# Alaska Medicaid Redesign: Components of SB 74

<table>
<thead>
<tr>
<th>DELIVERY SYSTEM REFORMS</th>
<th>Primary Care Case Management + Health Homes</th>
<th>Behavioral Health System Reform</th>
<th>Coordinated Care Demonstration Project</th>
<th>Led by DOC</th>
<th>Criminal Justice Reform (SB 91)</th>
<th>Led by ASHNA</th>
<th>Emergency Dept. Care Improvement</th>
</tr>
</thead>
<tbody>
<tr>
<td>DELIVERY SYSTEM INFRASTRUCTURE</td>
<td>Telehealth</td>
<td>Health Information Infrastructure Plan</td>
<td>Implementation of Tribal Claiming Policy</td>
<td>Medicaid Reform Program: Quality and Cost Effectiveness Metrics; EOBs</td>
<td>Led by DCCED</td>
<td>Prescription Drug Monitoring Program (PDMP)</td>
<td></td>
</tr>
<tr>
<td>INTERNAL SYSTEMS IMPROVEMENTS</td>
<td>Regular Progress Reports to Legislature + Stakeholders</td>
<td>Medicaid Fraud + Abuse Prevention</td>
<td>Eligibility Verification System</td>
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<tr>
<td>EXPLORING OPTIONS</td>
<td>Privatization Studies: API, DJJ Facilities, Pioneer Home Pharmacy</td>
<td></td>
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**Acronyms List**
- API: Alaska Psychiatric Institute
- ASHNA: Alaska State Hospital and Nursing Home Association
- DCCED: Alaska Department of Commerce, Community and Economic Development
- DHSS: Alaska Department of Health and Social Services
- DJJ: Alaska DHSS, Division of Juvenile Justice
- DOA: Alaska Department of Administration
- DOC: Alaska Department of Corrections
- EOB: Explanation of Benefits
## MEDICAID REDESIGN

### SB 74 Deadlines for FY17

<table>
<thead>
<tr>
<th>Requirement</th>
<th>Due Date</th>
<th>Date Submitted</th>
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<tr>
<td>Coordinated Care Demonstration Project RFP</td>
<td>12-31-2016</td>
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<td>Privatization Feasibility Studies</td>
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Federal Tribal Claiming Policy

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<th>FY2018</th>
<th>On Track?</th>
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<tbody>
<tr>
<td>($32,060.5)</td>
<td>($41,900.5)</td>
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</table>

- New Guidance: services “received through” an IHS facility
- Extends service through tribal / non-tribal partnerships
- Care Coordination Agreements required for non-emergent transportation claims
  - Refocus on referrals
- Streamlining the validation process
1915 (i) and (k) Options

- Contracted with HMA to analyze potential opportunities, costs, and savings
- Final report:
- HMA’s Recommendations:
  - Move forward with 1915(k) - Institutional Level of Care
  - Consider 1915(c) instead of 1915(i) to achieve saving

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<tr>
<th></th>
<th>FY2017</th>
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<th>On Track?</th>
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<tr>
<td>Status</td>
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Primary Care Case Management

<table>
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<tr>
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<th>FY2017</th>
<th>FY2018</th>
<th>On Track?</th>
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<tbody>
<tr>
<td></td>
<td>($93.5)</td>
<td>($800.9)</td>
<td>Yes</td>
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• Temporarily expand Alaska Medicaid Coordinated Care Initiative (AMCCI)

• Coordinated Care Demonstration Projects and behavioral health system reform to develop / test new models
  – Transition Medicaid recipients to appropriate program
DELIVERY SYSTEM INFRASTRUCTURE

Telehealth Workgroup

<table>
<thead>
<tr>
<th>FY2017</th>
<th>FY2018</th>
<th>On Track?</th>
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</thead>
<tbody>
<tr>
<td>$0.0</td>
<td>($650.0)</td>
<td>Yes</td>
</tr>
</tbody>
</table>

- Identify opportunities, barriers and solutions for expanding the use of telehealth
- Report / Recommendations - Annual Medicaid Reform Report
- Next Meeting: March 30th at 1:30 p.m.
  - Public Notices for meeting announcements
    - [https://aws.state.ak.us/OnlinePublicNotices/Notices/Search.aspx](https://aws.state.ak.us/OnlinePublicNotices/Notices/Search.aspx)
    - Search “Medicaid Redesign”
- [http://dhss.alaska.gov/HealthyAlaska/Pages/Initiatives/Initiative-12.aspx](http://dhss.alaska.gov/HealthyAlaska/Pages/Initiatives/Initiative-12.aspx)
Telehealth Workgroup Members

- Brooke Allen, Behavior Analyst
- Connie Beemer, Alaska State Hospital & Nursing Home Association
- Denise Daniello, Alaska Commission on Aging
- Mark Erickson, MD, Alaska Psychiatric Institute
- Brent Fisher, Alaska Sleep Clinic
- Matthew Hirschfeld, MD, Alaska Native Medical Center
- Philip Hofstetter, Norton Sound Health Corporation
- Laura Hudson, Alaska Regional Hospital
- Laura Johnston, Southcentral Foundation
- Richard Kiefer-O’Donnell, University of Alaska
- Ken McCarty, Discovery Cove Recovery & Wellness Center
- Monique Marquis, Fairbanks Memorial Hospital
- Trina McCandless, Emergency medical services
- Robert Onders, MD, Alaska Native Tribal Health Consortium
- Georgiana Page, Alaska eHealth Network
- Patti Paris, MD, Alaska Chapter of American College of Emergency Physicians
- Christopher Simon, Tanana Chiefs Conference
- Mark Williams, Providence Health & Services Alaska
- Thad Woodard, MD, Private Practice Pediatrician
• Planning for Health Homes: 2018
  – Scheduled implementation: July 1, 2018

• Other Health Home Opportunities
  – Coordinated Care Demonstration Projects
  – Other reform initiatives

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<tbody>
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<td>$42.6</td>
<td>Yes</td>
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Pioneer Homes

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<tr>
<th>FY2017</th>
<th>FY2018</th>
<th>On Track?</th>
</tr>
</thead>
<tbody>
<tr>
<td>($1,066.7)</td>
<td>($1,066.7)</td>
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</tr>
</tbody>
</table>

• Requires payment assistance applicants to apply for Medicaid
• Impact of budget cuts
  – 38 full and part time positions eliminated
  – 25 beds held vacant
• Timing
  – Miller’s Trust Application
  – Waiver Application Process
  – Level III Residents require the highest level of care
• Analyzing Process and Savings
Emergency Dept. Care Improvement

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- Alaska State Hospital & Nursing Home Association is the lead
  - Alaska Chapter of the American College of Emergency Physicians

- Real-time information exchange
  - Emergency Department Information Exchange (EDIE)
  - 4 Providence hospitals went live in February
    - Anchorage, Kodiak, Valdez and Seward

- Established uniform statewide guidelines for prescribing narcotics
  - 10 hospitals agreed to logo on guidelines
  - Important tool to reduce opioid abuse in Alaska

Medicaid Redesign Update 12
INTERNAL SYSTEMS IMPROVEMENTS

Fraud & Abuse Prevention

<table>
<thead>
<tr>
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<tbody>
<tr>
<td>($401.9)</td>
<td>($556.2)</td>
<td>Delayed</td>
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</table>

- Allows the department to assess interest and penalties on any identified overpayment
- Requires providers to conduct self-audits every two years
- Fraud and Abuse Inter-Department committee
- Alaska Medicaid False Claim and Reporting Act
Coordinated Care Demonstration Projects

<table>
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- Request for Information: 12 responses
  - regional ACO-type models to statewide full risk managed care
- RFP released December 30, 2016
- Anticipate intensive and iterative proposal evaluation and negotiation process through-out CY 2017
- [http://dhss.alaska.gov/HealthyAlaska/Documents/RFP%20170007291%20Medicaid%20CCDP%20FINAL.pdf](http://dhss.alaska.gov/HealthyAlaska/Documents/RFP%20170007291%20Medicaid%20CCDP%20FINAL.pdf)
Coordinated Care Demonstration Projects

- RFP Issued – 12/30/16
- **Release of Medicaid Data Book by Milliman – 3/7/17**
- Receipt of Questions – 3/27/17
- **Receipt of Proposals – 4/17/17**
- DHSS & Actuarial Review and Analysis of Proposals Submitted to Proposal Review Committee (PRC) – 5/31/17
- PRC Evaluation Completed – 6/15/17
- Conclude Contract Term Negotiations with Successful Offerors – 8/31/17
- Notice of Intent to Award a Contract(s) – 8/31/17
- Anticipated Federal Approval Receipt Date – 12/31/17
- Anticipated Contract(s) Effective Date – 1/1/18
INTERNAL SYSTEMS IMPROVEMENTS

Eligibility Verification System

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<td>($23.0)</td>
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- Computerized income, asset and identity verification system
  - Third party vendor
  - Annual savings must exceed the cost of implementing the system

- ARIES Release 2 delayed
  - Federal 18F team on site to assist
  - Developing plan for Release 2
DELIVERY SYSTEM REFORMS

Behavioral Health System Reform

• Comprehensive behavioral health reform
  – Alaska Mental Health Trust Authority partnership

• Section 1115 Waiver to provide flexibility in Medicaid coverage and payment policies
  – Concept Paper submitted to CMS - January 4, 2017
  – Application to CMS - July 2017
  – Milliman providing actuarial consulting and analyses

• Administrative Services Organization (ASO) contract to support systems of care
  – Released Request for Information – 2/27/17
Criminal Justice Reform (SB91 Integration)

- Dept. of Corrections (DOC) is the lead agency
- SB 91 - SB 74 Integration Initiative workgroup
- Improving process for enrolling inmates in Medicaid
  - Hospitalization
  - Release
Health Information Infrastructure Plan

- HealthTech Solutions LLC
- First Workgroup Meeting – 3/6/17
  - Public Notices for meeting announcements
    - [https://aws.state.ak.us/OnlinePublicNotices/Notices/Search.aspx](https://aws.state.ak.us/OnlinePublicNotices/Notices/Search.aspx)
    - Search “Medicaid Redesign”
- CMS approved DHSS HITECH funding request that includes reforms support
  - 90/10 Match
Medicaid Reform Program

11 different Medicaid reforms specified
• Electronic distribution of EOBs
• Annual report to the Legislature Nov. 15
• Quality and Cost Effectiveness Workgroup
  – Identify annual quality and cost effectiveness targets
  – Developing Public Comment process for recommendations
  – Public Notices for meeting announcements
    • https://aws.state.ak.us/OnlinePublicNotices/Notices/Search.aspx
    • Search “Medicaid Redesign”
DELIVERY SYSTEM INFRASTRUCTURE

Quality and Cost Effectiveness Workgroup members

- Kathy Allely  
  Parent of IDD Medicaid waiver recipient
- Barbara Berner  
  School of Nursing, University of Alaska Anchorage
- Dave Branding  
  Juneau Alliance for Mental Health
- Alan Gross, MD  
  Petersburg Medical Center
- Andrea Gurley  
  Alaska Regional Hospital
- Amberly Hobbs  
  Mountain-Pacific Quality Health
- Jerry Jenkins  
  Anchorage Fairbanks Community Mental Health Services
- Patty Linduska  
  Alaska Primary Care Association
- Nancy Lovering  
  Speech-language pathologist, private practice
- Rebecca Madison  
  Alaska eHealth Network
- Jacqueline Marcus-Ledford  
  Yukon Kuskokwim Health Corporation
- Jeannie Monk  
  Alaska State Hospital & Nursing Home Association
- Nick Papacostas, MD  
  American College of Emergency Physicians
- Jim Roberts  
  Alaska Native Tribal Health Consortium
- Sharon Skidmore  
  Physical Therapy for Kids, LLC
- Steve Tierney  
  Southcentral Foundation
DELIVERY SYSTEM INFRASTRUCTURE

Prescription Drug Monitoring Program

• Dept. of Commerce, Community & Economic Development is the lead agency
• Registering with the database
  – Drug Enforcement Agency number
  – Dentists, Physicians, ANPs, Optometrists, Pharmacists
• Medicaid Pharmacist access
• Exemptions when prescribing or dispensing schedule II or III controlled substances
• Submit data on at least a weekly basis
• Tribal health practitioners access
• Guidelines for the prescription of Schedule II controlled substances
INTERNAL SYSTEMS IMPROVEMENTS

Reporting Requirements

• Annual Medicaid Reform Report – 11/15/16
• Annual Medicaid Fraud, Payment Error Rate Measurement and Eligibility Quality Control Report – 11/15/16
• Other one-time or time limited reports
  – Semi Annual Status report on MMIS – 12/15/16
• Reports available:
  http://dhss.alaska.gov/HealthyAlaska/Pages/Initiatives/Initiative-11.aspx
EXPLORING OPTIONS

Privatization Studies

• API privatization feasibility study
  – Public Consulting Group (PCG)

• DJJ privatization feasibility study
  – Carter Goble Lee, Inc. (CGL)

• RFP for the Pioneer Homes pharmacy privatization study was released twice
  – Both times the offeror was deemed non-responsive

• Reports available: dhss.alaska.gov/healthyalaska
  – Transmitted on Jan. 26th
EXPLORING OPTIONS

Health Care Authority

• Dept. of Administration is the lead agency

• Study the feasibility of creating a Health Care Authority to coordinate or consolidate state health care purchasing

• PRM Consulting Group selected
  – 1st Phase: Survey of employee health benefit programs
  – 2nd Phase: Includes Medicaid
    • DHSS met with PRM – 12/16/16
MEDICAID REDESIGN

Keeping the Public informed

• Email Updates
  – Sign up for the Medicaid Redesign List-serv
  – Email Medicaid.Redesign@alaska.gov

• Public Notices for meeting announcements
  – Search “Medicaid Redesign”

• dhss.alaska.gov/healthyalaska
  – Recordings of webinars
  – Initiative Pages
Questions?

Thank you!