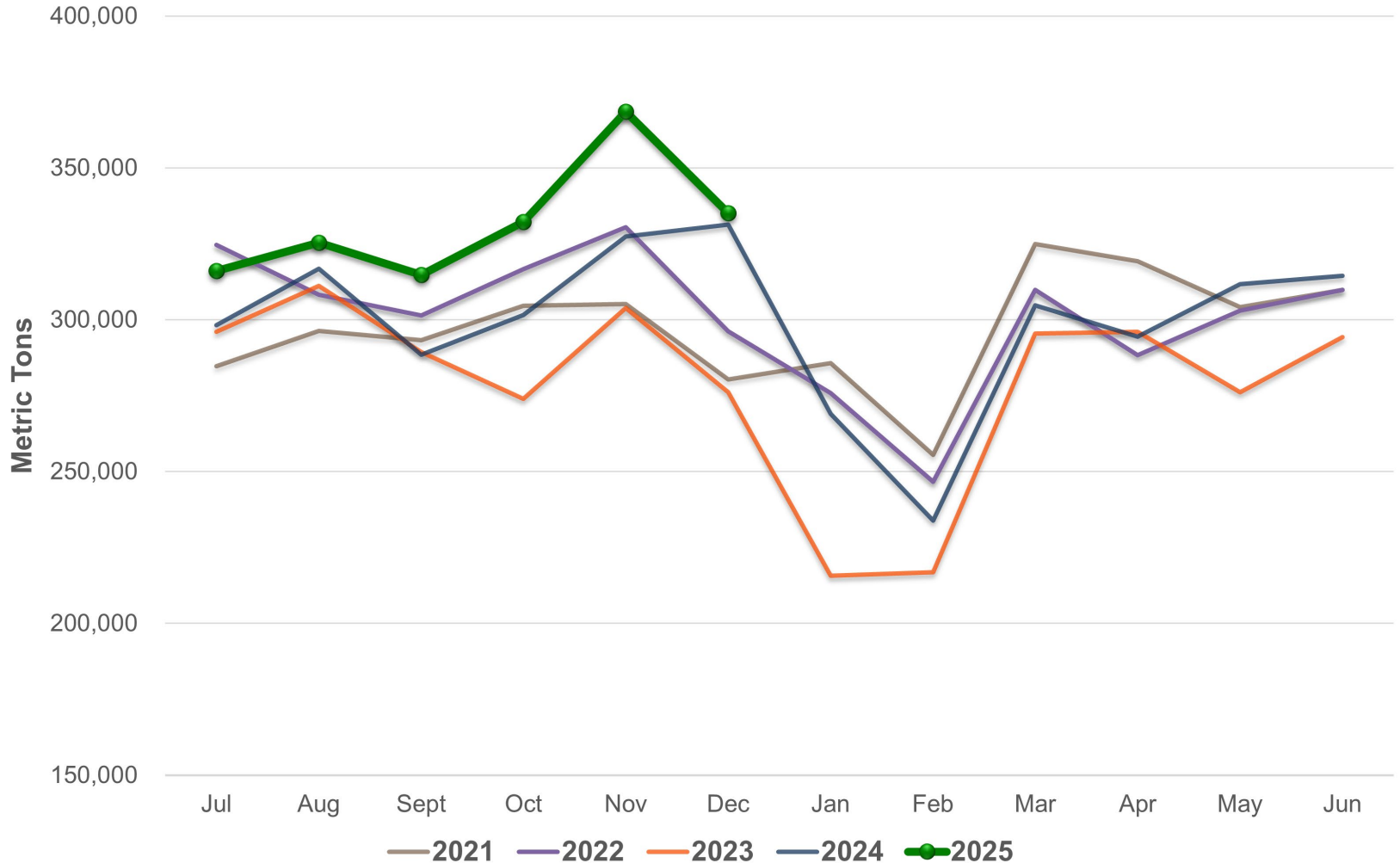
AIAS
FY2021 - FY2025
Monthly Enplaned Passengers
As of December 31, 2024



MONTHLY CARGO ACTIVITY



AIAS
FY2021 - FY2025
Monthly Cargo Tonnage (in Metric Tons)
As of December 31, 2024



CAPITAL FUNDING

Federal Aviation Grant Programs

(in Millions)

FFY2024

	Discretionary**	Entitlements**	Supplemental	BIL/IIJA	TOTAL
ANC	\$27.9	\$16.3	\$0.0	\$14.5	\$58.7
FAI	\$0.0	\$3.1	\$0.0	\$2.5	\$7.6

FFY2025 *(anticipated)*

	Discretionary**	Entitlements**	Supplemental	BIL/IIJA	TOTAL
ANC	\$23.4	\$20.2	\$6.6*	\$20.7	\$71.0
FAI	\$0.4	\$3.8	\$0.0	\$4.0	\$8.2

**Refers to two (2) projects selected for funding under the 2023 Supplemental Discretionary Notice of Funding Opportunity and 2024 Resilient Infrastructure Discretionary Notice of Funding Opportunity.*

*** Airport Improvement Program (AIP) funding sources.*



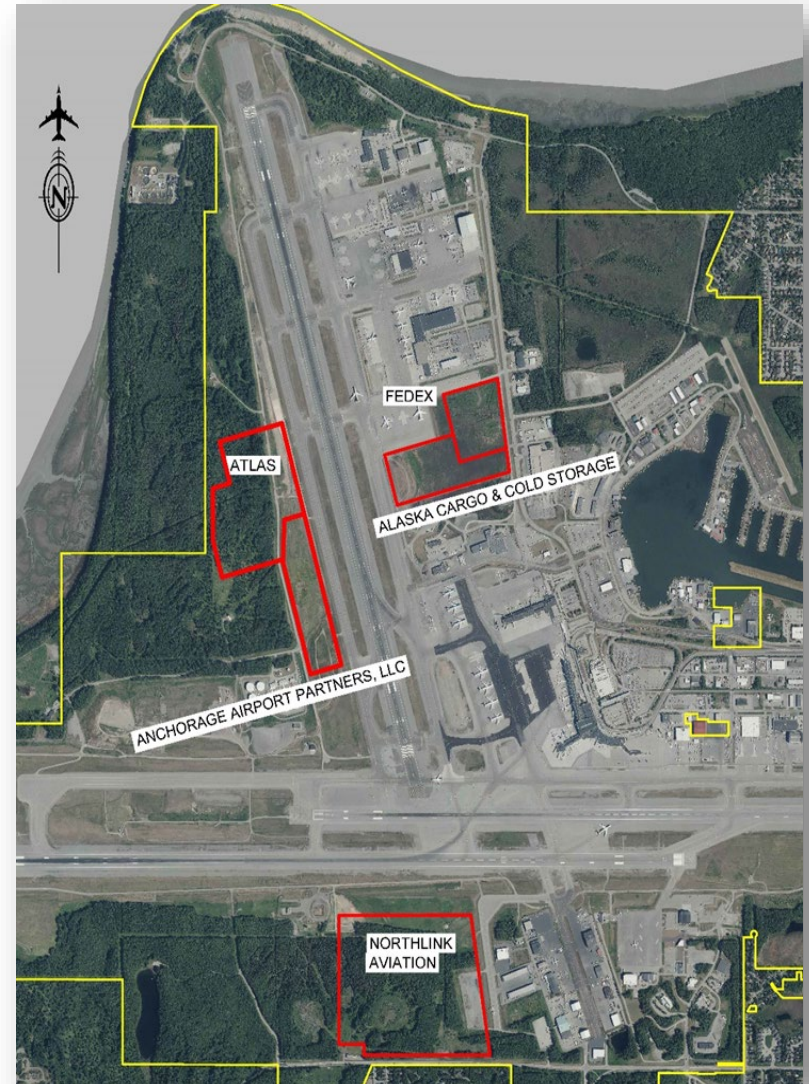
DEVELOPMENT & GROWTH



- FedEX Domestic Sorting Facility
- NorthLink Aviation
- Anchorage Airport Partners, LLC
- Alaska Cargo and Cold Storage
- Atlas Air (*pending*)



- Bureau of Land Management & Department of Natural Resources Firefighting Complex
- Vehicle Parking Expansion and Improvement Project



INNOVATION AND SUSTAINABILITY



- Part 150 Noise Compatibility Study
- Heat & Power CoGen Production
- ALCS Resilience and Reliability

- Sustainable Aviation Fuel
- Solar Energy Initiative



- PFAS FAA Pilot Study Report
- Boston Dynamics "Aurora" Autonomous Technology for Wildlife Mitigation



BUILDING STRONGER PARTNERSHIPS AND COMMUNITIES



- Drug Enforcement Programs
- Children's Play Area
- Art Contests, Holiday Programs
- Hidden Disability Program
- Blue Lightning Initiative
- Traveler Surveys



WINTER STORM EFFICIENCY STUDY

- Background
 - Severe weather events can create challenges for ANC and FAI
 - Delays on the ground
 - Diversions to other airports
- Purpose
 - Analyze current processes, inventory, staffing levels
 - Confirm what is working
 - Recommendations for improvements

It's Not Just About Snow...



WINTER ICE STORM
¼ - 0.3 inches of freezing rain

December 4-6, 2024	\$776.0*
January 6-7, 2025	\$968.0*
Winter Season Costs To Date	\$4,000.0*



WINTER RAINSTORM
0.14 inches of rain

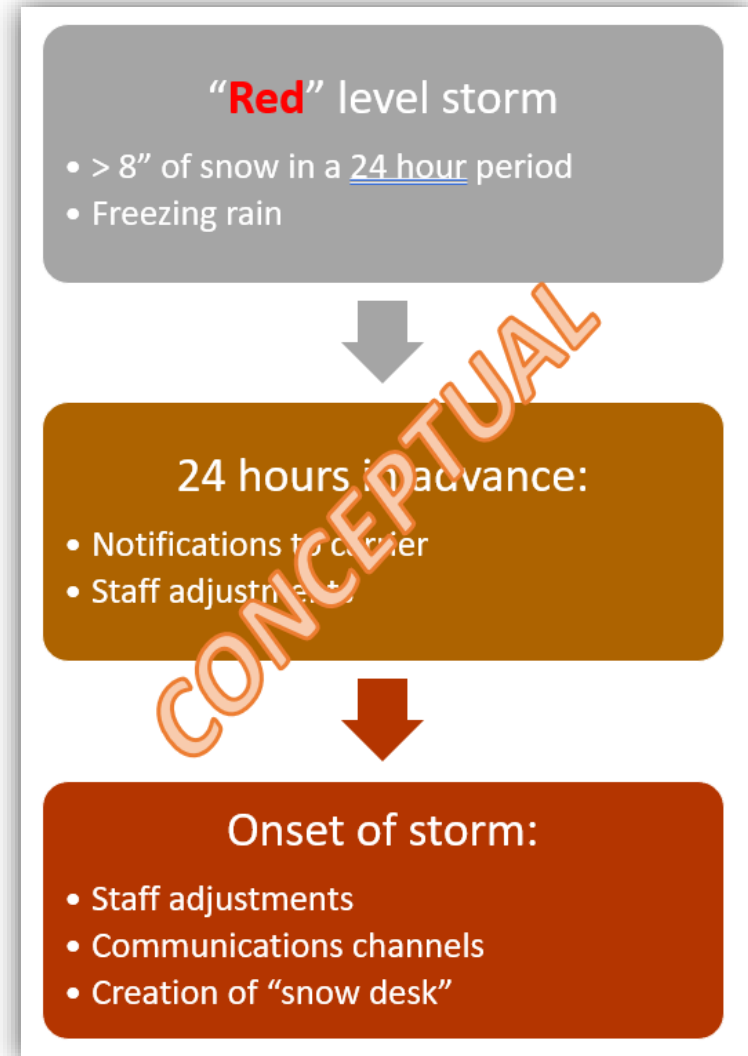
January 24-26, 2025	\$279.9*
Winter Year	Number of Diversions
2024	60
2025 (to date)	28

*(*in thousands)*



NEXT STEPS: WINTER STORM EFFICIENCY STUDY

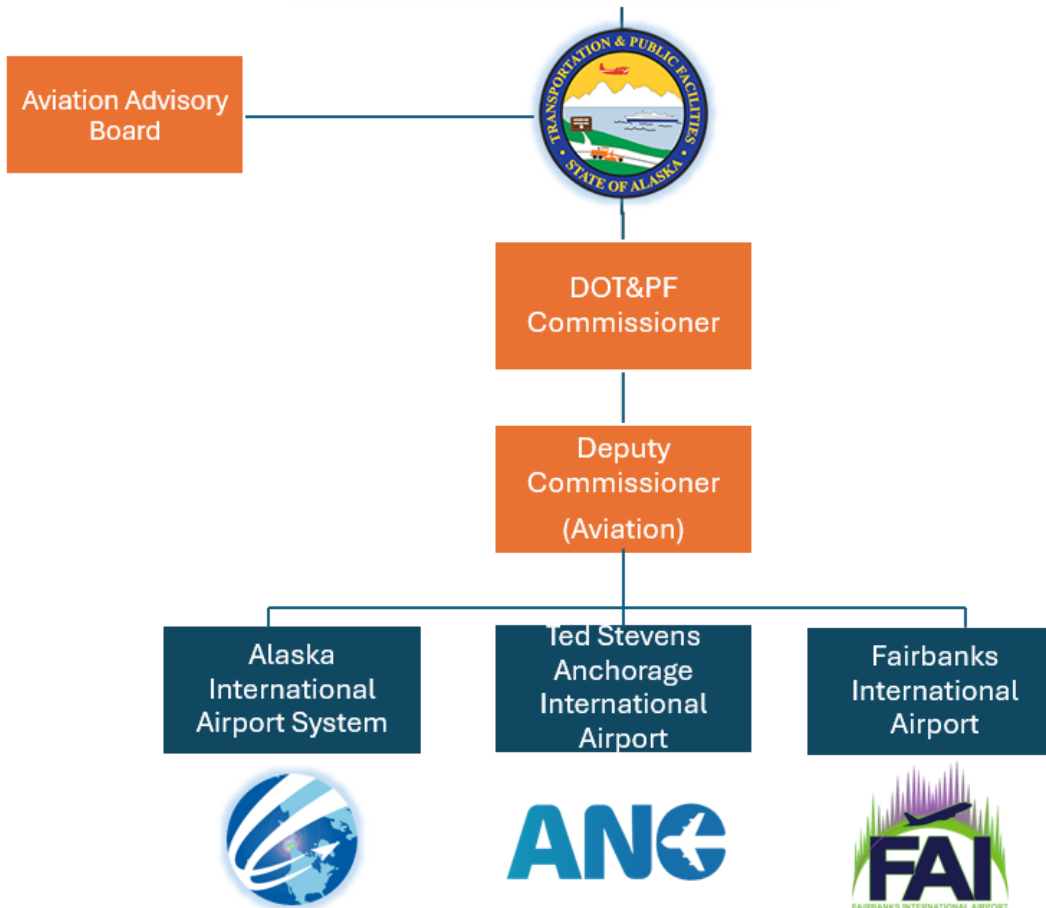
- Conduct Analysis
 - Staff interviews, site visits, document reviews
 - Benchmarking against other airports
 - Detailed analysis
- Present Recommendations
 - Storm event plans
 - Areas for improvement



AIAS LEADERSHIP ORGANIZATION



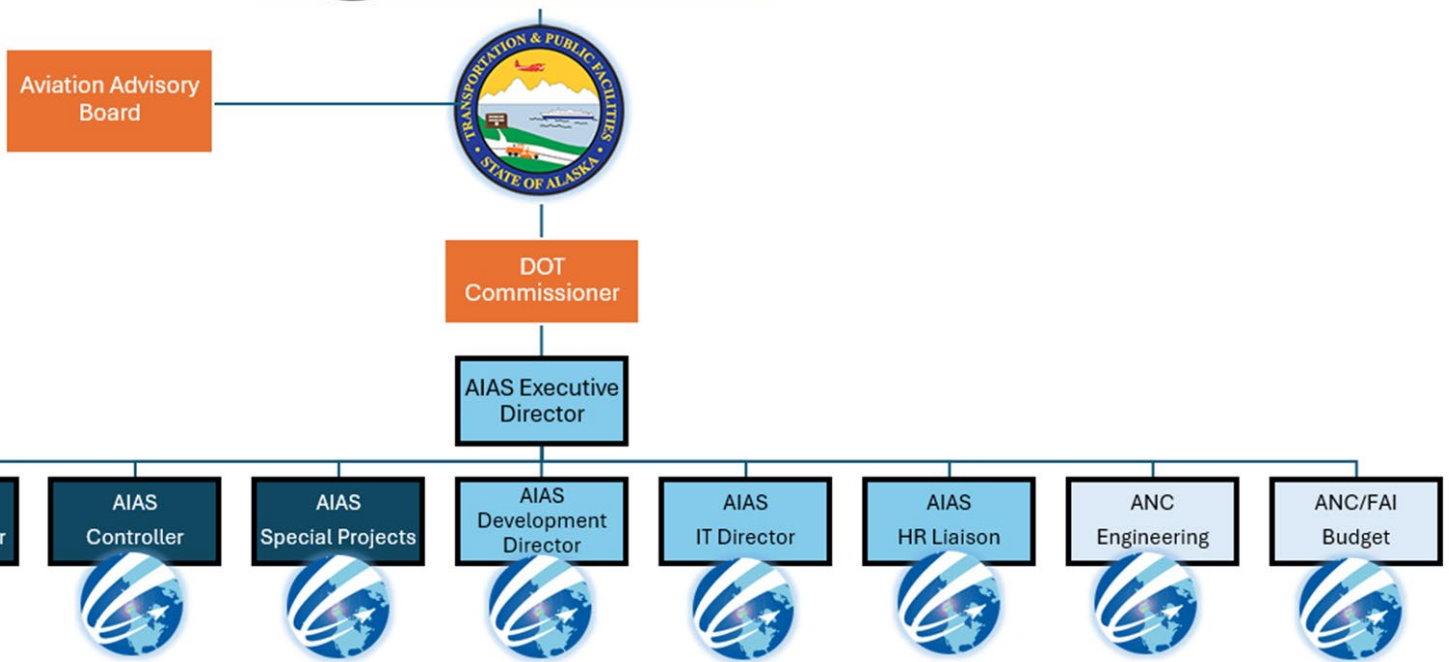
THE STATE
of **ALASKA**
GOVERNOR MIKE DUNLEAVY



PROPOSED AIAS REORGANIZATION



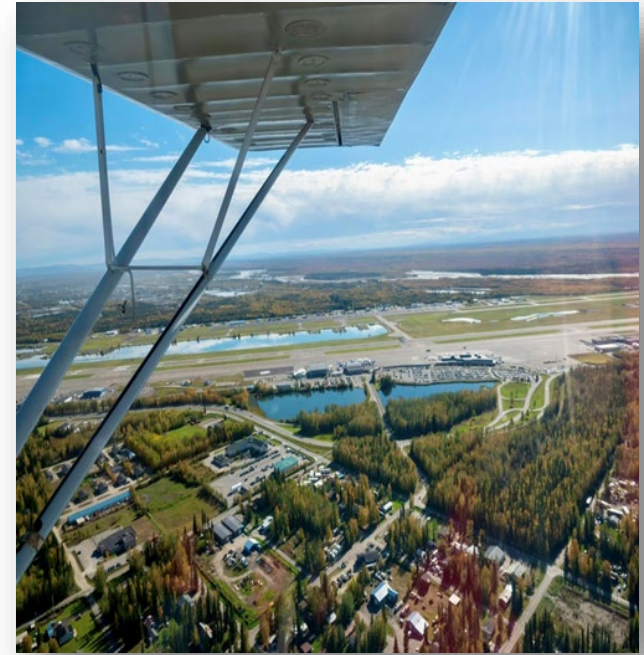
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AIAS PROPOSED REORGANIZATION

Create a Planning and Development Team

- Unified Vision
 - Enhance collaboration for innovation
 - Shared best practices
- Focused alignment of strategic goals and development objectives
 - Land Development, Concessions
 - Regional, domestic, and international air service development
 - Federal Grant Opportunities
- Facilitating alignment and continuity in the communication of internal and external capabilities



AIAS PROPOSED REORGANIZATION

Establish a Technology and Innovation Team

- Ensure technology continuity and system modernization
- Enhance cyber-security and operational resilience
- Drive digital transformation for efficiency and innovation
- Elevate passenger experience through advanced IT solutions
- Support airlines and stakeholder with tailored IT services



AIR SERVICE DEVELOPMENT GROWTH

- Passenger Service – New Routes and Expansion of Existing
 - United Airlines: Washington D.C., Denver, Chicago
 - Alaska Airlines: New York City, San Diego, Portland, Detroit, Sacramento
 - Delta Airlines: Detroit, Los Angeles, Atlanta, Salt Lake City
 - Condor Airlines extended operations
 - Air Canada increased weekly service
- Cargo – New Carriers
 - MAS Airlines
 - Central Airlines of China
 - ASL Air Cargo
 - Awesome Air Cargo
 - Aerologic Air Cargo
 - CMA CGM Air Cargo



THANK YOU



Angie Spear, C.M., AIAS Director
Teri Lindseth, ANC Deputy Airport Director



907.978.8697
907.266.2544



angie.spear@alaska.gov
teri.lindseth@alaska.gov



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